# | annual report 2006 |

COMMERZBANK GROUP







# highlights of commerzbank group

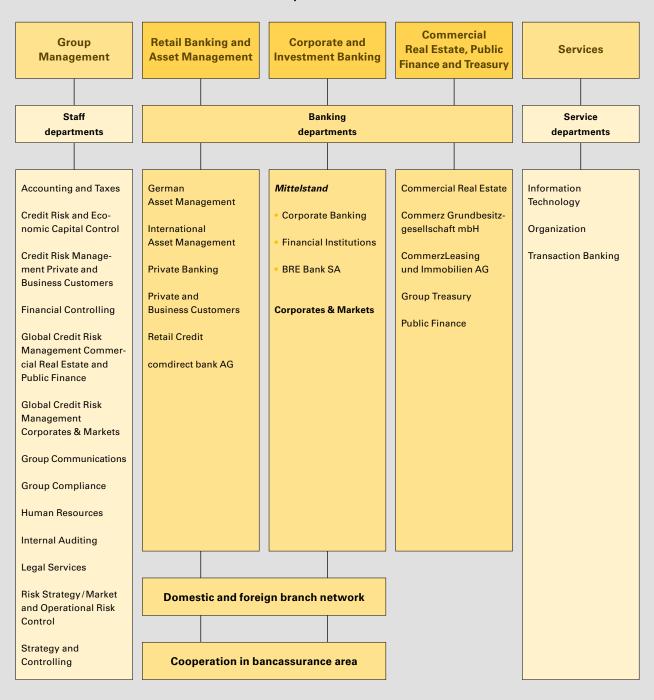
	2006	<b>2005</b> <sup>1</sup>
Income statement	2006	2005
Operating profit (€ m)	2,628	1,757
Operating profit per share (€)	4.00	2.91
Pre-tax profit (€ m)	2,375	1,720
Consolidated surplus (€ m)	1,597	1,187
Earnings per share (€)	2.43	1,187
Operating return on equity (%)	21.5	17.2
Cost/income ratio in operating business (%)	59.7	67.2
Return on equity of consolidated surplus (%)	14.1	12.8
neturn on equity of consolidated surplus (76)	14.1	12.0
	31.12.2006	<b>31.12.2005</b> <sup>1</sup>
Balance sheet		
Balance-sheet total (€ bn)	608.3	444.9
Risk-weighted assets according to BIS (€ bn)	231.5	149.7
Equity (€ bn) as shown in balance sheet	15.3	13.5
Own funds (€ bn) as shown in balance sheet	30.1	21.7
DIC conital matica		
BIS capital ratios	0.0	
Core capital ratio, excluding market-risk position (%)	6.8	8.2
Core capital ratio, including market-risk position (%)	6.7	8.0
Own funds ratio (%)	11.1	12.5
Commerzbank share		
Number of shares issued (million units)	657.2	656.8
Share price (€, 1.1.–31.12.) high	33.96	27.06
low	24.66	15.17
Book value per share <sup>2)</sup> (€)	22.34	20.80
Market capitalization (€ bn)	19.0	17.1
Customers	8,920,000	8,175,000
Staff		
Germany	27,250	25,304
Abroad	8,725	7,752
Total	35,975	33,056
Short/long-term rating		
Moody's Investors Service, New York	P-1/A2	P-1/A2
Standard & Poor's, New York	A-2/A-3)	A-2/A-
Fitch Ratings, London	F1/A	F2/A-

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses; 2) excluding cash flow hedges; 3) raised to A-1/A in March 2007.

# structure of commerzbank group

# **Board of Managing Directors**

# **Corporate Divisions**



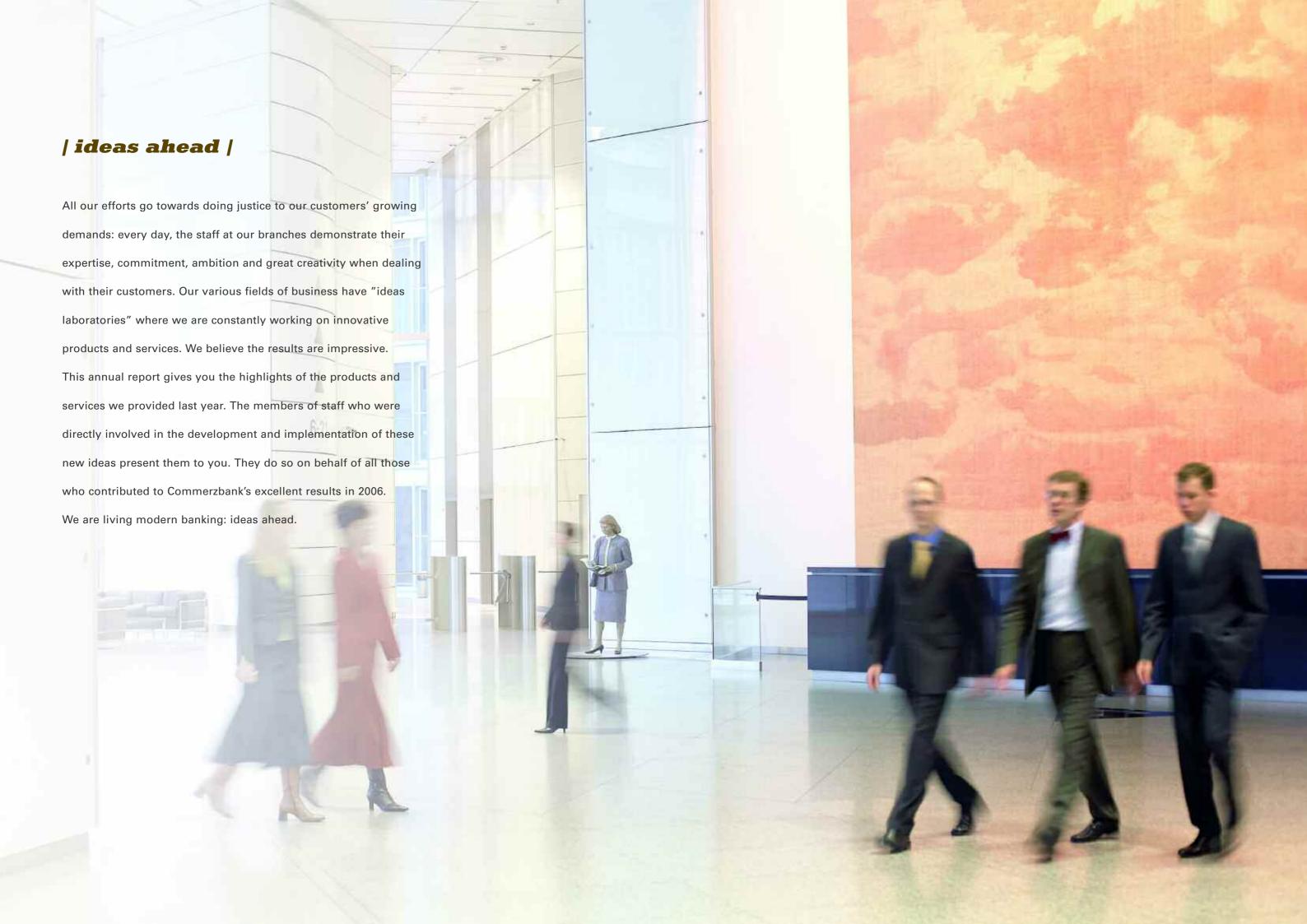
Subsidiaries and participations in Germany and abroad



**EUROMONEY 2006 Real Estate Awards** 

Best Global Commercial Bank

EURO



#### contents



To our shareholders	4
Corporate governance report incl. remuneration report	13
corporate governance report mei. remuneration report	
MANAGEMENT REPORT	
Survey of the Commerzbank Group	6
Remuneration report	17
Information pursuant to Arts. 289 (4) and 315 (4) of the	
German Commercial Code (HGB)	26
Retail Banking and Asset Management	30
Corporate and Investment Banking	40
Commercial Real Estate, Public Finance and Treasury	50
Staff and welfare report	58
Share price, strategy and outlook	64
Risk report	70
FINANCIAL STATEMENTS OF THE COMMERZBANK GROUP 2006	
Overview	102
Income statement	105
Balance sheet	107
Statement of changes in equity	108
Cash flow statement	110
Notes	112
Group auditors' report	203
REPORT OF THE SUPERVISORY BOARD	206
POARDO CEATO ON OTHER POARDO CROUR MANAGERO	
BOARDS, SEATS ON OTHER BOARDS, GROUP MANAGERS,	
MANAGERS OF BRANCHES AND GROUP COMPANIES	044
Supervisory Board	211
Central Advisory Board	213
Board of Managing Directors	214
Regional Board Members and Group COO	216
Group managers	217
Managers of domestic main branches	218
Managers of larger corporates centres	218
Managers of foreign branches	219
Board of Trustees of Commerzbank Foundation	219
Managers of domestic Group companies	220
Managers of foreign Group companies	221
Regional Advisory Committees	222
Seats on other boards	234
TARLEC AND QUARTE	
TABLES AND CHARTS Glossary	238
Glossary	
Index	243
Business progress 1968-2006	244

### KLAUS-PETER MÜLLER

Chairman of the Board of Managing Directors



# Dear stareholder,

2006 was the best year in our history. We confirmed our regained profitability by posting a record result, an impressive achievement. As Germany's number two bank, we are respected and highly regarded both nationally and internationally. Even critical rating analysts and institutional investors have acknowledged our progress. It is also reflected in the encouraging rise in the Commerzbank share price. We not only reached our very demanding earnings targets, we exceeded them. The after-tax

return on equity of 11.2% – after adjustments for extraordinary income items and restructuring expenses – is well above the 10% target that we set ourselves for 2006. This was achieved despite an unforeseeable special risk provision of nearly €300m. At the same time, the adjusted cost/income ratio improved from 69.8% to a healthy 64.0%. This means that we have come much closer to our medium-term target of no more than 60%.

We would like to share our business success with you, our shareholders. We will therefore propose to the Annual General Meeting that the dividend be raised by 50% to 0.75 per share. This is equivalent to a total payout of 493m – our highest distribution ever, with the exception of 2000, when we paid a special dividend because of the hefty proceeds from the IPO of comdirect bank. Our staff will also receive a larger profit-sharing payment. With the return on equity achieved in 2006 we surpassed the third of the yield levels set within the bank. The Bank will therefore pay out an amount of 73.5m, which will be distributed on an individual performance-related basis.

Our profit figures show that we have achieved a great deal in recent years. After several years of making operations leaner and adjusting to changed market conditions, Commerzbank is back on track and has caught up with the European banking industry. We are confident that the gap between our return on equity and that of comparable foreign competitors will gradually close in the years ahead. So we won't be resting on our laurels, but have raised the target for this year's adjusted after-tax return on equity from 11% to over 12%. This is only an interim goal, however. We hope to attain a sustainable 15% by the year 2010. To reach this goal, we must continue to shift our earnings to comparatively stable commission income and keep our costs under control. In areas in which we want to grow, we will no doubt be creating new jobs. At the same time, job cuts may be unavoidable if new technology makes certain work processes redundant.

We also expect support from the economy, which has finally picked up speed. My impression is that Germany is now in an upbeat mood both politically and economically, and this is a very favourable environment for the banking business. We intend to take advantage of this opportunity. We have therefore decided on an offensive strategy for the next few years and have established efficiency and growth programmes in all operative departments.

The element that we can realistically plan is organic growth, both at home and abroad. We are naturally also interested in the subject of acquisitions, and we are looking at the few opportunities available and analysing them carefully. However, they have to make strategic sense, be economically tenable and create added value for our shareholders. Unless these criteria are fully met, we prefer not to commit ourselves.

Let me take this opportunity to say a word about Commerzbank's corporate responsibility, an area in which we also made a great deal of progress in 2006. As promised last year, we have now published a code of ethical conduct. This applies to all staff members of Commerzbank AG − from senior management to trainees. We have also taken the important step of joining the United Nations Global Compact. The companies and organizations that participate in this voluntary network support and advocate human rights, fair labour practices and environmental protection. They also agree to undertake measures to fight corruption. We see our participation in the Global Compact as an incentive as well as an obligation. In Commerzbank's second sustainability report, to be published in autumn this year, we will report again in depth on our commitment and our progress in this area. We have, incidentally, for the first time calculated our expenses within the framework of Corporate Social Responsibility. Group-wide we expended more than €37m in 2006 on donations, sponsorships and other social activities. This demonstrates how seriously we take our responsibility.

We feel that we are well equipped in all areas for the challenges of the future. We owe our healthy condition to our staff and also to the confidence shown by our shareholders, customers and business partners.

I cordially invite you to this year's Annual General Meeting on Wednesday May 16, 2007 at the Jahrhunderthalle Frankfurt and look forward to seeing you there.

Jame Mans. Poke Kinken

# survey of the commerzbank group

# World economy maintains strong growth

2006 was another extremely positive year for the world economy: for the third time in a row, a growth rate of some 5% was achieved. Once again it was South East Asia and North America that provided the main boost to this growth. However, the distinct tightening of monetary policy in the US led to the economy there losing steam in the second half. Even if the world economy grows somewhat more slowly in 2007, the economic environment can be expected to remain positive.

### German business surprisingly dynamic

The big surprise last year was undoubtedly the upswing in German business, with a growth rate of 2.7% – the highest since the turn of the millennium. Strong demand for exports continued to be the main driver behind the economy, but companies also increased their capital expenditure, and construction reported a positive performance for the first time since 1999. Private consumption continued to be the weak feature despite a turn for the better in the labour market. In view of an expected weakening of the world economy, the raising of interest rates by the ECB and the tax increases that came into force at the beginning of 2007, the growth rate this year is likely to be lower. Nevertheless, there is plenty to suggest that the upturn will continue, albeit at a slower pace. Our assumption for this year is a growth rate of 1.7%.

Once again, the main feature on the financial markets was a significant rise in share prices. The surprisingly good economy and renewed strong increases in corporate profits pushed the DAX up by 22%. Given the global tendency for central banks to raise their key rates, yields on long-term government bonds initially rose sharply. Once the high point had been reached in the middle of the year, however, increasing concerns about the US economy pushed them back down again. On balance, yields in both the US and the Eurozone were somewhat higher at the end of the year than at the beginning.

# **Commerzbank Group reports record results**

The positive economy and buoyant equity markets were favourable for our business. We not only met our earnings targets – we exceeded them. We achieved a return on equity on our consolidated surplus of 14.1% and a cost/income ratio of 59.7%. This success means that we can reward our shareholders with a 50% higher dividend.

We laid the basis for sustained future growth in 2006. We have almost completed the integration of Eurohypo, and have started growth initiatives in our core business areas. We have also continued our efforts to keep costs under control through improvements in efficiency.

### Consolidated total assets over €600bn

When analysing our figures it is important to remember that Eurohypo was not consolidated at the end of 2005. As previously agreed, we raised our holding by 49.1% to 98.0% on March 31, 2006 and fully integrated Eurohypo into the consolidated balance sheet from this date onward. At the end of 2006 the

Commerzbank Group's total assets stood at €608.3bn, compared with €444.9bn one year earlier. On the asset side, the full consolidation of Eurohypo mainly affected claims on customers (up by 91.6% to €294.5bn) and the investments and securities portfolio (up by 56.9% to €135.3bn). The biggest changes in liabilities were in liabilities to customers (up by 37.3% to €141.2bn) and securitized liabilities, which more than doubled to €228.8bn.

The changes in liabilities to customers were mixed: savings deposits fell by 12.1% but demand and time deposits rose sharply by 44.1%.

## Sustained earnings growth

Comparison between the figures reported for 2006 and 2005 in the income statement is also of only limited use. Up to the end of the first quarter in 2006, Eurohypo was only consolidated at equity. In other words, pro-rata earnings attributable to us were reported as part of net interest income under the item current result on investments. From the second quarter onwards, all of Eurohypo's figures are included in the income statement.

In 2006, the Commerzbank Group posted net interest income before provisions for possible loan losses of €3.92bn, 23.7% higher than in 2005. On a proforma basis, i.e. taking Eurohypo fully into account in the comparison, we achieved net interest income at the level of the previous year. While we succeeded in raising net interest income from private customers and in the *Mittelstand* business, the Public Finance segment and Treasury had to cope with a difficult interest-rate environment.

Provisions for possible loan losses totalled €878m. To harmonize the Commerzbank and Eurohypo risk models, we took a one-off expense of €293m in retail credit business in the third quarter. When this effect is stripped out of the calculations, the current provision dropped by a good fifth – not least as a result of our cautious valuation allowance policy in recent years. The provision for possible loan losses remained high for retail customers, but the need in our *Mittelstandsbank* and in Corporates & Markets was lower. Here we were even able to make net releases of provisions in the fourth quarter.

In the consolidated financial statements for 2006, we have undertaken a wide-ranging adaptation of the valuation provisions under IFRS to conform to the regulatory requirements of Basel II. The portfolio valuation allowances previously made for losses incurred but not yet recognized in the performing portfolio were switched to a process derived from the Basel II schema, taking off-balance sheet lending business into account for the first time. Adjustments were also made to 2005 and earlier years. The changes had virtually no effect on the income statement and only led to restatements in the balance sheet, particularly in retained earnings and investments in associated companies.

# Structure of provision for possible loan losses

Commerzbank Group, in € m	2006	20051)	2004	2003	2002
Germany	845	584	836	791	956
Abroad	33	-63	0	293	365
Total net provisioning	878	521	836	1,084	1,321

<sup>1)</sup> after adjustment

Net commission income improved strongly by 18.5% to €2.86bn. The rise was across the board. The sustained upward trend came mainly from asset management and from retail securities transactions. These signs of progress show that we are on the right track with our strategy of aiming for higher commission income.

The biggest rise last year was in trading profit, which rose by more than 70% to the outstanding figure of €1.18bn. We were particularly successful in equity derivatives, interest-rate products and foreign exchange. The high profit on our investments and securities portfolio (€770m after €647m in the previous year) mainly came from the disposal of our holdings in Korea Exchange Bank and Ferrari. This reflected a continuation of our policy of disposing of non-strategic investments whenever opportune. We are perfectly willing to add new investments, however, if we believe it makes business sense. For instance, we acquired a 1.0% stake in Deutsche Börse AG and 15.3% of the Russian Promsvyazbank.

# Administrative expenses still under control

We report administrative expenses of €5.20bn for 2006, 11.6% higher than in the previous year. On a pro-forma basis, this represents an increase of only 3%. The rise comes primarily from personnel expenses. This is because, in view of our good performance, we have made higher provisions for bonuses and incentive and performance plans. The number of employees has risen from 33,056 at the end of 2005 to the current level of 35,975. This number includes since April 2006 the approx. 2,400 employees of Eurohypo AG. Other expenses grew more moderately, and current depreciation on fixed assets and other intangible assets actually fell by another 23%.

# Dividend payout reflects improved profitability

Operating profit grew year on year by almost 50%, reaching the record level of €2,628m. Restructuring expenses totalling €253m arose primarily for projects related to the integration of Eurohypo and improvements in IT processes and transaction banking.

After deduction of these restructuring expenses, taxes amounting to €587m and profit attributable to minority interests of €191m, the balance of €1,597m (previous year: €1,187m) represents the consolidated surplus. Of this amount, €1,104m will go towards retained earnings. The remaining consolidated profit of €493m represents the distributable profit of Commerzbank Aktiengesellschaft. We shall propose to the Annual General Meeting that the distributable profit be used to pay a dividend of 75 cents per Commerzbank share. We paid a dividend of 50 cents per share in the previous year, representing a total payout of €328m. Earnings per share rose from €1.97 in 2005 to €2.43.

# Capital base significantly strengthened

Balance-sheet equity capital rose from €13.5bn in 2005 to the current level of €15.3bn. While subscribed capital and capital reserve were virtually unchanged, retained earnings rose by 28.1% as a result of the transfer from the consolidated surplus, and the consolidated profit was 50.3% higher. Despite the disposal of investments, the revaluation reserve remained at the solidly high level of €1.7bn.





Revaluation reserve in € bn

Hybrid capital was reported for the first time in the Commerzbank Group's balance sheet; the figure reported here at the end of 2006 totalled €3.5bn. First, we succeeded in issuing two hybrid bonds for institutional clients in parallel with the acquisition of the second tranche of the Eurohypo investment. In the autumn we launched a bond for private investors, for which there was much demand. Subordinated liabilities also rose sharply by 70.8%, while profit-sharing certificates were cut back by 14.7%.

Risk-weighted assets were up year on year by a good 50% to €231.5bn. Thanks to the significantly stronger capital base – partly as a result of hybrid capital – the core capital ratio including market-risk positions remained within our target range of 6.5% to 7%, at 6.7%. Our own funds ratio stood at 11.1% at the end of 2006.

# New structure for segment reporting

We changed the organizational structure of the Commerzbank Group as part of the process of integrating Eurohypo. We have adapted our segment reporting to this new structure. In addition to the Retail Banking and Asset Management and the Corporate and Investment Banking divisions, we have now created the Commercial Real Estate, Public Finance and Treasury division. Details of the allocation of business areas and foreign regions to the various divisions may be found on page 136 of the annual report. To allow a better comparison, the figures for the previous year have also been adjusted to conform to the new structure.

# Special charge in the Private and Business Customers segment

The Eurohypo retail banking business was integrated into this segment. The increase in the size of the loan portfolio pushed net interest income up by 10.9%. Net commission income also rose sharply by 9%. A negative feature was the extraordinary item mentioned above – a €293m rise in the provisions for possible loan losses. Administrative expenses also went up a good 9%; the main reason for this is the various growth programmes in the branch business and at comdirect bank.

We report an operating loss of €58m compared with a profit of €231m in the previous year. Adjusted for the extraordinary item, we would have had a stable profit despite the heavy capital expenditure. Most of the restructuring expense also falls within this segment, firstly to set up more "branches of the future", and secondly to expand the new platform for the retail credit business.

# **Asset Management: solid inflows of funds**

Assets under management grew by 14% to €112bn. Thanks to this increase in volume combined with favourable market conditions we succeeded in improving net commission income by 27.8% to €735m. On the other hand, expenses also rose significantly by 27.3%. One of the reasons for this was the jump in personnel expenses as employees participated in the Bank's solid performance. Moreover, cominvest started a five-year growth programme last year which not only hit current administrative expenses but also initiated the need for restructuring provisions amounting to €22m. Operating profit rose by 15.8% to €139m.

# Mittelstand carries on its successful course

The domestic Mittelstand business was assisted in its net interest income and provisions for possible loan losses by the economic revival in Germany. It also achieved noteworthy growth in net commission income. Our Polish subsidiary BRE Bank had the best results in its history and contributed to the solid performance of this segment. Income rose by 10.8% to €1.9bn; administrative expenses were up by a moderate 3.7% - almost all as a result of BRE Bank's business expansion.

The operating profit reached €817m, compared with €670m a year earlier. Mittelstand accordingly contributed just under one-third of the Commerzbank Group's result.

# Income at Corporates & Markets showing a sustained rise

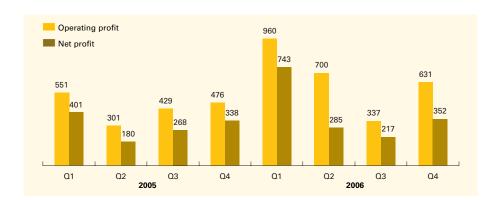
This segment reported another good improvement in its profit last year. Our sharpened focus on and orientation towards customer-related business proved to be the right strategy. Income rose by 19.6% while administrative expenses, despite higher provisions for bonuses, only went up by 1.5%.

Operating profit was up by 65.4% to €617m. The key return figures rose in line with this pleasing trend. Above all the cost/income ratio, at 61.2%, is very low compared with other investment banking entities.

# New segments: Commercial Real Estate and ...

This newly created segment encompasses Eurohypo's commercial real estate business, CommerzLeasing und Immobilien AG and Corecd GmbH (Commerzbank AG's commercial real estate business). The Commerz Grundbesitz Group, a provider of open-ended real-estate funds, is included in this segment with

**Commerzbank Group** profit per quarter in € m



effect from January 2007, but in this segment report still falls under Asset Management. The main feature of 2006 was the record new business figure of €35bn - 15% up on the previous record year of 2005.

It is not possible to compare the reported figures. On a pro-forma basis, there was a remarkable 38.5% improvement in operating profit. Of the restructuring expenses for the integration of Eurohypo, €13m relate to Commercial Real Estate.

#### ... Public Finance and Treasury

This is the umbrella for Hypothekenbank in Essen, Erste Europäische Pfandbriefund Kommunalkreditbank in Luxemburg, Eurohypo's public finance business and the banking department Group Treasury. Here too it is not possible to compare the figures. On a pro-forma basis, operating profit fell by 7%. This was due to the difficult interest-rate environment last year.

#### Commerzbank Group earnings targets exceeded

We had targeted a return on equity of the consolidated surplus of more than 10% excluding special factors. We are reporting a return of 14.1% for 2006; on an adjusted basis this comes to 11.2%. In 2005, the reported return was 12.8%, or 9.9% excluding extraordinary items. We are accordingly a good deal closer to our goal of achieving an after-tax return on equity of 15% by 2010. We intend to advance further along this path in 2007.

The cost/income ratio is also an indicator of our success. Having been 67.2% in the previous year, it was 59.7% in 2006. We have therefore already hit our long-term target of a cost/income ratio of no more than 60%.



# **QUARTER-BY-QUARTER TRENDS**

# 2006 financial year

€m	Total	4 <sup>th</sup> quarter	3 <sup>rd</sup> quarter <sup>1)</sup>	2 <sup>nd</sup> quarter <sup>1)</sup>	1st quarter1)
Net interest income	3,916	975	1,050	1,060	831
Provision for possible loan losses	-878	-79	-415	-225	-159
Net interest income after provisioning	3,038	896	635	835	672
Net commission income	2,861	781	703	659	718
Trading profit <sup>2)</sup>	1,177	303	183	355	336
Net result on investments and securities portfolio	770	50	91	184	445
Other result	-14	-4	17	-6	-21
Operating expenses	5,204	1,395	1,292	1,327	1,190
Operating profit	2,628	631	337	700	960
Restructuring expenses	253	39	_	214	_
Pre-tax profit	2,375	592	337	486	960
Taxes on income	587	174	84	146	183
After-tax profit	1,788	418	253	340	777
Profit/loss attributable					
to minority interests	-191	-66	-36	-55	-34
Consolidated surplus	1,597	352	217	285	743

# 2005 financial year1)

€m	Total	4 <sup>th</sup> quarter	3 <sup>rd</sup> quarter	2 <sup>nd</sup> quarter	1st quarter
Net interest income	3,167	832	770	845	720
Provision for possible loan losses	-521	-29	-140	-165	-187
Net interest income after provisioning	2,646	803	630	680	533
Net commission income	2,415	645	599	593	578
Trading profit <sup>2)</sup>	685	217	212	6	250
Net result on investments and securities portfolio	647	190	79	84	294
Other result	26	-9	6	26	3
Operating expenses	4,662	1,370	1,097	1,088	1,107
Operating profit	1,757	476	429	301	551
Restructuring expenses	37	37	_	-	_
Pre-tax profit	1,720	439	429	301	551
Taxes on income	427	89	130	88	120
After-tax profit	1,293	350	299	213	431
Profit/loss attributable					
to minority interests	-106	-12	-31	-33	-30
Consolidated surplus	1,187	338	268	180	401

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

<sup>2)</sup> Starting with the 2006 financial year, the net result on hedge accounting is shown as part of the trading profit; an adjustment to the figure reported for the previous year was made accordingly.

# corporate governance report

Responsible corporate governance has always been a high priority at Commerzbank. That is why we – the Supervisory Board and the Board of Managing Directors – expressly support the Code and the goals and objectives it pursues. Even at the time of publication of the German Corporate Governance Code, Commerzbank's Articles of Association and the rules of procedure for the Board of Managing Directors and Supervisory Board largely complied with its requirements. Wherever this was not yet the case, we have adjusted them to meet the regulations of the German Corporate Governance Code. The Articles of Association and the rules of procedure are available on the internet.

Commerzbank's corporate governance officer is Günter Hugger, Head of Legal Services. He is the person to contact for all corporate governance issues and has the task of advising the Board of Managing Directors and the Supervisory Board on the implementation of the German Corporate Governance Code and of reporting on its implementation by the Bank.

#### **Recommendations of the German Corporate Governance Code**

The Bank declares every year whether the recommendations of the Commission regarding conduct have been and will be complied with or explains which recommendations have not been and will not be implemented. This declaration of compliance by the Board of Managing Directors and the Supervisory Board is published on the Commerzbank website. The previous declarations of compliance made since 2002 can also be found there.

Commerzbank complies with virtually all of the recommendations of the German Corporate Governance Code in its version dated June 12, 2006; it deviates from them in only two points:

According to section 4.2.2, the full Supervisory Board should discuss and regularly review the structure of the system of compensation for the Board of Managing Directors. The Supervisory Board has entrusted matters related to the compensation of the Board of Managing Directors to its Presiding Committee, which resolves upon and deals with them independently. This procedure has proved successful. The Presiding Committee discusses the structure of the system of compensation, regularly reviews it and determines the amount of compensation for members of the Board of Managing Directors. It reports to the full Supervisory Board on its deliberations and decisions.

According to section 5.3.2 of the Code, the Audit Committee should deal not only with accounting issues and the audit of the annual financial statements, but also with issues related to the Bank's risk management. The Supervisory Board of Commerzbank has entrusted risk-management issues to the Risk Committee, which has dealt with the Bank's credit, market and operational risk for decades now, rather than to the Audit Committee. The fact that the chairman of the Audit Committee is also a member of the Risk Committee of the Supervisory Board ensures that the Audit Committee is extensively informed about risk management issues.

# **Suggestions of the German Corporate Governance Code**

Commerzbank also largely complies with the suggestions of the German Corporate Governance Code, deviating from them in only a few points:

In derogation of section 2.3.3, the proxy can only be reached up to the day of the Annual General Meeting. However shareholders present or represented at the Annual General Meeting are able to give their proxy instructions on the day of the meeting as well.

In section 2.3.4, it is suggested that the Annual General Meeting be broadcast in its entirety on the internet. We broadcast the speeches of the Chairman of the Supervisory Board and the Chairman of the Board of Managing Directors, but not the general debate. For one thing, a complete broadcast seems inappropriate given the length of annual general meetings; for another, a speaker's personal rights have to be considered.

Section 3.6 of the German Corporate Governance Code suggests that separate preparatory meetings should be held regularly with shareholders and employees. We arrange such preparatory meetings only if the need arises.

According to section 5.1.2, the maximum possible term of appointment of five years should not be the rule for first-time appointments of members of the Board of Managing Directors. Commerzbank has followed this suggestion for first-time appointments since 2002; however Mr Knobloch has been appointed for five years, as prior to joining the Commerzbank Board of Managing Directors he had been CEO of Eurohypo, a board position comparable in its scope and significance.

Section 5.3.2 suggests that the chairman of the Audit Committee should not be a former member of the Board of Managing Directors. We have deliberately not adopted this suggestion as the expertise of the person in question takes priority for us.

The suggestion contained in section 5.4.6 that the members of the Supervisory Board should be elected at different dates and for different periods of office is not compatible with the German system of co-determination, as employee representatives have to be elected for five-year terms at the same time. The suggestion could therefore only be applied to shareholder representatives and would consequently lead to unequal treatment.

Finally, it is suggested in section 5.4.7 of the Code that the variable compensation of Supervisory Board members should also be related to the long-term performance of the company. At Commerzbank, the variable compensation of Supervisory Board members is related to the dividend payment. We consider this to be a transparent and readily understandable system.

# **Board of Managing Directors**

The Board of Managing Directors is responsible for the independent management of the Company. In this function, it has to act in the Company's best interests and is committed to achieving a sustained increase in the value of the Company and to respecting the interests of shareholders, customers and employees. It develops the Company's strategy, coordinates it with the Supervisory Board and ensures its implementation. In addition, it sees that efficient

risk management and risk control measures are in place. The Board of Managing Directors conducts Commerzbank's business activities in accordance with the law, the Articles of Association, its rules of procedure and the relevant employment contracts. It cooperates on a basis of trust with Commerzbank's other bodies and with employee representatives.

The composition of the Board of Managing Directors and the responsibilities of its individual members are presented on pages 214 and 215 of this annual report.

Once again, in the 2006 financial year no members of the Board of Managing Directors were involved in conflicts of interest as defined in section 4.3 of the German Corporate Governance Code.

Extensive details of the compensation paid to the members of the Board of Managing Directors are given in the Remuneration Report on pages 17-22.

### **Supervisory Board**

The Supervisory Board advises and supervises the Board of Managing Directors in its management of the Company. It conducts its business activities in accordance with legal requirements, the Articles of Association and its rules of procedure; it cooperates closely and on a basis of trust with the Board of Managing Directors.

The composition of the Supervisory Board and its committees is presented on pages 211 and 212 of this annual report. Information on the work of this body, its structure and its control function is provided by the report of the Supervisory Board on pages 206-210.

Every two years the Supervisory Board examines the efficiency of its activities by means of a detailed questionnaire. After a detailed survey was carried out at the end of 2005, there followed an abridged investigation in 2006. The result showed that the work of the Supervisory Board at Commerzbank continues to be considered professional, and the division of labour between the full Supervisory Board and its committees is seen as sensible and efficient. There will be another extensive efficiency check in 2007.

There were no conflicts of interest as defined in section 5.5 of the German Corporate Governance Code during the year under review.

Details of the compensation paid to the members of the Supervisory Board are given in the Remuneration Report on pages 23-25.

# Accounting

For accounting purposes, the Commerzbank Group applies International Accounting Standards (IAS) and International Financial Reporting Standards (IFRS); the parent company financial statements of Commerzbank AG are prepared under the rules of the German Commercial Code (HGB). The consolidated financial statements and the financial statements of the parent bank are prepared by the Board of Managing Directors and approved by the Supervisory Board. The audit is performed by the auditors elected by the Annual General Meeting. The annual financial statements also include a detailed risk report, providing information on the Company's responsible handling of the various types of risk. This appears on pages 70-99.

### **Shareholder relations and communication**

The Annual General Meeting of shareholders takes place once a year. Its main tasks are to resolve upon the appropriation of the distributable profit and approve the actions of the Board of Managing Directors and the Supervisory Board and any amendments to the Articles of Association. If necessary, it authorizes the Board of Managing Directors to undertake capital-raising measures and approves the signing of profit-and-loss transfer agreements. Each share entitles the holder to one vote.

The Bank's shareholders may submit recommendations or other statements by letter or e-mail or may present them in person. The Bank's head-office quality management unit is responsible for dealing with written communication. At the Annual General Meeting, the Board of Managing Directors or the Supervisory Board comment or reply directly. At the same time, shareholders may influence the course of the Annual General Meeting by means of counter-motions or motions to extend the agenda. Shareholders may also apply for an Extraordinary General Meeting to be convened.

Commerzbank informs the public – and consequently shareholders as well – about the Bank's financial position and earnings performance four times a year; further corporate news items that may affect the share price are published in the form of ad hoc releases. The Board of Managing Directors reports on the annual financial statements and the quarterly results in press conferences and analysts' meetings. Commerzbank is increasingly using the possibilities offered by the internet for reporting purposes; those interested can find a wealth of information on the Commerzbank Group at www.commerzbank.com.

We are committed to communicating in an open and transparent manner with our shareholders and all other stakeholders. We intend to maintain this commitment in future.

Frankfurt, February 13, 2007

Commerzbank Aktiengesellschaft The Board of Managing Directors

The Supervisory Board

# remuneration report

The report follows the recommendations of the German Corporate Governance Code and takes account of the requirements of the German Commercial Code and IFRS as well as of the Disclosure of Remuneration of Members of the Board of Managing Directors Act (*VorstOG*), which came into force on August 11, 2005.

#### **BOARD OF MANAGING DIRECTORS**

# Principles of the remuneration system

The Supervisory Board has delegated its responsibility for remuneration for the Board of Managing Directors to its Presiding Committee, comprising Dr. h.c. Martin Kohlhaussen as Chairman, Uwe Tschäge as Deputy Chairman of the Supervisory Board, Prof. Dr. Jürgen F. Strube and Werner Malkhoff. In determining and, when appropriate, changing the remuneration structure, particular attention is paid to the situation and level of success achieved by the Company as well as to the performance of the Board of Managing Directors. Reviews are carried out routinely every two years. The current remuneration structure for members of the Board of Managing Directors was decided in July 2004 and supplemented in November 2006. The results of the first routine review of the remuneration structure did not have any effect on the year under review.

Remuneration comprises the following components: remuneration unrelated to performance, a variable performance-related bonus, long-term performance plans and pension commitments.

# Components comprising remuneration unrelated to performance

The components comprising remuneration unrelated to performance include basic salary and remuneration in kind.

The basic salary, which is paid in equal monthly amounts, is €760,000 for the chairman of the Board of Managing Directors and €480,000 for the other members of the Board.

Remuneration in kind mainly consists of use of a company car and insurance contributions, and tax and social security contributions thereon. The specific amount varies between the individual members of the Board depending on their personal situation.

# Components comprising performance-related bonus

Besides the fixed salary, members of the Board of Managing Directors receive a variable bonus based on the following key figures: return on equity (RoE) before tax, cost-income ratio (CIR) and operating earnings before tax (excluding special factors). Targets for each of these three equally-weighted parameters and a target bonus are set for each of the members of the Board of Managing Directors; the bonus resulting from these inputs is limited to twice the target bonus. To reward the individual performance of members of the Board of Managing Directors and to take account of exceptional developments, the Presiding Committee

may in addition raise or lower the bonus so calculated by up to 20%. Pay for serving on the boards of consolidated subsidiaries is set off against the variable bonus (this amounted in 2006 to a total of €543,000). The bonus for one financial year is paid out in the following year.

# Long-term performance plans

For several years, the members of the Board of Managing Directors and other executives and selected staff of the Group have been able to participate in long-term performance plans (LTPs). These are virtual stock option plans that are offered each year and contain a promise to pay in the event that the Commerzbank share price outperforms the Dow Jones Euro Stoxx Banks Index over three, four or five years and/or the Commerzbank share price gains at least 25% in absolute terms. If these hurdles are not met after five years, the promise to pay lapses. If payments are made, members of the Board of Managing Directors will each invest 50% of the gross amount paid out in Commerzbank shares. In order to participate in the LTPs, eligible participants have to invest in Commerzbank shares. Members of the Board of Managing Directors may participate with up to 2,500 shares, the chairman of the Board of Managing Directors with up to 5,000 shares.

Members of the Board of Managing Directors participated in the last financial year with personal holdings of shares in the 2006 LTP as follows:

	LTP 200	c			
	LIF 2006				
	Number of	Attributable fai	r value in €		
	participating	when the shares	pro-rated on		
	shares	were granted	31.12.2006 <sup>1)</sup>		
Klaus-Peter Müller	5,000	174,550	24,550		
Martin Blessing	2,500	87,275	12,275		
Wolfgang Hartmann	2,500	87,275	12,275		
Dr. Achim Kassow	2,500	87,275	12,275		
Bernd Knobloch	2,500	87,275	12,275		
Klaus Patig	-	-	_		
Michael Reuther <sup>2)</sup>	-	<del>-</del>	_		
Dr. Eric Strutz	2,500	87,275	12,275		
Nicholas Teller	2,500	87,275	12,275		

The amount of remuneration realized from participating in the 2006 LTP may vary significantly from the figures in the table and – as with the 1999, 2000 and 2001 LTPs – may even fall to zero, as the final amount paid out is not fixed until the end of the term of each LTP.

Owing to the performance of the Commerzbank share price in the year under review, payments were made under the 2002 and 2003 LTPs. These were concluded with payments per participating share of €80 for the 2002 LTP and €100 for the 2003 LTP.

<sup>1)</sup> Amount of provisions made for the LTP as at December 31, 2006.

<sup>2)</sup> Mr Reuther was not yet a member of the Commerzbank Board of Managing Directors at the time.

Listed below are the payments to members of the Board of Managing Directors who participated in these plans:

	LTP 20	<b>002</b> <sup>3)</sup>	LTP 20	) <b>03</b> 3)
	Number of participating shares	Amount in €	Number of participating shares	Amount in €
Klaus-Peter Müller	5,000	400,000	5,000	500,000
Martin Blessing	2,500	200,000	2,500	250,000
Wolfgang Hartmann	2,500	200,000	2,500	250,000
Nicholas Teller	_	_	2,500	250,000

#### **Pensions**

The Bank provides members and former members of the Board of Managing Directors or their surviving dependants with a pension. A pension is paid if, upon leaving the Bank, members of the Board of Managing Directors

- have celebrated their 62<sup>nd</sup> birthday
- · are permanently unable to work
- end their employment contract with the Bank after celebrating their 58<sup>th</sup> birthday having been a member of the Board of Managing Directors for at least ten years, or
- have been a member of the Board of Managing Directors for at least 15 years.

The pension consists of 30% of the latest agreed annual basic salary after the first term of appointment, 40% after the second and 60% of the latest agreed annual basic salary after the third term of appointment. The pensions are reduced in line with the statutory provisions on company pensions if members of the Board of Managing Directors leave the Board before their 62<sup>nd</sup> birthday. Vesting of pension rights is also essentially based on the statutory provisions on company pensions.

Instead of their pension, members of the Board of Managing Directors will continue to receive their pro-rated basic salary for six months as a form of transitional pay if they leave the board after celebrating their 62<sup>nd</sup> birthday or because they are permanently unable to work any longer<sup>4</sup>). If members of the Board of Managing Directors receive a pension before their 62<sup>nd</sup> birthday without being unable to work, the pension will be reduced to reflect the payments starting earlier. Half of any income received from other activities will be set off against any pension rights up to this age.

Pension payments to members of the Board of Managing Directors are raised by one percent p.a. from when they are first paid out. Under certain circumstances an increase in excess of this level will be considered, but there is no right to any such increase.

<sup>3)</sup> Prior to joining the Board, Mr Strutz participated in the 2002 and 2003 LTPs with 1,200 shares and 1,000 shares respectively and accordingly received payments from these of €96,000 (2002 LTP) and €100,000 (2003 LTP). Mr Teller did not become a member of the Board of Managing Directors until 2003 and, prior to joining the Board, did not participate in the 2002 LTP. Mr Patig participated in neither the 2002 LTP nor in the 2003 LTP.

<sup>4)</sup> Mr Knobloch receives this transitional pay in view of his many years on the Board of Managing Directors of Eurohypo AG, even if he leaves the Board immediately after his first term of appointment.

De.

The following table lists the pension rights of the members of the Board of Managing Directors as at the end of the year under review:

	Pension rights
	Annual amount when
	pension is first paid out in €
	(as of 31.12.2006) <sup>5)</sup>
Klaus-Peter Müller	456,000
Martin Blessing	192,000
Wolfgang Hartmann	192,000
Dr. Achim Kassow	144,000
Bernd Knobloch	144,000
Klaus M. Patig	288,000
Michael Reuther	144,000
Dr. Eric Strutz	144,000
Nicholas Teller	192,000

The surviving dependants' pension for a spouse amounts to 662/3% of the pension entitlement of the member of the Board of Managing Directors. If no widow's pension is paid, minors or children still in full-time education are entitled to an orphan's pension amounting in each case to 25% of the pension entitlement of the member of the Board of Managing Directors, but no higher in total than the widow's pension.

The assets backing these pension obligations have been transferred under a contractual trust arrangement to Commerzbank Pension-Trust e.V. The pension provisions still remaining as at December 31, 2006 for defined benefit liabilities amounted to €1.0m for members of the Board of Managing Directors. In the year under review, provisions for active members of the Board of Managing Directors were formed in the amount of €1.6m, and €4.9m were transferred to Commerzbank Pension-Trust e.V.

Defined benefit obligations for active members of the Board of Managing Directors amounted in total as at December 31, 2006 to €28.6m.

# **Change of Control**

In the event that a shareholder takes over at least a majority of the voting rights represented at the Annual General Meeting, or that an affiliation agreement is signed with Commerzbank as a dependent entity, or in the event of Commerzbank being merged or taken over (Change of Control), all members of the Board of Managing Directors are entitled to terminate their contracts of employment. If members of the Board of Managing Directors take advantage of this right to terminate their contract or if, in connection with the Change of Control, their membership of the board ends for other reasons, they are entitled to compensatory pay for the remainder of their term of appointment in the amount of 75% of their total average pay (basic salary and variable bonus) and to a severance

<sup>5)</sup> The amounts take into account the current term of appointment of the individual members of the Board of Managing Directors and furthermore assume that, barring inability to work, no pension will be paid before a member's 62<sup>nd</sup> birthday and that the member will remain on the Board until the pension is due.

payment in the amount of total average annual pay for two years. Depending on the age and length of service on the Board, this severance payment increases to three<sup>6)</sup> to four<sup>7)</sup> times total annual pay. Taken together, compensatory pay and severance payment may not exceed total average pay for five years or – if such members of the Board of Managing Directors are already over 60 at the time their activity on the Board ceases – for the period up to such members' 65<sup>th</sup> birthdays. In respect of retirement benefits and long-term performance plans, members of the Board of Managing Directors will essentially be treated as if they had remained as members of the Board of Managing Directors until the end of their latest term of appointment. There is no entitlement to severance pay if members of the Board of Managing Directors receive money in connection with the Change of Control from the majority shareholder, the controlling company or the other legal entity in the event of a merger or acquisition.

#### Other regulations

The contracts of employment of members of the Board of Managing Directors always end automatically with the end of their term of appointment. In derogation of this, those members who joined Commerzbank's Board of Managing Directors before 2002 will, in the event of a premature end to their appointments (unless for good cause), be released from the remaining term of their contract of employment and will continue to receive their basic salary for the remainder of their term of office.<sup>8)</sup> If a contract of employment is not extended at the end of a term of office, without there being good cause, members of the Board of Managing Directors so affected will continue to receive their basic salary for a further six months. Members of the Board of Managing Directors who were appointed to the Board before 2004<sup>9)</sup> receive their basic salary in such cases for a further twelve months from the end of their second term of appointment. This continuation of salary ceases if members of the Board receive payments under the regulations set out above in the section headed Pensions.

Certain amounts received from a pension to which Mr Teller is entitled for his work in the Commerzbank Group before joining the Board of Managing Directors are set off against his pension.

Commerzbank signed an agreement with Mr Patig, who left the Board at the end of January 2007. Under this agreement his contract of employment as a member of the Board of Managing Directors expiring in March 2008 was terminated as at the date of his departure. In terms of remuneration, Mr Patig will effectively be treated as if he had remained on the Board until March 2008; he will receive a lump sum in lieu of his variable bonus for the period from January 2007 until March 2008 in the amount of €1,823 thousand, which will be paid together with his bonus for 2006.

No members of the Board of Managing Directors received payments or promises of payment from third parties in the course of the last financial year in respect of their work as a member of the Board of Managing Directors.

<sup>6)</sup> Mr Hartmann and Mr Knobloch

<sup>7)</sup> Mr Müller

<sup>8)</sup> Messrs Müller, Blessing, Hartmann and Patig

<sup>9)</sup> Messrs Müller, Blessing, Hartmann, Patig, Dr. Strutz and Teller

### **Summary**

The following table shows the cash remuneration paid to individual members of the Board of Managing Directors for 2006 and, for comparison, for 2005:

		Ca	sh remunerati	on	Other <sup>10)</sup>	Total
Amounts		Basic salary	Variable	Payment for the		
in €1,000		r	emuneration <sup>11</sup>	1) LTPs 2002 and 2003		
Klaus-Peter Müller	2006	760	2,736	900	80	4,476
	2005	760	2,280	0	86	3,126
Martin Blessing	2006	480	1,695	450	77	2,702
	2005	480	1,500	0	69	2,049
Wolfgang Hartmann	2006	480	1,350	450	109	2,389
	2005	480	1,500	0	134	2,114
Dr. Achim Kassow	2006	480	1,600	_	44	2,124
	2005	480	1,500	_	123	2,103
Bernd Knobloch 12)	2006	360	1,125	_	35	1,520
	2005	_	_	_	_	_
Klaus M. Patig	2006	480	1,500	0	65	2,045
	2005	480	1,500	0	60	2,040
Michael Reuther <sup>12)</sup>	2006	120	375	_	2,885	3,380
	2005	_	_	_	_	-
Dr. Eric Strutz	2006	480	1,650	196	42	2,368
	2005	480	1,500	0	42	2,022
Nicholas Teller	2006	480	1,800	250	78	2,608
	2005	480	1,500	0	58	2,038
Total	2006	4,120	13,831	2,246	3,415	23,612
	<b>2005</b> 13)	3,640	11,280	0	572	15,492

## Loans to members of the Board of Managing Directors

Members of the Board of Managing Directors have been granted cash advances and loans with terms ranging from on demand up to a due date in 2030 and at interest rates ranging between 3.0% and 12.0%. Collateral security is provided on a normal market scale, if necessary through mortgages and pledging of security holdings. The overall figure (€3,251,000) includes rental guarantees of €23,000 provided for two members without a commission fee being charged; this is in line with the Bank's general terms and conditions for members of staff.

As at the reporting date, the aggregate amount of advances and loans granted and contingent liabilities was €3,251,000; in the previous year it was €3,591,000.

<sup>10) &</sup>quot;Other" includes payment in kind in the year under review (€546,000) and, for Mr Reuther, an amount of €2,869,000 paid to him as special remuneration for payments he had to forego from his previous employer arising from restricted equity units and bonuses when he joined the Board.

<sup>11)</sup> Payable in the following year subject to approval of the annual financial statements less remuneration already received for performing board functions at consolidated companies (€543,000; previous year: €483,000).

<sup>12)</sup> Pro rata for the period since being appointed.

<sup>13)</sup> The totals for 2005 do not include amounts for the member of the Board of Managing Directors Andreas de Maizière who left the Board in 2005 (pro rata fixed pay of €280,000 and payments in kind of €79,000).

#### SUPERVISORY BOARD

#### Principles of the remuneration system and remuneration for 2006

The remuneration of the Supervisory Board is regulated in Art. 15 of the Articles of Association; the current version was approved by a resolution of the Annual General Meeting on May 30, 2003. This gives members of the Supervisory Board basic remuneration for each financial year, in addition to compensation for outof-pocket expenses, as follows:

- 1. fixed remuneration of €20,000 and
- 2. a variable bonus of €2,000 for each €0.05 of dividend in excess of a dividend of €0.10 per share distributed to shareholders for the previous financial year.

The Chairman receives triple and the Deputy Chairman double the aforementioned basic remuneration. For membership of a committee of the Supervisory Board meeting at least twice in any calendar year, the committee chairman receives additional remuneration in the amount of the basic remuneration and each committee member in the amount of half the basic remuneration; this additional remuneration is paid for no more than three committee appointments. In addition each member of the Supervisory Board receives an attendance fee of €1,500 for attending a meeting of the Supervisory Board or one of its committees. The fixed remuneration and attendance fees are payable at the end of each financial year and the variable bonus after the Annual General Meeting that passes a resolution approving the actions of the Supervisory Board for the financial year concerned. The value-added tax payable on the remuneration is refunded by the Bank.

Under this system, the members of our Supervisory Board will receive remuneration of €1,661,000 for the 2006 financial year (previous year: €1,393,00), provided the Annual General Meeting of Commerzbank AG resolves that a dividend of €0.75 be paid per no par-value share.

Altogether €235,000 was paid in attendance fees for participation in the meetings of the Supervisory Board and its four committees (Presiding, Audit, Risk and Social Welfare Committees) which met in the year under review. The turnover tax of €316,000 to be paid on the overall remuneration of the members of the Supervisory Board was refunded by Commerzbank Aktiengesellschaft.

Members of the Supervisory Board once again provided no advisory, intermediary or other personal services in 2006. Accordingly, no additional remuneration was paid.

The remuneration and the attendance fees are divided between the individual members of the Supervisory Board as follows:

2006	Basic	Committee	Total
	remuneration	remuneration	
Supervisory Board members	in €1,000	in €1,000	in €1,000
Dr. h.c. Martin Kohlhaussen	138.0	92.0	230.0
Uwe Tschäge	92.0	23.0	115.0
Hans-Hermann Altenschmidt	46.0	23.0	69.0
Dott. Sergio Balbinot	46.0	23.0	69.0
Herbert Bludau-Hoffmann	46.0	-	46.0
Astrid Evers	46.0	_	46.0
Uwe Foullong	46.0	_	46.0
Daniel Hampel	46.0	_	46.0
DrIng. Otto Happel	46.0	23.0	69.0
Dr. jur. Heiner Hasford	46.0	23.0	69.0
Sonja Kasischke	46.0	_	46.0
Wolfgang Kirsch	46.0	23.0	69.0
Werner Malkhoff	46.0	23.0	69.0
Prof. h.c. (CHN) Dr. rer. oec. Ulrich Middelman	n 34.5	_	34.5
(since April 1, 2006)			
Klaus Müller-Gebel	46.0	69.0	115.0
Dr. Sabine Reiner	46.0	_	46.0
Dr. Erhard Schipporeit	46.0	_	46.0
DrIng. Ekkehard D. Schulz	11.5	_	11.5
(until March 31, 2006)			
Prof. Dr. Jürgen F. Strube	46.0	23.0	69.0
Dr. Klaus Sturany	46.0	_	46.0
DrIng. E.h. Heinrich Weiss	46.0	23.0	69.0
Total 2006	1,058.0	368.0	1,426.0
Total 2005	828.0	288.0	1,116.0

# Loans to members of the Supervisory Board

Members of the Supervisory Board have been granted loans with terms ranging from on demand up to a due date in 2031 and at interest rates ranging between 4.7% and 6.7%. In line with market conditions, some loans were granted without collateral security, against mortgages or against the assignment of credit balances and life insurance policies.

As at the reporting date, the aggregate amount of advances, loans and contingent liabilities granted to members of the Supervisory Board was €1,504,000; in the previous year it was €1,601,000.

# OTHER DETAILS

# **D&O** liability insurance

There is a D&O liability insurance policy for members of the Board of Managing Directors and the Supervisory Board. The excess payable by members of the Supervisory Board amounts to one year's fixed remuneration and for members of the Board of Managing Directors 25% of one year's fixed remuneration.

# Purchase and disposal of the Company's shares

Pursuant to Art. 15 a of the German Securities Trading Act, transactions by executives of listed companies and their families have to be disclosed and published. Accordingly, purchases and disposals of shares and financial instruments related to Commerzbank to the value of €5,000 and upwards must be reported immediately and for the duration of one month. The Bank relates this reporting requirement to the Board of Managing Directors and the Supervisory Board, in line with the recommendations in the BaFin Guide for Issuers.

Members of the Commerzbank's Board of Managing Directors and Supervisory Board have reported the following dealings (director's dealings) in Commerzbank shares or derivatives thereon in 2006:<sup>14)</sup>

Date	Name	Function	Purchase/	Number	Price per	Amount
			Disposal	of shares	share in €	in €
08.03.2006	Daniel Hampel	Member of Supervisory Board	Р	120	28.56	3,427.20
04.05.2006	Martin Blessing	Board of Managing Directors	Р	5,000	30.59	152,950.00
18.05.2006	Dr. Achim Kassow	Board of Managing Directors	Р	3,500	29.15	102,025.00
18.05.2006	Dr. h.c. Martin Kohlhaussen	Chairman of Supervisory Boar	d D	4,000	28.57	114,280.00
22.05.2006	Dr. Eric Strutz	Board of Managing Directors	Р	3,496	28.79	
				4	28.78	100,764.96
23.05.2006	Hans-Hermann Altenschmidt	Member of Supervisory Board	Р	200	28.71	5,742.00
23.05.2006	Daniel Hampel	Member of Supervisory Board	Р	300	28.63	8,589.00
30.05.2006	Bernd Knobloch	Board of Managing Directors	Р	1,068	29.17	
				1,432	29.18	72,939.32
15.06.2006	Klaus-Peter Müller <sup>15)</sup>	Board of Managing Directors	Р	16,953	26.55	450,102.15
15.06.2006	Martin Blessing <sup>15)</sup>	Board of Managing Directors	Р	8,477	26.55	225,064.35
15.06.2006	Wolfgang Hartmann <sup>15)</sup>	Board of Managing Directors	Р	8,477	26.55	225,064.35
15.06.2006	Dr. Eric Strutz <sup>15)</sup>	Board of Managing Directors	Р	1,884	26.55	50,020.20
15.06.2006	Nicholas Teller <sup>15)</sup>	Board of Managing Directors	Р	4,709	26.55	125,023.95
09.08.2006	Klaus-Peter Müller	Board of Managing Directors	Р	3,000	26.30	78,900.00
09.08.2006	Dr. Eric Strutz	Board of Managing Directors	Р	2,000	26.17	52,340.00
09.08.2006	Dr. Achim Kassow	Board of Managing Directors	Р	2,000	26.24	52,480.00
09.08.2006	Martin Blessing	Board of Managing Directors	Р	4,000	26.00	104,000.00
09.08.2006	Nicholas Teller	Board of Managing Directors	Р	2,000	26.21	52,420.00

All told, the Board of Managing Directors and the Supervisory Board did not own more than 1% of the issued shares and option rights of Commerzbank AG on December 31, 2006.

<sup>14)</sup> The directors' dealings – with the exception of share purchases that did not need to be reported in connection with payments made under the 2002 and 2003 LTPs (see footnote 15 below) – were published in the year under review on the Commerzbank website under Directors' Dealings.

<sup>15)</sup> Reinvestment of 50% of the gross amounts paid out as a result of participating in the 2002 and 2003 LTPs.

# information pursuant to arts. 289 (4) and 315 (4) of the german commercial code (hgb)

#### 1. Structure of subscribed capital

Commerzbank has issued only ordinary shares, the rights and duties for which arise from legal requirements, in particular Arts. 12, 53a et seq., 118 et seq. and 186 of the German Stock Corporation Act. The subscribed capital of the company totalled €1,708,638,206.60 at the end of the financial year. It is divided into 657,168,541 no-parvalue shares. The shares are issued in the form of bearer shares.

# 2. Appointment and replacement of the members of the Board of Managing Directors and amendments to the Articles of Association

The members of the Board of Managing Directors are appointed and replaced by the Supervisory Board pursuant to Art. 84 of the German Stock Corporation Act and Art. 6 (2) of the Articles of Association. If there is a vacancy on the Board of Managing Directors for a member required by law or by the Articles of Association and the Supervisory Board has not appointed a replacement, in urgent cases one will be appointed by a court under Art. 85 of the German Stock Corporation Act. Each amendment to the Articles of Association requires a resolution of the Annual General Meeting under Art. 179 (1) of the German Stock Corporation Act. Unless the law mandates a larger majority, a simple majority of the represented share capital is adequate (Art. 19 (3) (2) of the Articles of Association). The authority to amend the Articles of Association, which only affect the version in force, has been transferred to the Supervisory Board under Art. 10 (3) of the Articles of Association in compliance with Art. 179 (1) (2) of the German Stock Corporation Act.

## 3. Powers of the Board of Managing Directors

According to the Annual General Meeting resolutions from May 17, 2006, Commerzbank is authorized to acquire its own shares in the amount of up to 5% of the share capital under Art. 71 (1) (7) of the German Stock Corporation Act and in the amount of up to 10% according to Art. 71 (1) (8) of the German Stock Corporation Act. These authorizations expire on October 31, 2007.

The Board of Managing Directors, with the approval of the Supervisory Board, is authorized to increase the share capital by issuing new shares under Art. 4 of the Articles of Association (authorized capital) as follows:

- a. Up to €225,000,000.00 (authorized capital 2004/I) by April 30, 2009 according to Art. 4 (3) of the Articles of Association
- b. To issue shares for employees in the amount of up to €19,768,703.60 by April 30, 2007 according to Art. 4 (4) of the Articles of Association and in the amount of up to €12,000,000.00 (authorized capital 2006/III) by April 30, 2011 according to Art. 4 (9)
- c. In the amount of up to €225,000,000.00 (authorized capital 2004/II) by April 30, 2009 according to Art. 4 (6) of the Articles of Association and in the amount of up to €200,000,000.00 (authorized capital 2006/II) according to Art. 4 (8) of the Articles of Association, whereby subscription rights may be excluded for contributions in kind upon acquisition of companies or holdings in companies, and

d. In the amount of up to €170,000,000.00 (authorized capital 2006/I) by April 30, 2011 according to Art. 4 (7) of the Articles of Association, whereby subscription rights may be excluded if the issue price of the new shares is not materially lower than that of already listed shares offering the same conditions (Art. 186 (3) (4) of the German Stock Corporation Act).

When utilizing authorized capital, subscription rights must always be granted to shareholders; with the exception of the cases listed under a-d, subscription rights can only be excluded for residual amounts and to protect the rights of holders of conversion or option rights.

Moreover, the Annual General Meetings on May 30, 2003 and on May 20, 2005 have given the Board of Managing Directors the authority to issue convertible bonds or bonds with warrants or profit-sharing certificates (with and without conversion or option rights) upon exclusion of subscription rights. Authorized capital (Bedingtes Kapital) in the amount of up to €403,000,000.00 is available for this purpose according to Art. 4 (5) of the Articles of Association.

# 4. Key agreements in the event of a Change of Control as a result of a takeover bid

In the event of a Change of Control at Commerzbank, an extraordinary right of termination has been negotiated by Commerzbank with several contract partners in favour of those contract parties as part of ISDA master agreements. In general, the right of termination is conditional upon Commerzbank's creditworthiness worsening considerably. In the event of this type of termination, the individual contracts concluded under these master agreements would have to be settled at fair value, which can be determined on every stock exchange trading day. The possibility cannot however be excluded that, if an individual customer with an especially large volume of business terminates a contract, Commerzbank's net assets, financial position and operating results could nevertheless be heavily impacted due to the Bank's possible payment obligations. A master agreement with a cooperation partner also contains a reciprocal right of termination for all cooperative efforts concluded as part of this master agreement. Such a termination would have a considerable impact on the net assets, financial position and operating results of the Bank.

# 5. Golden/tin parachutes

In the event of a Change of Control at Commerzbank, all members of the Board of Managing Directors have the right to terminate their employment contracts. If members of the Board of Managing Directors make use of this right of termination or end their Board activities for other reasons in connection with the Change of Control, they are entitled to a severance payment in the amount of the capitalized average total annual payments for between two and five years. With regard to retirement benefits and longterm performance plans, members of the Board of Managing Directors are essentially treated as if they had remained on the Board of Managing Directors until the end of their most recent term of office. There is no entitlement to a severance payment to the extent a member of the Board of Managing Directors receives payments from the majority shareholder, from the controlling company or from the other legal entity in the event of integration or merger in connection with the Change of Control.

In a few exceptional cases, individual managers in Germany and abroad have received an assurance of their payments for a transitional period effective from the start of their activities for the Bank in the event that they leave the bank in connection with a Change of Control at Commerzbank.



# retail banking and asset management

The Private and Business Customers and Asset Management segments are grouped under the Retail Banking and Asset Management division.

#### PRIVATE AND BUSINESS CUSTOMERS SEGMENT

The Private and Business Customers segment is made up of the Private and Business Customers, Private Banking and Retail Credit departments as well as comdirect bank AG. We report an operating loss of €58m and an operating return on equity of -2.5% in this segment, resulting from a one-off expense in risk provisions. The operating profit would have been slightly higher than last year's figure without this exceptional cost of €293m. The cost/income ratio remained practically unchanged at 78.1%.

We want to reach an operating return on equity of at least 18% in this segment by 2010. To achieve this goal, we launched the "Future through Growth" campaign in autumn 2006. This aims to acquire a total of around 800,000 new retail customers in the branch business and at comdirect bank by 2009.

### **Private and Business Customers department**

Our private and business customer activities underwent further expansion. The increase in sales performance was the result of strong product sales and across-the-board improvements in efficiency coupled with a clear growth strategy.

# Business Customers increase

	2006
Equity tied up (€ m)	2,320
Operating return	
on equity	-2.5%
Cost/income ratio in	
operating business	78.1%

Private and

# Stated goal: growth

The following measures are the foundation of our "Future through Growth" initiative, which is designed to meet our claim of being the best bank in Germany for private and business customers:

- strengthening our sales network through additional personnel, extensive training programmes and performance-based compensation models,
- a new market presence,
- highly attractive products to gain customers.

In addition, we will further decrease the administrative load in our branch network so as to free up our advisors to focus more on serving customers and providing expert advice.

# **Boosting sales power**

In 2007 we will further strengthen our branch system with 500 new positions. Extensive training programmes ensure that our customer advisory services are highly professional. We set concrete growth targets with our employees. A newly developed advisory system will help get the best results for the most efficient use of time. Modern compensation models let our employees participate in the success our growth strategy brings.

# New market presence

Our new market presence will give Commerzbank retail banking a clear profile. A stronger advertising presence will convey the core message that we have initiative and vision: We think about our customers before they think about us, we take forward-looking action and we get things done. We offer our customers tailored services and sustainable investment and retirement saving strategies. Our new market presence includes:

- a clear pledge of performance for our customers,
- an advertising campaign that will draw attention to Commerzbank through a strong presence on television and in print media,
- attractive products that clearly distinguish us from our competition.

Sophisticated private and business customers no longer want to be left out when it comes to low-priced standard products and services in the future. We want to reach this clientele by offering competitive, solid and low-cost basic products.

The new market presence was launched in October along with the attractive TopZins investment, a product that brought us a lot of new customers. We have been offering our private customers free current accounts since December 2006. This is not a promotional product with hidden costs but a fully-fledged account with all of the standard market services. We want to set ourselves well ahead of the market and tap into additional potential for growth by offering these free current accounts in combination with a starting bonus.

# Card offering expanded

Since September 2006 Commerzbank has been the only major German bank offering its customers the exclusive American Express Gold and Platinum cards. Commerzbank and American Express have negotiated a sales partnership in the premium credit-card segment. American Express credit cards are one of the most popular non-cash payment methods and can be used with millions of sales partners around the world. With these new cards, the Bank is enhancing its portfolio for sophisticated, brand-conscious private and business customers.

# Strong increase in the number of business customers

Since the beginning of 2005 Commerzbank has been able to increase the number of business customers from 410,000 to 460,000. This customer group includes professional people, the self-employed, businessmen and owners of companies with up to €2.5m in annual sales. Our market share in this segment is already more than 10%. The key to our success is providing expert and comprehensive individual advisory services and offering the most up-to-date products. In the summer of 2006 we introduced our new business account with autopilot. The unique feature is that business account surpluses are automatically transferred to a call deposit account which pays interest. It is up to the customer to decide the amount at which the "autopilot" is activated. If the account balance moves into the red, money is automatically transferred from the call deposit account back to the business account. This lets the customer stay liquid at all times and profit from the interest earned on the call deposit account.

Group companies and equity holdings in the **Private and Business Customers segment** 

#### comdirect bank AG

Quickborn

79.8%2)

**Commerz Service Gesellschaft** für Kundenbetreuung mbH

Quickborn

**COMMERZ PARTNER Beratungs**gesellschaft für Vorsorge- und Finanzprodukte mbH

Frankfurt am Main

50.0%

Commerzbank International S.A.

Luxembourg

100.0%2)

Commerzbank International Trust (Singapore) Ltd.

Singapore 100.0%1)

Commerzbank (Switzerland) Ltd

**Zurich** 100.0%2)

- 1) The Parent Bank holds some of the interest indirectly;
- 2) the Parent Bank holds the interest indirectly.

# Business model for bancassurance and retirement savings successful

Following the introduction of a new business model in 2005, we focused on more firmly establishing needs-based retirement advisory services in our branches. In addition to fund-based saving plans for pension planning, pension insurance products were a particular focus of customer needs and demand. Compared with the previous year, sales of insurance products rose by 46% in our branch business. A large percentage of this positive result was accounted for by state-subsidized products, which made up a total of 45% of the total transactions brokered in 2006. The specialists at Commerz Partner Beratungsgesellschaft für Vorsorge- und Finanzprodukte mbH were able to increase their business overall by 18%. Growth in company pension business was more than 30%; this made up around 42% of the new business our specialists brokered.

## The branch of the future: a model for success

Commerzbank, as a branch bank, has to have a competitive branch network effectively oriented around its customers' needs. Our "Branch of the Future" model which we successfully introduced in 2003 was taken to the next step in 2006, and modern sales units with efficient cost structures were created to focus on sales and advisory services. In these branches our customers not only receive highly professional advisory services, they also have access to flexible and modern banking services 24 hours a day. Until now we have concentrated on smaller sites in the "Branch of the Future" initiative. This investment has paid off. Through a number of process changes and optimizations we have successfully and sustainably lowered costs so that the branches will run profitably and can be maintained over the long run. They have also been well-received by our customers.

More than 100 Commerzbank branches have now been converted. In 2007, we will again invest heavily in our retail customer business. We will take the factors that have been critical to the success of our business model and apply them to our larger branches for the first time.

# Outlook 2007

We offer our customers first-class products and advisory services for asset accumulation, investments and real-estate financing in our nationwide branch network and over the internet. We have laid the structural foundation for our future success and the continued expansion in retail banking with the "Future through Growth" initiative. In 2007 we will continue to pursue this initiative as planned.

# **Private Banking department**

We continued on our growth course in Private Banking in 2006. We are still ranked among the top three in serving wealthy private customers in Germany. The assets under management again rose by 12%, to €25.3bn. Roughly 22,400 customers - a figure 6% more than the previous year - put their trust in the expertise of our approximately 600 employees when it came to looking after their assets. With 37 private banking offices, Commerzbank has the strongest branch network in Germany in this segment. Internationally, we have increased our presence to five locations with a new centre of competence in Vienna.

In the Private Banking segment we can boast comprehensive expertise for the integrated management of large portfolios of assets. This expertise starts with securities management and asset management, extends through the management of foundations and estate planning, closed-end funds, real-estate management and financing and reaches all the way to special services such as private wealth management and corporate bankers. Thanks to our close ties to the asset-management skills of cominvest and our open architecture, advisors have access to a large number of investment options and can offer our customers customized solutions.

# Optimized range of products gives new stimulus for growth

More than one quarter of the assets under management in Private Banking are managed individually. Last year, customer funds in asset management rose by a good 20%. One of the reasons for this successful development was very good performance: as in 2005, asset management was at the top of national and international rankings. Additional customer interest, for example, was sparked by the value-guarantee strategies known as "Protect Asset Management", which allowed investors to benefit from rising markets and at the same time hedge the price risk using an "airbag" option. The Bank's earnings from a strong assetmanagement business are more stable than those from managing securities portfolios, thus making it a focus of ours in the future.

We were also able to set new standards in securities management with product innovations such as the 2006 Insider Certificate. The certificate follows the highest-volume directors' dealings in the shares of DAX companies and offers investors the opportunity to profit from the deep market and company knowledge of company managers. If the insider index that forms the basis of the certificate is calculated back historically to 2002, when the Bundesbank and German Financial Supervisory Authority disclosure requirements took effect, we arrive at an average return of around 32% p.a. compared with around 18% p.a. for a pure DAX30 investment with almost the same risk.

Finally, we rounded out our range of products for top customers with the American Express Platinum and Centurion credit cards.

# Commitment to research and education

As part of our efforts to meet our social responsibilities in 2006 we were the primary sponsor behind the first research institute for Private Banking in Germany, at the private WHU Otto Beisheim School of Management. We not only wanted to explore private banking issues from an academic standpoint, we also think there are interesting possibilities for providing further training to our employees and for recruiting.

# Outlook 2007

Our overarching goal for 2007 is to increase the number of customers we have and continue expanding the range of services we offer. We will continue to rely on combining the exclusive and personal service offered on site by a private bank with the effective and creative products of a major international bank. We offer our customers the best of both worlds.

# **Retail Credit department**

Following the takeover of Eurohypo, the Bank is one of the biggest players for private and business customers in the credit market. We have a portfolio of more than €64bn, with home loans making up more than €55bn of this. The new Retail Credit department was created with the goal of optimizing the interaction of the areas of acquisition, processing and portfolio management. Most of the administrative activities that relate to loans and the processing capacities needed for them are grouped together here.

#### Optimization for customers and bank

The reorganization was focused in several directions: we want to offer our customers highly attractive products and particularly fast processing of loans. Capacity is freed up to focus on customers at the branches by clearly separating sales and administration. In the future, responsibility for credit processing will be taken on by five credit-processing centres specialized in specific products. We will generate more stable earnings over time by optimizing risk and capital management. Finally, the size and complexity of the loan book alone make centralized portfolio management in the retail credit business of vital importance.

#### Outlook 2007

In 2006 we laid key cornerstones for expanding the new department. Our goal is clear, decisions about systems, sites and managers have been made, and the employees understand what their future activities will be. Starting in the autumn of 2007 the growth initiatives in the retail business will be accompanied by efficient, high-quality credit processing on a new technical platform.

### Record results from comdirect bank

The 2006 financial year was by far the most successful year in the history of comdirect bank. With €85.6m before tax, a new record was reached in earnings that exceeded the previous year's figure by more than 60%. The Board of Managing Directors and Supervisory Board will propose distributing a dividend of €1.40 per share (previous year: €0.24) to the Annual General Meeting in Hamburg on May 3, 2007. This figure includes a special dividend of €1.00 per share.

Most of the objectives of the "comvalue" growth programme have been achieved by comdirect one year earlier than scheduled. Since the introduction of the programme, the number of customers has increased by around 150,000 or 30% to more than 800,000; the number of current accounts has risen by more than 100,000 to over 260,000. Growth spanned all of the different fields of comdirect bank: brokerage, banking and advisory services. In brokerage, the number of securities orders submitted increased – in part due to a successful fund business – by around 30% to 11.0 million. In banking, the volume of deposits at year-end 2006 was €4.6bn, 70% above the previous year. Overall, customer assets under management grew by around €3.5bn to €16.4bn. The subsidiary comdirect private finance (specializing in advisory services) more than doubled its customer base, increased the number of offices from 13 to 19 and reached profitability as planned.

# New products and services

The market and product drive that was part of "comvalue" was pursued at a high level throughout 2006. A number of new functions were introduced by comdirect, including the innovative combined "One Cancels Other" order in the brokerage area. The range of both securities savings plans and funds on offer was further expanded. The most important product by far in the banking segment was Tagesgeld PLUS, introduced in November 2006 and already being used by more than 66,840 customers by the end of the year. In addition, currency investment accounts and instalment loans with flexible terms were introduced.

# Strategic alignment

comdirect bank has once again set much higher goals for itself for the next three years: by the end of 2009, the aim is to increase the customer base to more than 1.3 million and the number of current accounts by around 200,000. We want to win more than a half a million customers with the new Tagesgeld PLUS product. For more and more sophisticated private investors, comdirect with its superior product range will be the preferred direct bank.

# ASSET MANAGEMENT SEGMENT

In 2006 Asset Management was able to raise the assets it manages to €112bn as a result of the positive developments on the capital markets and improved product performance. Despite a propensity for risk that remains low among our domestic customers, we increased the percentage of higher margin products in our overall business and hence further improved operating profitability.

Asset Management's operating profit improved from €120m to €139m. A negative effect on profit came from a further increase in expenses arising from the annual recalculation of employee profit-sharing schemes at Jupiter. The operating return on equity was 24.5% and the cost/income ratio rose slightly to 81.0%.

This business will concentrate more heavily on the core markets and skills of cominvest in future. We are exploring strategic options in international asset management. The real-estate asset-management operation Commerz Grundbesitz Group has already been shifted to Commercial Real Estate as part of the move to merge all group real-estate activities at the beginning of 2007.

# **German Asset Management department**

German Asset Management groups together the asset-management activities for retail and institutional customers in German-speaking countries. In addition to cominvest Asset Management GmbH, cominvest Asset Management S.A. and cominvest Asset Management Ltd., it includes private asset management, Münchner Kapitalanlage AG (MK), MK Luxinvest S.A. and the European Bank for Fund Services GmbH (ebase).

# **Asset Management**

	2006
Equity tied up (€ m)	567
Operating return	
on equity	24.5%
Cost/income ratio in	
operating business	81.0%

# A new growth strategy for cominvest

The goal of the Alpha growth programme launched in 2006 is to increase the assets managed by cominvest from €52bn as of the end of 2005 to €100bn by 2011.

The implementation of this programme has already led to a significant increase in assets under management in 2006 by 12% to €58bn; the targets for the first year were thus met. Overall, cominvest generated net new money of over €2.5bn and is once again on a growth course. Developments in the institutional business were particularly satisfying, and a large number of renowned advisory and discretionary clients were acquired. In the private client business, cominvest increased gross sales but could not fully compensate for the considerably higher outflow of funds over the last few years.

# Clear outperformance

Of particular note is the excellent performance in portfolio management, which outperformed the benchmark across all asset categories by more than 1%. More than 70% of the funds for retail and institutional customers were above their respective benchmarks. In addition, cominvest received numerous awards for its products in 2006: for example Adireth was rated the best tax-optimized bond fund by *Finanztest* magazine. The firm also received 14 prizes for its retail funds at the Euro Funds Awards, and was awarded the title "Best Improver of the Year" for its great increases in product quality.

# Consistent reduction in complexity

With the introduction of the cominvest brand for both retail and institutional customers, the company has had a uniform market presence since autumn 2006. Measures undertaken in the back office represented another focus for reducing complexity. Of particular note is the optimization of fund administration that is already underway through standardizing processing systems and consolidating sites. Over the course of this systems standardization, the MK investment company acquired in 2006 will be integrated into cominvest's new back-office platform.

# **International Asset Management department**

# Jupiter Group continues on course for growth

Our English unit the Jupiter Group was able to once again increase growth of assets under management in 2006, reporting inflows of €7bn – higher even than the very good previous year. The retail funds again contributed the most to growth by far. However, growth was distributed across almost all of the activities of this premium provider. Success was particularly visible in hedge funds, in products for continental European distribution and in asset management for private clients.

Jupiter was recognized for its excellent products with numerous prizes and awards. For the third time in a row, the company was named "Global Group of the Year" by Investment Week magazine, making it the only company until now to achieve this feat.

# CCR group once again improves profitability

Our French subsidiary Caisse Centrale de Réescompte also increased its assets under management. The largest contribution was made by equity funds managed using the value method and by total return funds.

The business with index-oriented money market funds was adversely affected last year by falling credit spreads. Nevertheless, the CCR group was once again able to close the financial year on a good note as a result of the considerable expansion of innovative leveraged money-market funds and the positive results from the absolute return products.

# Real Estate department

The Commerz Grundbesitz Group has added the promising asset category of REITs to its business activities: in March 2006, we successfully brought our inhouse French REIT CeGeREAL to the Paris stock exchange, thus becoming the first German real-estate company to issue a REIT.

# hausInvest europa: a market leader

The hausInvest europa fund managed by Commerz Grundbesitz-Investmentgesellschaft (CGI) is one of the group's open-ended property funds. This fund, which was created in 1972, is the largest open-ended property fund in Europe and had total assets of €8.18bn at the end of 2006. More than 300,000 investors currently hold units in this fund.

# hausInvest global moves into Japan

CGI also manages hausInvest global, which invests worldwide. This fund has demonstrated our innovative strength on more than one occasion. hausInvest global was the first German fund to invest in Canada, Turkey and Sweden, all considered markets of the future. By purchasing a shopping centre in Tokyo at the end of 2006, the fund is now continuing its success story and is considered a pioneer in the up-and-coming real-estate markets in Asia.

# Special real-estate funds continue on growth course

Commerz Grundbesitz expanded its business volume of special real-estate funds for institutional investors in 2006. The company now manages six funds for institutional investors.

# Group companies and equity holdings in the Asset Management segment

Commerz Grundbesit: gesellschaft mbH Wiesbaden	<b>z-</b> 100.0%	cominvest Asset Management	GmbH 100.0% <sup>2)</sup>	European Bank for Fund Services GmbH (ebase)  2) Haar near Munich 100.0%2)		Caisse Centrale de Réescompte, S.A. Paris 99.3% <sup>2)</sup>	
Capital Investment Tru Corporation Taipei	ust 24.0% <sup>1)</sup>	cominvest Asset Management	Ltd.	cominvest Asset Management Luxembourg	<b>S.A</b> . 100.0% <sup>2)</sup>	Commerzbank As Management Asia Singapore	
Commerzbank Europe (Ireland) Dublin	76.0% <sup>1)</sup>	Commerz Internatio Management (Japan Tokyo	•	Jupiter Internationa Group plc London	100.0% <sup>2)</sup>	Münchner Kapital Aktiengesellschaf Munich	•

<sup>1)</sup> The Parent Bank holds some of the interest indirectly; 2) the Parent Bank holds the interest indirectly.



# corporate and investment banking

The Corporate and Investment Banking division handles business relationships with small, medium-sized and large corporate clients worldwide as well as customer-related market activities. It combines two major functions: The Corporate Bank or Mittelstand and the Investment Bank Corporates & Markets. The Mittelstand function comprises the corporate banking business within Germany, the Financial Institutions banking department, as well as Central and Eastern Europe (including BRE Bank) and Asian regions. The Corporates & Markets function comprises the International Corporate Banking branches in Western Europe, North America and South Africa. Commercial real-estate financing and the activities of CommerzLeasing und Immobilien have been transferred to the Commercial Real Estate segment.

# THE BEST MITTELSTAND BANK IN GERMANY

# Mittelstand

	2006
Equity tied up (€ m)	3,003
Operating return	
on equity	27.2%
Cost/income ratio in	
operating business	53.6%

Our Mittelstand segment can look back on an exceptionally successful year in 2006. It increased operating profit by a good 20% and raised the operating return on equity to 27%, posting an outstanding performance and significantly exceeding targets and expectations. At the same time, it further shifted the earnings structure towards comparatively stable commission income. The brisk demand for capital-market solutions and tradable credit surrogates such as promissory notes played a key role in this success. In addition, risk provisioning was reduced because of the steady financial recovery of the German Mittelstand.

We were able to strengthen our market position. Thanks to innovative products designed specifically for small and mid-size companies, high-quality advisory services, quick lending decisions, and the successful integration of corporate banking and modern investment banking, we have created a systematic competitive advantage. This is why we can rightfully describe ourselves as the best bank in Germany for the Mittelstand. This has been confirmed by surveys such as the one conducted by the Arbeitsgemeinschaft Selbständiger Unternehmer, a group of independent contractors, in which Commerzbank leads all major competitors when measured against the criteria of Mittelstand focus, quality of service and competitive terms.

From an organizational perspective, the scope of our Mittelstand segment was expanded in the past year to include Financial Institutions and the Asian region. This integration allows us to increase cooperation between the individual service units for SME customers, improve the development and control of international funds transfer products, and strengthen our position as an innovative financial services provider. By expanding the Asian business, we aim to support the rapid growth of our middle-market corporate customers in Asia.

# Credit business is gradually picking up

As the result of the surprisingly strong economic upswing in Germany and above-average increases in capital spending, the longstanding weak demand for credit began to pick up gradually during the past year. In our view, the bank loan

continues to be a key financing instrument and an anchor product in the customer relationship, and therefore we are trying to expand our share of the Mittelstand lending business by means of a special initiative.

Despite the strong competition from German and foreign providers, high market liquidity and the accompanying pressure on interest rates, we were able to maintain stable margins in the credit business. However, since the margins in many cases are still out of proportion to risk and cost, we are working hard to negotiate prices in line with the risks involved.

# "Move to the Top" exceeds our own expectations

As part of our multi-year programme called "Move to the Top" we have introduced additional improvements for our customers. Our lending procedures, for example, were revised and optimized in the "end-to-end credit" (etec) programme. We now reach lending decisions much faster than before. We are also working hard to ensure quality advisory services. We have therefore set up an extensive employee development and training programme and have invested in customer relationship management systems.

We are one of the first banks to make an internet-based rating indicator available to our customers and other interested parties. After a limited number of data from the balance sheet and income statement have been entered, the rating indicator will generate an initial rating indication. In 2006 we gave a voluntary commitment to explaining our customers' individual ratings to them in detail. In addition, we offer various types of rating consultation.

One of our main concerns is to increase cooperation between Corporate Banking and Investment Banking so that we will be better able to serve larger Mittelstand companies and major corporations more efficiently from one source.

In 2006 we continued our initiative to attract new customers to the Mittelstand segment. This initiative has brought us more than 12,000 new corporate clients since 2004, which means that we have far exceeded our goal of 9,000 new customers by the end of 2006. We will continue to try to expand our Mittelstand market share in the future - by increasing the number of relationship managers in regions where we have had a below-average market share, among other things.

# Successful entry into the factoring business

In order to further improve our range of services, we have joined with GE Commercial Finance to establish CommerzFactoring. The new company focuses on customized solutions in receivables financing and purchases accounts receivable from companies by means of genuine factoring. With our entry into this sector, we intend to profit from a dynamic market that also promises high growth rates in the future. CommerzFactoring has got off to a good start and confirmed our confidence in this new company.

# Approximately 400 promissory notes securitized

After placing numerous promissory notes in lot sizes that SME customers can handle easily, we have securitized our first portfolio of nearly 400 promissory notes via the TSI platform. This placement is part of a solution that enables us to offer our customers attractive financing terms. The major part of the portfolio

# Group companies and equity holdings in the Mittelstand segment

BRE Bank SA	
Warsaw	70.2%1)
Commerzbank (E	urasija) SAO
Moscow	100.0%
Commerzbank	
(South East Asia)	Ltd.
Singapore	100.0%
Commerzbank Zr	t.
Budapest	100.0%1)
Commerz (East A	sia) Ltd.
Hong Kong	100.0%
P.T. Bank Fincones	sia
Jakarta	51.0%

<sup>1)</sup> The Parent Bank holds the interest indirectly.

involves companies with annual sales ranging between €10m and €50m. We have now put together a new portfolio of promissory notes based on additional product innovations and a simplified price model.

# Growth markets for mezzanine financing and equipment leasing

With a volume of about €400m spread over more than 70 companies, we are among the market leaders in Germany in the area of mezzanine financing. Through our "Mezzanine for the *Mittelstand*" initiative, our lendings totalled around €120m in 2006 and we took this amount onto our own books. We have a strong competitive position in the particular area of structured solutions that qualify as reported equity.

As part of the CB Mezzanine Capital programme, we have now securitized a volume of around €200m. After a successful placement on the capital market, we have now launched a second tranche of this programme of profit-sharing certificates.

# Trade Finance and Transaction Services

We offer our services in the area of Trade Finance and Transaction Services to customers not only in Europe but also in Asia, North America and South Africa. This brings us much closer to our goal of becoming one of the leaders in the international transactions business.

Since last year, our corporate customer portal called companyworld has been providing even more functions. The new treasury module allows our customers to optimize liquidity planning and control of payment flows on one electronic platform. Another module provides important market information. The companyworld portal is now available in nine languages and in sixteen countries. The number of users continues to grow: around 39,000 clients are now registered at www.companyworld.com.

Our sales campaign called "Expertise in International Banking", which focuses on our services in the area of documentary credits and international payments, is also going very well. The Single European Payment Area project aimed at creating a uniform payment transactions landscape in Europe is of key importance here.

# Rising demand for investment and risk management products

The demand for interest-rate and currency derivatives continues to be strong. We feel that the ability to offer a broad range of hedging products is an important factor in the success of our *Mittelstand* segment. In order to seize major market opportunities more effectively and establish ourselves as a leading provider of investment and risk management products for corporate clients, we have launched a special growth programme. This includes such features as greater cooperation with cominvest, which is now focusing more specifically on the investment needs of mid-market companies and also making complex products available to SMEs.

# **Broad-based presence for serving public institutions**

Services to local government, municipally-owned enterprises and public-sector bodies are becoming more and more important for our *Mittelstand* segment. We are now represented by specialists who deal with customers at more than 120 locations.

The demand for solutions for qualified debt management is especially strong and is increasing. Together with national and European partners, we are establishing special programmes in this area. We are also getting more involved in public-private partnerships (PPPs).

# Launch of the initiative UnternehmerPerspektiven

In order to highlight our expertise in the Mittelstand sector we launched the initiative UnternehmerPerspektiven (perspectives for entrepreneurs) in 2006. Its work is based on two annual representative surveys of 4,000 companies by TNS Infratest. An advisory board consisting of prominent business representatives was formed specifically for this initiative to identify and support the survey topics.

This initiative is a way of emphasizing our position as the best Mittelstand bank. The survey results are discussed with companies, associations, politicians and academics in order to improve mutual understanding and develop viable approaches to solving important problems. In discussion programmes at our regional branches we create networking opportunities and look for points of departure for our sales activities. The initiative is also a way to demonstrate our expertise in the industries and markets in which our customers are active.

Another element of our social commitment to education is the endowment of a professorship at the Frankfurt School of Finance and Management. The main research area for this chair is Mittelstand financing and the development of innovative financing alternatives.

# New Mittelstand focus on Central and Eastern Europe

We have made it our goal to attract more mid-market customers not only in Germany but also in selected countries of Central and Eastern Europe and to provide local services to this clientele. This applies primarily to BRE Bank, which was extremely successful in 2006. We reorganized the corporate banking business in Poland, further increasing our 6% market share in the lending business and our more than 8% share in the investment business.

Our subsidiary Commerzbank Zrt. opened additional branches in Hungary after introducing a new plan. In future, ten locations will cover the financial needs of small and medium-sized Hungarian companies, 700 of which are already included in our customer base. We want to expand our presence in the Czech Republic and Slovakia in a similar manner in order to be even closer to small and mid-size companies. Last year we established a new branch in Kosice, Slovakia. Preparations are underway for establishing two locations in the Czech Republic.

We also have a joint stake with international development banks in a total of seven ProCredit banks in South Eastern Europe. These banks, some of which are already important financial institutions in their own countries, specialize in supporting small and medium-sized enterprises.

# FINANCIAL INSTITUTIONS BENEFITS FROM GLOBALIZATION

Financial Institutions, which is part of the *Mittelstand* segment, is responsible for our relations with German and foreign banks, central banks and national governments. Through a global approach, our worldwide sales network of 29 representative offices and delegate offices is controlled by a central relationship management team based in Frankfurt. They complement the Commerzbank network of operational outlets abroad. In 2006 this business line was again able to surpass the previous year's result.

# New representative office in Vietnam

Through our new representative office in Ho Chi Minh City, formerly Saigon, we hope to share in the business opportunities in Vietnam, a real growth market. The office allows us to give our *Mittelstand* customers direct access to this country, which has an enormous pent-up demand for infrastructure projects and the development of new industries.

Our position as a leading foreign trade bank is based on a closely-knit network of relationships with over 5,000 banks throughout the world. We have been able to maintain our substantial 16% market share in the financial processing of German foreign trade. We are especially well positioned in emerging markets, where competition is very strong. For the third time in a row we were awarded first prize for our active participation in the Trade Facilitation Programme of the European Bank for Reconstruction and Development.

Financial Institutions supports the international business of our corporate clients by

- providing expert advice on delivery transactions and investment plans;
- processing payment transactions in more than 70 national currencies;
- handling exchange-rate hedging, also in exotic currencies;
- issuing foreign guarantees that reflect local laws and practices;
- · covering claims under letters of credit or guarantees;
- offering all types of foreign trade financing from simple forfaiting to structured products.

The foundation for this extensive range of services is our foreign expertise, acquired over decades and based on solid knowledge of the cultural, economic, political and legal realities of the various sales and procurement markets.

# European transaction banking with a focus on SEPA

We expanded our position as a leading European transaction bank and a provider of a broad spectrum of payments services in euros and other currencies in 2006. For example, we focused at an early stage on the effects of the Single European Payment Area, the necessary uniform legal framework (the Payment Services Directive) and the increasingly complex money laundering regulations. We present our products and services at venues such as international trade fairs – particularly SIBOS, the largest banking trade fair in the world devoted to transaction services, which takes place annually.

Through the Money Laundering Prevention Office, which is closely linked to the sales units, this business line meets the increasingly stringent requirements for the identification and prevention of money laundering and terrorism financing. We undertake individual risk assessments for our banking customers on the basis of solid knowledge of the economic and institutional conditions and information on managers and shareholders.

# CORPORATES & MARKETS SEES ITS MOST SUCCESSFUL YEAR

2006 was by far the best year for the Corporates & Markets banking department. By the end of 2006, it had increased its operating profit by about two-thirds to €617m compared with the previous year and exceeded its 2007 target of 20% operating return on equity, a year ahead of plan. This resulted in an overall RoE of 26% for the year. All four business lines - Sales, Markets, Corporate Finance and Client Relationship Management - contributed to this outstanding performance. This extremely successful growth underlines a strategy focused on a customer-driven business in core markets in Germany and Europe. Going forward, we intend to expand our strong position in structured products selectively to include Asia and North America.

Significant events during the year also included the successful integration of Eurohypo into the Commerzbank Group, which particularly strengthened our Corporate Finance. In addition, the integration of our Western European and North American International Corporate Banking units into Corporates & Markets has substantially strengthened our market potential and increased our capability to cross-sell multi-asset products to our corporate-client base.

The successful development and implementation of a centralized and active credit portfolio management framework and strategy, designed to increase our capital efficiency, was another milestone for the business. An important first step during the year in this strategy was the securitization of a €4.5bn portfolio in the capital markets.

# Markets: a leader in structured products

The Markets business line saw strong growth in 2006 in its core business activities: equity derivatives, interest-rate products and foreign-exchange trading. Building on an innovative corporate culture, experienced staff and a mature platform, our equity derivatives business continued to grow even stronger, outperforming the market to achieve a Number 1 position in Germany, with a 21% market share. In addition, we continued to bring new structured products such as fund and commodities products to the market. Leveraging off this leading position in Europe, we also broadened our activities, establishing a structured products team in Asia.

In addition, we extended the product range to new asset classes, including investment opportunities in U.S. life-insurance policies. A new fixed-income fund of hedge funds was added, increasing the range of alternative investment strategies we are able to offer. We also opened our CGAL Global Opportunities Fund to outside investors via a new integrated fund platform in Dublin. Both funds received an A rating from Standard & Poor's.

# **Corporates & Markets**

	2006
Equity tied up (€ m)	2,394
Operating return on equity	25.8%
Cost/income ratio in operating business	61.2%

Further investments were made, strengthening and expanding our foreign exchange trading platform to ensure an around-the-clock control of risk positions worldwide. We also began to integrate physical precious metals trading in Luxembourg into this platform, which will guarantee a more efficient service for corporations and institutional clients in the future.

# Sales: growth in public distribution and institutional offering

Leveraging our expertise in structured products, we continued to expand our leading role in sales to private customers during the past year. Numerous awards won during the year continued to confirm our expertise in this area. Building on this, we were able to extend our offering across Europe, launching new distribution platforms in Spain, Portugal and Sweden.

A second area of focus was the expansion of our institutional distribution platform. Great progress was made, especially in fixed income, cash equities, derivatives and FX products on our institutional sales platforms not only in Germany and Europe but also in the US market.

Sales to corporate clients were further strengthened with our strong market position in Germany and Continental Europe where we see further potential to sell structured products and risk-related advisory services. The aim is to further improve cooperation with our branches and opportunities for cross-selling.

# Corporate Finance - Strong deal pipeline and robust execution

2006 was an outstanding year for Corporate Finance. Favourable market conditions ensured strong growth in all product groups, cementing our position as the leading provider of high-quality financing solutions for corporations and institutional clients in Germany. The integration of Eurohypo also began to bear first fruits, with joint deals completed in the leveraged finance and securitisation groups. In addition, numerous lead management mandates boosted our capability to secure a number one position in the German *Pfandbrief* market.

The Leveraged Finance group continued its success, booking 28 leveraged buyouts (LBOs) during the year. Amongst these, the team arranged nine transactions as Mandated Lead Arranger and bookrunner. This included jointly leading the €800m post-IPO financing of Symrise. The team also worked together with Eurohypo, arranging a €160m financing for the 3i acquisition of ABX Logistics in Belgium, in which Commerzbank acted as global coordinator, lead manager and bookrunner.

Our securitization team concentrated on developing new areas of expertise and skill such as collateralized debt obligations (CDOs). The €4.5bn CoCo Finance Limited 2006-1 synthetic securitization of multinational corporate loan exposures was the first structure to have been developed, that not only recycled the Bank's capital efficiently, but provided regulatory capital relief under both Basel I and Basel II with the approval of the German Financial Supervisory Authority (BaFin). This deal structure then went on to be used for Eurohypo's synthetic securitization of loans to municipal and cooperative housing associations in Eastern Germany. Also significant was the innovative securitization of 396 unsecured standardized certificates of indebtedness – Schuldscheine – from small and medium-sized companies (Mittelstand) totalling €503m through TS Co. mit One GmbH. This structure allowed Mittelstand companies to profit from attractive capital-market levels.

Debt Capital Markets won numerous lead management mandates for corporate bonds. This included prestigious names such as DaimlerChrysler, Deutsche Bahn, National Grid, Deutsche Telekom, Volkswagen and Leoni.

Benchmark jumbo *Pfandbrief* transactions for clients such as Deutsche Kredit Bank, Düsseldorfer Hypothekenbank, Eurohypo and EssenHyp contributed to highlighting our leading position in this field in our domestic market. Building on this we began to extend our jumbo activities on an international scale, winning two mandates in Spain for Ayt and La Caixa. In addition, we also achieved a no. 2 position in the European public sector, having arranged benchmark issues for the states of Saxony-Anhalt and Lower Saxony and a two-tranche issue for the City of Madrid.

2006 was also a record year for the Syndicated Loans group. We assisted companies in their landmark acquisition finance including companies such as Linde, Arcelor Mittal and E.ON. Greater weighting was also given to offering our expertise and advice to Financial Institutions in emerging markets - primariliy Eastern Europe. We continued to underline our position as a lead manager, arranging syndicated loan transactions for clients such as the Bank of Moscow and Turan Alem Bank in Kazakhstan. This reaffirmed our position as an important lead manager of syndicated loans for Eastern European companies.

Equity Capital Markets (ECM) supported many of our clients in their efforts to raise capital in the equity market. We acted as joint lead manager, for example, in IPOs of Air Berlin and ItN Nanovation and the capital increase of Carl Zeiss Meditec. We also acted as lead manager for Aleo Solar's IPO and the private placement of FranconoRheinMain. We participated as a syndicated member in many other transactions such as the IPOs of Demag Cranes and Francotyp-Postalia. Last but not least, our M&A team participated in a total of nine deals.

# Client Relationship Management strengthens cross-selling potential

Our Client Relationship Management (CRM) business line continued to concentrate its activites on the cross-selling of capital-market products to core clients. It provided support and capital commitments in major transaction situations for multinational companies and institutional clients. Throughout the year, we saw a significant increase in demand for corporate finance products such as syndicated loans and bonds.

This year also saw the integration of the Bank's Western European (including Johannesburg) and North American units into Corporates & Markets. A new pan-European strategy was initiated for the Western European branches, in order to bring them even closer together, strengthening our opportunity to maximize the cross-selling of products. CRM also continues to make good progress on centralizing the back-office functions of our Western European branches in Luxembourg. The next step will be the establishment of a central loan book to support our credit portfolio management framework.

North America also continued a very successful business model, consistently producing good results throughout the year.

# Group companies and equity holdings in the **Corporates & Markets** segment

**CBG Commerz Beteiligungs**gesellschaft Holding mbH

Bad Homburg v.d.H.

100.0%

Commerzbank Capital Markets Corporation

New York 100.0%

# Fernando Salazar Lacalle Manager Corporate Banking Southern Europe at Eurohypo.

# | citylife milan |



"Citylife is one of the biggest financing transactions in the history of Eurohypo."

Fernando Salazar Lacalle has shown in this project how smoothly cooperation can run within the Commerzbank Group so soon after integration. He and his team are on the road from Lisbon through Madrid, Milan and Athens to Istanbul – whenever there are large-scale commercial real-estate financing deals to be won, working together with the local units.

Citylife is currently Italy's biggest commercial construction project.

Planned by the three star architects Zaha Hadid, Daniel Libeskind and Arata Isozaki, it involves constructing the tallest building in the country on the site of the old trade fair centre, creating new living, working and leisure space for around 15,000 people. When it is completed in 2014, Citylife will lend new impetus to central Milan and give it a modern face. This project underscores Eurohypo's market position as Europe's leading financier of real estate.

# commercial real estate, public finance and treasury

As part of the process of integrating Eurohypo we set up the Commercial Real Estate, Public Finance and Treasury division, which has brought together all of the commercial real estate, public finance and treasury business of the Commerzbank Group under one roof.

# COMMERCIAL REAL ESTATE SEGMENT

The Commercial Real Estate segment comprises Commercial Real Estate, CommerzLeasing und Immobilien AG, Corecd GmbH and Commerz Grundbesitzgesellschaft mbH. The latter was part of the Asset Management segment until the end of 2006 and so is not yet included in the figures reported. On a pro-forma basis, i.e. if Eurohypo is fully included in the comparative figure, operating profit rose by €148m to €532m. The segment achieved an operating return on equity of 13.5%.

# Commercial Real Estate

	2006
Equity tied up (€ m)	3,097
Operating return	
on equity	14.3%
Cost/income ratio in	
operating business	38.9%

# Commercial Real Estate: targets for 2006 met in full

Eurohypo achieved its ambitious targets both in terms of market penetration and of expected earnings. At €34.9bn, new business exceeded the previous record year of 2005 by 15%. Eurohypo approved loans amounting to €9.8bn in the domestic market and €25.1bn outside Germany, once again providing clear evidence of its dominant position in the market. Operating income rose by €69m or 7.5%. The increase of €52m or 12.4% in administrative expenses is mainly due to the regional expansion into new markets. These investments will already be generating income in 2007.

# Successful ongoing strategic development

By taking over Eurohypo, Commerzbank has also become a significant player in the real-estate finance business. From Eurohypo's standpoint the association with Commerzbank AG has improved its competitive position: sharing existing resources, supplementing the range of products with those of Commerzbank and receiving support from the branch network in opening up new markets all give rise to cost and income synergies.

Eastern Europe has been at the core of the ongoing internationalization process, with branches and representative offices being opened in Russia, Turkey and Romania. Eurohypo is preparing to open a branch in Dubai to be shared with Mittelstand and the Private and Business Customers segment. An additional focus was on entry into the Japanese market, which will be followed by additional Asian locations in 2007.

# Development of the buy-and-manage concept continued

2006 again saw a conceptual reinforcement of the core of our business model. Eurohypo is growing from being solely a lender to real-estate customers to acting as an intermediary between customers and the capital markets. Our customers benefit from the employment of capital-market products, such as syndication and securitization, which we use to optimize the servicing and structuring of their financing requirements. We also employ both instruments to actively manage the real-estate loan portfolio.

The aim is to optimize the portfolio's risk/return profile, in particular under the new Basel II rules. The most significant measure taken last year was the synthetic securitization of loans to finance residential real estate in Eastern Germany amounting to €1.85bn.

Being associated with the Group also proved its worth in executing this transaction, since Commerzbank Corporates & Markets acted as lead manager for the placement of the securitization, thus realizing income synergies.

# Eurohypo once again successful in 2006 with landmark deals

As in previous years, we once again succeeded in playing a role in a number of outstanding transactions on the international real-estate markets in 2006. It is in these complex deals especially that our large underwriting capacity, structuring expertise and mix of financing and advisory services show their worth.

Eurohypo financed Italy's largest construction project in Milan, the new Citylife quarter. As sole arranger, we provided €1.7bn for the construction of apartments, offices, shops and cultural establishments. In our home market of Germany we financed a €710m portfolio of four shopping centres in Cologne, Düsseldorf, Mülheim and Krefeld and prepared it for subsequent securitization. We also succeeded in assisting our customer with a convincing concept to finance and securitize a portfolio from the federal state of Hesse with a volume of €550m, which we won in a bidding process against the competition. In Madrid our team joined up with specialists from Commerzbank Real Estate Investment Banking to provide the acquisition finance for a Spanish real-estate company and advised the buyer on the transaction.

# **Bundling capital market expertise**

We once again proved our claim to a leading position in the syndication and securitization business with a placement volume of €16.3bn. Of this amount, €8.1bn was for securitizations and €8.2bn for syndications. The close cooperation between our specialists in syndication and securitization gave our customers greater flexibility to optimize their income, including by linking the two types of financing.

We consider developments on the German securitization market to have been particularly successful. Using our "Opera" securitization platform we executed true-sale transactions for the first time in Germany, with a volume in excess of €800m. We acted as joint arranger for the biggest securitization transaction to date in Germany, the placement of €5.4bn for Deutsche Annington.

Group companies and equity holdings in the Commercial Real Estate, Public Finance and Treasury division

# CommerzLeasing und Immobilien AG

Düsseldorf 100.0%<sup>1)</sup>

# CORECD Commerz Real Estate Consulting and Development GmbH

Berlin 100.0%

Erste Europäische Pfandbriefund Kommunalkreditbank Aktiengesellschaft in Luxemburg

Luxembourg

75.0%

# Eurohypo AG

Eschborn 98.0%<sup>2)</sup>

## Hypothekenbank in Essen AG

Essen 51.0%

- 1) The Parent Bank holds some of the interest indirectly:
- 2) the Parent Bank holds the interest indirectly.

# Positive market trends providing the basis for a successful 2007

The market forecasts from our own real-estate experts and from external specialists lead us to expect continued good conditions on the major markets.

Germany has been very much in the focus of institutional real-estate investors over the last two years. Any weakening of the boom in foreign investments can be compensated by the improving economic situation in Germany. We expect a continued reduction in the oversupply of office space and rising top-level rents. Strong demand for top locations and large sites is likely from the retail sector. Investors will also continue to focus on large residential portfolios.

The outlook is also good for the most important region for our business, the European commercial real-estate markets. Developments in Western European office markets were all good in 2006; we saw a reduction in vacant office space, especially in central locations, and rising top-level rents. The economic outlook for Europe leaves us expecting a continuation of the solid markets for this year. Countries in Central and Eastern Europe and Turkey are benefiting from their high economic growth. There are signs of rising top-level rents in prime locations over the next few years. A distinction has to be made when viewing trends in the retail market in the East as opposed to the West, as the lower purchasing power in Eastern Europe suggests there may be regional oversupply.

US office markets performed well last year, as can be seen in the drop in vacant space and rising rents. This will continue in 2007. Performance on the retail market was also buoyant in 2006, supported by robust private consumption. We expect this to continue too over the medium term.

# CommerzLeasing und Immobilien reinforces its market lead

At €62m the CommerzLeasing und Immobilien Group (CLI Group) achieved the best result in its history. At the same time it reinforced its position as one of Germany's leading leasing companies, writing new business amounting to more than €3.2bn. Strong growth in the mass market made a substantial contribution to the company's success. Our business outside Germany and equipment leasing proved to be particularly dynamic. Assets under management currently stand at €29bn. The good overall result reflects transactions in all sectors:

• In structured investments, the focus of our business for commercial companies was on balance-sheet structure management and for the public sector on PPP projects. We expanded business in this segment further in 2006. The outstanding project is the Elbphilharmonie building in Hamburg, with a volume of €241m. As part of a bidding syndicate the Group registered a public-private-partnership with the City of Hamburg. The CLI Group also took advantage of the revival in the real-estate markets to dispose of the Rondo Onz, an office building under construction in Warsaw's financial district, to institutional investors.

- In the CFB fund sector the CLI Group once again placed a large German fund, with an investment volume of €206m with private investors to finance the Eschborn Plaza office building in Eschborn. September 2006 saw the start to the distribution of the new CFB 160 fund Comcast Center, Philadelphia, which has an investment volume of USD 500m. We also placed the Campeon, Infineon AG's new headquarters, with equity of €110m, with an institutional investor in a private placement. In all, funds raised from capital investors in 2006 amounted to more than €1bn. Investors also benefited in 2006 from the early marketing of two fund properties: CLI Group sold the Financial Tower in Jersey City, USA to institutional investors. With sales proceeds of USD 204.6m, the investors earned an average annual return in excess of 12%. The CFB 144 fund was also liquidated: the property here was the former BVB Westfalenstadion in Dortmund. Investors participated in total the profit distribution forecast in the prospectus together with the premium they had paid. The volume of investors' capital in what are now 160 CFB funds grew to €4.4bn, with a total of 108,000 separate holders. By the end of 2006, around 96% of all CFB funds launched to date had achieved or exceeded the forecast profit distribution. With this the CLI Group has shown a first-class performance.
- With growth at around 24% on the equipment leasing side, new business saw dynamic year-on-year growth. In Germany the rise was due to operating in combination with Commerzbank's branches under the leasing initiative for Mittelstand companies. The business is split into the traditional three segments: plant and machinery, vehicles and IT equipment. A new feature last year was the introduction of e-commerzleasing for smaller companies. Standardized processes and internet-based processing allow smaller leasing transactions to be processed very rapidly. Larger companies wanting to use leasing investments to limit the impact on their balance sheets, even under IFRS and US GAAP accounting, registered increasing interest. We also report a substantial increase in the share of business outside Germany. Our Polish subsidiary BRE Leasing, where new business increased by around 50%, made a particularly strong contribution here.

The CLI Group has positioned itself as a leading company in the leasing industry. It is focusing on more growth and improved profitability again in 2007.

# PUBLIC FINANCE AND TREASURY SEGMENT

This segment comprises the public finance business of Eurohypo, Hypothekenbank in Essen, Erste Europäische Pfandbrief- und Kommunalkreditbank in Luxemburg as well as Group Treasury.

# **Public Finance und Treasury**

	2006
Equity tied up (€ m)	1,104
Operating return on equity	25.5%
Cost/income ratio in operating business	27.5%

# Eurohypo's public finance business consistent in its strategic orientation

The main feature of Europhypo's public finance business in the year under review was a consistent pursuit of the strategy formulated. At the heart of this strategy is the central management of the overall portfolio booked in Frankfurt and Luxembourg in line with a buy-and-manage approach and the optimal use of opportunities for funding by means of public-sector *Pfandbriefe* and *lettres de gage*. On the asset side, besides an increase in international diversification (the planned expansion of business in North America and Asia) it is principally those areas of business offering better margins because of in-house origination, intensified use of structured products and the increase in the use of credit derivatives that are at the forefront of our activities. There is a growing significance in this context of PPP business, whereby the private sector finances public-sector infrastructure projects.

Stronger cooperation with Commerzbank's marketing areas is also an important component of our public finance work.

# Hypothekenbank in Essen is one of Germany's largest Pfandbrief banks

Despite difficult market conditions, Hypothekenbank in Essen AG succeeded in expanding its business in 2006 and reported total assets for the first time in excess of €100bn. This puts Essen Hyp in the ranks of Germany's largest *Pfandbrief* banks. The bank achieved a record volume of new business on both sides of the balance sheet in the year under review. It also expanded its real-estate business, especially in the retail area. By means of securitizations and guarantees it achieved a reduction in risk-weighted assets in real-estate financing transactions that will help it to expand the business in future.

With an upgrade in its rating by Standard & Poor's to A-, Essen Hyp now has a single A rating from all three of the reputable agencies. The AAA ratings for the public-sector *Pfandbriefe* were confirmed last year. The key return figures confirm the success of this segment: after-tax return on equity rose to 13.2%, and at 15.9% the cost/income ratio remained at a very good level. This makes Essen Hyp one of Germany's most cost-efficient banks.

# Erste Europäische has the best result in its history

2006 was the most successful year to date in the company's history for Erste Europäische Pfandbrief- und Kommunalkreditbank AG in Luxembourg. It once again significantly raised its income in absolute terms and also its return on equity. Total assets remained virtually unchanged. Standard & Poor's also confirmed its AAA rating for EEPK's retail *Pfandbriefe* ("lettres de gage publiques").

EEPK was the first-ever bank to bring to market the issue of a mortgage *Pfandbrief* under Luxembourg law (a "lettre de gage hypothécaire") at the beginning of 2006. It continues to be positioned as the innovative, international and highly profitable public finance bank of the Commerzbank Group in Luxembourg.

# **Successful integration of Eurohypo Treasury into Group Treasury**

Commerzbank Treasury division is responsible for managing the Group's balance-sheet structure and, with staff in Frankfurt, London, Luxembourg, New York und Tokyo, is present in all the Group's major locations.

In the year under review the focus was on integrating Eurohypo AG's Treasury activities. Accordingly, the organizational structure of Group Treasury (ZGT) was redefined in terms of functional and regional responsibilities, and work was successfully concluded to create uniform methods and management philosophies. We also undertook steps to optimize the balance-sheet structure. These included for example a reduction in unsecured funding, especially on the interbank market, and improving synergies by creating a uniform market presence for Commerzbank AG und Eurohypo AG on the capital markets. Agreement was reached on all issuing activity in the newly established Capital Markets Committee, which is made up of representatives of all the major units within the Group, with the aim of achieving the best possible funding costs and a broad diversification of our sources of funding.

In the year under review, Commerzbank AG raised hybrid core capital for the first time. We succeeded in placing a volume in excess of €2bn in euros and sterling in the first quarter with European institutional investors. We then placed €300m of hybrid capital with Commerzbank's retail customers in the autumn. For the first time in years we actively used the capital markets to raise subordinated capital. An amount of €1.25bn was very successfully issued in the Euromarket and a transaction was executed for the first time on the Canadian ("maple") capital market. The currency risk on this CAD 300m subordinated capital was hedged with a subordinated swap into euros.

Along with ensuring that the Group is solvent at all times, one of Treasury's major responsibilities is managing the interest-rate risks in the banking book. ZGT was quick to spot the rise in interest rates on the capital markets and position the banking book accordingly. The investment models of the various business divisions were shortened in anticipation.



# | skills management |



"Our staff are our most important asset. But do their skills match our requirements? Skills management provides the basis for an HR development process that is both stringent and in line with our needs."

**Daniel Schmitt**, Manager ZPA Systems & Processes and his project team introduced "Comskill", the skills management system of Commerzbank.

Skills management provides the basis for staff to be able to make optimum use of their strengths and interests, and to play an active role in shaping their career planning. This instrument helps managers to quickly identify employees' different levels of knowledge and skills, and to promote these in a targeted manner. Skills management gives Commerzbank one of the most modern HR management tools.

# staff and welfare report

The work we do in the area of human resources affects the Bank's efficiency, our appeal as an employer and the motivation and expertise of our staff, thus making a vital contribution to the success of the company.

# Selectively joining expertise: skills management

The skills required of Commerzbank employees are constantly changing in response to the rapidly changing needs of our customers. Our "ComSkill" skills management system allows us to capitalize more effectively on employees' potential, to assess this potential more systematically and individually and hence hire qualified individuals for key positions in the bank over the long run. Employees voluntarily store a profile that describes their professional qualifications, experience and personal skills, making this information transparent for managers throughout the Bank. At the same time, information about which skills are required for which functions is also available to employees. This lets them compare their qualifications profile with the requirements necessary for a specific position and identify new responsibilities and development possibilities for themselves. The managers in the Bank get an overview of the potential that exists, giving them a basis for creating development and succession plans. After the launch of an initial pilot phase in Commerzbank in 2003, the system has been vigorously expanded in the years that have followed. At the end of 2006 it was available in all branches and is currently being introduced at head office, where roll-out is scheduled for completion by the middle of 2007. In 2006, Commerzbank integrated ComSkill into a highly structured HR development process and added new tools to it. The voluntary self-assessment is now only the first step: it is followed by mandatory meetings for all employees, focusing on potential. In these meetings, the managers will use a structured process to compare the self-image of their employees with their own observations. Building on the assessment of potential, managers and employees work together to reach a decision about the steps necessary to acquire additional qualifications or take on new responsibilities.

# Important snapshots of the current mood – staff survey as a standard procedure

Systematic staff feedback supplies company management with critical information about how to structure its own activities. Consequently, Commerzbank conducted an extensive survey of its employees in 2005, working together with a renowned market-research institute. This survey produced a detailed profile of the Bank's strengths and weaknesses along with a list of concrete suggestions for improvement in the areas of market and customer orientation, communication of strategic orientation and HR development and management. We continued to pursue these activities in 2006. Commerzbank conducted another staff survey in October and November of 2006. This time, the focus was on taking a snapshot of the current mood. As in the previous year, the degree of staff loyalty to the company and motivation were surveyed. Employees had an opportunity to provide unfiltered feedback to company management in an anonymous online survey. Almost as many took part as in the previous year (72%), with 71% of all staff both in Germany and abroad participating. The employee survey has

# Data on Commerzbank's personnel\*)

	2006	2005	Change in %
Total staff Group <sup>1)</sup>	35,975	33,056	8.8
Permanent staff Group <sup>2)</sup>	33,325	30,177	10.4
Total staff Parent Bank <sup>1)</sup>	24,327	24,649	-1.3
including: based abroad	1,957	1,934	1.2
including: trainees	1,372	1,332	3.0
Permanent staff Parent Bank	22,250	22,399	-0.7
Length of service	14.7	14.4	
Average age	40.6	40.4	
Staff turnover ratio Parent Bank in Germany	3.2%	3.1%	
Percentage of sick	3.3%	3.3%	
Percentage of part-time staff	21.1%	20.8%	
Total pensioners and surviving dependents	12,178	12,022	1.3

<sup>\*)</sup> Actual number employed; 1) including local staff in representative offices and cleaning and kitchen personnel, excluding staff on maternity leave and long-term sick; 2) employees, excluding trainees, junior executive staff, temporary staff, volunteers, cleaning and kitchen personnel, staff on maternity leave and long-term sick.

thus established itself as a standard tool for company management at Commerzbank. The surveys for taking a snapshot of the current mood are to be carried out once a year, while the comprehensive analyses of strengths and weaknesses are scheduled for every three years, with the next one taking place in 2008.

# **Diversity inspires performance**

Our strength lies in our differences. Since the end of the 1980s Commerzbank has been systematically pursuing a strategy of diversity. This strategy focuses on diversity among our employees and treating one other with respect. By promoting diversity, we aim to enhance our success through integrating people and tapping into their differences. The Bank serves different customer groups in different markets. For this reason we also need diversity among our employees, who should all feel at home in the Bank despite their differences and should not only enjoy working at the Bank but who also do it well. Diversity safeguards the appeal of the Commerzbank as an employer for various groups of employees and fosters a productive corporate culture. In 2006, Commerzbank considerably enhanced the initiatives it offers to promote diversity. The day nursery, which was opened in Frankfurt in cooperation with Family Service the year before, now has room for 100 employees' children, providing regular childcare. In addition, Family Service is available to our employees in large parts of Germany, offering an extensive range of advisory services for parents. In 2006 the Bank offered various training events on diversity issues, for example, seminars for parents and workshops for female managers and young women with potential. The proportion of women in Commerzbank has increased to 50.5%. Important for this development was the rise in the quota of women working as non-pay-graded employees to more than 26% in 2006 - while, in 1980, it was only at around 3%. In 2007, Commerzbank will take the issue of cultural diversity to the next level; there are currently people from 76 countries working together at the Bank. Intergenerational cooperation is also worthy of special attention because the demographic structure is changing, both outside and inside the Bank.

# | special awards 2006 |

# Work & Family audit

For the second time, the non-profit Hertie Foundation awarded Commerzbank the highest "Work & Family Audit" certificate for family awareness in our HR policy.

# **Total E-Quality**

For the fourth time, Commerz-bank received the TOTAL
E-QUALITY award for having an HR policy based on equal opportunities for men and women. This prize has been awarded over the last ten years by the body of the same name.

# Advertising annual

In the May 2006 publication of the standard reference book for the German advertising industry, the Commerzbank apprentice and trainee campaign made it into the top ten in the category "Recruiting and employee communication".

# Younger employees are the key to the future – training at Commerzbank

In 2006, Commerzbank once again hired more than 500 trainees. This means that by the end of the year under review there were 1,370 young people training for their professional careers at Commerzbank AG, which represented a slight increase over the previous year and a comparatively good trainee quota of 6.3%. This is a testament to our commitment to meeting our social responsibilities towards the younger generation. That our efforts truly stand out in this area is evidenced by the fact that we provided training that extended beyond our own needs in 2006. There is intense competition in Germany, no longer limited just to the best college graduates but also increasingly for well-qualified school leavers. We have successfully positioned ourselves as an attractive employer for trainees in this difficult competitive environment. Contributing to these efforts were, among other things, our marketing campaign on the theme | i'm joining the bank |, various events for teachers and pupils and regular internet chat sessions that have made our target groups more aware of the professional training offered at Commerzbank. Training is the key to the future. Commerzbank therefore expanded and modernized its training programmes in 2006. The Bank offers a wide range of different training options. We offer the traditional dual training programme for bankers, business people for office communication and IT specialists, and also courses of study in cooperation with professional institutes and the Frankfurt School of Finance and Management leading to various bachelor degrees and diplomas. The training programmes themselves have been more closely aligned with distribution and sales, which is reflected in equal measure both in the communication and staff selection and in the content of the training. In 2006, the Bank made the CLiCNET learning portal available to its trainees, which gives them online access to supplementary learning and communication possibilities. With this portal, we are striving to systematically bring together e-learning and classroom methods.

# The Bank's new compensation plan - results and performance the key criteria

Intelligent compensation systems have a positive effect on the success of a company's business. They are key factors in attracting and keeping qualified employees. In 2006, Commerzbank began to implement components of the new vario compensation plan. vario gives equal weight to results and performance, hence fostering a culture of performance and motivation in our company. On January 1, 2006 the new profit-sharing plan for collective pay scale and non-collective pay scale employees was introduced. The total volume of this profit-sharing plan is measured on the basis of the results of the Bank and its divisions. Starting from a base amount, individual payouts are determined using performance criteria. The Bank also developed a new bonus system for non-collective pay scale employees in 2006. Starting in January 2007, the bonus volumes for non-collective pay scale employees have been set top down based on operating results and paid out according to performance criteria. Both components of the new compensation scheme now leave it up to managers' discretion to specially acknowledge strong performers.

# **Health management**

It is a truism that the healthier employees are, the better their performance will be. The Bank's health management team wants to make its contribution to this. In 2006 we continued our proven across-the-board cooperation with our external provider, Deutsche Bahn GesundheitsService GmbH. A pilot study on stress management showed how important it is to help employees deal with stress productively. Commerzbank can boost its own efficiency in this way, as stress can lead to work absences and a decrease in performance potential; employees who are able to cope with stress perform better. Our activities concentrated on the areas of ergonomics and management of absences from work. In future we want to offer a Bank-wide, structured system for managing absences from work at management level. A campaign for healthier food in the cafeterias is also on the agenda for 2007. Demographic changes have put prevention and health checks more firmly into the healthcare spotlight.

# **Integration of Eurohypo**

The takeover of Eurohypo, at the end of 2005, was the largest and most significant company acquisition in the history of Commerzbank AG.

As early as the beginning of 2006, top-level managers at both companies switched places to prepare for and drive forward the process of integrating Eurohypo into the Commerzbank Group. Step-by-step measures were undertaken to foster and accelerate the integration of the two companies. These included opening up the internal job markets, social and fringe benefits (e.g. shares for employees), Kids & Co., and having trainees work in both companies.

A particular focus was on putting together credit processing in the private customer segment of both companies, which has been pursued and driven forward since the end of the second quarter of 2006 as part of a separate project called "Retail Credit Business". In addition to introducing uniform processing procedures on a shared credit platform, other essential components of this project, which is also supported by HR, are organizational realignment, filling newly created positions and integrating Eurohypo employees into Commerzbank AG.

# Thanks for cooperation

HR efforts can only be successful if company management and employee representatives work together constructively. We would therefore like to extend our thanks to the staff councils, to the representatives of the Bank's senior staff, and to the representatives of both the severely disabled and younger staff for their responsible and productive cooperation.

Of course, we would also like to thank all of our employees. Their dedication and performance made the success of our Bank in 2006 possible.



# | cominvest fondak |



"My goal is to be better than the market, even in years that are not so good for equities."

Heidrun Heutzenröder has managed the successful cominvest Fondak German equity fund since 1998. This native of Frankfurt is considered to be a proven expert in German equities and manages a total of around €3.5bn for investors.

The 56-year old cominvest Fondak fund is not only Germany's oldest equity fund, it is also one of its best. Since it was launched in 1950 it has generated an average annual return for investors of 11.6%. In selecting stocks, Heidrun Heutzenröder looks for undervalued companies with strong asset backing listed on the Dax and the M-Dax. "I was already looking at dividend yields eight years ago, when other people only ever talked of growth." Besides studying the key figures in companies' balance sheets, this economist sets great store by regular face-to-face meetings with the top names in German business.

# share price, strategy and outlook

# Data and facts on the Commerzbank share

Bearer shares	s 803 200
Reuters	CBKG.DE
Bloomberg	CBK GR
ISIN	DE0008032004

# Commerzbank shares: Strong start in 2006

2006 was another very good year for the stock market. Rising corporate profits and the expanding domestic economy, especially in the second half of the year, gave German stocks a significant boost. The DAX index closed the year at 6,597 points, gaining 22% in 2006 and reaching its highest level since February 2001.

Commerzbank shares began 2006 in a strong position, building on the excellent performance of the previous year. Supported by the acquisition of Eurohypo, high expectations for the German real-estate market and excellent corporate results, the share price rose continuously until May, when it reached its high for the year at €33.96. After consolidating at mid-year, performance was above average towards the year-end. As a leading German commercial bank, Commerzbank definitely profited from the extremely strong economic growth. Our shares closed at €28.85 on the last trading day of the year, up 11% on the price at the end of 2005.

Because of the successful business growth of Commerzbank and our leading position in the German market, our shares were in great demand on the stock exchange. Daily trading volumes climbed from an average of 4.3 million shares in 2005 to 4.8 million in 2006. A market capitalization of €19bn at the end of 2006 made Commerzbank the 13<sup>th</sup>-largest member of the DAX, and our weighting in the index increased to 2.52%.

# Active dialogue with the capital market

The Board of Managing Directors, senior executives and Investor Relations again expanded the dialogue with the financial community during the past year. We provided information about current trends at Commerzbank and the success achieved in our various business lines at more than 500 one-on-one meetings, in 25 roadshows and at eleven international conferences. We spoke with a total of around 1,000 institutional investors and analysts.

Commerzbank held its fifth Investors' Day last September, and it was a great success. More than 100 institutional investors and analysts were invited to Frankfurt as our guests. All the members of the Board of Managing Directors reported in depth on the development and strategic positioning of the business lines for which they are responsible and answered participants' detailed questions. This year the Commerzbank Investors' Day will be held on September 20.

Performance of the Commerzbank share 2006 Daily figures, 30.12.2005=100



The high number of hits on our website also indicates great interest in Commerzbank. Company and share information, annual and interim reports, presentations and breaking news about corporate developments are available on the Investor Relations pages to all interested parties. The fact book entitled "Commerzbank – Figures, Facts, Targets", which is sent to our shareholders four times a year, gives a condensed summary of the Bank's business development, strategy and targets.

We celebrated our debut in the tier 1 capital market by issuing the first Commerzbank hybrid bond. This was the first time in years that Commerzbank has floated a public issue on the bond market. Hybrid capital totalling €2.2bn was placed with institutional investors. The takeover of Eurohypo has made Commerzbank Group one of the largest capital market issuers on the bond markets in the world. Our Group coordinates the activities of Eurohypo, Essenhyp, Erste Europäische Pfandbrief- und Kommunalkreditbank (EEPK) and Commerzbank AG, which have a total amount of securities issued and outstanding of €270bn. Investor Relations will therefore continue to expand communications with fixed-income investors and analysts in 2007.

# The dividend

Commerzbank posted a consolidated surplus of €1,597m in 2006. Our share-holders will participate in this success by receiving a higher dividend. At the Annual General Meeting on May 16, 2007, the Board of Managing Directors and the Supervisory Board will propose a dividend of €0.75 per share. The amount distributed will total €493m, giving a payout ratio of 31%. Our goal is to continue to increase the dividend payment in the future and create added-value for our shareholders.

# Commerzbank on the way to sustainable growth

In the past year Commerzbank has laid the foundation for future growth. The successful integration of Eurohypo has significantly strengthened our position as the leading German commercial bank. Our Group has not only consolidated its good position in the private and business customer markets but has also become the leading provider in the area of commercial real estate and the leading issuer of *Pfandbriefe* in Europe. By integrating the activities of Eurohypo into Commerzbank the Group will achieve significant synergies totalling more than €142m, which will be fully reflected in the results no later than 2008. We have decided on an offensive strategy for the coming years and have established efficiency and growth programmes in almost all the operational divisions. We feel that our targets for 2007 are attainable. Given the information currently available, we do not expect any particular risks. In the Private and Business Customers segment, however, an increasing number of personal bankruptcies is likely.

# **Private and Business Customers segment**

We are currently focusing a great deal of attention on this segment. In the autumn of 2006 we launched a campaign called "Future Through Growth", which offers innovative products and services and is designed to appeal to new customers. We want to attract a total of 800,000 new retail customers to our branch business and to comdirect bank by 2009. At the same time, our efficiency

Turnover in

Commerzbank shares 2006
in € bn, quarterly figures



Daily turnover in million units

High	27.50
Low	1.19
Average	4.76

# Stock-exchange listings of the Commerzbank share

# Germany

- Berlin-Bremen
- Düsseldorf
- Frankfurt
- Hamburg
- Hanover
- Munich
- Stuttgart
- Xetra

# Europe

- London
- Switzerland

# **North America**

Sponsored ADR (CRZBY) CUSIP: 202597308

programmes will reduce operating expenses. A new credit platform will be established as a result of the Eurohypo integration process, for example. Our goal with all these programmes is to achieve cost leadership so that we can efficiently exploit the potential from this important part of the credit business. In addition, the Private and Business Customers segment will profit the most from cost-cutting in the IT area. We intend to earn an operating return on equity of 18% by 2010 at the latest.

# **Asset Management segment**

In the past year we launched a growth programme called Alpha: the strategic focus of this is to develop the Asset Management segment in Germany. We are also investing significant amounts in products, innovation and sales with the aim of increasing cominvest-managed assets from the current level of €58bn to at least €100bn by the year 2011.

# **Mittelstand** segment

With an operating return on equity of 27.2%, the Mittelstand segment was definitely one of the growth drivers in the Group during the past year. We want to build on this high level of profitability in the current year and expand it further. In Germany we will expand our successful growth programme called "Move to the Top" and strengthen our position as the leading bank for Mittelstand customers. We will concentrate primarily on innovative products tailored specifically for this market and on advisory services, rapid credit processes and close interlinking with Corporate and Investment Banking. Commerzbank is a leader in Germany when it comes to focus on the Mittelstand, quality of advisory services and competitive terms.

In the countries of Central and Eastern Europe we will consolidate our position and generate sustainable growth. Our Polish subsidiary BRE Bank has set a course for further growth after a record year in 2006. The customer base, which this year totalled 1.6 million retail customers, will be increased by an additional 370,000. In addition, our extremely successful Internet banking business model known as mBank will be rolled out in the Czech Republic and Slovakia. We will also seek to strengthen our presence in Russia.

# **Corporates & Markets segment**

In Corporates & Markets we want to build on the good performance of 2006 and achieve a sustainable operating return of over 20%. We see growth opportunities in all four business lines - Sales, Markets, Corporate Finance and Client Relationship Management - for serving large multinational corporations. Structured products will continue to play an important role: Commerzbank intends to further consolidate its market leadership in this area in Germany. We are also planning to offer this range of services in the United States and Asia on a selective basis. Collaboration with Eurohypo also offers considerable potential. The overriding principle in all these businesses must always be a strong customer focus with low market price risk and low volatility.

# **Commercial Real Estate segment**

In addition to Eurohypo, CommerzLeasing und Immobilien and Corecd, in which the commercial real-estate activities of Commerzbank AG are concentrated, Commercial Real Estate has since the beginning of 2007 also encompassed the open-ended property funds of the Commerz Grundbesitz Group. This new structure has allowed us to combine the real-estate interests of the financing and investment products areas of the Commerzbank Group within one unit.

We will continue to drive international expansion in this newly established segment. Our goal is an operating return of 16%, which we intend to achieve by 2008 at the latest. The securitization and syndication business will play an important role in increasing profitability. Eurohypo now has a comprehensive real estate investment banking operation, as well as traditional real estate financing. We cover the entire value chain, from advisory services to structuring and executing real-estate transactions and underwriting issues for further placement.

# **Public Finance and Treasury segment**

We intend to become a leading European provider in the Public Finance and Treasury segment. The focus will be more on qualitative growth than on increasing total assets. In view of the financial difficulties in the public sector, we see considerable potential for generating added value for our customers with structured products. This will generate stable contributions to Commerzbank profits, independent of the market situation.

# **Outlook**

2006 was the best year in the history of Commerzbank and we are also optimistic for 2007. The performance in the first few weeks of the year has confirmed this positive outlook. The prospects for the German economy continue to be bright, and the impact of the increase in value-added tax has not been as negative as generally expected. We are committed to being the leading commercial bank in Germany with a nationwide presence and also the best bank for our customers, and we will hold ourselves to this high standard in the future.

We did not just meet our earnings targets for 2006, we exceeded them. Our goal for 2007 is an after-tax return on equity – adjusted for special factors – of more than 12%. We are focused on achieving an after-tax return on equity of 15% by 2010.

# Commerzbank's 2007 financial calendar

May 9, 2007	Interim report as of March 31, 2007
May 16, 2007	AGM, Jahrhunderthalle Frankfurt
August 9, 2007	Interim report as of June 30, 2007
September 20, 2007	Commerzbank Investors' Day
Early November 2007	Interim report as of September 30, 2007
February 2008	Annual results press conference 2008

All the major Commerzbank corporate news items are also available from "Investor Relations" on our homepage: www.commerzbank.com.



# risk report

# **CONTENTS**

I.	Main developments in 2006	71
II.	Risk-based overall Bank management	73
	1) Risk-policy principles	73
	2) Risk-management organization	74
	3) Group risk strategy	76
	4) Risk-taking capability	77
	5) Compliance	78
	6) Internal auditing	78
III.	. Risk management	79
	1) Default risks	79
	2) Market price risks	87
	3) Funding risks	89
	4) Operational risks	90
	5) Business risks	92
	6) Unquantifiable risks	92
	·	
IV	. Outlook	94
		<u> </u>

# I. MAIN DEVELOPMENTS IN 2006

- The provision for possible loan losses including a one-off provision of €293m for the retail business amounted in 2006 to a pro-forma total of €930m (reported in the balance sheet at €878m) compared with a pro-forma provision in the previous year of €847m¹), a rise of €83m or 10%. This includes the full amount of the one-off IFRS/Basel II provision for 2007 announced at our Investor Day in September 2006, so there will be no more charges arising from this source. New defaults were down significantly in 2006, with the result that the operating net provision for possible loan losses (i.e. excluding the one-off provision in Retail) dropped to €585m at equity. Bringing Eurohypo's actual provision for possible loan losses in the first quarter amounting to €52m into the equation gives a pro-forma operating provision for possible loan losses of €637m; this represents a year-on-year drop of €210m or around 25%.
- A due diligence review of the Eurohypo loan portfolio carried out at the
  beginning of the year with the help of external experts came to the conclusion that the value of the collateral in the commercial business is appropriate
  and that the risk in the default portfolio is adequately covered. In addition, a
  Section 44 audit carried out on behalf of the regulatory authority confirmed
  that the Eurohypo risk processes are appropriate and conform to the Minimum Requirements for the Risk Management of Credit Institutions (MaRisk).
- The integration of Eurohypo into the Group's risk-management processes was virtually completed by the end of 2006. The Group's well-established rating-based system of competences was revised and the competences of the various committees increased in a targeted manner; this was the way we integrated Eurohypo into the Group structure of decision-making bodies. In addition we have set up a uniform means of management across the Group so that any decisions on the methods and processes to be used are only ever made by Central Risk Control and the risk situation is interpreted in all of the Group's reporting in a uniform manner. In addition, we have succeeded in retaining all of Eurohypo's main risk-management decision-makers and integrating them into the new organizational structure.
- We completed the new conceptual plan for Commerzbank and Eurohypo's Retail operative credit function with an eye to creating a shared credit factory and will be implementing this across the Group in 2007. This operative credit function will in future concentrate on taking risk-appropriate decisions, managing and monitoring the loan portfolio and prevention and workouts. At the same time, the credit factory that has been newly established on the front-office side will be responsible for efficient, customer-oriented processing and operational management of the portfolio. We now have substantially better scoring systems and risk-appropriate cut-off limits for individual competences in the front office in place. The front office is also responsible for ensuring consistent risk/return-oriented management of the portfolio.

<sup>1)</sup> Prior to the Eurohypo risk umbrella of €35m and after the 2005/2006 restatement.

We are confident that we can gradually reduce the run rate of the provision for possible loan losses in the white portfolio on a lasting basis. Together with the calculable significant reduction of approximately one-third in the regulatory capital requirements under Basel II, we consider that we are now well positioned for the retail lending business. We aim to play a leading role on the German retail lending market with this efficient business model.

- We completed the etec efficiency project in the Corporates & Markets operative credit function in 2006. One consequence was the creation of a system whereby individuals can take decisions about SMEs on the basis of a "rating navigator" which forms part of a traffic light system; the amber section of this traffic light system (requiring dual control) was concentrated in one location in Dresden for the whole of Germany. A centre of competence with global responsibilities along sectoral lines was set up in Frankfurt for major companies; structured finance activities were also concentrated in Frankfurt.
- The well-established CRE & Public Finance operative credit function structures were extended across the whole Group. By bundling the Corecd property management business with the Eurohypo subsidiary Casia into a single property management unit called EH Estate Management under the Commercial Real Estate & Public credit function, Commerzbank is demonstrating the growing significance of this field to the Group.
- In line with its three corporate divisions, the Bank now has three operative credit function units for credit risk management and these have been merged with Risk Control in the Group Management division. As required under MaRisk, this reflects the fact that credit risk management plays the leading role in managing the loan portfolios of the front office units in a risk-appropriate manner and is responsible for sending clear signals on origination and secondary market activities. We in turn take account of this by rigorously measuring the performance of the operative credit function units, primarily by tracking the change in the delta of gross income and expected loss and the deviation between budgeted and actual figures in the provision for possible loan losses.
- Prevention and workout units were set up within the three operative credit function units, each as a separate area under the same name - intensive care; we expect this too to lead to better results-oriented management. The intensive care function aims wherever possible to develop practical strategies for keeping transactions afloat and only to unwind them when these are not sustainable or fail. In this process, reducing the volume of defaults is not a goal in itself: much more important is the optimization of recoveries. With real estate making up such a high proportion of defaults, the foreseeable market trend on the German real-estate market plays an important role in our workout strategy. The "Guidelines for Constructive Cooperation When a Company is in Crisis", which we helped to develop as part of the Finanzstandort Deutschland (IFD) initiative, provides evidence of our customer orientation.

Alk.

- We achieved all of the main targets that we had set for 2006 under the Basel II project. The Federal Financial Supervisory Authority BaFin carried out the first wave of certification of the Advanced Internal Rating Based (AIRB) approach for the loan portfolio between October 2006 and January 2007. Now that we have applied for authorization to use the Advanced Measurement Approach (AMA) for operational risks for the whole Group under Basel II, the certification audit has started at Commerzbank the first bank in Germany. A second part to the audit is due in the first half of 2007.
- The regulatory authority completed its review of the internal market risk model for the trading book in the first half of 2006. It confirmed the quality of the model by lowering the multiple used to calculate the equity required to a figure that compares very well with other big banks.
- As part of its medium-term planning Commerzbank has set up an **overall risk strategy that satisfies the requirements of MaRisk** with sub-strategies for all significant risks and subjected it to a test of its consistency with the overall business strategy. Besides the credit risk strategy, we have laid down particular targets for the country risk strategy and the strategies for market risk, operational risk and for all unquantifiable risks. In so doing, we have ensured that our front-office units are given limits allowing for growth and sufficient "breathing space". It is now their responsibility to exploit these rigorously.
- As a consequence of MaRisk and the Solvency Regulation (SolvV), and also
  of the recommendations of the Committee of European Banking Supervisors
  (CEBS) that are key to advanced banks, there are significantly higher ongoing
  demands on risk control for a bank of our size. We have therefore decided
  from the beginning of 2007 to split Risk Control into two separate units: ZCE
  for credit risk and economic capital and ZMO for market and operational risk
  and overall risk strategy.
- We have brought together all the most significant key risk data for the Group for the first time in one of Commerzbank's annual reports and presented them in a special Risk Management section in the Notes 75 to 83. The aim is to make communication of risk more focused, easier to understand and above all more appropriate for those reading it.

# II. RISK-BASED OVERALL BANK MANAGEMENT

# 1) Risk-policy principles

The Commerzbank Group's value-based and risk/return-oriented overall Bank management involves taking on identified risks and managing them professionally. Accordingly, the core tasks for Commerzbank risk management consist of identifying all the major risks within the Group and – as far as possible – precisely measuring these risks and managing the resulting risk positions.

Commerzbank defines risk as the danger of possible losses or profits foregone, which may be triggered by internal or external factors. Risk management always distinguishes between **quantifiable** – i.e. measurable – and **unquantifiable** categories of risk.

The Bank's Board of Managing Directors defines risk-policy guidelines as part of the annually reviewed overall risk strategy for the Group which it has established and which consists of various sub-strategies for the main categories of risk. The overall risk strategy is based on the business strategy, which is also established by the Board of Managing Directors, so ensuring that the strategic orientation of the Group is in step with its risk management.

Within the Board of Managing Directors, the Chief Risk Officer (CRO) is responsible for controlling all of the quantifiable risks (especially credit, market, liquidity and operational risks) of the Commerzbank Group and also for working out and implementing its overall risk strategy. As part of his responsibility at Group level for the credit function, the CRO also assumes the management function for all credit risks.

The CEO bears responsibility for risks related to the Bank's business strategy and reputational risks. The CFO assumes responsibility for compliance risk (investor protection, insider guidelines, money laundering, etc.).

The Board of Managing Directors as a whole and the Risk Committee of the Supervisory Board are regularly informed about all of the major risks and the Group's overall risk situation by means of structured risk reports. Events of material significance for the Bank's risk situation are reported to decisionmakers on an ad hoc basis.

The central information and management tool at Group level for the Board of Managing Directors and the Risk Committee of the Supervisory Board is the Quarterly Risk Report (QRR) produced by Central Risk Control, in which trends in all of the quantitative categories of risk and the return on risk-adjusted capital (RoRaC) are presented. There is also a comparison between budgeted and actual figures with the portfolio goals and limits that have been formulated; any countermeasures are addressed immediately.

We make sure that the risk functions are well-equipped with personnel in qualitative and quantitative terms; we constantly examine their efficiency using modern HR management systems and we subject them to rigorous performance scrutiny.

The risk-management system is subject to continuous development as determined by the market and the regulatory authorities. It makes a substantial contribution to optimizing the risk and return structure of the Bank as part of our value-based management.

# 2) Risk-management organization

Responsibility for implementing the risk-policy guidelines laid down by the Board of Managing Directors throughout the Group lies with the Chief Risk Officer (CRO). The CRO regularly reports to the Risk Committee of the Supervisory Board and to the Board of Managing Directors on the Group's overall risk situation. In addition to being responsible for Risk Control, the CRO is also in charge of the credit function units throughout the Group. In parallel with the three operating divisions, the Bank has three operative credit function units, each run by a Chief Credit Officer (CCO).

We implemented or introduced extensive organizational measures to raise the efficiency of these operative credit function units in the course of 2006: etec in Corporates, the establishment of a new operative credit unit in the Retail division as part of the Retail Credit project, the integration of Eurohypo's operative

credit function into the Group structures and the integration of the overall risk function into Group management. We want to continue along this path with the creation of a clear method of measuring performance and an unambiguous responsibility for adherence to budget by consistently separating the white from the grey and black areas in monitoring loans made by the front office.

The demands on Risk Control in recent years have grown massively as a result of the quantitative management of parameters rolled out in all divisions, the high level of complexity, the mathematical/statistical modelling and validation required, and the mass of new regulatory demands (SolvV, MaRisk, etc.). With the ongoing high frequency of amendments and additions to the latter, demands will continue to grow: at the end of 2006 the regulators authorized the option to switch to the use of internal models for liquidity risk and move away from the old Principle II. Foreseeable developments include: a redefinition of the term equity (Basel III), closer attention to bulk and concentration risks (CEBS CP 11), stress tests (CEBS CP 12), and even, although this is not realistic until after 2010, regulatory recognition of economic capital models (Basel IV) and accompanying efforts to bring bank regulation closer into line with IFRS.

In light of the above, Risk Control will be split into two separate Group staff departments in 2007 along the lines of the different risk categories: Credit Risk and Economic Capital Control (ZCE) and Risk Strategy/Market and Operational Risk Control (ZMO).



The Board of Managing Directors has delegated tasks to specific committees under the CRO for the operative execution of risk management; these act independently within the competences specifically delegated to them and assist the Board of Managing Directors in making decisions on issues relevant to risk.

Committee Structure			
Credit Committee (KK)	Country Risk Credit Committee (LKK)	OpRisk Committee (ORC)	Market Risk Committee (MRC)
weekly	quarterly	monthly	monthly

In view of the good experience to date the power of the Credit Committee (KK) to make decisions was raised depending on the rating class, to up to 5% of the Bank's equity in the case of the highest category; "time-to-market" loan decisions are valuable to the Bank and the four representatives on the KK can also make decisions outside their weekly meetings when required. In accordance with the powers delegated by the Board of Managing Directors the KK is also responsible for monitoring the Commerzbank Group's loan portfolio, adhering to the credit risk strategy, regularly checking the credit parameters under Basel II, delegating competences and observing the credit guidelines.

The **Country Risk Credit Committee (LKK)** has been set up as a special credit committee under the same rules as apply to the KK. It decides/votes on issues related to country risk management and discusses trends in country ratings and key risk figures.

The **Operational Risk Committee (ORC)** monitors changes in the level of losses incurred by the Bank and the ongoing development of the Basel II parameters for the internal op-risk model and is also responsible for enforcing the principles under Section 280 of the Solvency Regulation. The ORC checks the strategies and guidelines for treating unquantifiable risks and decides on them on behalf of the Board of Managing Directors.

The Market Risk Committee (MRC) lays down value at risk (VaR) and stress limits taking the Bank's risk capacity and expected business into account and ensures that they are monitored in a timely and risk/return-oriented manner. The MRC makes recommendations for action on behalf of the Board of Managing Directors and the Bank's trading units, based on suitable stress and scenario analyses and taking all relevant market parameters into account.

In all of the risk committees we give due attention to an appropriate delegation of competence with the aim of ensuring decisions are taken by people closely in touch with the markets. The Board of Managing Directors is always informed promptly of the Bank's risk situation by ensuring that meeting minutes are circulated.

#### 3) Group risk strategy

The Group risk strategy, which will in future be updated on an annual basis, determines how the Group handles all quantifiable and unquantifiable risks, which are broken down in detail into the following sub-risk strategies.

The unquantifiable risks are subjected to qualitative monitoring in conformity with pillar II of the Basel Accord and MaRisk.

The individual quantitative risks are managed by setting target figures or fixing limits. Crucial figures for assisting the Commerzbank Group in managing risk here are the **expected loss** (**EL** – this is determined for default and operational risks and is based on the relevant risk parameters under Basel II), **valueat-risk** (VaR, especially in the daily monitoring of market price risks), the **risk appetite** (for monitoring the influence of risk positioning on medium-term volatility in profits) and the **economic capital** (= unexpected loss [**UL**]). Economic capital is distinguished from risk appetite by its significantly higher confidence level; the loss that must not be exceeded is measured with a probability of 99.95% and has to be covered by the disposable capital available for risk coverage



	Sub-Risk Strategies for other Risks (especially unquantifiable risks)									
Compliance Risk	Investment Risk	Strategy for Workflow/ Organiza- tional Risk	Personnel Risk	IT Risk	Legal Risk	Reputa- tional Risk	Business Strategy Risk			
СГО				CIO	Board Member for Legal Matters	С	EO			

<sup>\*)</sup> The market risk strategy also covers funding risks that do not form part of the economic capital concept.

when calculating the risk-taking capability. This confidence level equates to an A+ rating from Standard & Poor's, the Commerzbank Group target rating. Economic capital covers default, market, investment, business and operational risks and also takes the correlations and diversification effects within and between the different risk categories into account. We believe it is mainly useful for checking risk-taking capability and managing concentration risks, and it will be gradually extended to the risk/return-oriented overall management of the Bank. The main feature in 2008, however, will be the **regulatory capital requirement under Basel II** and the ROE achieved on it; the Bank's units need to become better acquainted with this new risk-sensitive concept and be able to check their strategic orientation on this new basis.

#### 4) Risk-taking capability

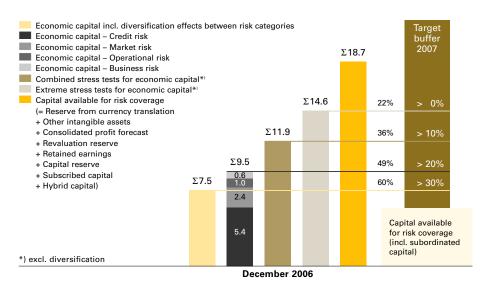
Calculation of the risk-taking capability based on economic capital is the second important pillar of overall Bank management, alongside integrated risk/return-oriented management based on expected loss and risk appetite.

For this, the aggregate risk figure for the Bank as a whole (measured as economic capital) is set against the total capital available for covering risk. The objective of this comparison is to establish whether the Bank is in a position to anticipate potential unexpected losses without serious negative effects on its business activity and to cover them from its own funds.

In accordance with Group guidelines, the capital available for covering risk must be 20% higher than the economic capital excluding diversification effects. Within the Bank's overall risk strategy, the risk buffer requirement has been translated into specific targets for individual portfolios. The Bank maintained all of the buffers set in the year under review at all times.

Commerzbank also applies a series of various stress tests simulating unfavourable economic and market scenarios and their effect on the Bank. The objective of this kind of observation is to ensure the Bank's risk-taking capability, even under situations of stress.

Risk-taking capability for the Commerzbank Group in € bn



Stress test and scenario analyses in respect of the various categories of risk are also gaining in importance for the management of the Bank.

#### 5) Compliance

For Commerzbank, it is especially important that its employees are **people of integrity** who observe the relevant laws precisely because they have to deal every day with highly sensitive customer data and information. The crucial point, therefore, is to prevent conflicts of interest from arising and to make sure that market manipulation and insider trading do not occur. The declared goals of compliance are to protect customers, investors, employees and the reputation of the Bank.

Supervisory and capital-market regulations and the Bank's internal rules are monitored centrally by **Group Compliance (ZGC)** with the aid of a monitoring system which covers both the Bank's proprietary trading and transactions by employees.

#### 6) Internal auditing

Internal Auditing (ZRev) works on behalf of the Board of Managing Directors, free from instructions and external influence and as a **unit independent of business processes and with responsibility for the Group as a whole**. Internal Auditing also operates free from instructions in reporting and in evaluating the results of its audits.

The instrument employed by Internal Auditing is **risk-oriented audit planning**. It assesses the systems for risk management and control and also for general management and monitoring, thus helping to improve them. As a consequence of the Solvency Regulation and MaRisk, Internal Audit's auditing obligations have been significantly expanded.

#### III. RISK MANAGEMENT

#### 1) Default risks

#### Definition

The risk of losses or profits foregone due to defaults by counterparties and also the change in this risk. Apart from this traditional risk, default risk also covers country risk and issuer risk as well as counterparty risk and settlement risk arising from trading activities.

#### **Credit-risk strategy**

Building on the business and risk strategy, the Commerzbank Group's credit risk strategy sets the framework for the medium-term orientation of the loan portfolio. The overriding goals are:

- identifying value drivers and reflecting them in the Bank's business policy, and also reducing value destroyers;
- supporting the overall Bank's goal of maximizing return on capital while respecting its risk-taking capability;
- selecting new and follow-up business from a risk/return aspect.

The credit risk strategy puts particular focus on growth in the business with private and business customers and the Mittelstand in Germany and in Central and Eastern Europe. With major companies and multinationals, our business focus is clearly on trading and investment banking products as part of the orientation of Corporates & Markets (ZCM). Following the integration of Eurohypo the commercial real estate business, which is focused on the major conurbations throughout the world, forms another cornerstone of our business policy. Our increased focus on emerging markets should enable us to provide professional assistance to our target customers as their regional and foreign trading business undergoes rapid change owing to globalization. The limitation of concentration and bulk risks and portfolio-oriented management in terms of timely identification of risks plays a crucial role for all target groups and products.

In addition to the continuous monitoring process by Risk Control, there is regular reporting on adherence to the credit risk strategy in the form of the quarterly risk report (QRR). The Board of Managing Directors is consequently able to see significant deviations from the credit risk strategy promptly and initiate countermeasures in good time.

#### Internal rating system

Rating methods form an integral part of risk measurement and risk management and are thus a core competence and forward-looking competitive factor for our Bank. Regulatory requirements such as the Solvency Regulation encourage the development of state-of-the-art rating systems by offering the opportunity to take such processes into account when determining capital requirements. Introducing and continuously improving these rating systems is by no means just a regulatory necessity, it is also in the Bank's own interests: only by consciously taking measurable risks can we successfully operate our business over the long term.

Commerzbank has used the opportunity provided by the structural changes in German and international lending and the changed regulatory provisions under the new Basel capital requirements to introduce an efficient, state-of-the-art technical structure to its rating procedures. This gives the Bank an opportunity to operate a better form of credit risk management by reducing the number of loan loss provisions and lowering the opportunity costs from missing out on transactions. Furthermore, putting the Bank's loan commitments into reliable rating classes and having the ability to compare rating classes across the Group on the basis of PD (probability of default) and allocate them within a uniform master scale across the whole Group provides the basis for actively managing the portfolio.

The increasing integration of ratings into the lending process and the significance of risk measurement for the management of the Bank as a whole place high demands on quality assurance. Besides checking the quality of the forecasts made using the Bank's internal ratings, risk management must pay particular attention to continuously monitoring credit risk parameters and correctly applying and validating credit risk models and the functions in the credit process. The rating processes used at Commerzbank are categorized as follows:

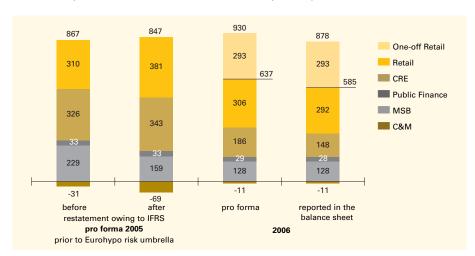


#### **Credit-approval powers**

In integrating Eurohypo we have standardized our credit-approval powers throughout the Group. Depending on the rating and credit exposure, all major credit decisions are taken under a committee structure applying uniform principles. On all committees, the front office and the back office are equally represented with two representatives each and the credit officer from the back office responsible for the portfolio is always in the chair; the latter cannot be outvoted on risk-related issues. The central body with credit-approval powers is the Credit Committee, which is chaired by the CRO and is responsible for all major credit decisions within predefined limits or else submits them to the Board of Managing Directors as a whole for a decision; this ensures a uniform credit policy. For decisions that do not need to be submitted to the KK, each division of the Bank has a credit sub-committee chaired by its own CCO. These are responsible for case-by-case decisions and monitoring within the terms of the powers delegated to them, and also for risk-appropriate management of their division's loan portfolio, for keeping the KK and the divisions up to date by means of appropriate reports on current developments, and for predicting and immediately informing the KK of any discernible weaknesses in their portfolios. Smaller commitments may be approved by two loan officers; in what is known under MaRisk as "non-risk-relevant" business, we make use of the option to delegate credit-approval powers to a single officer in the front office under the terms of a traffic light system. If the risk parameters for commitments indicate a heightened risk, they are allocated to the amber phase; this automatically ensures the attention of another officer from the operative credit side.

## Adjustment to the calculation of the provision for possible loan losses under IFRS to Basel II parameters

Commerzbank aims to adopt the Basel II valuation for its IFRS accounting to the greatest possible extent. The one-off provision in the income statement for 2007 announced on the occasion of our Investors' Day in September 2006 was comprehensively taken into account through a restatement in 2006. Accordingly we expect a net provision for possible loan losses in 2007 of no more than the operating pro-forma net LLP in 2006 of €637m. The restatement has increased the amount of General Loan Loss Provisions (GLLP) to cover risks from the performing loan book (including off-balance-sheet transactions) to €852m. It cannot be ruled out that consistent application of the Basel II parameters for determining the LLP may lead to higher volatility in the provisioning figure reported in the future. To a large degree, however, the calculation of LLP on basis of Basel II-parameters reported in the balance sheet will in connection with the disclosure required under Basel II increase transparency.



Net provision for possible loan losses according to segments in € m

In 2006 a switch was made to the calculation of incurred loss as part of the portfolio valuation allowances, from a backward-looking procedure based on historical allocations to specific loan loss provisions (SLLP) to a method derived from the Basel II system. This led to a retroactive decrease of the Group net LLP in 2005 of €20m to €847m and for 2006 of €15m to a pro-forma figure of €930m; the effect of the restatement on the LLP was different for the various segments. As the EL adjustment in 2005 led to an increase in the provisioning for CRE and Retail, *Mittelstand* and Corporates & Markets benefited both from the methodical change and a decrease of EL. As we do not expect any overall increase of the Group's EL in 2007, we also do not expect from an overall perspective any increase of the provision for possible loan losses as a result of higher portfolio valuation allowances for the performing loan book.

#### **Provision development**

The main features of the changes in the Group's provision for possible loan losses in 2006 were the integration of Eurohypo, the related revaluation of the retail portfolio and the effects from the adjustment to the calculation of the provision for possible loan losses under IFRS to the Basel II parameters.

A positive change in German and foreign corporate business as a result of higher releases of provisions at the same time as an absence of losses from bulk risks allowed us to again significantly reduce the operating pro-forma net LLP compared with the previous year. They decreased by €210m to a figure of €637m. The significant reduction for CRE is the result of a noticeable decrease of the inflow of new defaults from the performing loan book and a very pleasing result from workout at our subsidiary Corecd. Only in the retail segment the operating provision for possible loan losses remained at a high level as a result of the difficult overall conditions. We are very concerned that the ongoing upward trend in personal bankruptcies is unbroken; more than three million households are now over-indebted and seven million households are on the borderline to overindebtedness.

Total lending as reflected in the balance sheet has almost doubled following the integration of Eurohypo and now amounts to €316bn. In integrating Eurohypo, we made sure that uniform methods of valuation were applied throughout. The portfolios were analysed in detail and the Commerzbank und Eurohypo risk provisioning principles were brought into line. This led to a revaluation of the whole retail portfolio and the booking of a one-off provision in the amount of €293m in the third quarter of 2006. The one-off provision for Eurohypo (€99m) resulted from a wider interpretation of what constituted a default, while the reason for the increased provisioning in the CB portfolio (€194m) lay in a Basel II-based revaluation. Under our business strategy it has proved a disadvantage in the mortgage lending business that we used to focus in the past on granting senior subordinated loans and passed on the first mortgages to specialized mortgage banks.

Taking extraordinary items into account, net Group net LLP in 2006 thus amounted to a pro-forma figure of €930m (or €878m with Eurohypo accounted for at equity in the first quarter of 2006). This is €83m higher than the pro-forma

## Provision development in € m

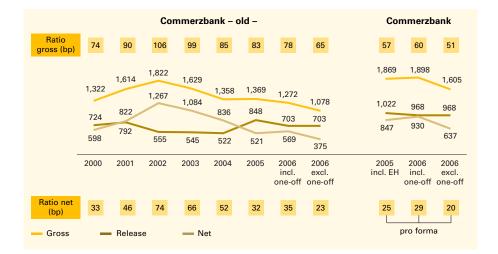


figure of €847m for 2005. Without the one-off provision in in the retail segment of €293m, the operating provision for net LLP in 2006 decreased by €210m to €637m, so the trend is distinctly positive.

The gross LLP shown in the table includes both the provisioning for new cases of default (the "run rate") and the provisioning for default exposures that already existed at the beginning of the year under review; there were also reallocations related to products and specific borrowers which increased both the LLP as well as the amount of LLP releases. The figure shown does therefore not give the all-important **run rate on the performing loan book** as a result of new defaults. The gross LLP amounted to €1,059m in 2006 (excluding Eurohypo's one-off provision of €99m owing to the wider interpretation of what constituted a default), which was **on a par with the expected loss** for the Bank's loan book. This demonstrates that the quality of the Bank's method for determining expected loss is now at a high level and that we are able to provide good qualitative forecasts.

The provision for possible loan losses of the "old" Commerzbank, i.e. excluding Eurohypo but including the one-off provision in Retail (of which €194m was accounted for by the old Commerzbank) increased by €48m to €569m. The main reason behind this modest increase was the significant swing in the provisioning at Corecd: it amounted to €120m in 2005 and decreased to a net release of €24m in 2006, producing a delta of €144m. If we eliminate the one-off provision for Retail in the old Commerzbank, this figure actually decreased by around €150m to €375m net.

The pro-forma net ratio of LLP to loans drawn²) (€372bn as at December 2006), which forms the basis for our internal risk management, decreased year-on-year in the Commerzbank Group by 23bp to 17bp, if the one-off provision on Retail is not taken into account. This positive change is also reflected in the results of the individual segments: for Commercial Real Estate, the ratio was halved from 42bp to 21bp, at *Mittelstand*, it decreased from 22bp to 17bp and for the retail segment it improved from 59bp to 50bp, excluding the one-off. As part of the retail credit project we have introduced measures to further reduce this ratio over the next few years.

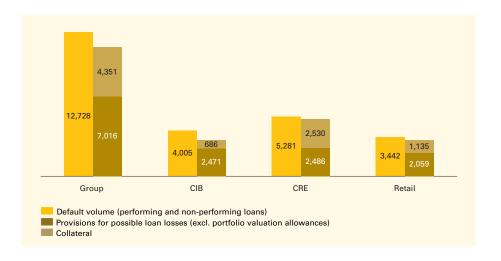
#### Risk coverage in the default portfolio

As part of the integration of Eurohypo, we have created a uniform definition of what constituted a default at the two banks. The new uniform default portfolio definition reflects our conservative attitude towards risk and leads to a higher default portfolio such that all provisioned exposures are now included.

The default portfolio as at December 2006 amounted to €12.7bn (for the first time including the default portfolios of BRE Bank and Essen Hyp). Default portfolio is covered with collaterals of just under €4.4bn and specific valuation allowances amounting to €7.0bn which is risk coverage including collateral of 89%, or 55% excluding collateral. These ratios do not take into account the portfolio valuation allowances for the performing loan book (on- and off-balance sheet), which had increased by the end of 2006 to an impressive figure of €852m (on-balance sheet portfolio valuation allowances of €661m and portfolio valuation allowances for the off-balance sheet lending business of €191m).

<sup>2)</sup> Loans drawn = total lending (on balance) + reverse repos + interbank money-market transactions.

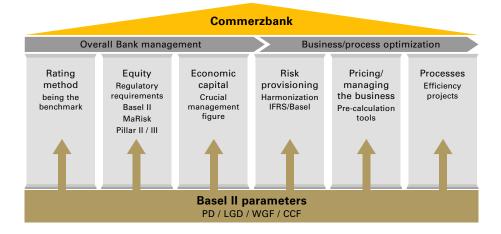
Volume of defaults as of 31.12.2006 in € m



#### Modelling and quantifying credit risk

All credit risks are aggregated at the portfolio level with the aid of the internal credit-risk model. By providing key figures, this model is one of the bases for risk monitoring (especially for managing bulk risk), portfolio management and monitoring country risk and credit-risk strategy. The key result is the distribution of losses, which allows forecasts to be made on the probability of the possible extent of losses in the lending business. From this we calculate both the expected loss (EL) and the unexpected loss (UL).

There are a host of risk factors and parameters included in the credit risk model that are closely linked to the parameters for Basel II. The risk of borrowers defaulting (probability of default, or PD) is derived from the rating systems; values have to be estimated for the forecast exposure at default (EaD), which are derived by aggregating the various types of credit (e.g. unused lines, guarantees, letters of credit, etc.) according to their statistically determined credit conversion factors or CCF. Collateral, guarantees and netting agreements are valued using their statistical parameters and the resultant unsecured exposures weighted according to historical recovery rates to produce a commitment's loss given default or LGD. Sector correlations and diversification effects are also taken into account. As part of the ongoing development of the model, we revised



the input parameters for the risk calculations in 2006; we integrated the statistical procedures for estimating collateral proceeds and recovery rates implemented under the Basel II project into the model. Under Basel II the capital requirement each portfolio class is calibrated based on EL, which is the product of the three core parameters PD, EaD and LGD. It is obvious that managing credit risks in a modern big bank is nowadays no longer possible without the complex quantitative know-how of modelling experts.

#### Limiting concentration and bulk risks

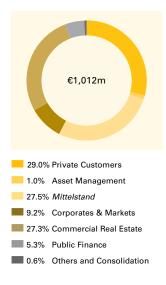
The goal and benchmark in the Group's targeted monitoring of credit risk is the risk/return-based target portfolio set down in the credit-risk strategy and the associated sub-portfolios of target groups and markets.

Concentrations of risk in bulks, countries, target groups and products are restricted by means of a traffic light system which takes the special characteristics of each segment into account. As a central element of risk policy, bulk risk is managed using the economic capital concept; the principal factors here are the granularity of the portfolio and the correlation assumptions in respect of segment-, sector- and country-specific factors of influence.

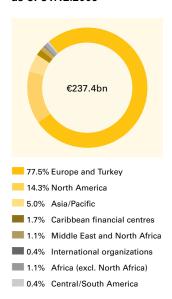
Bulk risks are defined as applying to borrower units requiring economic capital of at least €5m. Borrower units requiring more than €20m of economic capital are not wanted in a long-term perspective and are systematically reduced, with recourse to modern capital market instruments such as CDSs if necessary. The high value attributed to limiting bulk risks may be seen in the fact that the Board of Managing Directors laid down in its own internal rules in 2006 that unanimous resolutions are required for any board-level credit decisions involving deployment of economic capital in excess of €10m (based on final take).

The Bank's calculation of country risk involves both transfer risks and the event risks determined by the politics and economics specific to a region that have an effect on a country's individual assets. Country-risk management covers all the decisions, measures and processes which draw upon the information provided by quantifying risk and are intended to influence portfolio structure in order to achieve management goals. The newly created Country Risk Committee has been delegated primary responsibility for deciding on the Group's strategy towards country risks and considering how to plan, manage and control them throughout the Group, and for fixing country limits. Opportunities in emerging markets are arising for all areas of business as a result of globalization, which is why we have thoroughly reviewed country risk management. Risk measurement/limitation and the rules for credit approval powers have been brought into line with the Basel II parameters EL and EaD and use of economic capital. These measures have laid the foundations for stronger participation than in the past in the opportunities presented by globalization through expanding our business into the emerging markets in a focused and risk-conscious manner.

Allocation of expected loss from credit risk in the banking book by segment within the Bank as of 31.12.2006



### Regions of foreign exposure as of 31.12.2006



Sectors continue to be managed with the aid of a traffic light system. The colours for the various sectors are worked out using key internal and external sector data taking into account the historical performance of the sectors, the quality of the current loan portfolio and a sector overview. We make targeted use of the Bank's research facilities for sector-oriented risk management.

Having rigorously reinforced the management of bulk risks in the lending area, we are now focusing on limiting bulk risk from investments and in the trading book.

#### Managing default risk arising from trading transactions

The management of default risk resulting from trading transactions is based on MaRisk. Monitoring covers counterparty risk, issuer risk, and all the settlement risks resulting from trading activities. In quantifying the risk from trading transactions we focus on a forward-looking presentation using mark-to-market or mtm, and dynamic add-ons such as simulation procedures to determine the range of volatility of mtm. The risk-mitigation effects of netting agreements are taken into consideration, as is the effect of collateral agreements.

A limit system is used to monitor whether daily utilization remains within the set framework. This system is directly linked into the trading systems and ensures that credit exposure arising from trading activities is monitored around the clock. The trading units establish whether free trading lines are available by means of a pre-deal limit check and may only carry out new deals to the extent that limits are free. Limit breaches are reported daily to management. In addition to this daily reporting, management is informed monthly about the largest offbalance-sheet transactions. Risk reporting also includes regular portfolio reports devoted to certain groups of counterparties and is complemented by an assessment of limits and exposures by type of business, maturity, counterparty category and class of risk. A graduated procedure ensures that overdrafts are brought back within set limits.

In view of the high quality of our counterparty and underlying risk, cases of default as a negative factor affecting the trading result again played an insignificant role in 2006.

#### Business with non-banking financial institutions

Private equity finance and hedge funds take up a relatively small share of the Commerzbank portfolio. This area is nevertheless a focus for our risk monitoring and limitation as we expect the business and the associated risks to grow further over the next few years. In the case of hedge funds there is a uniform risk policy throughout the Group specially formulated for these customers. Careful due diligence investigations into our business partners, collateral agreements with margin requirements, specific stress tests and prompt reconfirmations are at the heart of this policy. The guidelines in the Corrigan Report provide important assistance in limiting risk.

We are an active player in underwriting leveraged acquisition financing for private equity funds, thanks to our competitive specialized finance ratings and good, in-depth analytical expertise. At the final take we concentrate on the less risky senior tranches and ensure that portfolio management aims for granularity. The total volume of our portfolio is currently well below 1% of



total Group lending. We carefully evaluate the in-depth business plan of each individual commitment using base-case and downside-case scenarios; we pay special attention to sustainable financing models and financial covenants.

#### Use of credit derivatives

For Commerzbank, the use of credit derivatives represents a central instrument for transferring credit risk. The Bank is successful in proprietary trading as a market maker for credit default swaps (CDSs) and also offers its customers structured credit derivative products. Commerzbank draws upon the expertise gained in proprietary trading to make selective use of the instruments as a credit surrogate in the banking book, thus enabling it to tap extra potential revenue in the form of risk/return-optimized earnings. These instruments are also employed on the basis of publicly available information for hedging to systematically reduce risk. Commerzbank uses credit derivatives to selectively manage risk and to diversify the portfolio in line with its credit-risk strategy. We only enter into credit derivative transactions with first-class counterparties; hedge funds play an insignificant role.

#### 2) Market price risks

#### Definition

Market price risks encompass the risks of losses from changes in market prices (interest rates, spreads, exchange rates, share prices, etc) or parameters influencing prices, such as volatility and correlations. In Commerzbank's definition, risks from equity investments in the banking book and equity event risks (modelling equity risk beyond VaR, e.g. to cover the insolvency of an issuer) also represent market risks. We also keep an eye on market liquidity risk, which covers cases where it is not possible for the Bank to liquidate or hedge risky positions in a timely manner and to the desired extent as a result of insufficient liquidity in the market.

#### Risk management and monitoring

We monitor market prices risks from centralized controlling units within ZMO that are independent of trading activities. The operational management of market price risks is the responsibility of the business concerned. The latter enter into market price risks within predefined limits and trading authorizations with the aim of generating income. Market risk is managed by means of a sophisticated system of limits, combined with proven and optimized methods for measuring risk.

Commerzbank takes account of economic capital required (risk-taking capability) and business expectations in establishing its market-risk limits, ensuring a risk/return-based management of market price risk. The extent to which the limits are used and the relevant P&L figures are reported daily to the Board of Managing Directors and the various heads of divisions.

Percentage distribution of market risk as of 31.12.2006 99%, 10 days



#### Measuring market risk with our internal model

In line with market standards and regulatory requirements, Commerzbank calculates its market risks using value-at-risk. At Commerzbank AG, foreign branches, and the Luxembourg subsidiary CISAL we use an internal model to calculate the equity capital required to back general and specific market risks. We intend to apply for additional subsidiaries to be included in this internal model in the future.

The regulatory authorities confirmed the suitability of Commerzbank's internal market risk model on the occasion of an audit held during course of the year and significantly reduced the factor for backing market risks with equity, to a factor of 3.3.

#### Stress testing and scenario analysis

Since the value-at-risk concept provides a forecast for possible losses under "normal" market conditions, Commerzbank supplements this by calculating stress tests applied throughout the Group and scenario analyses for specific parameters to cover possible extreme scenarios.

Stress tests and scenario analyses are intended to simulate the impact of crises, extreme market conditions and major changes in correlations and volatilities.

As part of our daily reporting, stress tests are applied that are individually adapted to the risk factors in the various portfolios in each area of business. Stress tests performed across portfolios simulate the impact of historical and conceivable future crisis scenarios on the Group as a whole. These are supplemented by specific monthly analyses for each investment category (interest-rate, equity, FX and credit spread scenarios). In the case of interest-rate risks in the banking book, the effects of both parallel shifts and changes in the steepness of the yield curve are simulated; with credit spread changes, various scenarios linked to the rating structure are tested. We also consider whether the effects have an impact on the income statement or the revaluation reserve or whether they will only show up in the income statement in later years (i.e. they present opportunity costs).

#### Changes in market risks

From a market risk point of view, the integration of Eurohypo in the year under review had only a relatively low influence on Group risk, as the Eurohypo trading positions were of secondary importance compared to those of Commerzbank.

In the course of the year, market risks in the trading book - measured at a confidence level of 99% and a holding period of 10 days - were reduced by €9.2m to a VaR of €30.0m, mainly due to a reduction in proprietary trading positions held by Treasury.

When the interest-rate risks in the banking books are included in the valueat-risk (99% and 10 days) as at year-end amounted to €111.7m, which underscores the importance of managing and monitoring these positions. We shall be applying further efforts in this regard, given the desire to move towards economic fair-value methods.

#### Investment risks

Before new investments are acquired, opportunities and risks are analysed by means of due diligence measures, while existing equity investments are managed on the basis of regular reports from the companies in question. At the same time, the market risk stemming from the Bank's listed equity investments is monitored daily – as with the calculation of trading positions – by ZMO and reported regularly, together with the risk from non-listed investments, to the Board of Managing Directors.

As larger investments are comparable from a risk point of view with bulk risks in the lending area, we pay special attention to the monitoring carried out by those responsible for investment and risk management in order both to limit the economic capital requirement for individual investments and to avoid any significant effect on the revaluation reserve or the Group's income statement.

#### 3) Funding risks

#### **Definition**

Funding risk is the term for the risk of the Bank not being able to meet its current and future payment obligations as and when they fall due (liquidity risk). Ensuring that Commerzbank is solvent at all times, even in crisis situations, is the task of Group Treasury (ZGT). Measuring and monitoring across the Group is carried out by ZMO.

Managing funding risk is carried out beyond just the figures required by regulatory provisions (in the year under review, as required for Principle II); these are calculated by Accounting and Taxes (ZBS) on a differentiated system of limits provided by ZMO using the concepts of available net liquidity and stable funding. Both aim to manage liquidity efficiently management and avoid liquidity bottlenecks.

Using available net liquidity it is possible to determine future funding requirements based on cumulative liquidity available in the future, adjusted for the expected effects on liquidity of decisions relating to business policy and customer behaviour. Utilization limits are set and monitored under a basic scenario reflecting current market conditions, and also under stress scenarios.

Stable funding calculates the liquidity requirement for the Bank's core lending business and assets that cannot be liquidated within one year, and compares these to the liabilities available for a term longer than one year (including the stable base of customer deposits). The aim is to finance the Bank's illiquid assets and core business as far as possible with long term liabilities.

In addition, ZGT maintains liquidity portfolios in the leading currency centres. The sizes of the portfolios reflect the results of the stress scenario calculations.

BaFin allows the authorization of internal funding risk models under the Liquidity Regulation (LiqV) that will replace the old Principle II from 2007 onwards. Commerzbank is preparing systematically for this and intends to apply for approval of its model by the end of 2007.

#### 4) Operational risks

#### **Definition**

We define operational risk as the risk of losses through inadequate or defective systems and processes, human or technical failures or external events such as system breakdowns or fire damage. By analogy with the Basel Committee's definition, this also includes legal risk, i.e. risks stemming from inadequate contractual agreements or changes in the legal framework.

#### Risk management and monitoring

The Operational Risk Committee is regularly informed about the risk situation. Responsibility for the implementation of measures at the operational level to reduce risk lies with the individual Group units. To manage these risks the Bank has set up an independent central unit within ZMO, the responsibilities of which are clearly defined under to **Section 280 of the Solvency Regulation** for banks using the advanced approach under Basel II: "This unit is responsible for developing the strategy, principles and procedures for identifying, measuring, monitoring and reporting operational risks and developing processes for managing these, and is in charge of implementing and applying them."

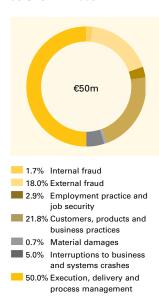
#### Measuring operational risks with the AMA model

The stability, quality and information value of the mathematical-statistical model were improved further in the year under review and its depth was increased. The link to the external ORX database plays an important role in the adequate inclusion of unexpected losses in the model.

To enable us to estimate the financial risk in the event of infrequent major losses, we strengthened the scenario analysis in major Group units. The example of Heros, the cash-transport company, which cost Commerzbank approx. €16m, shows that such extreme scenarios can become reality. The analyses are directed at pursuing measures to reduce risk. This led, in the Heros case, to us finding a more stable solution for the future by diversifying risk through the addition of two more cash-transport companies and an appropriate insurance policy. Actual losses in 2006 (greater than €5 thousand per individual case including provisions for legal risks) came to a total of €52.6m, slightly higher than the **expected loss** for the Commerzbank Group that **currently stands at €50m** (€47m as at December 2005). The unexpected loss from operational risks came to around €1,044m at the end of 2006, with the EL/UL ratio of 1:21 showing how important the avoidance of major risks is in the prevention of losses. We are gradually optimizing the use of insurance policies against losses to limit UL as part of the OpRisk concept.

The Bank introduced a bonus-malus system for incentivization and as an additional qualitative valuation tool for managing operational risks. This gives management incentives to reduce operational risks and improve risk management for the Group's organizational units. Owing to the measures taken, we largely succeeded in holding the level of the Group's operational risk in the year under review despite integrating Eurohypo.

Expected loss from operational risks as of 31.12.2006



#### Legal risks

The modelling of operational risk also incorporates legal risks. These currently account for around 30% of operational risk. The management of the Commerzbank Group's legal risks worldwide is entrusted to Legal Services (ZRA). The central function of ZRA is to recognize potential losses arising from legal risk at an early stage, to devise solutions for reducing, restricting or avoiding such risks and to make the necessary provisions. In this connection, ZRA produces guidelines and standard contracts for the entire Group, which are implemented in close cooperation with business lines, branches and subsidiaries.

The largest legal proceedings against the Commerzbank Group are presented to the Board of Managing Directors and Supervisory Board at regular intervals in the form of individual case analyses. A growing readiness can be noted throughout the world in the financial sector to press customers' claims through legal action. This is also being encouraged by the ever more complex regulation of the financial markets, with constant additions to banks' catalogue of duties.

#### Personnel risks

In line with MaRisk, Commerzbank defines personnel risks under four categories:

- Aptitude risk: Employees and those standing in for them must have the
  required knowledge and experience appropriate to their duties, authority and
  responsibilities. Appropriate training measures should ensure that the level
  of employees' qualifications keeps up with the state of developments.
- Motivation risk: The pay and incentive systems must be designed such that they do not lead to conflicts of interest or disincentives, especially in the case of senior managers.
- Risk of leaving: The absence or departure of employees should not lead to lasting damage to the operating workflow. The criteria for appointment to all positions, especially those of managers, must be laid down.
- Bottleneck risk: The quantitative and qualitative staffing of a bank must reflect in particular its internal operating requirements, business activities, strategy and risk situation.

Responsibility for dealing with personnel risks lies with the Bank's management. Personnel risks will be reported by ZPA from the second quarter of 2007 as part of a newly developed process (HR Cockpit).

#### Business contingency and continuity planning

In order to ensure that banking activities are maintained and to reduce losses arising from serious interruptions of its operations to a minimum, the Bank has business contingency plans in written form. The responsibilities of the different head-office departments and individual units are monitored in a Group-wide central business contingency policy, with supplementary regulations for the IT and Organization departments.

#### Outsourcing

The Bank reinforced its measures for controlling its outsourcing activities in the year under review. The focus of our work in 2007 will be on the implementation of new requirements resulting from the revision of regulatory provisions and their codification in MaRisk. Particular emphasis will be put on actively tying this into the Bank's risk diversification and monitoring.

#### 5) Business risks

Business risk encompasses the risk of losses due to negative deviations in income (especially commissions and interest income) and expenses from the budgeted figures. It is influenced by business strategy and the Bank's internal planning process, and also by changed overall conditions such as the market environment, customer behaviour and technological developments. As part of the ongoing development of the model, the intention is to model business risks through a complete economic cycle.

By reporting their business risk, which is also a component of economic capital, divisions and subsidiaries are encouraged to continuously improve their planning processes and the management of their operations. This helps to validate the financial planning of the whole Group and facilitates the internal allocation of capital on the basis of risk and return.

#### 6) Unquantifiable risks

To meet the Pillar 2 demands of the new Basel Framework, MaRisk requires a holistic view of risk and hence consideration of unquantifiable risks such as reputational risks. As adequate quantitative modelling of these risks is impossible, they are subject to a qualitative management and controlling process.

#### Strategic risk

Strategic risk represents the risk of negative trends in income on account of previous or future fundamental business-policy decisions, produced by investment decisions in various business lines or regions (such as internal/external growth or disinvestments).

Responsibility for the strategic management of Commerzbank lies with the Board of Managing Directors, with support provided by Strategy and Controlling (ZKE) in the case of strategic issues. Some business-policy decisions – e.g. the acquisition and disposal of equity holdings exceeding 1% of the Bank's equity – also require the approval of the Risk Committee of the Supervisory Board. All major investments are subjected to a thorough review as part of an investigation carried out by the Investment Resources Committee (IRC). Based on constant observation of the German and international markets and competitive environment and the requirements imposed by the regulatory authorities and the capital markets, key changes and developments are continuously analysed to determine any action that needs to be taken to ensure the Company's long-term success.

#### Reputational risk

By this we mean the risk of losses, declining income or a reduction in the Bank's market value on account of business transactions and other events that erode the confidence the public, rating agencies, investors and business associates place in the Bank.

In their daily activities the operational divisions, branches and subsidiaries bear direct responsibility for reputational risk arising from their particular business. Reputational risk can stem from other types of risk and even accentuate these. For this reason, all business-policy measures and activities are subjected to careful scrutiny. In particular, Commerzbank avoids business-policy measures and transactions which entail significant tax or legal risks, and also environmental risks. The responsibility of Central Communications (ZKK) for monitoring this ensures the Bank is aware of market perceptions at an early stage.

Our communications department votes on all major credit decisions in respect of their reputational risks and there are also guidelines, for instance on the environmental sustainability of financing transactions.

#### Compliance risk

Compliance risk encompasses legal and regulatory sanctions or financial losses due to failure to comply with laws, regulations, guidelines or organizational standards and codes of conduct which have a bearing on Commerzbank business activities. This relates to the prevention of money laundering, the protection of data and business confidentiality, investor protection and observing the provisions of the German Securities Trading Act.

Compliance implements compliance-related legal/regulatory requirements jointly with the specialist departments concerned. The Markets in Financial Instruments Directive (MiFID) should be mentioned at this point: this will be implemented within the Bank by November 2007. MiFID sets new standards for securities trading and affects virtually the whole length of the securities-trading value chain at Commerzbank.

MiFID affects adherence to market standards, best execution of customer orders, management of conflicts of interest and fair and appropriate investment advice to our customers. Compliance also monitors adherence to the internal standards the Bank has laid down for its employees, to ensure that they take no part in transactions that are aimed at evading laws, regulations or directives. Accordingly, the definition of the term "compliance risk" goes beyond legal provisions and also encompasses issues of integrity and ethics.

Supervisory and capital-market regulations and the Bank's internal rules are monitored centrally by Group Compliance (ZGC) with the aid of a sophisticated monitoring system which covers both the Bank's proprietary trading and transactions for employees. Compliance officers help to identify and resolve conflicts throughout the Group, especially on the investment side. An organizational system of Chinese walls helps to ensure that confidential or price-sensitive information is not compromised and potential conflicts of interest are kept to an absolute minimum. Employees are made aware of compliance-relevant topics through extensive training sessions, e.g. on money laundering.

#### IV. OUTLOOK

#### Changes in provisions for possible loan losses and expected loss

Having completely switched our credit evaluation under IFRS to Basel II parameters in 2006, we expect a net provision for possible loan losses in a more relaxed environment in 2007 in the Commerzbank Group, in the most realistic case no higher than the operating pro-forma figure for 2006 of €637m (of course, despite the current favourable economic environment, a higher figure can never be completely ruled out in the downside case as a result of defaults in bulk risks). In the most realistic case, we expect a drop in the run rate in white loans to significantly below €1bn and a further improvement to the intensive care result in the black book. Even though we include only a slight drop in the expected loss in the banking book to below €1bn in our planning for 2007, we are still more than €300m below the expected loss, with a net provision for possible loan losses of less than €637m. The historically-low target figure of approximately 20 bp on total lending can therefore only be achieved by a sufficiently large positive contribution from all three intensive care areas. However the favourable figure expected for 2007 cannot simply be extrapolated forward into the years that follow. Besides the way the workout result develops, the general economic environment and the EL situation in the various areas of business will play a significant role when looking at the long-term perspective. We do not want to accept higher expected loss figures in individual areas of business though, unless this has a sustainable positive effect on net interest income after expected loss.

#### **Basel II**

The main feature of 2007 will be the certification of the most advanced Basel II approaches for operational risks (AMA) and credit risk (AIRB). Based on our initial internal calculations we expect that compared to Basel I, under Basel II (which will become effective from January 1, 2008) there will be a modest fall in the regulatory capital adequacy requirement for the Group as a whole, even allowing for the new requirement to take account of operational risks in 2008. The Retail business and Commercial Real Estate will be the main factors behind this fall. It is pleasing to note that we do not foresee a noticeable rise in the capital adequacy requirement for any of the segments in the Group, although we cannot rule out strategic adjustments in sub-segments when it comes to implementing Basel II. For instance, from January 1, 2008 for the first time any externally-confirmed free lines of credit (differentiated by type and level of risk) will have to be backed by regulatory capital, so the issue of calculating appropriate commitment commissions will play a substantial role in the future. We see this development affecting the whole market, regardless of the Basel II approach selected.

We shall not be applying for AIRB certification for some individual specialist portfolios (e.g. operating foreign subsidiaries, non-banking financial institutions, renewable energy) until 2008 and shall value them for the time being using the standard credit approach. We shall be **developing an AIRB investment model** in 2007 for the risks arising from the Bank's investments, which we shall be submitting for certification in 2008; existing investments will be "grandfathered" until 2017.

#### **BRE Bank**

As BRE Bank is planning a further sharp rise in its lending over the next few years in the growing Polish market, it is important from a risk perspective that Commerzbank's high standards of risk controlling and management are implemented in this business. To this end, Commerzbank will take the necessary steps in 2007 to continue building up the modern AIRB methods for managing risk in Poland; this is independent of the application for certification, for which we shall require the cooperation of the Polish regulatory authorities. We consider the complete integration of all foreign subsidiaries into the Bank's processes and their full linkage into the parent company's systems as a significant milestone in achieving prompt risk management and controlling across the Group.

#### Managing economic capital

We foresee risk management increasingly developing in the direction of strategic asset allocation and economic capital becoming more and more established as the "currency" for internal and external capital management; it has already become indispensable for monitoring risk-taking capability and bulk and concentration risks. We are confident that, in the long term it will be possible to use internal credit risk models for regulatory capital adequacy requirements and view ICAAP (the Internal Capital Adequacy Assessment Process, required by Basel II) and SREP (the Supervisory Review and Evaluation Process) as a good basis for taking the next steps in development jointly with the regulatory authorities. We have created the internal conditions to achieve this.

#### **Intensive Care**

In developing an efficient intensive care function, we do not just see advantages in a lower provision for possible loan losses and better recoveries. The workout skill has a substantial influence on the Basel II parameters PD and LGD, and accordingly makes a significant contribution to a relatively favourable level of capital adequacy required under the AIRB approach. The three independent intensive care units within the three operative credit functions have been given clear performance hurdles related to their areas for 2007 with the aim of optimizing the intensive care result in a profit-centre-oriented way. High priority will be given to applying a cash-value, market-oriented approach to this.

#### Internal model for calculating liquidity risks

With the new Liquidity Regulation coming into force on January 1, 2007 banks will have the opportunity to use their own liquidity risk measurement and management procedures (i.e. their internal liquidity risk model) to calculate liquidity risks. Commerzbank will do all that is necessary by the end of 2007 to apply for the Available Net Liquidity concept (ANL), which it has used internally for years, to be approved as its liquidity risk model.

#### Interest-rate risk in the banking book

In times of flat and sometimes even inverted yield curves it is difficult to achieve an adequate return in Treasury or in Public Finance with interest-rate positions. We set great store on creating uniform standards for measuring economic performance throughout the Group and plan to subject these more than in the past to management and monitoring with the aid of limits and stop-loss triggers.

#### **Trading book**

Commerzbank's exposure at default (EaD) of approx. €548bn consists of €491bn of exposure in the banking book and only €57bn of exposure in the trading book. The trading book's share is thus relatively low compared to other banks of our size. This is why in future we shall take more advantage than in the past of both the opportunities for actively trading in credit and the secondary market. Credit valuations which are closely in touch with the market enable the Bank to benefit from broader diversification (e.g. by building up a portfolio in regions where it is not active as a relationship bank) and to gain new opportunities for business. Prompt valuation of assets strengthens the ability to identify problems at an early stage and has the effect of the default risk for liquid tranches of credit largely migrating to market risk.

#### **Training and promoting future leaders**

The quality of risk management is a substantial factor in the income statement and critical to success, making it a decisive competitive factor for the Bank. Rapidly changing regulatory and market-related provisions have increased the requirements in recent years, both in terms of breadth (all-round knowledge) and depth (specialist know-how), to a degree that has not been known in the past. This also requires change processes which continually add to the level of qualification and identify both weaknesses and potential strengths at the earliest possible stage. The aim must be to define qualitative and quantitative gaps in coverage in a timely manner and fill these with highly qualified staff. Looking ahead we can see an even higher demand for "quants", i.e. employees with experience of risk modelling or who can acquire it based on their good existing mathematical and statistical skills. The proportion of these who are home-grown should clearly be in the majority and will be favoured by increased interchange between units of the Group. Achieving greater certainty in our planning and identifying and promoting top future leaders will in future be an explicit performance target for managers in risk management and to develop our human resources we intend to work more closely than before with leading universities. We see great advantages in obtaining a bachelor and/or master degree, in parallel with pursuing a career and intend to give our future managers support specifically to this end.

#### **Corporate Communications**

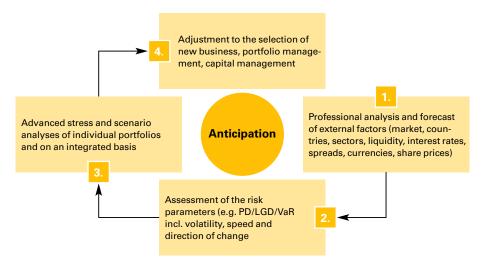
We are preparing for the increased significance of externally communicating about risk with supervision authorities, rating agencies and analysts which will result from Pillar 3 of the Basel capital regulations, the Solvency Regulation and the requirements of the CEBS Common Solvency Ratio Reporting (CoRep). Accordingly, all IRB banks will for the first time have to publish extensive information in accordance with uniform standards on the methods they use and their parameters for sub-portfolios from the end of 2008. We expect that there will be a massive need for explanations, which is already becoming noticeable on the part of external experts such as rating agencies and analysts.

That is why the risk function must in future communicate in a more focused and more clearly comprehensible manner in order to avoid incorrect conclusions and misinterpretations. Risk management and controlling at major banks will continue to be subject to massive development processes and the aim in future will increasingly be to produce an optimum combination of modern, expert knowledge that is in touch with the market together with quantitative management of parameters.

The risk functions of the future will increasingly have to bring their knowledge to bear not only in measuring risk and in reporting but also in managing the different types of risk, and thus will have an active influence on the Bank's risk/return-oriented management and decision processes. The intention is to seize any profitable business opportunities within the framework of a modern risk monitoring system. A close link between business and risk strategy and intensive communications (consulting) with the front office are key for this to be successful.

#### Management by anticipation

Basel II, the Solvency Regulation and MaRisk do not, of course, mean an end to further developments in risk management, since viewing risk has in the past been too one-sided in projecting the past forward into the future. This essential historical view needs to be supplemented by a significantly more forward-looking "management by anticipation"; in other words, continuously analysing and forecasting external market factors and their effect on internal risk parameters in



a professional way, which will then allow the results of stress tests and scenario analyses to be checked for their relevance to the market. From this point of view, it is important to value all portfolios consistently, taking account of risk, return and liquidity in a realistic and forward-looking manner. The aim is an anticipatory selection of new business and portfolio management and an equally anticipatory management of capital; that means a timely adjustment to the business we focus on when taking on or avoiding risks.

## Risk management and control: a core competence for the benefit of all stakeholders

The new Solvency Regulation and the full implementation of MaRisk involve an exceptionally high administrative input on the part of risk control and risk management in order to do justice to the very complex demands on a lasting basis. This applies especially to banks like Commerzbank which are aiming for the most advanced Basel II approaches (IRBA for credit risks and AMA for OpRisk) in order that they can enjoy the lowest and most risk-appropriate regulatory capital adequacy requirement on a lasting basis. But in the long term the related significant investments in risk management and controlling will pay off, not only as a result of the more favourable capital adequacy requirement but also, among other benefits, because:

- they are the basis for risk/return-oriented portfolio management and performance measurement,
- they improve the opportunities to limit risks through timely identification of issues,
- · they create scope for efficiency in handling standardized transactions,
- they are essential to consistent risk-adjusted pricing, optimizing the selection of business and strategically developing business lines,
- they create value for all the Bank's stakeholders; this has to be communicated in ways appropriate to those being addressed; specifically

#### for our customers:

- The risk of measuring and managing products, even complex ones, is essential to being able to continuously provide modern credit and capital market products at fair market prices.
- Efficiently identifying upcoming risks and consistent rating communication to customers increases their survival chances in difficult times and reduces the number of insolvencies. The commitment that Commerzbank has given to communicate ratings to our customers has been mentioned in the rating brochure designed under our leadership as part of the IFD Mittelstand initiative. All IFD banks have now undertaken to make their ratings transparent to their customers. This makes customers more aware of their specific risk situation and encourages the market to heal itself.
- Professional intensive care helps to develop sustainable strategies for carrying on a business and thus makes it easier for customers to restructure their loans.

#### for our shareholders:

- Exploiting all the Bank's opportunities for doing business by using efficient risk systems (e.g. precise ratings).
- Optimizing returns through a risk/return-oriented focus as part of the internal allocation of capital.
- Limiting/reducing reductions in income in normal business conditions, and especially during periods of economic or sector weakness.

#### for our employees:

- Business strategies that are sustainable from a risk point of view prevent unexpected fluctuations in business strategy and hence contribute to long-term job security.
- In an innovative environment we offer our employees the opportunity to participate in developing the most up-to-date risk-management systems and apply these to the Bank's portfolio. The experience gathered in doing this is exciting and broadens their horizons, and also quite substantially improves their opportunities for personal development.

#### alan greenspan

American Bankers Association Annual Convention, October 5, 2004

"It would be a mistake to conclude that the only way to succeed in banking is through ever-greater size and diversity.

Indeed, better Risk Management may be the only truly necessary element of success in banking."



## | rating-oriented advice |



"Decision-makers need to know how providers of capital assess the opportunities and risks for their companies and how they come to this assessment."

Kai Werthmüller is head of the rating-oriented advisory project team and is currently working on further developing this successful advisory tool.

Rating-oriented Advice offers companies a full service for improving their ratings. It shows companies valuation and related processes and ways of improving their valuation. This is important, as optimizing creditworthiness criteria helps entrepreneurs to play a role in shaping the cost of their finance. It broadens their scope to make decisions and enables them to take steps in good time to secure the future of their companies. Commerzbank helps them to implement these.

# financial statements of the commerzbank group as of december 31, 2006

Income statement			105
Balance sheet			107
Statement of changes in ed	quity		108
Cash flow statement			110
<b>Notes</b> Consolidated accounting p	rinciples		112
Accounting policies	(1)	Basic principles	112
	(2)	Adjustments to the accounting policies, change in the provision for possible loan losses	113
	(3)	Consolidated companies	114
		Principles of consolidation	115
	(5)	Financial instruments: recognition and measurement (IAS 39)	115
	(6)	Currency translation	118
	(7)	Offsetting	119
	(8)	Cash reserve	119
	(9)	Claims	119
	(10)	Provision for possible loan losses	119
	(11)	Genuine repurchase agreements and securities-lending transactions	119
	(12)	Positive fair values attributable to derivative hedging instruments	119
	(13)	Assets held for trading purposes	120
	(14)	Investments and securities portfolio	120
	(15)	Intangible assets	120
	(16)	Fixed assets	120
	(17)	Leasing	121
	(18)	Investment properties and assets and divestiture groups held for sale	121
	(19)	Liabilities to banks and customers and securitized liabilities	121
	(20)	Negative fair values attributable to derivative hedging instruments	122
	(21)	Liabilities from trading activities	122
	(22)	Provisions for pensions and similar commitments	122
	(23)	Other provisions	123
	(24)	Taxes on income	123
	(25)	Subordinated and hybrid capital	123
	(26)	Trust transactions at third-party risk	123
	(27)	Treasury shares	123
	(28)	Staff remuneration plans	123
Acquisition of the majority	interest	in other companies	127

160

161

163

164

165

#### Notes

Notes to the (29) Net interest income 129 income statement (30) Provision for possible loan losses 129 (31) Net commission income 130 (32) Trading profit 130 (33) Net result on investments and securities portfolio (available for sale) 131 (34) Other result 132 (35) Operating expenses 132 (36) Restructuring expenses 134 (37) Taxes on income 134 (38) Basic earnings per share 135 (39) Cost/income ratio 135 (40) Segment reporting 136 Notes to the Assets (41) Cash reserve 143 balance sheet (42) Claims on banks 143 (43) Claims on customers 143 (44) Claims on and liabilities to subsidiaries and equity investments 144 (45) Total lending 144 (46) Provision for possible loan losses 145 (47) Positive fair values attributable to derivative hedging instruments 147 147 (48) Assets held for trading purposes (49) Investments and securities portfolio (available for sale) 148 (50) Intangible assets 149 (51) Fixed assets 149 (52) Changes in book value of fixed assets and investments 150 (53) Tax assets 151 (54) Other assets 151 Liabilities (55) Liabilities to banks 152 (56) Liabilities to customers 153 (57) Securitized liabilities 154 (58) Negative fair values attributable to derivative hedging instruments 155 (59) Liabilities from trading activities 155 (60) Provisions 155 (61) Tax liabilities 158 (62) Other liabilities 158 (63) Subordinated capital 159

(64) Hybrid capital

(65) Equity structure

(66) Conditional capital

(67) Authorized capital

(68) The Bank's foreign-currency position

Group auditors' report

#### Notes Notes to (69) Derivative transactions 166 170 financial instruments (70) Use made of derivative financial instruments (71) Assets pledged as collateral 170 (72) Maturities, by remaining lifetime 171 (73) Fair value of financial instruments 172 (74) Information on financial assets and financial liabilities in fair value option category 173 174 (75) Risk management Risk management (76) Group risk strategy 174 (77) Risk-taking capability, expected and unexpected loss 175 (78) Default risks 177 (79) Market risk 179 (80) Operational risk 180 (81) Interest-rate risk 181 (82) Concentration of credit risk 181 (83) Liquidity ratio of Commerzbank Aktiengesellschaft (Principle II) 182 Other notes (84) Subordinated assets 183 183 (85) Contingent liabilities and irrevocable lending commitments (86) Volume of managed funds 184 (87) Genuine repurchase agreements (repo and reverse repo transactions) and cash collaterals 185 (88) Securities-lending transactions 185 (89) Trust transactions at third-party risk 186 (90) Risk-weighted assets and capital ratios as defined by the Basel capital accord (BIS) 186 (91) Securitization of loans 188 (92) Average number of staff employed by the Bank 190 during the year (93) Remuneration and loans to board members 190 (94) Share-based payments plans 194 (95) Other commitments 197 (96) Lessor and lessee figures 198 (97) Letter of comfort 200 (98) Corporate Governance Code 201 **Boards of Commerzbank Aktiengesellschaft** 202

203

## income statement

		1.131.12.2006	1.131.12.2005 <sup>1)</sup>	Change
	Notes	€m	€m	in %
Interest received		18,841	12,522	50.5
Interest paid		14,925	9,355	59.5
Net interest income	(29)	3,916	3,167	23.7
Provision for possible loan losses	(10, 30, 46)	-878	-521	68.5
Net interest income after provisioning		3,038	2,646	14.8
Commissions received		3,418	2,817	21.3
Commissions paid		557	402	38.6
Net commission income	(31)	2,861	2,415	18.5
Trading profit <sup>2)</sup>	(32)	1,177	685	71.8
Net result on investments and				
securities portfolio (available for sale)	(33)	770	647	19.0
Other result	(34)	-14	26	
Operating expenses	(35)	5,204	4,662	11.6
Operating profit		2,628	1,757	49.6
Restructuring expenses	(36)	253	37	
Profit from ordinary activities/				
Pre-tax profit		2,375	1,720	38.1
Taxes on income	(37)	587	427	37.5
After-tax profit		1,788	1,293	38.3
Profit/loss attributable to minority interests		–191	-106	80.2
Consolidated surplus	(38)	1,597	1,187	34.5

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

<sup>2)</sup> Starting with the 2006 financial year, the net result on hedge accounting is shown as part of the trading profit; an adjustment to the figure reported for the previous year was made accordingly.

Appropriation of profit	2006	2005 <sup>1)</sup>	Change
Notes	€m	€m	in %
Consolidated surplus (38)	1,597	1,187	34.5
Allocation to retained earnings	-1,104	-859	28.5
Consolidated profit	493	328	50.3

The consolidated profit represents the distributable profit of Commerzbank Aktiengesellschaft. The proposal will be made to the AGM that a dividend of €0.75 per share be paid from the net profit of Commerzbank Aktiengesellschaft. With 657,168,541 shares issued, this translates into an overall payout of €493m. Last year, a dividend payment of €0.50 per share was made.

Basic earnings per share	2006	20051)	Change
Notes	€	€	in %
Earnings per share (38)	2.43	1.97	23.4

The calculation of the earnings per share according to IAS/IFRS is based on the consolidated surplus, with minority interests not taken into consideration. There were no diluted earnings per share, since - as in the previous year - no conversion or option rights were outstanding.

## balance sheet

Assets		31.12.2006	31.12.2005 <sup>1)</sup>	Change
	Notes	€ m	€m	in %
Cash reserve	(8, 41)	5,967	8,628	-30.8
Claims on banks	(9, 42, 44, 45)	75,271	86,203	-12.7
Claims on customers	(9, 43, 44, 45)	294,471	153,674	91.6
Provision for possible loan losses	(10, 46)	-7,371	-5,181	42.3
Positive fair values from				
derivative hedging instruments	(12, 47)	6,979	4,734	47.4
Assets held for trading purposes	(13, 48)	85,527	100,321	-14.7
Investments and securities portfolio	(14, 49, 52)	135,291	86,208	56.9
Intangible assets	(15, 50, 52)	1,680	973	72.7
Fixed assets	(16, 51, 52)	1,388	1,525	-9.0
Tax assets	(24, 53)	5,918	5,603	5.6
Other assets	(17, 18, 54)	3,218	2,205	45.9
Total		608,339	444,893	36.7

Liabilities and equity		31.12.2006	31.12.2005 <sup>1)</sup>	Change
	Notes	€m	€m	in %
Liabilities to banks	(19, 44, 55)	125,825	129,900	-3.1
Liabilities to customers	(19, 44, 56)	141,214	102,846	37.3
Securitized liabilities	(19, 57)	228,753	96,920	
Negative fair values from				
derivative hedging instruments	(20, 58)	14,119	9,839	43.5
Liabilities from trading activities	(21, 59)	59,248	74,999	-21.0
Provisions	(22, 23, 60)	3,346	3,685	-9.2
Tax liabilities	(24, 61)	4,127	3,706	11.4
Other liabilities	(18, 62)	1,582	1,337	18.3
Subordinated capital	(25, 63)	11,274	8,143	38.5
Hybrid capital	(25, 64)	3,540	-	
Equity	(27, 65, 66, 67)	15,311	13,518	13.3
Subscribed capital	(65)	1,705	1,705	0.0
Capital reserve	(65)	5,676	5,686	-0.2
Retained earnings	(65)	5,166	4,033	28.1
Revaluation reserve	(14, 65)	1,746	1,995	-12.5
Valuation of cash flow hedges	(5, 65)	-381	-1,069	-64.4
Reserve from currency translation	(6, 65)	-143	-107	33.6
Consolidated profit		493	328	50.3
Total before minority interests		14,262	12,571	13.5
Minority interests		1,049	947	10.8
Total		608,339	444,893	36.7

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

## statement of changes in equity

	Sub- scribed capital	Capital reserve	Retained earnings	Revalu- ation reserve	Valu- ation of cash flow hedges	Reserve from currency trans-	Consoli- dated profit	Total before minority interests	Minority interests	Equity
€m					nougou	lation		1111010010		
Equity as of 31.12.2004	1,546	4,481	3,383	1,600	-1,214	-192	150	9,754	1,269	11,023
Change due to adjustment of										
the provision for										
possible loan losses			-154					-154		-154
Equity as of 1.1.2005	1,546	4,481	3,229	1,600	-1,214	-192	150	9,600	1,269	10,869
Consolidated profit							328	328		328
Allocation to retained earnings 1)			859					859		859
Profits/losses								-	106	106
Changes in				005				005	70	000
revaluation reserve Changes arising from	<u> </u>			395				395	-73	322
cash flow hedges					145			145	-64	81
Changes in currency reserve						85		85		85
Comprehensive income 2005			859	395	145	85	328	1.812	-31	1,781
Capital increases	150	1,177						1,327	23	1,350
Issue of shares	1	8						9		
to employees Profits/losses in	<u> </u>	0						9		9
previous year								_	-81	-81
Dividend							-150	-150		-150
Changes in companie included in consolida										
and other changes <sup>2)</sup>	8	20	-55					-27	-233	-260
Equity as of 31.12.2005	1,705	5,686	4,033	1,995	-1,069	-107	328	12,571	947	13,518
Consolidated profit	,		,	,	,		493	493		493
Allocation to										
retained earnings			1,104					1,104	101	1,104
Profits/losses Changes in								-	191	191
revaluation reserve				-112				-112	-156	-268
Changes arising from cash flow hedges	l				682			682	91	773
Changes in currency reserve						-36		-36		-36
Comprehensive										
income 2006			1,104	-112	682	-36	493	2,131	126	2,257
Capital increases Issue of shares								_	25	25
to employees	1	8						9		9
Profits/losses in previous year								_	-106	-106
Allocation to retained earnings										
(minority interests)								-	32	32
Dividend							-328	-328		-328
Changes in companie included in consolida	tion									
and other changes <sup>2)</sup>	-1	-18	29	-137	6			-121	25	-96
Equity as of 31.12.2006	1,705	5,676	5,166	1,746	-381	-143	493	14,262	1,049	15,311

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses; 2) including change in treasury shares.

As of December 31, 2006, the subscribed capital of Commerzbank Aktiengesellschaft pursuant to the Bank's Articles of Association stood at €1,709m; it was divided into 657,168,541 no-par-value shares (accounting par value per share: €2.60). After the 1,582,726 treasury shares held by the Bank on December 31, 2006, are deducted, its subscribed capital amounts to €1,705m.

The Bank made use of the authorization resolved by the Annual General Meeting of May 17, 2006 to purchase its own shares for the purpose of securities trading, pursuant to Art. 71(1) no. 7 of the German Stock Corporation Act (AktG). Gains and losses from trading in the Bank's own shares have no effect on the net profit.

No use was made in the 2006 financial year of the resolution of the Annual General Meeting of May 17, 2006, authorizing the Bank to repurchase its own shares pursuant to Art. 71(1) no. 8 of the German Stock Corporation Act (AktG), for purposes other than securities trading.

Other changes in retained earnings, the revaluation reserve and the valuation of cash flow hedges relate to changes in equity at associated companies which, in accordance with IAS 28, have to be shown on a pro-rata basis with no effect on the net profit.

## cash flow statement

	2006	2005
	€m	€m
Consolidated surplus	1,597	1,187
Non-cash positions in net profit and adjustments to reconcile		
net profit with net cash provided by operating activities:		
Write-downs, depreciation, adjustments, write-ups to fixed and other assets, changes in provisions and net changes due to hedge accounting	4,093	1,288
Change in other non-cash positions	2,749	-2,262
Profit from the sale of assets	_770	-2,202 -647
Profit from the sale of fixed assets	6	-047 7
Other adjustments (net interest income)	-3,916	-3,167
Sub-total	3,759	-3,107 -3,594
Change in assets and liabilities from operating activities	3,755	-3,534
after correction for non-cash components:		
Claims on banks	10,932	516
Claims on customers	-140,797	-3,397
Securities held for trading purposes	-1,410	-370
Other assets from operating activities	-4,746	-1,082
Liabilities to banks	-4,075	14,470
Liabilities to customers	38,368	-2,218
Securitized liabilities	131,833	9,670
Other liabilities from operating activities	-593	–159
Interest and dividends received (see Note 29)	18,841	12,522
Interest paid	-14,925	-9,355
Income tax paid	-546	-241
Net cash provided by operating activities	36,641	16,762
Proceeds from the sale of:	00,011	,
Investments and securities portfolio	55,894	44,050
Fixed assets	334	66
Payments for the acquisition of:		
Investments and securities portfolio	-104,227	-57,560
Fixed assets	-1,212	-429
Effects of changes in the group of companies included in the consolidation	0.550	
Payments from the acquisition of subsidiaries	3,579	333
Net cash used by investing activities	-45,632	-13,540
Proceeds from capital increases	-10	1,364
Dividends paid Other financing activities (subordinated capital)	-328 6,671	–150 –733
<u> </u>	6,333	481
Net cash provided by financing activities		
Cash and cash equivalents at the end of the previous period	8,628	4,888
Net cash provided by operating activities  Net cash used by investing activities	36,641 -45,632	16,762 –13,540
Net cash used by financing activities  Net cash provided by financing activities	6,333	-13,540 481
Effects of exchange-rate changes on cash and cash equivalents	-3	37
Cash and cash equivalents at the end of the period	5,967	8,628
of which: Cash on hand	754	597
Balances with central banks	4,375	4,868
Debt issued by public-sector borrowers and bills of exchange	1,0,0	1,000
rediscountable at central banks	838	3,163

Cash and cash equivalents includes additions in an amount of €124m from companies consolidated for the first time.

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

The cash flow statement shows the structure of and changes in cash and cash equivalents during the financial year. It is broken down into operating activities, investing activities and financing activities.

Under net cash provided by operating activities, payments (inflows and outflows) from claims on banks and customers and also securities from the trading portfolio and other assets are shown. Additions to and disposals from liabilities to banks and customers, securitized liabilities and other liabilities also belong to operating activities. The interest and dividend payments resulting from operating activities are similarly reflected in the net cash provided by operating activities.

The net cash used by investing activities shows payments for the investments and securities portfolio as well as for fixed assets and payments for the acquisition of subsidiaries. The effects of changes in the list of consolidated companies are also recognized under this item.

The net cash provided by financing activities covers the proceeds from capital increases as well as payments received and made with regard to subordinated capital. Distributed dividends are also shown here.

We consider cash and cash equivalents to be the cash reserve (see Note 41), consisting of cash on hand, balances held at central banks and also debt issued by public-sector borrowers and bills of exchange eligible for rediscounting at central banks. Claims on banks which are due on demand are not included.

As far as banks are concerned, the cash flow statement can be considered not very informative. For us, the cash flow statement replaces neither liquidity planning nor financial planning, nor do we look upon it as a management tool.

#### notes

#### CONSOLIDATED ACCOUNTING PRINCIPLES

Our consolidated financial statements as of December 31, 2006 were prepared in accordance with Art. 315a (1) of the German Commercial Code (HGB) and Regulation (EC) No. 1606/2002 (IAS Regulation) of the European Parliament and of the Council of July 19, 2002, together with other regulations for adopting certain international accounting standards on the basis of the International Accounting Standards (IAS) - and the International Financial Reporting Standards (IFRS) - approved and published by the International Accounting Standards Board (IASB) and with their interpretation by the Standing Interpretations Committee (SIC) and International Financial Reporting Interpretation Committee (IFRIC). All valid standards and interpretations required for the financial year 2006 have been applied.

We have not taken into consideration prematurely applying standards and interpretations which are to be implemented only as from January 1, 2007 or later (IFRS 7, 8 as well as the changes to IAS 1, IFRIC 7, 8, 9, 10, 11, 12), as permitted. We do not anticipate any material consequences on accounting or measurement as a result.

The standards and interpretations to be applied for the first time in the financial year 2006 (changes to IAS 19, 21 and 39 as well as IFRS 6 and IFRIC 4, 5, 6) had no material effect on the consolidated financial statements.

In addition to the consolidated balance sheet and the consolidated income statement, the consolidated financial statements also include a statement of changes in equity, a cash flow statement and the notes. Segment reporting and the reporting on risk management are to be found in the notes (note 40 and notes 75 to 83 respectively).

The consolidated management report, including a separate report on the opportunities and risks related to future developments (risk report) pursuant to Art. 315 of the German Commercial Code (HGB), appears on pages 70 to 99 of our annual report.

Unless otherwise indicated, all the amounts are shown in millions of euros.

#### **ACCOUNTING POLICIES**

#### (1) Basic principles

The consolidated financial statements are based on the going concern principle. Income and expenses are recognized on a pro-rata temporis basis; they are shown in the income statement for the period to which they may be assigned in economic terms.

We have applied IAS 39, together with the different classification and valuation principles prescribed by this standard, in our accounting. Hedge accounting rules are applied in the case of derivative hedging instruments (further details may be found in note 5).

Throughout the Commerzbank Group, uniform accounting policies are used in preparing the financial statements. All material fully consolidated companies prepared their financial statements as of December 31, 2006.

The consolidated financial statements include values, which are determined on the basis of estimates and assessments, as permitted. The estimates and assessments used are based on past experience and other factors, such as planning and - from the present standpoint likely expectations or forecasts of future events. Estimates are subject to uncertainties in particular in the assessment of risk provisions for possible loan losses, pension obligations, goodwill, deferred taxes and fair value measurement.

An asset is recognized in the balance sheet if it is probable that there will be future economic benefits for the company, and if its purchase or production costs or another value can be reliably assigned a value.

A liability is recognized in the balance sheet if it is probable that there will be a direct outflow of resources with economic benefits as a result of a present obligation and that the amount to be paid can be reliably assigned a value.

# (2) Adjustments to the accounting policies, change in the provision for possible loan losses

Basically, we have employed the same accounting policies as for the consolidated financial statements as of December 31, 2005.

Leased items now appear in the balance sheet under other assets. The net results on hedge accounting are shown under trading profit in the income statement. The two positions are listed separately in the notes.

As regards portfolio valuation allowances for lending business where specific allowances are not made, the following adjustments were made in the Group during the 2006 financial year in accordance with IAS 8:

We have corrected the portfolio valuation allowances for Commerzbank AG and our subsidiary Eurohypo AG in the current financial year in accordance with IAS 8.42. The off-balance-sheet business was included for the first time in the calculation for both banks. Eurohypo AG has also made adjustments following a calculation of the incurred loss broken down by sub-portfolios with the same default characteristics.

Consequently, retroactive adjustments need to be made to the 2005 financial year, and these are listed individually in the table below. Because Eurohypo AG was still included in the 2005 consolidated financial statements using the at equity method, the net interest income and the investments and securities portfolio are also affected.

Balance sheet as of 31.12.2005 € m	Published consolidated financial statements	Adjust- ments	Adjusted consolidated financial statements
	Statements		Statements
Investments and securities portfolio	86,241	-33	86,208
Tax assets	5,538	+65	5,603
Provisions in lending business	3,521	+164	3,685
Retained earnings	4,165	-132	4,033

As of January 1, 2005, the investments and securities portfolio was adjusted by -€28m, the provisions in lending business by +€209m, tax claims by +€83m and retained earnings by -€154m.

Income statement as of 31.12.2005 € m	Published consolidated financial statements	Adjust- ments	Adjusted consolidated financial statements
Net interest income	3,172	-5	3,167
Provision for			
possible loan losses	-566	+45	-521
Taxes on income	-409	-18	-427
Consolidated surplu	s 1,165	+22	1,187
Allocation to			
retained earnings	-837	-22	-859
Consolidated profit	328	0	328

After these adjustments are accounted for, the resulting profit per share is €1.97 for the 2005 financial year compared to the profit per share of €1.93 reported last year in accordance with IAS 33.

There was an additional adjustment to the segment reporting for 2005. This related to the portfolio valuation allowances that were retroactively increased in the segment Private and Business Customers by €58m and reduced in the segment *Mittelstand* by €39m as well as in the segment Corporates & Markets by €19m. The prior-year practice of allocation by volume has been superseded by a more exact allocation according to losses.

Commerzbank AG's process for calculating incurred loss as part of the portfolio valuation allowances, which used to focus on past figures and the allocation of net risk provisions, was adapted during the 2006 financial year to a process derived from the Basel II schema. This change in process resulted overall in an improved estimate of the incurred loss as defined in IAS 8.36, in particular for the banks sub-portfolio. The provision for possible loan losses was increased by €31m for the onbalance-sheet lending business as a result and this was charged to the income statement for the 2006 financial year. We do not anticipate that this change in the estimate will materially affect profit or loss in future financial years.



## (3) Consolidated companies

Besides the parent bank, the consolidated financial statements include 159 subsidiaries (2005: 115) in which Commerzbank Aktiengesellschaft directly or indirectly holds more than 50% of the voting rights or exercises control. Of these, 86 have their registered offices in Germany (2005: 53) and 73 elsewhere (2005: 62).

374 subsidiaries and associated companies of minor significance for the Group's asset and financial position and earnings performance have not been included; instead, they have been shown under the investments and securities portfolio as holdings in subsidiaries or investments. These companies account for less than 0.1% (2005: 0.2%) of the Group's total assets. In the year under review, 51 subsidiaries were included in the consolidation for the first time.

- AFÖG GmbH & Co. KG, Frankfurt am Main
- CommerzFactoring GmbH, Mainz
- CommerzLeasing Asset Verwaltungsgesellschaft mbH, Grünwald (Munich)
- Commerzbank Capital Funding LLC I, Wilmington/Delaware
- Commerzbank Capital Funding LLC II, Wilmington/Delaware
- Commerzbank Capital Funding LLC III, Wilmington/Delaware
- Commerzbank Capital Funding Trust I, Wilmington/Delaware
- Commerzbank Capital Funding Trust II, Wilmington/Delaware
- Commerzbank Capital Funding Trust III, Wilmington/Delaware
- Eurohypo Aktiengesellschaft, Eschborn (sub-group incl. 32 subsidiaries)
- Hansa Automobil Leasing GmbH & Co. KG, Hamburg
- Hibernia Alpha Beteiligungsgesellschaft mbH, Frankfurt am Main
- Jupiter Adria Management Limited, Bermuda
- Laurea Molaris GVG mbH & Co. Objekt Berlin Anthropolis KG, Ludwigshafen
- Laurea Molaris GVG mbH & Co. Objekt Berlin Grindelwaldweg KG, Ludwigshafen
- MK LUXINVEST S.A., Luxemburg
- Münchner Kapitalanlage Aktiengesellschaft, Munich
- pdv.com Beratungs-GmbH, Bremen
- South East Asia Properties Limited, London

In addition to the 159 subsidiaries, we included in the 2006 financial year 33 special-purpose entities and 23 non-publicly-offered funds in our consolidated financial statements in accordance with IAS 27 and SIC-12. 12 special-purpose entities and non-publicly-offered funds have been included in the consolidation for the first time:

- Asset Securitisation Programme for Insured Receivables Ltd. (ASPIRE), Dublin
- CoCo Finance 2006-1 plc, Dublin
- HIE-Cofonds VI, Frankfurt am Main
- HIE-Cofonds VII, Frankfurt am Main
- HIE-Cofonds VII, Frankfurt am Main
- Kaiserplatz Purchaser No. 14 Limited, St. Helier/Jersey
- Kaiserplatz Purchaser No. 15 Limited, St. Helier/Jersey
- Kaiserplatz Purchaser No. 16 Limited, St. Helier/Jersey
- KP CoCo Finance, Ltd., Jersey
- KP Semper No. 1 Ltd., St. Helier/Jersey
- Times Square Funding Financials LLC, New York
- TS Co. mit One GmbH, Frankfurt am Main

No longer included in the list of consolidated companies are:

- Commerz Advisory Management Co. Ltd., British Virgin Islands
- CommerzBaumanagement GmbH und CommerzImmobilien GmbH GbR - Neubau Molaris, Düsseldorf
- CICO-Fonds II, Frankfurt am Main
- CBP Cofonds, Frankfurt am Main (first-time and deconsolidation in 2006)
- NESTOR GVG mbH & Co. Objekt ITTAE Frankfurt KG, Düsseldorf
- Premium Receivables Intermediate Securisation **Entity Funding Limited, London**
- SKARBIEC Investment Management SA, Warsaw
- SKARBIEC Serwis Finansowy Sp. z o.o., Warsaw
- Tyndall Trust International I.O.M. Limited, Isle of Man
- Zweite Umbra Vermögensverwaltungsgesellschaft mbH, Frankfurt am Main

12 (2005: 10) material associated companies – 7 of them based in Germany (2005: 6) – are measured using the equity method. Four associated companies have been included for the first time.

- Delphi I LLC, Wilmington/Delaware
- Exploitatiemaatschappij Wijkertunnel C.V., Amsterdam
- Servicing Advisors Deutschland GmbH,
   Frankfurt am Main
- Urbanitas Grundbesitzgesellschaft mbH, Berlin

The following company has been removed from the list of associated companies:

Eurohypo AG – sub-group –, Eschborn

A full list of all holdings of the Commerzbank Group is published as part of the notes in the electronic Federal Gazette (elektronischer Bundesanzeiger) and can also be accessed in the electronic company register. It can furthermore be found under our internet address: www.commerzbank.com/InvestorRelations/Financial reports.

## (4) Principles of consolidation

For the consolidation of the capital accounts, we value the assets and liabilities of subsidiaries completely afresh, regardless of the percentage share of the equity which we held at the time of acquisition. With deferred taxes taken into consideration, the revalued assets and liabilities are included in the consolidated balance sheet; the realized hidden reserves and built-in losses which have been identified are treated in accordance with the standards which have to be applied in subsequent reporting periods. If a positive difference remains after revaluation, this is shown as goodwill.

Claims and liabilities deriving from business relations between Group companies, as well as expenses and income, are eliminated as part of the consolidation of earnings and the balance sheet. Intra-Group book gains or losses registered during the financial year are deducted, unless they are of minor importance.

Associated companies are valued according to the equity method and are shown as investments in associated companies under the investments and securities portfolio. The purchase cost of these investments and the goodwill are determined at the time of their first inclusion in the consolidated financial statements, apply-

ing the same rules as for subsidiaries. For material associated companies, the equity book value which is carried and appears either in profit or loss or in the revaluation reserve is based on the auxiliary calculations of the associated companies, prepared and audited in accordance with our instructions, with IAS/IFRS rules applied.

Holdings in subsidiaries not consolidated because of their minor significance and investments are shown at their fair value, or if this cannot be reliably established, at cost under the investments and securities portfolio.

# (5) Financial instruments: recognition and measurement (IAS 39)

In accordance with IAS 39, all financial assets and liabilities – which also includes derivative financial instruments – have to be recognized in the balance sheet and valued in accordance with their assigned category. A financial instrument is a contract which automatically produces a financial asset for the one company and a financial liability or equity instrument for the other.

The following remarks present an overview of how the rules of IAS 39, in the currently valid version, have been applied within our Group:

## a) Categorization of financial assets and liabilities and their valuation

· Loans and receivables:

Non-derivative financial instruments with fixed or determinable payment claims for which no active market exists are assigned to this category. This holds true regardless of whether they were originated by the Bank or acquired in the secondary market. An active market exists if quoted prices are regularly made available, for example, by a stock exchange or broker, and these prices are representative for current transactions between remote third parties. Valuation is at amortized cost. Premiums and discounts are recognized under net interest income over the entire lifetime to maturity.

Held-to-maturity financial assets:

Non-derivative financial assets with fixed or determinable payments and also a fixed maturity may be included in this category if an active market exists for them and both the intent and the ability exist to hold them to final maturity. They are valued at amortized cost, with premiums and discounts being recognized

under net interest income over the entire lifetime to maturity. In the financial year 2006 Commerzbank Group has again made no use of the category of heldto-maturity financial assets.

Financial assets or financial liabilities at fair value through profit or loss:

This category is made up of two sub-categories:

Financial assets or liabilities held for trading: This category includes financial assets and financial liabilities held for trading purposes (assets held for and liabilities from trading). Financial assets held for trading purposes include original financial instruments (especially interest-bearing securities, equities and promissory notes), precious metals and derivative financial instruments with a positive fair value. Financial liabilities from trading include, in particular, derivative financial instruments with a negative fair value and delivery commitments arising from the short-selling of securities.

Derivative financial instruments used as hedging instruments are only recognized as assets held for trading purposes or liabilities from trading activities insofar as they do not meet the conditions for the application of hedge accounting rules (see below in this note). Otherwise, they are shown as fair values attributable to hedging instruments.

Assets held for trading purposes and liabilities from trading activities are valued at their fair value on each balance-sheet date. The results of this valuation appear under trading profit in the income statement.

Spot transactions are recognized immediately upon conclusion of the transaction; we make a balance-sheet entry when the contract is performed.

Designated at fair value through profit or loss: The fair value option makes it possible voluntarily to value each financial instrument at fair value and to reflect the net result of this valuation in the income statement. The decision whether to use the fair value option or not has to be made at the inception of the financial instrument.

The fair value option may be applied for a financial instrument provided that

- an accounting mismatch will be prevented or significantly reduced or
- a portfolio of financial instruments is managed, and its performance is measured on a fair value basis or
- the financial instrument has one or several embedded derivatives that must be separated.

Financial instruments for which a fair value option is employed are shown at their fair value in the appropriate balance-sheet item for their respective category. The results of measurement appear under trading profit. Further details on how and to what extent the fair value option is used in the Commerzbank Group can be found in Note 74.

## Available-for-sale financial assets:

All non-derivative financial assets not assignable to one of the above categories have to be counted in this category. Primarily, these are interest-bearing securities, equities and investments. They are initially valued at cost and subsequently at their fair value. After deferred taxes have been taken into consideration, measured gains and losses are recognized with no effect on the income statement in a separate equity item (revaluation reserve). If the financial asset is sold, the cumulative valuation previously recognized in the revaluation reserve is released and appears in the income statement. Should the asset's value be permanently impaired, the revaluation reserve has to be adjusted for the impairment, and the amount has to be reflected in the income statement. If the fair value cannot be reliably ascertained, valuation is at amortized cost. Premiums and discounts are recognized under net interest income over the entire lifetime to maturity.

### Other financial liabilities:

This category includes liabilities to banks and customers and also securitized liabilities. Valuation is at amortized cost. Premiums and discounts are recognized under net interest income over the entire lifetime to maturity.

#### b) Financial Guarantee contracts

According to IAS 39, a financial guarantee is a contract under which the guarantor is obligated to make certain payments that compensate the party to whom the guarantee is issued for a loss arising in the event a particular debtor does not meet payment obligations on time as stipulated in the original or amended terms of a debt instrument. The obligation arising from a financial guarantee is recognized as soon as the guarantee becomes a contracting party, i.e. when the guarantee offer is accepted.

Initial valuation is at fair value at the time of recognition. Viewed overall, the fair value of a financial guarantee at the time of signature is zero because for fair market contracts the value of the premium agreed generally corresponds to the value of the guarantee obligation. A check is performed for subsequent valuations to determine whether a risk provision is necessary.

## c) Embedded derivatives

IAS 39 also regulates the treatment of derivatives embedded in original financial instruments (embedded derivatives). Such financial instruments are also referred to as hybrid financial instruments. These include, for example, reverse convertible bonds (bonds with a right to repayment in the form of equities) or bonds with indexed-related interest payments. According to IAS 39, under certain conditions the embedded derivative must be shown separately from the original host contract as a standalone derivative.

Such separation has to be made if the characteristics and risks of the embedded derivative are not closely related to those of the original host contract. In this case, the embedded derivative has to be regarded as part of the trading portfolio and recognized at its fair value. Changes on revaluation have to be shown in profit and loss. The host contract is accounted for and valued applying the rules of the category to which the financial instrument is assigned.

However, if the characteristics and risks of the embedded derivative are closely linked to those of the original host contract, the embedded derivative is not shown separately and the hybrid financial instrument is valued as a whole in accordance with the general provisions of the category to which the financial instrument is assigned.

### d) Hedge accounting

IAS 39 contains extensive hedge accounting regulations, i.e. accounting for hedging instruments – especially derivatives – and the underlying hedged transactions

In line with general regulations, derivatives are classified as trading transactions (assets held for trading purposes or liabilities from trading activities) and are valued at their fair value. The result of such valuation is shown under trading profit. If it can be demonstrated that derivatives are used to hedge risks from non-trading transactions, IAS 39 permits the application of hedge accounting rules under certain conditions. For the most part, two forms of hedge accounting are distinguished:

## Fair value hedge accounting:

IAS 39 prescribes the use of hedge accounting for derivatives which serve to hedge the fair value of recognized assets or liabilities. It is above all, the Group's issuing and lending business and the securities portfolio for liquidity management, insofar as these are fixed-income securities, that are subject to this fair value risk. Primarily, interest-rate and interest-rate/currency swaps are used to hedge these risks.

In line with the regulations for fair value hedge accounting, the derivative financial instruments used for hedging purposes are shown at fair value as fair values attributable to derivative hedging instruments. Changes upon revaluation appear as profit or loss in the income statement under net result on hedge accounting as part of the trading profit. Any changes in the fair value of the hedged asset or hedged liability resulting from the hedged risk have to be recognized and similarly shown in the income statement under net result on hedge accounting. Given a perfect hedge, the changes upon revaluation recognized in the income statement for the hedge and the hedged transaction will balance one another out.

## Cash flow hedge accounting:

IAS 39 prescribes the use of cash flow hedge accounting for derivatives which serve to hedge the risk of a change in future cash flows. A cash-flow risk exists in particular for floating-rate loans, securities and liabilities and for forecast transactions (for example, forecast fund-raising or financial investments). Within the Commerzbank Group, the interest-rate risks in asset/liability management are largely covered by means of cash flow hedges. Primarily, interest-rate and interest-rate/currency swaps are used for hedging purposes.

Derivative financial instruments used in cash flow hedge accounting are carried at fair value as fair values attributable to derivative hedging instruments. Reporting of the gain or loss has to be divided into an effective and an ineffective part. The effective valuation result is that part of the change in the fair value of the hedging derivative that represents an effective hedge against the cash flow risk arising from the hedged underlying transaction and, after deferred taxes have been taken into consideration, valuation gains and losses are recognized with no effect on the income statement in a separate equity item (valuation result from cash flow hedges). By contrast, the ineffective portion is shown in the income statement. There is no change in the general accounting rules described above for the transactions underlying cash flow hedges.

The application of hedge accounting rules is tied to a number of conditions. These relate above all to the documentation of the hedge and also to its effectiveness.

The hedge has to be documented at the time it is established. Documentation must include in particular the identification of the hedging instrument and the underlying hedged transaction and also details of the hedged risk and the method employed to determine the effectiveness of the hedge. Documentation for an underlying transaction hedged with a derivative may relate either to an individual asset, liability, pending business or forecast transaction or to a portfolio of such items (microhedge) which are given similar accounting treatment. It is not sufficient, however, to document a net risk position to be hedged.

In addition to documentation, IAS 39 calls for evidence of an effective hedge in order for hedge accounting rules to be applied. Effectiveness in this connection means the relationship between the change in fair value or the cash flow resulting from the hedged underlying transaction and the change in fair value or the cash flow resulting from the hedge. If these changes almost entirely balance one another, a high degree of effectiveness exists. Proof of effectiveness requires, firstly, that a high degree of effectiveness can be expected from a hedge in the future (prospective effectiveness); secondly, when a hedge exists, it must be regularly demonstrated that this was highly effective during the period under review (retrospective effectiveness). A high degree of retrospective effectiveness exists if the ratio of changes in the fair values or the cash flow lies between 0.8 and 1.25. The methods used for determining effectiveness must be disclosed.

### (6) Currency translation

Assets and liabilities denominated in foreign currencies and outstanding spot foreign-exchange transactions, are translated at the spot rates, and foreign-exchange forward contracts at the forward rate on the balance-sheet date. Expenses and income are translated at market rates. Currency translation for investments and holdings in subsidiaries that are denominated in foreign currencies is effected with historical rates at historical cost. Translation gains and losses from the consolidation of the capital accounts appear in the balance sheet under equity.

As a result of their economically independent business activity, the financial statements of our consolidated units abroad that are prepared in foreign currencies are translated at the spot rates of the balance-sheet

The expenses and income generated by the translation of balance-sheet items are recognized in the income statement. Hedged expenses and income are translated at the hedging rate.

The following translation rates applied for the currencies that are most important to the Commerzbank Group as of December 31. (amount per €1 in the respective currency):

	2006	2005
USD	1.3170	1.1797
GBP	0.6715	0.6853
CHF	1.6069	1.5551
PLN	3.8310	3.8600

### (7) Offsetting

We set liabilities off against claims if these relate to the same counterparty, are due at call, and agreement has been reached with the contractual partner that interest and commissions be calculated as if only a single account existed.

#### (8) Cash reserve

With the exception of debt issued by public-sector borrowers, which is shown at its fair value, all the items appear at their nominal value.

#### (9) Claims

The Commerzbank Group's claims on banks and customers which are not held for trading and are not quoted on an active market are shown at either their nominal value or at amortized cost. Premiums and discounts are recognized in net interest income over the lifetime of the investment or security. The book values of claims which qualify for hedge accounting are adjusted for the gain or loss attributable to the hedged risk. Claims recognized under the fair value option appear at their fair value.

### (10) Provision for possible loan losses

We fully provide for the special risks associated with banking business by forming specific valuation allowances and portfolio valuation allowances.

In order to cover the lending risks represented by claims on customers and banks, we have formed specific valuation allowances according to uniform Group standards. Valuation allowances have to be formed for a loan if it is probable that not all the interest payments and repayments of principal can be made as agreed. The size of the valuation allowance corresponds to the difference between the book value of the loan less the cash value of the expected future cash flow.

In addition, we cover credit risk by means of portfolio valuation allowances. Actual loan losses serve as a yardstick for the scale on which portfolio valuation allowances have to be formed, differentiated according to sub-portfolios as shown in the balance sheet.

Insofar as it relates to claims in the balance sheet, the aggregate amount of provision for possible loan losses is shown separately from claims on banks and claims on customers. However, provision for risks in off-balance-sheet business – guarantees, endorsement liabilities, lending commitments – is shown as a provision for lending risks.

Unrecoverable accounts for which no specific valuation allowance has been formed are written down immediately. Amounts received on written-down claims appear in the income statement.

# (11) Genuine repurchase agreements and securities-lending transactions

Repo transactions combine the spot purchase or sale of securities with their forward sale or repurchase, the counterparty being identical in both cases. The securities sold under repurchase agreements (spot sale) still appear, and are valued, in the consolidated balance sheet as part of the securities portfolio. According to counterparty, the inflow of liquidity from the repo transaction is shown in the balance sheet as a liability to either banks or customers. The agreed interest payments, if they are not the result of trading transactions, are booked as interest paid, reflecting the respective maturities.

The outflows of liquidity caused by reverse repos appear as claims on banks or customers and are recognized and valued accordingly. The securities bought under repurchase agreements and on which the financial transaction is based (spot purchase) are not carried in the balance sheet, nor are they valued. The agreed interest payments from reverse repos, if they are not the result of trading transactions, are counted as interest income, reflecting the respective maturities. Claims arising from reverse repos are not netted against liabilities from repos involving the same counterparty.

We show securities-lending transactions in a similar manner to securities in genuine repurchase agreements. Lent securities remain in our securities portfolio and are valued according to the rules of IAS 39. Borrowed securities do not appear in our balance sheet, nor are they valued. We show cash collateral which we have furnished for securities-lending transactions as a claim and collateral received as a liability.

# (12) Positive fair values attributable to derivative hedging instruments

Derivative financial instruments used for hedging which qualify for hedge accounting and have a positive value appear under this item. The instruments are valued at fair value.

Listed instruments are valued at market prices; for non-listed products, internal price models (net presentvalue or option-price models) are used. The hedge accounting results for fair value hedges appear in the income statement under net result on hedge accounting as part of the trading profit. By contrast, effective portions of the gains and losses on cash flow hedges are recognized under valuation of cash flow hedges in equity.

### (13) Assets held for trading purposes

Securities held for trading purposes, promissory notes and precious metals appear in the balance sheet at their fair value on the balance-sheet date. Also shown at fair value are all derivative financial instruments which are not used as hedging instruments in hedge accounting and have a positive fair value. For listed products, market prices are used; non-listed products are measured on the basis of the net present-value method or other suitable measurement models (for instance, option-price models). All the realized gains and losses and also the net valuation changes which are not realized appear as part of the trading profit in the income statement. Interest and dividend income from trading portfolios are also shown under this item, less the expenses required to finance them.

## (14) Investments and securities portfolio

Our investments and securities portfolio comprises all the bonds, notes and other fixed-income securities, shares and other variable-yield securities and all the investments and investments in associated companies. as well as holdings in non-consolidated subsidiaries which are not held for trading purposes. In addition, we include here claims quoted on an active market and recognize any disposal proceeds under the net result on investments and securities portfolio (available for sale).

These portfolios are recognized and valued at fair value, or according to the equity method in the case of investments in associated companies. If the fair value cannot be reliably calculated, the item is shown at amortized cost; this primarily holds true for non-listed assets. Net changes are shown – after deferred taxes have been taken into consideration - under the revaluation reserve in equity. Realized gains and losses only affect the income statement when the holdings are sold. Premiums and discounts are recognized in net interest income over the lifetime of the investment or security. If, however, an effective hedge with a derivative financial instrument exists for investments or securities, that part of the

change in fair value attributable to the hedged risk is shown as part of the trading profit under the net result on hedge accounting. In the case of permanent impairment, the required write-down is charged to the income statement.

Value is impaired if the fair value falls either significantly or for persistently below acquisition cost. No write-ups may be made affecting profit or loss for available-for-sale equity instruments. Changes in the fair value of listed equity instruments during subsequent reporting periods are shown in the revaluation reserve. This means that the net profit and loss is affected only in the case of impaired value and disposals. Write-ups of non-listed equity instruments whose value cannot be reliably determined on a regular basis may be recognized neither in the income statement nor in the revaluation reserve. If the reasons for a value impairment of debt instruments cease to exist, a write-up has to be made, equal at most to the amortized cost, and reflected in profit or loss. The amount in excess of the amortized cost has to be reflected in the revaluation reserve.

## (15) Intangible assets

Under intangible assets, we mainly recognize software, acquired brand names, customer relationships and goodwill. Valuation is at amortized cost. On each balance-sheet date, all goodwill and brand names are examined with a view to their future economic utility on the basis of cash-generating units. If it appears that the expected utility will not materialize (impairment), an extraordinary write-down is made. We depreciate software and acquired customer relationships over a period of seven years.

## (16) Fixed assets

The land and buildings, and also office furniture and equipment, shown under this item are capitalized at cost, less regular depreciation. Impairments are made in an amount in which the book value exceeds the higher value of fair value minus disposal costs and the utilization value of the asset.

In determining the useful life, the likely physical wear and tear, technical obsolescence and also legal and contractual restrictions are taken into consideration. All fixed assets are depreciated or written off over the following periods, using the straight-line method:

P	robable useful life in years
Buildings	30 – 50
Office furniture and equipment	2 – 10
Purchased IT equipment	2- 8

In line with the materiality principle, purchases of low-value fixed assets in the past financial year are recognized immediately as operating expenses. Profits realized on the disposal of fixed assets appear under other income, with losses being shown under other expenses.

#### (17) Leasing

In accordance with IAS 17, a lease is classified as an operating lease if it does not substantially transfer to the lessee all the risks and rewards that are incident to ownership. By contrast, finance leases are considered to be those agreements which substantially transfer all the risks and rewards to the lessee.

### The Group as lessor

Insofar as the leasing companies within the Commerz-bank Group are involved in the operating lease business, economic ownership of the object of the agreement is shown on the balance sheet for the Group company. Leased objects appear in the consolidated balance sheet under other assets, shown at cost or production cost, less regular depreciation over their useful economic lives or if their value is impaired. Unless a different distribution suggests itself in individual cases, the proceeds from leasing transactions are recognized on a straight-line basis over the lifetime of the agreement and are shown under net interest income.

If virtually all the risks and rewards relating to the leased property are transferred to the lessee (finance leases), the Commerzbank Group recognizes a claim on the lessee. The claim is shown at its net investment value at the inception of the agreement. Leasing payments received are divided into an interest portion, which appears as interest income, and a repayment portion. The income is recognized as interest income for the respective period.

## The Group as lessee

The payments made under operating lease agreements are included under operating expenses. The costs are computed like a rental payment on a regular basis corresponding to the useful life of the leased object. Financing lease agreements where the Commerzbank Group is a lessee are of minor significance.

# (18) Investment properties and assets and divestiture groups held for sale

Investment properties are defined as land and buildings held for the purpose of earning rental income or because they are expected to increase in value. Commerzbank Group essentially holds properties acquired as a result of the realization of collateral.

Investment properties are valued when recognized using acquisition or production cost, including directly attributable transaction costs, in accordance with IAS 40. The fair model value is used for the subsequent valuation of property held as a financial investment. Fair value is essentially determined based on annually updated valuations conducted by internal experts and on currently achievable market prices. Properties used for commercial purposes are usually valued based on capitalized earnings; individual apartment buildings are generally valued using tangible or comparative value. Gains and losses arising from changes in fair value are taken through the income statement for the period.

Non-current assets and divestiture groups that can be sold in their current condition and whose sale is probable must be classified as for sale. These assets must be valued at fair value less sale costs in cases where this is lower than book value.

In view of their minor significance for the Commerzbank Group, these two categories are shown under other assets and other liabilities.

# (19) Liabilities to banks and customers and securitized liabilities

Financial liabilities are recognized at amortized cost. The derivatives embedded in liabilities have been separated from their host debt instrument, valued at fair value and shown under either assets held for trading purposes or liabilities from trading activities. As part of hedge accounting, hedged liabilities were adjusted for the fair value attributable to the hedged risk.



## (20) Negative fair values attributable to derivative hedging instruments

Under this item, we show derivative hedging instruments with a negative fair value which do not serve trading purposes. The financial instruments are valued at fair value, with market prices used as a basis for measuring listed instruments; internal price models (net present-value or option-price models) are applied in the case of non-listed products. The net results on hedge accounting for instruments classified as fair value hedges appear in the income statement under trading profit. We show the effective portions of the gains or losses on cash flow hedges under valuation of cash flow hedges in equity.

### (21) Liabilities from trading activities

Derivative financial instruments which have a negative fair value, and delivery obligations from short sales of securities, are shown as liabilities from trading activities. The instruments are valued at fair value.

## (22) Provisions for pensions and similar commitments

For almost all employees of Commerzbank Aktiengesellschaft, of Eurohypo Aktiengesellschaft and employees of other domestic subsidiaries, the company pension scheme is based on various benefit systems. Some employees are given a pension benefit entitlement based on an indirect commitment (defined contribution plan). To finance the scheme, the Group pays a fixed amount for old-age provision to external providers (including Versicherungsverein des Bankgewerbes a.G. [BVV], Berlin, Versorgungskasse des Bankgewerbes e.V., Berlin) with employees also making contributions.

The size of future pension benefits is determined in this case by the amounts paid in and by the accrued income on the assets. IAS 19 accounting principles for defined contribution plans are applied to these indirect systems, i.e. the contributions to the external providers are shown as current expenses and hence, no provision

Other employees are given a pension benefit entitlement based on a direct benefit commitment, under which the size of the benefit is fixed, being determined by such factors as age, salary and length of service (defined-benefit plan).

For employees entitled to pension benefits who joined the bank before December 31, 2004 the direct pension claims are based on the rules found in the Commerzbank modular plan for pension benefits, known as CBA. The amount of the benefits under CBA is determined from an initial module for the period up to December 31, 2004, and from a benefit module - possibly augmented by a dynamic module - for each contributory year from 2005 onwards. Staff joining the Bank after January 1, 2005 have been given a commitment under the Commerzbank capital plan for company pension benefits, known as CKA. IAS 19 accounting principles for defined-benefit pension plans are applied to this benefit system.

The assets set aside to cover these direct benefit obligations have up to now been primarily accumulated internally. A small portion of these assets has already been transferred in the past to a legally independent trust, the Commerzbank Pension-Trust e.V. (CPT).

Effective June 30, 2006 the CBP Co-Fund, which had a value of €1.4bn, was transferred to CPT. The trust assets held by CPT qualified as plan assets within the meaning of IAS 19.7. Pursuant to IAS 19.54 the transferred assets are to be netted with pension provisions, which leads to a corresponding reduction in pension provisions within the Group.

The pension expenses for direct pension commitments, which have to appear in the income statement, consist of several components. First and foremost, the service cost has to be considered. In addition, there is the interest cost on the cash value of the obligation, as the time at which it must be met has moved one period closer. The anticipated net income from the plan assets reduce the pension expenses. The pension expenses continue to increase or decrease as a result of the amortization of posted actuarial gains or losses not affecting the income statement. A service cost must also be recognized retroactively if applicable.

The size of the provision in accordance with IAS 19.54 is therefore as follows:

Cash value of the defined-benefit obligation for direct commitments (DBO) less fair value of plan assets less/plus unrecognized actuarial losses or gains less a not yet recorded period of service to be offset retrospectively, if applicable

= size of the pension provision

For defined-benefit plans the pension obligation is calculated annually by an independent actuary, using a projected-unit-credit method. This calculation is based partly on biometric assumptions but principally on the current market interest rate for top-quality, long-dated, fixed-income corporate bonds and on the rates of increase for salaries and pensions to be expected in the future.

According to IAS 19.92 et seq., any actuarial profits and losses that have not yet been amortized do not have to be recognized until the reporting period in which they exceed the corridor of 10% of the greater of DBO or the fair value of the plan assets at the beginning of the period. Only that part comprising the amount that falls outside of the corridor divided by the average expected remaining working lives of the employees covered by the plan has to be charged as an expense. The Bank's internal accounting methods allow us to recognize the actuarial profits and losses in our income statement earlier and more quickly.

The obligations similar to those for pensions include obligations under early-retirement schemes and under part-time work schemes for older staff, which have been computed with the aid of actuarial rules.

### (23) Other provisions

We form other provisions on the scale deemed necessary for liabilities of uncertain amount towards third parties and for anticipated losses related to uncompleted transactions.

## (24) Taxes on income

Current actual tax assets and liabilities were calculated by applying the currently valid tax rates at which a refund from, or a payment to, the relevant fiscal authorities is made.

Deferred tax assets and liabilities derive from differences between the value of an asset or liability as shown in the balance sheet and its assigned value in tax terms. In the future, these will probably either increase or reduce taxes on income (timing differences). They were valued at the specific income-tax rates which apply in the country where the company in question has its registered office and which can be expected to apply for the period in which they are realized. Deferred taxes, among other things on as yet unused losses carried forward, are only shown in the balance sheet if taxable profits are likely to occur at the same unit. Tax assets and liabilities may not be discounted. Deferred tax assets and liabilities are formed and carried such that – depending

on the treatment of the underlying item – they are recognized either under taxes on income in the income statement or under the respective equity item with no effect on profit or loss.

Income-tax expenses or income are shown under taxes on income in the consolidated income statement and divided in the notes into current and deferred tax claims and liabilities in the financial year. Other taxes which are not dependent on earnings appear under other result. Current and deferred tax assets and tax liabilities appear as separate asset or liability items in the balance sheet.

### (25) Subordinated and hybrid capital

Under subordinated and hybrid capital we show issues of profit-sharing certificates, securitized and non-securitized subordinated liabilities as well as hybrid capital instruments. After their initial recognition at cost, they are shown at amortized cost. Premiums and discounts are recognized under net interest income over the entire lifetime to maturity.

## (26) Trust transactions at third-party risk

Trust business involving the management or placing of assets for the account of others is not shown in the balance sheet. Commissions received from such business are included under net commission income in the income statement.

## (27) Treasury shares

Treasury shares held by Commerzbank Aktiengesellschaft in its portfolio on the balance-sheet date are deducted directly from equity. Gains and losses resulting from the Bank's own shares are set off against one another, with no effect on profit or loss.

## (28) Staff remuneration plans

The Group has so far approved six long-term performance plans (LTPs 2001-2006) for its executives and selected other members of staff. The LTP 2001 expired without payment in the year under review. €11.7m was paid out for the LTP 2002 and €24.4m for the LTP 2003 in the year under review. The plans still outstanding provide remuneration geared to the performance of the share price and the index. Staff at Commerzbank Aktiengesellschaft, various subsidiaries in Germany and at selected operational units outside Germany are entitled to participate.

In order to participate in the LTPs those eligible have to invest in Commerzbank shares. The scale of this investment for staff below the level of Board of Managing Directors depends on function group (the possible amount ranges between 100 and 1,200 shares). At least one of the following conditions must be met for payments to be made under these plans:

The following applies for 50% of the staff member's own investment:

Commerzbank shares must outperform the Dow Jones Euro Stoxx® banks index. For each one percentage point of outperformance a payment of €10 will be made, up to a maximum of €100 per share.

The following applies for 50% of the staff member's own investment:

Commerzbank shares must rise in absolute terms. For a 25% rise in the share price a payment of €10 will be made; for each additional 3 percentage points of outperformance an additional €10 will be paid, up to a maximum of €100 per share.

Eligible participants receive a maximum of €100 per share paid out in cash. Payment of the LTP is dependent upon Commerzbank Aktiengesellschaft paying a dividend for the financial year.

The base price of the index for the performance comparison and the base price of the Commerzbank share is determined at the end of March of each issuing year.

- The base price for Commerzbank shares is the average of the daily Xetra closing prices in the 1st quarter of the issuing year, subsequently adjusted for corporate
- The base price for the index is the average of the daily closing prices of the Dow Jones Euro Stoxx® banks index (price index) in the 1st quarter of the issuing year.

After three years, the base prices of the issuing year are compared with the data for the 1st quarter of the year under review to determined whether outperformance of at least one percentage point compared to the Dow Jones Euro Stoxx® banks index was achieved and/or the Commerzbank share price rose by at least 25% compared to the base price.

In the event that none of the exercise criteria have been met after three years have elapsed, the comparison is repeated at annual intervals. The data from the issuing year remain the basis for comparison. If none of the performance targets have been achieved after five years, the plan is terminated.

In addition, long-term, independent incentives known as LFI exist for the executive managers of Eurohypo, dating from the 2004 and 2005 financial years. No new incentives were launched for the 2006 financial year, instead the members of the Board of Managing Directors of Eurohypo were entitled to participate in the LTP of Commerzbank. Further to the LFI, employees had the right to subscribe to shares of Eurohypo if a certain targeted value for "return on equity after tax" is achieved. If the targeted value is exceeded or not achieved, the number of shares increases or decreases by 25% per percentage point of the outperformance or the underperformance. The calculation of shares eligible for suscription is based on the average Eurohypo share price in the financial year 2003. In 2006, the entitlements to shares of Eurohypo gained in 2004 and 2005 were converted on a one to one basis into entitlements to Commerzbank AG shares. The earliest date at which the 2004 LFI incentives will be transferred or paid out at is the Annual General Meeting at which a resolution will be passed on the appropriation of profit for the financial year 2007. For the 2005 LFI incentives the resolution on the appropriation of profit for the 2008 financial year is the determining factor. The long-term incentives will be paid out in shares or cash at Eurohypo's discretion.

Within the Jupiter International Group plc (JIG), there were three staff remuneration/stock-option plans as of December 31, 2006.

The "C Shares or Growth Shares Plan" gives those eligible - a group of senior staff - the right to subscribe to shares of Commerz Asset Management (UK) plc (CAM UK), which are also subject to an obligation to purchase on the part of Commerzbank Aktiengesellschaft. The value of the purchasable shares is based on the standardized change in value of the JIG Group. Those eligible do not receive a guaranteed payment, as the reference figure may change. Employees have the right to tender delivery of shares annually, within certain limits, but they can also dispose of their entire holding after four years. In addition, certain rights also exist in connection with a "change-of-control" clause. The reference base for this plan was altered in 2003, with the adjusted profit for 2000 being replaced by that for 2002. No more new awards have been granted under this plan since 2003. In the 2006 financial year Commerzbank Aktiengesellschaft purchased shares under this plan to an overall value of £25.7m. The programme expired in 2006.

At the same time, an ongoing option programme was launched in 2003 in favour of the employees of JIG, which entails cash compensation based on the performance of JIG and can be considered to be a virtual stock option plan. Internally, this plan is known as the "D Options Plan" and all those who had joined Jupiter before December 31, 2003, most of whom were already entitled under the "C Shares Plan", are entitled to participate. Under this plan, a payment falls due if the adjusted profit in the year prior to exercise of the option is higher than the level of the base year (the year the option was granted). By way of exception, the 2003 adjusted profit was established as the reference figure for the options granted in 2003. One third of the options may not be exercised until three years after they are granted and a further third after four years. All options have to be exercised no later than five years after they are granted otherwise they expire. In addition, certain rights also exist in connection with a "change-of-control" clause. In the 2006 financial year, Commerzbank Aktiengesellschaft purchased shares for the first time under the "D Options Plan" to an overall value of £3.3m.

Additional adjusted option rights were issued in 2004 and 2005 under the "E Options Plan". This plan is basically comparable to the "D Options Plan" and is open to key employees that joined the company after December 31, 2003. No rights from the "E Options Plan" were exercised in the 2006 financial year.

With the expiration of the C shares, new subscription rights to shares of the CAM UK were issued under the name "F shares". All key employees of JIG are eligible. Eligible staff will be allocated a pre-set number of F shares in 2006 to 2008. Because CAM UK is not listed on the stock exchange, the F shares can be sold to the majority investor (currently Commerzbank Aktiengesellschaft). One third of the F shares allocated in 2006 can each be sold in 2007, in 2009 and finally, in 2010 to the majority investor. The value of the F shares is based on the standardized profit performance of JIG.

In addition, it is possible at other subsidiaries (e.g. comdirect bank AG), including in Asset Management, for selected employees to participate through private equity models in the performance of the respective companies. Payment in such cases depends on the extent to which fixed performance targets are attained. These models include direct investment in shares of the respective companies. Frequently, these are offered at reduced prices and/or in combination with call or put options. In addition, warrants and share subscription rights are also issued. Bonuses are also granted which may either be used to subscribe to shares or paid in cash. The observance of blocking periods and agreements for later repurchase determine whether additional income is received.

The staff remuneration plans described here are treated according to the rules of IFRS 2 - Share-based Payment and to IAS 19 respectively. IFRS 2 distinguishes between share-based payments settled in the form of equity instruments and those settled in cash. For both forms, however, the granting of share-based payments has to be recognized at fair value in the annual financial statements. The majority of the staff remuneration plans described are classified and recognized as cash-settled payment transactions.



## Share-based payments settled in the form of equity instruments

The fair value of share-based payments settled in the form of equity instruments has to be recognized as personnel expenses and reflected accordingly in equity (capital reserve). The fair value at the time the awards are granted - with the exception of the effect of nonmarket-based exercise conditions - has to be determined and recognized as expense on a straight-line basis over the time during which the employee acquires irrevocable claims to the awards. The amount recognized as expenses may only adjusted if the estimates made by the Bank regarding the number of equity instruments which will finally be issued change.

No expenses are recognized for those rights which cannot finally be exercised due to failure to achieve a condition of exercise (e.g. a performance target is not reached).

### Share-based cash-settled payments

The portion of the fair value of share-based payments settled in cash that relates to services performed up to the date of measurement is recognized as personnel expenses, accompanied by its recognition as a provision. The fair value is calculated afresh for every reporting date up to and including the date of settlement. Every change in the fair value of the provision has to be reflected in profit or loss. On the date of settlement, therefore, the accumulated value of the fair value of the provision has to correspond to the amount paid to the eligible employees.

#### Valuation models

In order to calculate the fair values of the staff remuneration plans that exist within Commerzbank Group, we have engaged external actuaries. Either a Monte Carlo model or a binominal model is used for valuation purposes.

A Monte Carlo simulation of changes which boost future share prices is applied to measure the awards granted under LTPs. The model is based on the assumption that stock yields are normally distributed in statistical terms around a mean corresponding to a risk-free investment in an interest-bearing security.

An actuarial binominal model is used for determining the fair value of the options that exist as a result of staff remuneration plans at JIG, Caisse Centrale de Réescompte (CCR) and their subsidiaries. It takes into account the terms and conditions for granting such awards. The share price on each reporting date and the exercise price are calculated on the basis of the specific conditions and formulae contained in the plans, which are linked to the after-tax profit of the companies in question.

## ACQUISITION OF THE MAJORITY INTEREST IN OTHER COMPANIES

Under an agreement on November 16, 2005, Commerzbank Inlandsbanken Holding AG, a subsidiary of our Group, concluded purchase agreements to acquire 66.2% of the shares of Eurohypo at a price of €4.56bn. The amortized cost of the shares already held on November 15, 2005, amounted to €1.8 bn. The purchase took place in two stages: 17.1% was taken over on December 15, 2005, while the remaining 49.1% was taken over on March 31, 2006. Taken together with the Group's previous interest of 31.8% in Eurohypo included, we held 98.04% of its shares as of December 31, 2006. As a result, the Eurohypo sub-group has been fully consolidated since March 31, 2006 with the results of the first three months being included in the Group income statement using the equity method. Details of the company can be found in the annual report of Eurohypo Group, published separately.

For the newly acquired shares of 66.2%, a difference in amount (€624m) exists between the purchase cost and the share of equity we hold; as far as possible, we have spread this amount over the assets recognized in the balance sheet and other individually identifiable assets such as customer relationships and brand name thereby revaluing them (€188m), and treated the remaining amount as goodwill (€436m).

A total of 57.7m shares were issued for financing purposes at a price of €23.50. After deducting the costs for the capital increase, the total value stands at €1,327m. Hybrid capital in the volume of €2,149m was issued.

The Eurohypo sub-group was included for the first time in the consolidated financial statements on March 31, 2006 using the following values (after adjustment due to change in the provision for possible loan losses):

Items Cash reserve Claims on banks Claims on customers Provision for possible loan losses	essigned values  € m  107  27,765	book values € m 107
Cash reserve Claims on banks Claims on customers	107	
Claims on banks Claims on customers		107
Claims on customers	27,765	
		27,614
Provision for possible loan losses	145,441	142,950
	-2,520	-2,520
Positive market values attributable to derivative hedge instruments	2,925	2,925
Assets held for trading purposes	3,399	3,399
Investments and securities portfolio	54,590	54,590
Intangible assets	328	156
Fixed assets	171	171
Tax assets	452	415
Other assets	189	190
Total assets	232,847	229,997
Liabilities to banks	49,071	48,838
Liabilities to customers	37,677	36,769
Securitized liabilities	123,894	122,506
Negative market values attributable to derivative hedge instruments	7,581	7,581
Liabilities from trading activities	3,029	3,029
Provisions	628	564
Income-tax liabilities	332	267
Other liabilities	158	158
Subordinated capital	3,303	3,175
Hybrid capital	921	900
Equity	6,253	6,210
Total liabilities	232,847	229,997
Off-balance-sheet liabilities	10,349	10.318

Overall, the Eurohypo sub-group contributed a total of €360m to the consolidated surplus in 2006. Assuming that the sub-group had been fully consolidated for all of 2006, the total contribution would have been €478m.

We also took over the Münchner Kapitalanlage Aktiengesellschaft, Munich, in the year under review. The purchase price was €11m and was paid in full in cash. The company has assets amounting to €15m and debts of €4m. In 2006, the contribution to the consolidated surplus amounted to €0.2m.

## NOTES TO THE INCOME STATEMENT

## (29) Net interest income

	2006	<b>2005</b> <sup>1)</sup>	Change
	€m	€m	in %
Interest income from lending and money-market transactions			
and also from available-for-sale securities portfolio	18,327	11,924	53.7
Dividends from securities	148	109	35.8
Current result on investments and subsidiaries	83	95	-12.6
Current result on investments in associated companies	90	177	-49.2
Current result from leasing and comparable assets	193	217	-11.1
Interest income	18,841	12,522	50.5
Interest paid on subordinated and hybrid capital	684	481	42.2
Interest paid on securitized liabilities	6,841	3,206	
Interest paid on other liabilities	7,222	5,494	31.5
Current expenses from leasing and comparable assets	178	174	2.3
Interest expenses	14,925	9,355	59.5
Total	3,916	3,167	23.7

**Interest margin**: The average interest margin, based on the average risk-weighted assets in the on-balance-sheet business according to BIS, was 2.30% (previous year: 2.86%).

# (30) Provision for possible loan losses

Provision for possible loan losses appears as follows in the consolidated income statement:

	2006	20051)	Change
	€m	€m	in %
Allocation to provisions	-1,646	-1,346	22.3
Reversals of provisions	869	874	-0.6
Direct write-downs	-131	-95	37.9
Income received on written-down claims	30	46	-34.8
Total	-878	-521	68.5

Allocations in the 2006 financial year include one-off effects of €293m due to adjustment of the default criteria.

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.



## (31) Net commission income

	2006	2005	Change
	€m	€m	in %
Securities transactions	945	901	4.9
Asset management	767	620	23.7
Payment transactions and foreign commercial business	431	422	2.1
Guarantees	165	153	7.8
Income from syndicated business	121	110	10.0
Other net commission income	432	209	
Total	2,861	2,415	18.5

Net commission income includes €557m (previous year: €402m) of commissions paid. Other net commission income includes €191m of commissions received in connection with construction financings and real-estate business.

## (32) Trading profit

Trading profit has been split into four components:

- Net result on trading in securities, promissory notes, precious metals and derivative instruments.
- Net result on the valuation of derivative financial instruments which do not form part of the trading book and do not qualify for hedge accounting.
- Net result on hedge accounting.
- Net result from applying the fair value option.

All financial instruments held for trading purposes are valued at their fair value. We use market prices to value listed products, while internal price models (primarily netpresent-value and option-price models) are used in determining the current value of non-listed trading transactions. Apart from the realized and unrealized gains and losses attributable to trading activities, trading profit also includes the interest and dividend income related to such transactions and their funding costs.

	2006	2005	Change
	€m	€m	in %
Net result on trading	1,200	834	43.9
Net result on the valuation of derivative financial instruments	-93	-148	-37.2
Net result on hedge accounting*)	17	-22	
Net result from applying the fair value option	53	21	<del></del>
Total	1,177	685	71.8

<sup>\*)</sup> Starting with the 2006 financial year, the net result on hedge accounting is shown as part of the trading profit; an adjustment to the figure reported for the previous year was made accordingly.

The net result on trading is divided as follows among the departments that conduct proprietary trading:

	2006	2005	Change
	€m	€m	in %
Corporates & Markets			
Equity	555	413	34.4
Fixed Income	275	226	21.7
Foreign Exchange	165	105	57.1
Treasury	36	-34	
Others	169	124	36.3
Total	1,200	834	43.9

The net result on hedge accounting reflects the gains and losses attributable to effective hedges in connection with hedge accounting.

It is broken down as follows:

	2006	2005	Change
	€m	€m	in %
Net result on derivatives used as hedging instruments	-146	-1,330	-89.0
Net result on hedged items	163	1,308	-87.5
Total	17	-22	

# (33) Net result on investments and securities portfolio (available for sale)

Under the net result on investments and securities portfolio, we show the disposal proceeds the gains and losses on available-for-sale securities, investments, investments in associated companies and holdings in subsidiaries which have not been consolidated.

	2006	2005	Change
	€m	€m	in %
Net result on available-for-sale securities	145	216	-32.9
Net result on disposals and valuation of investments, investments in associated companies			
and holdings in subsidiaries	625	431	45.0
Total	770	647	19.0



## (34) Other result

The other result primarily comprises allocations to and reversals of provisions, as well as interim expenses and income attributable to hire-purchase agreements. Expenses and income arising from building and

architects' fees occur in connection with the construction management of our sub-group CommerzLeasing und Immobilien AG. Other taxes are also included in this item.

	2006	2005	Change
	€m	€m	in %
Material other expenses	221	146	51.4
Expenses arising from building and architects' services	51	42	21.4
Allocations to provisions	86	69	24.6
Hire-purchase expenses and interim costs	84	35	
Material other income	198	198	0.0
Reversals of provisions	93	108	-13.9
Hire-purchase proceeds and interim income	34	35	-2.9
Income from building and architects' services	56	47	19.1
Income from disposal of fixed assets	15	8	87.5
Balance of sundry other expenses/income	9	-26	
Other result	-14	26	

## (35) Operating expenses

The Group's operating expenses consist of personnel and other expenses, and depreciation on office furniture and equipment, property, and on other intangible assets. The expenses break down as follows:

## Personnel expenses:

	2006	2005	Change
	€m	€m	in %
Wages and salaries	2,543	2,108	20.6
Compulsory social-security contributions	341	305	11.8
Expenses for pensions and other employee benefits	244	254	-3.9
of which:			
Contributions to BVV and Versorgungskasse des Bankgewerbes	52	48	8.3
Company pension scheme	192	206	-6.8
Total	3,128	2,667	17.3

# Other expenses:

	2006	2005	Change
	€m	€m	in %
Expenses for office space	511	480	6.5
IT expenses	396	394	0.5
Compulsory contributions, consulting,			
other operating and company-law expenses	354	274	29.2
Advertising, PR and promotional expenses, consulting	166	130	27.7
Workplace expenses	177	171	3.5
Sundry expenses	137	111	23.4
Total	1,741	1,560	11.6

The auditors' fee (excluding VAT) of €9.3m, recognized as expenses in Germany in the financial year, breaks down as follows:

	2006	2005	Change
	€1,000	€1,000	in %
Audit of financial statements	6,279	4,978	26.1
Provision of other certificates or assessments	2,366	1,338	76.8
Tax consulting services	425	507	-16.2
Other services	270	762	-64.6
Total	9,340	7,585	23.1

# $\label{lem:continuous} \textbf{Depreciation of office furniture and equipment, property and other intangible assets:}$

	2006	2005	Change
	€m	€ m	in %
Office furniture and equipment	201	219	-8.2
Property	37	148	-75.0
Other intangible assets	97	68	42.6
Total	335	435	-23.0

The depreciation on property last year included an unplanned decrease in value of €118m on land and buildings in Asia.



# (36) Restructuring expenses

	2006	2005	Change
	€m	€m	in %
Expenses for restructuring			
measures introduced	253	37	•
Total	253	37	

In 2006, a total of €253m in restructuring expenses was incurred primarily in connection with the integration of Eurohypo and process improvements in transaction

banking and IT. The expenses primarily relate to staff reductions and other expenses for the closure of locations.

## (37) Taxes on income

Income-tax expenses break down as follows:

	2006	2005 <sup>1)</sup>	Change
	€m	€m	in %
Current taxes on income	300	264	13.6
Deferred taxes	287	163	76.1
Total	587	427	37.5

Deferred taxes on the assets side include tax expenses of €104m from the writing-back of capitalized advantages deriving from loss carry-forwards, which were used in the past financial year.

The following reconciliation shows the connection between profit from ordinary activities and taxes on income in the past financial year:

	2006	2005 1)
	€ m	€m
Net pre-tax profit according to IAS/IFRS	2,375	1,720
Group's income-tax rate (%)	39.9	39.9
Calculated income-tax payments in financial year	948	686
Effects due to differing tax rates affecting income during periods in question	-161	-27
Effects of taxes from previous years recognized in past financial year	7	8
Effects of non-deductible operating expenses and tax-exempt income	-563	-498
Deferred tax assets not recognized	166	210
Other effects	190	48
Taxes on income	587	427

The Group income-tax rate selected as a basis for the reconciliation is made up of the corporate income-tax rate of 25% applied in Germany, plus the solidarity surcharge of 5.5%, and an average rate of 18.4% for trade earnings tax. With the deductibility of trade earnings tax taken

into consideration, the German income-tax rate is roughly 39.9%.

Income effects result from discrepancies between the tax rates valid for foreign units. Tax rates outside Germany ranged between 0% and 46%.

## (38) Basic earnings per share

	31.12.2006	31.12.2005 <sup>1)</sup>	Change
			in %
Operating profit (€ m)	2,628	1,757	49.6
Consolidated surplus (€ m)	1,597	1,187	34.5
Average number of ordinary shares issued (units)	656,301,386	603,956,296	8.7
Operating profit per share (€)	4.00	2.91	37.5
Earnings per share (€)	2.43	1.97	23.4

The earnings per share, calculated in accordance with IAS 33, is based on consolidated surplus without the profit/loss for the year attributable to minority interests.

In the past financial year and on December 31, 2006, no conversion or option rights were outstanding. It was not necessary to calculate diluted earnings.

## (39) Cost/income ratio

	2006	20051)	Change
			in %
Cost/income ratio before restructuring expenses	59.7	67.2	-11.2

The cost/income ratio represents the quotient formed by operating expenses and income before provisioning.

# (40) Segment reporting

Segment reporting reflects the results of the operational business lines within the Commerzbank Group. It is based on our internal management information, which is compiled every month in accordance with IAS rules.

Due to the integration and full consolidation of Eurohypo, changes have been made to the organizational structure of the Commerzbank Group. As of June 30, 2006, we adapted our segment reporting, and also the year-ago figures, to the new structure.

## Survey of the structure of the operating divisions valid in the past financial year:

	Retail Banking and Asset Management		Corporate and Investment Banking		Real Estate, e and Treasury	Group Investments and Others
Private and Business Customers	Asset Management	Mittelstand	Corporates & Markets	Commercial Real Estate	Public Finance and Treasury	Others and Consolidation

#### We report on seven segments:

- Private and Business Customers includes branch business with private individuals, professional and business people, private banking, the activities of comdirect bank and the retail banking of Eurohypo.
- Asset Management comprises primarily cominvest Asset Management, Jupiter International Group, Caisse Centrale de Réescompte, Commerzbank Europe (Ireland) and Commerz Grundbesitzgesellschaft.
- Mittelstand presents the results of corporate banking in Germany, the Central and Eastern European region and Asia, as well as the Financial Institutions department.
- Corporates & Markets comprises equity and bondtrading activities, trading in derivative instruments, interest-rate and currency management, as well as corporate finance. In addition, this segment is responsible for business involving multinational companies. It also looks after the regions of Western Europe, America and Africa.
- Commercial Real Estate presents the results of CommerzLeasing und Immobilien, CORECD and Eurohypo's commercial real-estate activities.

- Public Finance and Treasury consists of Hypothekenbank in Essen and Erste Europäische Pfandbriefund Kommunalkreditbank in Luxemburg, Eurohypo's public finance business and the Group Treasury department.
- In the Others and Consolidation segment, the expenses and income appear for which the operational banking departments are not responsible. These also include those expenses and income items that are necessary in order to reconcile the control variables of internal accounting, shown in the segment reporting of the operational departments, with the corresponding external accounting data. This segment also covers equity holdings which are not assigned to the operational segments.

While foreign treasury activities have been assigned to the respective locations outside Germany, the revenue from German treasury activities (domestic liquidity management and equity structure management) is divided between the relevant segments.

The result generated by each segment is measured in terms of the operating profit and the pre-tax profit, as well as the figures for the return on equity and the cost/income ratio. Through the presentation of pre-tax profits, minority interests are included in both the result and the average equity tied up. All the revenue for which a segment is responsible is thus reflected in the pre-tax profit.

The return on equity is calculated from the ratio between the profit (operating or pre-tax) and the average amount of equity that is tied up. It shows the return on the equity that is invested in a given segment. The cost/income ratio in operating business reflects the cost efficiency of the various segments. It represents the quotient formed by operating expenses and income before provisioning.

Income and expenses are shown such that they reflect the originating unit and appear at market prices, with the market interest rate applied in the case of interest-rate instruments. Net interest income reflects the actual funding costs of the equity participations, which are assigned to the respective segments according to their specific business orientation. The investment yield achieved by the Group on its equity is assigned to the net interest income of the various segments such that it reflects the average amount of equity that is tied up. The interest rate corresponds to that of a risk-free investment in the long-term capital market.

The average amount of equity tied up is worked out using the BIS system, based on the established average amount of risk-weighted assets and the capital charges for market risk positions (risk-weighted asset equivalents). At Group level, investors' capital is shown, which is used to calculate the return on equity. The capital backing for risk-weighted assets assumed for segment reporting purposes is 6% from the second quarter onwards and 7% for the first quarter.

Direct and indirect expenditure form the operating expenses which are shown in the operating profit. They consist of personnel costs, other expenses and depreciation of fixed assets and other intangible assets. Restructuring expenses appear below the operating profit in the pre-tax profit. Operating expenses are assigned to the individual segments on the basis of the causation principle. The indirect expenses arising in connection with internal services are charged to the beneficiary or credited to the segment performing the service.

# Breakdown, by segment

2006 financial year	Retail Ban Asset Man	_		rate and nt Banking	Estate, Pu	rcial Real blic Finance reasury	Others and Consoli-	Total
€m	Private and Business Customers	Asset Manage- ment	Mittel- stand	Corpo- rates & Markets	Com- mercial Real Estate	Public Finance and Treasury	dation	
Net interest income	1,261	-20	1,255	347	696	393	-16	3,916
Provision for possible loan losses	-585	-	-128	11	-148	-28	-	-878
Net interest income after provisioning	676	-20	1,127	358	548	365	-16	3,038
Net commission income	1,160	735	676	132	214	-29	-27	2,861
Trading profit <sup>1)</sup>	4	12	105	1,022	23	-42	53	1,177
Net result on investments and securities portfolio	-4	11	7	19	4	102	631	770
Other result	 -15	-6		43	28	2	-61	-14
Revenue	1,821	732	1,910	1,574	817	398	580	7,832
Operating expenses	1,879	593	1,093	957	375	117	190	5,204
Operating profit	-58	139	817	617	442	281	390	2,628
Restructuring expenses	113	22	-	3	13	6	96	253
Pre-tax profit	-171	117	817	614	429	275	294	2,375
Average equity tied up	2,320	567	3,003	2,394	3,097	1,104	-282	12,203
Operating return on equity (%)	-2.5	24.5	27.2	25.8	14.3	25.5		21.5
Cost/income ratio in operating business (%)	78.1	81.0	53.6	61.2	38.9	27.5		59.7
Return on equity of pre-tax profit (%)	-7.4	20.6	27.2	25.6	13.9	24.9		19.5
Staff (average no.)	10,777	1,873	9,402	1,728	1,427	298	9,025	34,530

<sup>1)</sup> Starting with the 2006 financial year, the net result on hedge accounting is shown as part of the trading profit.

# Breakdown, by segment

2005 financial year <sup>1)</sup>	Retail Ban Asset Man	_	-	rate and nt Banking	Commercial Real Estate, Public Finance and Treasury		Others and Consoli-	Total
€m	Private and Business Customers	Asset Manage- ment	Mittel- stand	Corpo- rates & Markets	Com- mercial Real Estate	Public Finance and Treasury	dation	
Net interest income	1,137	-10	1,195	363	173	399	-90	3,167
Provision for possible loan losses	-268	_	-158	68	-130	-33	_	-521
Net interest income after provisioning	869	-10	1,037	431	43	366	-90	2,646
Net commission income	1,065	575	593	118	79	-13	-2	2,415
Trading profit	3	9	90	765	-1	-200	19	685
Net result on investments and securities portfolio	_	16	9	-4	_	164	462	647
Other result	14	-4	-5	6	6	-3	12	26
Revenue	1,951	586	1,724	1,316	127	314	401	6,419
Operating expenses	1,720	466	1,054	943	87	52	340	4,662
Operating profit	231	120	670	373	40	262	61	1,757
Restructuring expenses	-	-	22	15	_	_	-	37
Pre-tax profit	231	120	648	358	40	262	61	1,720
Average equity tied up	1,915	537	3,118	2,749	467	936	488	10,210
Operating return on equity (%)	12.1	22.3	21.5	13.6	8.6	28.0		17.2
Cost/income ratio in operating business (%)	77.5	79.5	56.0	75.6	33.9	15.0		67.2
Return on equity of pre-tax profit (%)	12.1	22.3	20.8	13.0	8.6	28.0		16.8
Staff (average no.)	10,461	1,705	8,427	1,739	609	251	8,350	31,542

<sup>1)</sup> Year-ago figures after adjustment due to change in the provision for possible loan losses and change in the segment structure.

# Quarterly results, by segment

1st quarter 2006 <sup>1)</sup>	Retail Ban	king and	Corpo	rate and	Comme	rcial Real	Others	Total
	Asset Man	agement	Investme	nt Banking	Estate, Pu	blic Finance	and	
					and T	reasury	Consoli-	
	Private	Asset	Mittel-	Corpo-	Com-	Public	dation	
	and	Manage-	stand	rates &	mercial	Finance		
	Business	ment		Markets	Real	and		
€m	Customers				Estate	Treasury		
Net interest income	285	-4	311	93	51	94	1	831
Provision for								
possible loan losses	-56	_	-80	-11	-4	-8	_	-159
Net interest income								
after provisioning	229	-4	231	82	47	86	1	672
Net commission income	346	168	160	32	18	-4	-2	718
Trading profit <sup>2)</sup>	1	3	27	305	-	-6	6	336
Net result on investments								
and securities portfolio	-	3	5	15	-	-11	433	445
Other result	-12	-	-1	8	4	-	-20	-21
Revenue	564	170	422	442	69	65	418	2,150
Operating expenses	452	128	269	252	24	13	52	1,190
Operating profit	112	42	153	190	45	52	366	960
Restructuring expenses	_	_	_	_	_	_	-	_
Pre-tax profit	112	42	153	190	45	52	366	960

2 <sup>nd</sup> quarter 2006 <sup>1)</sup>	Retail Ban Asset Man	•	-	rate and nt Banking	Commercial Real Estate, Public Finance and Treasury		Others and Consoli-	Total
€m	Private and Business Customers	Asset Manage- ment	Mittel- stand	Corpo- rates & Markets	Com- mercial Real Estate	Public Finance and Treasury	dation	
Net interest income	323	-6	282	68	216	144	33	1,060
Provision for possible loan losses	-72	_	-81	-9	-55	-8	_	-225
Net interest income after provisioning	251	-6	201	59	161	136	33	835
Net commission income	280	174	164	20	45	-13	-11	659
Trading profit <sup>2)</sup>	1	4	27	305	4	-7	21	355
Net result on investments and securities portfolio	-2	3	-	5	4	37	137	184
Other result	-5	-1	-	21	18	1	-40	-6
Revenue	525	174	392	410	232	154	140	2,027
Operating expenses	471	147	262	251	120	30	46	1,327
Operating profit	54	27	130	159	112	124	94	700
Restructuring expenses	96	-	-	3	13	6	96	214
Pre-tax profit	-42	27	130	156	99	118	-2	486

After adjustment due to change in the provision for possible loan losses.
 Starting with the 2006 financial year, the net result on hedge accounting is shown as part of the trading profit.

# Quarterly results, by segment

3 <sup>rd</sup> quarter 2006 <sup>1)</sup>	Retail Ban Asset Man	•	•	rate and ent Banking	Estate, Pu	ercial Real blic Finance reasury	Others and Consoli-	Total
€m	Private and Business Customers	Asset Manage- ment	Mittel- stand	Corpo- rates & Markets	Com- mercial Real Estate	Public Finance and Treasury	dation	
Net interest income	331	-6	323	95	203	127	-23	1,050
Provision for possible loan losses	-381	-	-13	27	-41	-7	-	-415
Net interest income after provisioning	-50	-6	310	122	162	120	-23	635
Net commission income	272	177	164	35	66	-8	-3	703
Trading profit <sup>1)</sup>	1	3	23	203	8	-53	-2	183
Net result on investments and securities portfolio	-1	_	_	_	2	26	64	91
Other result	1	-3	-3	20	8	-2	-4	17
Revenue	223	171	494	380	246	83	32	1,629
Operating expenses	474	139	274	222	108	31	44	1,292
Operating profit	-251	32	220	158	138	52	-12	337
Restructuring expenses	_	-	-	_	-	-	-	-
Pre-tax profit	-251	32	220	158	138	52	-12	337

4 <sup>th</sup> quarter 2006	Retail Ban Asset Man	•		rate and nt Banking	Commercial Real Estate, Public Finance and Treasury		Others and Consoli-	Total
€m	Private and Business Customers	Asset Manage- ment	Mittel- stand	Corpo- rates & Markets	Com- mercial Real Estate	Public Finance and Treasury	dation	
Net interest income	322	-4	339	91	226	28	-27	975
Provision for possible loan losses	-76	-	46	4	-48	-5	-	-79
Net interest income after provisioning	246	-4	385	95	178	23	-27	896
Net commission income	262	216	188	45	85	-4	-11	781
Trading profit <sup>1)</sup>	1	2	28	209	11	24	28	303
Net result on investments and securities portfolio	-1	5	2	-1	-2	50	-3	50
Other result	1	-2	-1	-6	-2	3	3	-4
Revenue	509	217	602	342	270	96	-10	2,026
Operating expenses	482	179	288	232	123	43	48	1,395
Operating profit	27	38	314	110	147	53	-58	631
Restructuring expenses	17	22	-	-	-	-	-	39
Pre-tax profit	10	16	314	110	147	53	-58	592

- After adjustment due to change in the provision for possible loan losses.
   Starting with the 2006 financial year, the net result on hedge accounting is shown as part of the trading profit.

# Results, by geographical market

Assignment to the respective segments on the basis of the location of the branch or consolidated company produces the following breakdown:

2006 financial year € m	Europe including Germany	America	Asia	Other countries	Total
Net interest income	3,648	218	42	8	3,916
Provision for possible loan losses	_889	210	11	0	-878
· · · · · · · · · · · · · · · · · · ·		210			
Net interest income after provisioning	2,759	218	53	8	3,038
Net commission income	2,728	106	25	2	2,861
Trading profit	1,093	71	8	5	1,177
Net result on investments and securities portfolio					
(available for sale)	764	4	2	_	770
Other result	-82	66	2	_	-14
Revenue	7,262	465	90	15	7,832
Operating expenses	4,960	184	53	7	5,204
Operating profit	2,302	281	37	8	2,628
Risk-weighted assets according to BIS*	213,929	10,593	2,542	542	227,606

<sup>\*)</sup> excluding market risk

In the previous year, we achieved the following results in the geographical markets:

2005 financial year <sup>1)</sup>	Europe including	America	Asia	Other countries	Total
€m	Germany				
Net interest income	2,937	175	46	9	3,167
Provision for possible loan losses	-601	46	36	-2	-521
Net interest income after provisioning	2,336	221	82	7	2,646
Net commission income	2,339	52	21	3	2,415
Trading profit	670	9	3	3	685
Net result on investments					
and securities portfolio					
(available for sale)	651	-4	_	_	647
Other result	15	8	3	_	26
Revenue	6,011	286	109	13	6,419
Operating expenses	4,360	122	55	125	4,662
Operating profit	1,651	164	54	-112	1,757
Risk-weighted assets according to BIS*	129,795	12,016	3,523	711	146,045

<sup>\*)</sup> excluding market risk

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

## NOTES TO THE BALANCE SHEET

### (41) Cash reserve

We include the following items in the cash reserve:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Cash on hand	754	597	26.3
Balances with central banks	4,375	4,868	-10.1
Debt issued by public-sector borrowers and bills of exchange	020	2.102	72.5
rediscountable at central banks	838	3,163	-73.5
Total	5,967	8,628	-30.8

The balances with central banks include claims on the Bundesbank totalling €3,219m (previous year: €4,120m). The minimum reserve requirement to be met at end-December 2006 amounted to €2,355m (previous year: €1,899m).

## (42) Claims on banks

	tot	al		due on d	demand	other claims	
	31.12.2006	31.12.2005	Change	31.12.2006	31.12.2005	31.12.2006	31.12.2005
	€m	€m	in %	€m	€m	€m	€m
German banks	41,650	39,123	6.5	7,082	5,211	34,568	33,912
Foreign banks	33,621	47,080	-28.6	9,104	11,602	24,517	35,478
Total	75,271	86,203	-12.7	16,186	16,813	59,085	69,390

The claims on banks include €21,513m (previous year: €11,432m) of loans to municipalities extended by the mortgage banks.

# (43) Claims on customers

The claims on customers break down as follows:

	31.12.2006	31.12.2005	Change	
	€m	€m	in %	
Claims on domestic customers	205,929	112,607	82.9	
Claims on foreign customers	88,542	41,067		
Total	294,471	153,674	91.6	

Loans collateralized by real estate (loans with an LTV of up to 60%) and mortgage loans in an amount of €119,547m (previous year: €28,278m) as well as public sector loans of the mortgage banks in an amount of €69,495m (previous year: €27,075m) are included in claims on customers.

# (44) Claims on and liabilities to subsidiaries and equity investments

The claims on and liabilities to unconsolidated subsidiaries, associated companies and companies in which an equity investment exists are as follows:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Claims on banks	296	8,848	-96.7
Subsidiaries	_	_	
Associated companies and companies			
in which an equity investment exists	296	8,848	-96.7
Claims on customers	324	154	
Subsidiaries	219	97	
Associated companies and companies			
in which an equity investment exists	105	57	84.2
Assets held for trading purposes	55	505	-89.1
Subsidiaries	-	_	
Associated companies and companies			
in which an equity investment exists	55	505	-89.1
Investments and securities portfolio (available for sale)	225	1,217	-81.5
Subsidiaries	-	-	
Associated companies and companies			
in which an equity investment exists	225	1,217	-81.5
Total	900	10,724	-91.6
Liabilities to banks	154	1,042	-85.2
Subsidiaries	_	_	
Associated companies and companies			
in which an equity investment exists	154	1,042	-85.2
Liabilities to customers	88	66	33.3
Subsidiaries	43	39	10.3
Associated companies and companies			
in which an equity investment exists	45	27	66.7
Total	242	1,108	-78.2

# (45) Total lending

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Loans to banks	29,808	18,940	57.4
Loans to customers	286,664	145,700	96.7
Total	316,472	164,640	92.2

We distinguish loans from claims on banks and customers such that only those claims are shown as loans for which special loan agreements have been concluded with the borrowers. Therefore, interbank money-market transactions and repo transactions, for example, are not shown as loans. Acceptance credits are also included in loans to customers.

# (46) Provision for possible loan losses

Provision for possible loan losses is made in accordance with rules that apply Group-wide and covers all discernible creditworthiness risks. On the basis of past experience, we have formed portfolio valuation allowances for the latent credit risk.

	Specific v	/aluation	Portfolio	ortfolio valuation		Total	
	allowa	nces <sup>1)</sup>	allowa	nces <sup>1)</sup>			
	2006	2005	2006	20052)	2006	<b>2005</b> <sup>2)</sup>	Change
	€m	€m	€m	€m	€m	€m	in %
As of 1.1.	5,119	5,352	531	535	5,650	5,887	-4.0
Allocations	1,567	1,263	79	83	1,646	1,346	22.3
Deductions	1,860	1,529	54	90	1,914	1,619	18.2
of which: utilized	1,040	745	5	-	1,045	745	40.3
of which: reversals	820	784	49	90	869	874	-0.6
Changes in							
consolidated companies	2,264	3	296	1	2,560	4	
Exchange-rate changes/							
transfers	-24	30	-	2	-24	32	•
Provision for possible							
loan losses as of 31.12.	7,066	5,119	852	531	7,918	5,650	40.1

With direct write-downs and income received on previously written-down claims taken into account, the allocations and reversals reflected in the income statement gave rise to a provision of €878m (previous year²): €521m).

Provision for possible risks was formed for:

	31.12.2006	31.12.2005 <sup>2)</sup>	Change
	€m	€m	in %
Claims on banks	15	20	-25.0
Claims on customers	7,356	5,161	42.5
Provision to cover balance-sheet items	7,371	5,181	42.3
Guarantees, endorsement liabilities, credit commitments	547	469	16.6
Total	7,918	5,650	40.1

<sup>1)</sup> Including provisions.

<sup>2)</sup> After adjustment due to change in the provision for possible loan losses.

The provision for credit risk by customer group breaks down as follows:

	Specific valuation	Loan losses1)	Net allocation <sup>2)</sup> to
	allowances and	in 2006	valuation allowances
	provisions for		and provisions in
€m	lending business		lending business
German customers	6,537	1,120	724
Companies and self-employed	5,396	814	433
Manufacturing	688	133	75
Construction	380	29	28
Distributive trades	418	83	39
Services, incl. professions, and others	3,910	569	291
Other retail customers	1,141	306	291
Foreign customers	529	51	23
Banks	5	_	-11
Corporate and retail customers	524	51	34
Total	7,066	1,171	747

<sup>1)</sup> Direct write-downs, utilized specific valuation allowances and provisions in lending business.

## Data on provision for credit risk:

in %	2006	<b>2005</b> 6)
Allocation ratio <sup>3)</sup>	0.31	0.32
Write-off ratio <sup>4)</sup>	0.41	0.48
Cover ratio <sup>5)</sup>	2.82	3.30

<sup>3)</sup> Net provisioning (new provisions less reversals of valuation allowances and provision for commercial loans, plus the balance of direct write-downs and income received on previously written-down claims) as a percentage of the average total lending.

<sup>2)</sup> Allocation less reversals.

<sup>4)</sup> Defaults (utilized valuation allowances and provision for commercial loans, plus the balance of direct write-downs and income received on previously written-down claims) as a percentage of the average total lending.

<sup>5)</sup> Existing provisions (level of valuation allowances and provisions for credit risk in commercial lending) as a percentage of the average total lending.

# (47) Positive fair values attributable to derivative hedging instruments

Derivative instruments used for hedging purposes and for hedge accounting and also showing a positive fair value appear under this item in the balance sheet. These instruments are valued at their fair value. For the most part, interest-rate and interest-rate/currency swaps are used as hedging instruments.

	31.12.2006	31.12.2005	Change
	€m	€ m	in %
Positive fair values from allocated effective fair value hedges	4,603	3,011	52.9
Positive fair values from allocated effective cash flow hedges	2,376	1,723	37.9
Total	6,979	4,734	47.4

## (48) Assets held for trading purposes

The Group's trading activities include trading in bonds, notes and other interest-rate related securities, shares and other equity related securities, promissory notes, foreign exchange, precious metals and derivative financial instruments. All the items in the trading portfolio are shown at their fair value.

The positive fair values also include financial instruments which cannot be used as hedging instruments in hedge accounting.

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Bonds, notes and other interest-rate related securities	25,351	23,367	8.5
Money-market instruments	1,121	1,332	-15.8
issued by public-sector borrowers	88	341	-74.2
issued by other borrowers	1,033	991	4.2
Bonds and notes	22,430	20,748	8.1
issued by public-sector borrowers	6,747	6,498	3.8
issued by other borrowers	15,683	14,250	10.1
Promissory notes	1,800	1,287	39.9
Shares and other equity related securities	7,787	8,417	-7.5
Positive fair values attributable to derivative financial instruments	52,389	68,537	-23.6
Currency-related transactions	3,638	4,136	-12.0
Interest-related transactions	42,051	58,370	-28.0
Other transactions	6,700	6,031	11.1
Total	85,527	100,321	-14.7

€27,378m (previous year: €26,685m) of the bonds, notes and other interest-rate related securities and also shares and other equity related securities were listed securities.

# (49) Investments and securities portfolio (available for sale)

The investments and securities portfolio represents financial instruments not assigned to any other category. It includes all bonds, notes and other interest-rate related securities, shares and other equity related securities not

held for trading purposes, investments, holdings in associated companies valued at equity and holdings in subsidiaries not included in the consolidation.

	31.12.2006	31.12.2005 <sup>1)</sup>	Change
	€m	€m	in %
Bonds, notes and other interest-rate related securities	130,603	77,539	68.4
Money-market instruments	1,883	1,926	-2.2
issued by public-sector borrowers	941	13	
issued by other borrowers	942	1,913	-50.8
Bonds and notes	128,720	75,613	70.2
issued by public-sector borrowers	73,355	36,302	
issued by other borrowers	55,365	39,311	40.8
Shares and other equity related securities	2,407	2,402	0.2
Investments	1,850	2,537	-27.1
of which: in banks	361	1,181	-69.4
Investments in associated companies	298	3,610	-91.7
of which: in banks	236	3,547	-93.3
Holdings in subsidiaries	133	120	10.8
of which: in banks	-	-	
Total	135,291	86,208	56.9
of which: valued at amortized cost	373	709	-47.4

## Fair values of listed financial investments:

	31.12.2006	31.12.2005
	€m	€m
Bonds, notes and other interest-rate related securities	117,229	68,544
Shares and other equity related securities	1,577	1,057
Investments	1,610	1,946
Total	120,416	71,547

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

## (50) Intangible assets

	31.12.2006	31.12.2005	Change
	€ m	€m	in %
Goodwill	1,287	758	69.8
Other intangible assets	393	215	82.8
Total	1,680	973	72.7

Goodwill arising from companies shown at equity is contained in investments in associated companies (€3m).

Of the other intangible assets, capitalized software accounted for €224m (previous year: €208m), acquired customer relationships for €74m and the Eurohypo brand name for €95m.

A preliminary valuation of customer relations and brand names was undertaken on the occasion of the acquisition of the majority of Eurohypo's shares. On the balance-sheet date, the final valuation was carried out in relation to the date of purchase as at March 31, 2006. The valuation has been confirmed by an external expert.

#### (51) Fixed assets

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Land and buildings	836	663	26.1
Office furniture and equipment	552	628	-12.1
Leased equipment*)	-	234	
Total	1,388	1,525	-9.0

<sup>\*)</sup> included in other assets starting in 2006

## (52) Changes in book value of fixed assets and investments

The following changes were registered for intangible and fixed assets, and also for investments, investments in associated companies and subsidiaries in the past financial year:

	Intangible assets		Fixed	l assets
	Goodwill	Other	Land	Office
		intangible	and	furniture and
€m		assets	buildings	equipment
Book value as of 1.1.2006	758	215	663	628
Cost of acquisition/production				
as of 1.1.2006	1,689	668	994	2,944
Additions in 2006	491	95	23	100
Disposals in 2006	-	53	58	135
Transfers/changes in consolidated companies	-83	401	277	67
Cost of acquisition/production				
as of 31.12.2006	2,097	1,111	1,236	2,976
Write-ups in 2006	-	-	-	-
Cumulative write-downs as of 1.1.2006	931	453	331	2,316
Changes in exchange rates	_	_	3	1
Additions in 2006	20	97	37	201
Disposals in 2006	_	35	9	130
Transfers/changes in				
consolidated companies	-141	203	38	36
Cumulative write-downs as of 31.12.2006	810	718	400	2,424
Book value as of 31.12.2006	1,287	393	836	552

	Investments	Investments	Shares
		in associated	in
€m		companies1)	subsidiaries
Cost of acquisition <sup>2)</sup> as of 1.1.2006	2,252	3,670	199
Additions in 2006	244	-	13
Disposals in 2006	1,143	3	8
Transfers/changes in consolidated companies	-4	-3,520	21
Cost of acquisition as of 31.12.2006	1,349	147	225
Write-ups in 2006	_	-	-
Cumulative write-downs as of 1.1.2006	699	612	79
Additions in 2006	6	_	7
Disposals in 2006	344	3	-
Transfers/changes in consolidated			
companies/changes in exchange rates	1	-605	7
Cumulative write-downs as of 31.12.2006	362	4	93
Cumulative changes from the			
fair value or at equity valuation	863	155	1
Fair value as of 1.1.2006	2,537	3,610	120
Fair value as of 31.12.2006	1,850	298	133

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

<sup>2)</sup> Adjustment of the year-ago figures due to a change in presentation method.

#### (53) Tax assets

	31.12.2006	31.12.2005 <sup>1)</sup>	Change
	€m	€m	in %
Current tax assets	872	400	
Germany	796	350	
Abroad	76	50	52.0
Deferred tax claims	5,046	5,203	-3.0
Deferred taxes carried as assets	5,046	5,203	-3.0
Total	5,918	5,603	5.6

Deferred taxes represent the potential income-tax relief arising from temporary differences between the values assigned to assets and liabilities in the consolidated balance sheet in accordance with IAS/IFRS and their values for tax-accounting purposes in accordance with the local tax regulations for consolidated companies. Altogether, the deferred tax claims and liabilities directly set off against equity as of December 31, 2006 were €222m.

For loss carry-forwards in an amount of €3,316m (corporation tax) and €3,071m (trade earnings tax) no deferred tax position was created due to the limited planning horizon. For the most part, there are no time limits on the use of the existing tax loss carry-forwards.

Deferred taxes carried as assets were formed in connection with the following balance-sheet items:

	<b>31.12.2006 31.12.2005</b> <sup>1)</sup>		Change
	€ m	€m	in %
Fair values of derivative hedging instruments	1,720	2,325	-26.0
Assets held for trading purposes and liabilities from trading activities	1,213	1,654	-26.7
Claims on banks and customers	572	221	
Investments and securities portfolio	522	29	
Provisions	371	262	41.6
Liabilities to banks and customers	29	133	-78.2
Sundry balance-sheet items	277	241	14.9
Tax loss carry-forwards	342	338	1.2
Total	5,046	5,203	-3.0

## (54) Other assets

Other assets mainly comprise the following items:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Collection items	758	182	
Precious metals	1,013	982	3.2
Leased equipment	259	-	
Assets held for sale	160	228	-29.8
Assets held as financial investments	289	-	
Sundry assets, including deferred items	739	813	-9.1
Total	3,218	2,205	45.9

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

Changes in the leased equipment and in assets held for sale and as a financial investment break down as follows:

	Leased	Assets	Assets held
	equipment	held for sale	as financial
€m			investments
Cost of acquisition/production			
as of 1.1.2006	331	256	-
Additions in 2006	90	-	18
Disposals in 2006	92	64	23
Transfers/changes in			
consolidated companies	-3	90	310
Cost of acquisition/production			
as of 31.12.2006	326	282	305
Cumulative write-downs as of 1.1.2006	97	28	-
Additions in 2006	47	-	10
Disposals in 2006	76	_	-
Transfers/changes in consolidated			
companies/changes in exchange rates	-1	94	6
Cumulative write-downs as of 31.12.2006	67	122	16
Cumulative changes from			
the fair value valuation	_	_	-
Fair value as of 1.1.2006	234	228	_
Fair value as of 31.12.2006	259	160	289

# (55) Liabilities to banks

	total			
	31.12.2006 31.12.2005 € m € m			
German banks	62,993	58,517	7.6	
Foreign banks	62,832	71,383	-12.0	
Total	125,825	129,900	-3.1	

of which:	due on demand		other liabilities		
	31.12.2006 31.12.2005 € m		31.12.2006	31.12.2005	
			€m	€m	
German banks	4,331	5,358	58,662	53,159	
Foreign banks	9,864	9,833	52,968	61,550	
Total	14,195	15,191	111,630	114,709	

# (56) Liabilities to customers

Liabilities to customers consist of savings deposits, demand deposits and time deposits, including savings certificates.

	total				
	31.12.2006	Change			
	€m	€m	in %		
German customers	112,513	73,258	53.6		
Corporate customers	78,978	42,735	84.8		
Retail customers and others	29,861	27,834	7.3		
Public sector	3,674	2,689	36.6		
Foreign customers	28,701	29,588	-3.0		
Corporate and retail customers	27,056	28,057	-3.6		
Public sector	1,645	1,531	7.4		
Total	141,214	102,846	37.3		

	Savings	deposits	Other liabilities			
			due on demand		with agreed lifetime or	
	period of notice				f notice	
€m	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.200
German customers	9,756	11,238	35,636	30,217	67,121	31,80
Corporate customers	50	62	22,554	19,145	56,374	23,52
Retail customers and others	9,691	11,141	12,354	10,620	7,816	6,073
Public sector	15	35	728	452	2,931	2,202
Foreign customers	1,177	1,194	13,509	10,972	14,015	17,422
Corporate and						
retail customers	1,176	1,193	13,170	10,585	12,710	16,279
Public sector	1	1	339	387	1,305	1,143
Total	10,933	12,432	49,145	41,189	81,136	49,22!

## Savings deposits break down as follows:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Savings deposits with agreed period of notice of three months	10,181	11,549	-11.8
Savings deposits with agreed period of notice			
of more than three months	752	883	-14.8
Total	10,933	12,432	-12.1

#### (57) Securitized liabilities

Securitized liabilities consist of bonds and notes, including mortgage and public-sector *Pfandbriefe*, money-market instruments (e.g. certificates of deposit, Euro-notes, commercial paper), index certificates, own acceptances and promissory notes outstanding.

	to	tal	of which: issued by		
			mortgage banks		
	31.12.2006	31.12.2005	31.12.2006	31.12.2005	
	€m	€m	€m	€m	
Bonds and notes issued	209,778	85,235	178,729	65,162	
Money-market instruments issued	18,966	11,608	8,739	3,685	
Own acceptances and promissory notes outstanding	9	77	-	_	
Total	228,753	96,920	187,468	68,847	

The nominal interest paid on money-market paper ranges from 0.10% to 29.00% (previous year: 2.00% to 26.07%); for bonds and notes, from 0.10% to 15.85% (previous year: 0.0619% to 17.00%). The original maturity periods for money-market paper are up to one year. €120bn (pre-

vious year: €55bn) of the bonds and notes have an original lifetime of more than four years. Mortgage *Pfandbriefe* in an amount of €33,251m and public-sector *Pfandbriefe* in an amount of €124,913m are included in securitized liabilities.

The following table presents the most important bonds and notes issued in the 2006 financial year:

Equivalent	Currency	Issuer	Interest rate	Maturity
in € m			%	date
3,000	EUR	Eurohypo AG	3.000	2012
2,500	EUR	Hypothekenbank in Essen AG	3.000	2009
2,000	EUR	Eurohypo AG	3.750	2011
1,850	EUR	Hypothekenbank in Essen AG	3.500	2007
1,500	EUR	Hypothekenbank in Essen AG	3.625	2010
1,250	EUR	Hypothekenbank in Essen AG	2.750	2007
1,250	EUR	Hypothekenbank in Essen AG	3.461	2008
1,200	EUR	Hypothekenbank in Essen AG	3.750	2012
1,000	EUR	Hypothekenbank in Essen AG	3.625	2007
1,000	EUR	Hypothekenbank in Essen AG	3.875	2013
1,000	EUR	Hypothekenbank in Essen AG	3.875	2016

## (58) Negative fair values attributable to derivative hedging instruments

Derivative instruments not serving trading purposes but used for effective hedging and showing a negative fair value appear under this item in the balance sheet.

These financial instruments are valued at their fair value. For the most part, interest-rate and interest-rate/currency swaps are used as hedging instruments.

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Negative fair values from allocated effective fair value hedges	10,475	5,447	92.3
Negative fair values from allocated effective cash flow hedges	3,644	4,392	-17.0
Total	14,119	9,839	43.5

#### (59) Liabilities from trading activities

Liabilities from trading activities shows the negative fair values of derivative financial instruments not employed as hedging instruments in connection with hedge accounting. Delivery commitments arising from short sales of securities are also included under liabilities from trading activities.

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Currency-related transactions	3,921	4,070	-3.7
Interest-rate-related transactions	43,515	60,767	-28.4
Delivery commitments arising from short sales of securities	3,937	3,299	19.3
Sundry transactions	7,875	6,863	14.7
Total	59,248	74,999	-21.0

#### (60) Provisions

Provisions break down as follows:

	31.12.2006	<b>31.12.2006 31.12.2005</b> <sup>1)</sup>	
	€m	€m	in %
Provisions for pensions and similar commitments	612	1,587	-61.4
Other provisions	2,734	2,098	30.3
Total	3,346	3,685	-9.2

Pension obligations are calculated out annually by independent actuaries, applying the projected unit credit method.

The projected unit credit for pension commitments (DBO) as of December 31, 2006, was €2,513m (previous year: €2,078m). The difference between this figure and the pension provisions is the result of changes to the actuarial

parameters and the bases of calculation amounting to €250m (previous year: €351m), a change in the up to now unrealized retroactive service cost in the amount of €1m (previous year: €0m) – in total €251m (actuarial loss) – and changes in the fair value of plan assets of €1,650m (previous year: €140m).

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

The pension obligations changed as follows:

	2006	2005
	€m	€m
Pension obligations as of January 1	2,078	1,797
Allocation to provisions for pensions	206	190
Service cost	45	32
Interest cost	98	84
Cost of early retirement and part-time scheme for older staff	23	29
Amortization of actuarial losses	40	45
Pension benefits	-141	-115
Change to the actuarial gains/losses	-100	196
Difference between expected and current income from plan assets	49	-3
Other changes, amongst others due to changes in the list of consolidated companies	421	13
Pension obligations as of December 31	2,513	2,078

Pension costs in the year under review amount to €192m (previous year: €206m), of which €168m relates to the allocation to provisions for pensions (previous year: €185m). The income statement was also credited with the expected income from plan assets of €38m (previous year: €5m).

The size of the provision for defined-benefit commitments is calculated in accordance with actuarial methods. The following assumptions are made:

	31.12.2006	31.12.2005
	in %	in %
Calculatory interest rate	4.50	4.25
Change in salaries	2.50	2.50
Adjustment to pensions	1.60	1.40
Expected returns from plan assets	3.25-4.50	3.25

The changes in the assets held in trust at Commerzbank Pension Trust e.V., which count as plan assets pursuant to IAS 19.7, were as follows:

	2006	2005
	€m	€m
Fair value as of January 1	140	147
Allocation/withdrawal*	1,423	-9
Expected income from plan assets	38	5
Actuarial gains/losses	49	-3
Benefits paid	-	_
Fair value as of Dezember 31	1,650	140

<sup>\*)</sup> For the allocation to assets in the financial year 2006, refer to note 22.

The breakdown of the outsourced plan assets to cover pension commitments as of the respective balance sheet dates was as follows:

	2006	2005
	in %	in %
Equities	18.8	_
Fixed-income securities	63.0	98.2
Investment funds	15.9	_
Other	2.3	1.8

The pension provisions changed as follows in the past financial year:

	as of	Pension	Additions	Change in	Transfers/	as of
	as 01	rension	Additions	Change in	II alisters/	
	1.1.2006	payments		plan assets <sup>1)</sup>	changes in	31.12.2006
					consolidated	
€m					companies	
Pension entitlements of						
active and former employees						
and pensioners	1,559	97	205	1,460	335	542
Early retirement	15	22	-20	-	82	55
Part-time scheme for older staff	13	22	21	1	4	15
Total	1,587	141	206	1,461	421	612

For the most part, provisions for pensions and similar commitments represent provisions for obligations to pay company retirement pensions on the basis of direct commitments of benefits. The type and scale of the retirement pensions for employees entitled to benefits are determined by the terms of the pension arrangement applied

(including pension guidelines, pension scheme, contribution-based pension plan, individual pension commitments), which mainly depends upon when the employee joined the Bank. On this basis, pensions are paid to employees reaching retirement age, or earlier in the case of invalidity or death (see also Note 22).

#### Changes in other provisions:

	as of	Utilized	Reversals	Allocation/changes	as of
	1.1.20062)			in consolidated	31.12.2006
€m				companies	
Personnel area	792	586	39	922	1,089
Restructuring measures	99	34	3	309	371
Specific risks in lending business	305	8	85	144	356
Portfolio risks in lending business	164	-	10	37	191
Bonuses for special savings schemes	80	17	2	25	86
Legal proceedings and recourse claims	125	16	34	71	146
Sundry items	533	319	41	322	495
Total	2,098	980	214	1,830	2,734

The provisions in the personnel area basically relate to provisions for various types of bonuses, to be paid to employees of the Group in the first half of 2007. Most of the other provisions fall due on a short-term basis.

- 1) As far as taken into account within the framework of determining provisions.
- 2) After adjustment due to change in the provision for possible loan losses.

# (61) Tax liabilities

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Current income-tax liabilities	457	229	99.6
Income-tax liabilities to tax authorities	171	4	
Provisions for income taxes	286	225	27.1
Deferred income-tax liabilities	3,670	3,477	5.6
Deferred taxes carried as liabilities	3,670	3,477	5.6
Total	4,127	3,706	11.4

Provisions for taxes on income are possible tax liabilities for which no final formal assessment note has been received. The liabilities to tax authorities represent payment obligations from current taxes towards German and foreign tax authorities. Deferred taxes on the liabilities side represent the potential income-tax burden from

temporary differences between the values assigned to assets and liabilities in the consolidated balance sheet in accordance with IAS/IFRS and their values for tax-accounting purposes in accordance with the local tax regulations for consolidated companies.

Deferred tax liabilities were formed in connection with the following items:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Assets held for trading purposes and liabilities from trading activities	831	1,043	-20.3
Fair values of derivative hedging instruments	1,446	1,018	42.0
Investments and securities portfolio	237	490	-51.6
Claims on banks and customers	316	340	-7.1
Liabilities to banks and customers	202	44	
Securitized liabilities	187	52	
Sundry balance-sheet items	451	490	-8.0
Total	3,670	3,477	5.6

## (62) Other liabilities

Other liabilities of €1,582m (previous year: €1,337m) include obligations arising from still outstanding invoices, deductions from salaries to be passed on and

deferred liabilities. In addition, liabilities in an amount of €7m were included in this position, which stand in relation to assets yet to be disposed of.

## (63) Subordinated capital

Subordinated capital breaks down as follows:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Subordinated liabilities	9,240	5,410	70.8
of which: Tier-III capital as defined in Art. 10(7), KWG	77	-	
of which: maturing within two years	969	829	16.9
Profit-sharing certificates outstanding	1,616	1,895	-14.7
of which: maturing within two years	508	673	-24.5
Deferred interest, incl. discounts	233	159	46.5
Valuation effects	185	679	-72.8
Total	11,274	8,143	38.5

Subordinated liabilities are own funds as defined in Art. 10(5a), KWG. The claims of creditors to repayment of these liabilities are subordinate to those of other creditors.

The issuer cannot be obliged to make premature repayment. In the event of insolvency or winding-up, subordinated liabilities may only be repaid after the claims of all senior creditors have been met.

At end-2006, the following major subordinated liabilities were outstanding:

Start of maturity	€m	Currency in m	Issuer	Interest rate	Maturity date
2006	1,250	1,250 EUR	Commerzbank AG	4.125	2016
2000	600	600 EUR	Commerzbank AG	6.500	2010
1999	550	550 EUR	Commerzbank AG	4.750	2009
2001	500	500 EUR	Commerzbank AG	6.125	2011
1999	300	300 EUR	Commerzbank AG	6.250	2009
1997	298	200 GBP	Commerzbank AG	7.875	2007
2002	275	275 EUR	Commerzbank AG	5.500	2008
2001	250	250 EUR	Commerzbank AG	5.500	2011
2003	250	250 EUR	Eurohypo AG	5.000	2016
1999	223	150 GBP	Commerzbank AG	6.625	2019
2003	220	220 EUR	Eurohypo AG	5.000	2014
2006	196	300 CAD	Commerzbank AG	4.500	2016
2003	150	150 EUR	Eurohypo AG	5.750	2012

In the year under review, the interest paid by the Group for subordinated liabilities totalled €428m (previous year: €347m). Deferred interest expenses for interest due but not yet paid are shown at €202m (previous year: €128m).

Profit-sharing certificates outstanding form part of the Bank's liable equity capital in accordance with the provisions of the German Banking Act (Art. 10(5), KWG). They are directly affected by current losses. Interest payments are made only if the issuing institution achieves a distributable profit. The claims of holders of profit-sharing certificates to a repayment of principal are subordinate to those of other creditors.

At end-2006, the following major profit-sharing certificates were outstanding:

Start of maturity	€m	Issuer	Interest rate	Maturity date
2000	320	Commerzbank AG	6.375	2010
1994	256	Commerzbank AG	3.899	2006
1996	256	Commerzbank AG	7.900	2008
1997	133	Eurohypo AG	6.875	2007

Interest to be paid for the 2006 financial year on the profit-sharing certificates outstanding amounts to €122m (previous year: €134m). Deferred interest expenses for interest due but not yet paid are shown at €117m (previous year: €122m).

#### (64) Hybrid capital

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Hybrid capital	3,389	_	
Deferred interest, incl. discounts	132	-	
Valuation effects	19	_	
Total	3,540	-	

At end-2006, the following material hybrid capital instruments were outstanding:

Start of maturity	€m	Currency in m	Issuer	Interest rate	Maturity date
2006	1,191	800 GBP	Commerzbank Capital Funding Trust II	5.905	unlimited lifetime
2006	1,000	1,000 EUR	Commerzbank Capital Funding Trust I	5.012	unlimited lifetime
2003	600	600 EUR	Eurohypo Capital Funding Trust I	6.445	unlimited lifetime
2006	300	300 EUR	Commerzbank Capital Funding Trust III	5.250	unlimited lifetime
2005	300	300 EUR	Eurohypo Capital Funding Trust II	6.750	unlimited lifetime

In the 2006 financial year, interest payable on hybrid capital in an amount of €134m accrued.

## (65) Equity structure

	31.12.2006	31.12.20051
	€m	€m
a) Subscribed capital	1,705	1,705
b) Capital reserve	5,676	5,686
c) Retained earnings	5,166	4,033
d) Revaluation reserve	1,746	1,995
e) Valuation of cash flow hedges	-381	-1,069
f) Reserve from currency translation	-143	-107
g) Consolidated profit	493	328
Total before minority interests	14,262	12,571
Minority interests	1,049	947
Equity	15,311	13,518

## a) Subscribed capital

The subscribed capital (share capital) of Commerzbank Aktiengesellschaft consists of no-par-value shares, each with an accounting par value of €2.60. The shares are issued in the form of bearer shares.

	Units
Number of shares outstanding on 1.1.2006	655,699,261
plus: treasury shares on 31.12. of the previous year	1,113,296
Issue of new shares (including shares issued to employees)	355,984
Number of shares issued on 31.12.2006	657,168,541
less: treasury shares on balance-sheet date	1,582,726
Number of shares outstanding on 31.12.2006	655,585,815

Before treasury shares are deducted, the subscribed capital stands at €1,709m.

No preferential rights or restrictions on the payment of dividends exist at Commerzbank Aktiengesellschaft. All the issued shares have been fully paid up. The value of issued, outstanding and authorized shares is as follows:

	31	31.12.2006		.12.2005
		1,000 units	€ m	1,000 units
Shares issued	1,709	657,169	1,708	656,813
- Treasury shares	4	1,583	3	1,113
= Shares outstanding (subscribed capital)	1,705	655,586	1,705	655,700
+ Shares not yet issued from authorized capital	852	327,610	471	181,036
Total	2,557	983,196	2,176	836,736

The number of authorized shares is 984,779 thousand units (previous year: 837,849 thousand units). The accounting par value of the authorized shares is €2,561m (previous year: €2,179m).

As of December 31, 2006, 3,422 thousand shares (previous year: 3,627 thousand shares) had been pledged with the Group as collateral. This represents 0.5% (previous year: 0.6%) of the shares outstanding on the balance-sheet date.

#### Securities transactions in treasury shares pursuant to Art. 71(1), nos. 1 and 7 of the German Companies Act (AktG)

	Number of	Accounting*) par	Percentage of
	shares in units	value in €1,000	share capital
Portfolio on 31.12.2006	1,582,726	4,115	0.24
Largest total acquired during the financial year	3,373,985	8,772	0.51
Total shares pledged by customers as collateral on 31.12.2006	3,422,273	8,898	0.52
Shares acquired during the financial year	151,120,562	392,913	_
Shares disposed of during the financial year	150,651,132	391,693	_

<sup>\*)</sup> accounting par value per share €2.60

#### b) Capital reserve

The capital reserve shows, in addition to premiums from the issue of shares, fair values of share-based remuneration transactions in equity instruments that have not yet been exercised. In addition, the capital reserve contains amounts realized for conversion and option rights entitling holders to purchase shares when bonds and notes were issued.

## c) Retained earnings

Retained earnings consist of the legal reserve and other reserves. The legal reserve contains those reserves which have to be formed in accordance with national law; in the parent company financial statements the amounts assigned to this reserve may not be distributed. The overall amount of retained earnings shown in the balance sheet consists of €3m of legal reserves (previous year: €3m) and €5,163m (previous year<sup>1)</sup>: €4,030m) of other revenue reserves.

#### d) Revaluation reserve

The results of revaluing the investments and securities portfolio - consisting of interest-bearing and dividendbased instruments - at fair value, with deferred taxes taken into consideration, appear under this equity item. Gains or losses appear in the income statement only when the asset has been disposed of or written off.

#### e) Valuation of cash flow hedges

The result of valuing effective hedges used in cash flow hedges appears, after deferred taxes have been taken into consideration, under this equity item.

#### f) Reserve from currency translation

The reserve from currency translation relates to translation gains and losses arising through the consolidation of capital accounts. Exchange-rate differences that arise through the consolidation of subsidiaries and associated companies are included here.

## (66) Conditional capital

Conditional capital is intended to be used for the issue of convertible bonds or bonds with warrants and also of profitsharing certificates with conversion or option rights.

Changes in the Bank's conditional capital:

	Conditional	Additions	Expiring/	Conditional	of whic	ch:
	capital		used	capital	used	avai-
	1.1.2006			31.12.2006	conditional	lable
€m					capital	lines
Convertible bonds/bonds with warrants/						
profit-sharing rights	403	-	-	403	-	403
Total	403	_	_	403	_	403

As resolved by the AGM of May 30, 2003, the Bank's share capital has been conditionally increased by up to €403,000,000. Such conditional capital increase will only be effected to the extent that the holders or creditors of the convertible bonds, bonds with warrants or profit-sharing rights – carrying conversion or option rights – to be issued by May 30, 2008, by either Commerzbank Aktiengesell-schaft or companies in which Commerzbank Aktiengesellschaft directly or indirectly holds a majority interest (group companies as defined in Art. 18(1) of the German

Companies Act – *Aktiengesetz*) exercise their conversion or option rights, or the holders or creditors of the convertible bonds or convertible profit-sharing rights to be issued by May 30, 2008 by either Commerzbank Aktiengesellschaft or companies in which Commerzbank Aktiengesellschaft directly or indirectly holds a majority interest (group companies as defined in Art. 18(1) of the German Companies Act – *Aktiengesetz*) meet their obligation to exercise their conversion rights.

#### (67) Authorized capital

Date of	Original	Used in previous years	Used in 2006	Authorization	Remaining	Date of
AGM	amount	for capital increases	for capital increases	expired	amount	expiry
resolution	€m	€m	€m	€ m	€m	
31.05.2002	30	9	1	_	20	30.04.2007
12.05.2004	225	-	-	_	225	30.04.2009
12.05.2004	225	-	-	_	225	30.04.2009
17.05.2006	170	-	-	_	170	30.04.2011
17.05.2006	200	-	-	_	200	30.04.2011
17.05.2006	12	-	-	_	12	30.04.2011
Total	862	9	1	-	852	

The Board of Managing Directors is authorized to increase, with the approval of the Supervisory Board, the share capital of the Bank by April 30, 2007, through the issue of new no-par-value shares against cash, in either one or several tranches, by a maximum amount of altogether €19,768,703.60, thereby excluding the subscription rights of shareholders for the purpose of issuing these shares to the Bank's staff.

The Board of Managing Directors is authorized, with the approval of the Supervisory Board, to increase the Company's share capital by April 30, 2009, through the issue of new no-par-value shares against cash, in either one or several tranches, but by a maximum amount of €225,000,000 (authorized capital 2004/I). On principle, shareholders are to be offered subscription rights; however, the Board of Managing Directors may, with the approval of the Supervisory Board, exclude shareholders' subscription rights to the extent necessary to offer to the holders of conversion or option rights, either already issued or still to be issued by Commerzbank Aktiengesellschaft or by companies in which Commerzbank Aktiengesellschaft directly or indirectly holds a majority interest (group companies as defined in Art. 18(1) of the German Companies Act - Aktiengesetz), subscription rights to the extent to which they would be entitled after they have exercised their conversion or option rights. In addition, any fractional amounts of shares may be excluded from shareholders' subscription rights.

The Board of Managing Directors is authorized, with the approval of the Supervisory Board, to increase the Company's share capital by April 30, 2009 through the issue of new no-par-value shares against cash or contributions in kind, in either one or several tranches, but by a maximum amount of €225,000,000 (authorized capital

2004/II). On principle, shareholders are to be offered subscription rights; however, the Board of Managing Directors may, with the approval of the Supervisory Board, exclude shareholders' subscription rights to the extent necessary to offer to the holders of conversion or option rights, either already issued or still to be issued by Commerzbank Aktiengesellschaft or by companies in which Commerzbank Aktiengesellschaft directly or indirectly holds a majority interest (group companies as defined in Art. 18(1) of the German Companies Act – Aktiengesetz), subscription rights to the extent to which they would be entitled after they have exercised their conversion or option rights. In addition, any fractional amounts of shares may be excluded from shareholders' subscription rights.

Furthermore, the Board of Managing Directors may, with the approval of the Supervisory Board, exclude shareholders' subscription rights insofar as the capital increase is made against contributions in kind for the purpose of acquiring companies or interests in companies.

The Board of Managing Directors is authorized, with the approval of the Supervisory Board, to increase the Company's share capital by April 30, 2011, through the issue of new no-par-value shares against cash, in either one or several tranches, but by a maximum amount of €170,000,000.00 (authorized capital 2006/I). The Board of Managing Directors may, with the approval of the Supervisory Board, exclude shareholders' subscription rights if the issue price of the new shares is not substantially lower than that of already listed shares offering the same conditions.

The Board of Managing Directors is authorized, with the approval of the Supervisory Board, to increase the Company's share capital by April 30, 2011, through the issue of new no-par-value shares against cash or contributions in kind, in either one or several tranches, but by a maximum amount of €200,000,000.00 (authorized capital 2006/II). On principle, shareholders are to be offered subscription rights; however, the Board of Managing Directors may, with the approval of the Supervisory Board, exclude shareholders' subscription rights to the extent necessary to offer to the holders of conversion or option rights, either already issued or still to be issued by Commerzbank Aktiengesellschaft or by companies in which Commerzbank Aktiengesellschaft directly or indirectly holds a majority interest (group companies as defined in Art. 18(1) of the German Companies Act - Aktiengesetz), subscription rights to the extent to which they would be entitled after they have exercised their conversion or option rights. In addition, any fractional amounts of shares may be excluded from shareholders' subscription rights.

Furthermore, the Board of Managing Directors may, with the approval of the Supervisory Board, exclude shareholders' subscription rights provided the capital increase is made against contributions in kind for the purpose of acquiring companies or investments in companies.

The Board of Managing Directors is authorized, with the approval of the Supervisory Board, to increase the Company's share capital by April 30, 2011, through the issue of new no-par-value shares against cash, in one or several tranches, but by a maximum amount of €12,000,000.00 (authorized capital 2006/III) and thus exclude shareholders' subscription rights for the purpose of issuing employee shares to staff of the Commerzbank Aktiengesellschaft and to companies in which the Commerzbank Aktiengesellschaft directly or indirectly holds an interest (group companies as defined in Art. 18(1) of the German Companies Act – Aktiengesetz).

#### (68) The Bank's foreign-currency position

On December 31, 2006, the Commerzbank Group had the following foreign-currency assets and liabilities (excluding fair values of derivatives):

			31.12.200	6		31.12.2005	Change
		€m					
	USD	PLN	GBP	Others	Total	Total	
Cash reserve	140	1,188	25	352	1,705	1,750	-2.6
Claims on banks	8,023	367	1,080	3,242	12,712	16,115	-21.1
Claims on customers	24,209	3,093	11,168	14,258	52,728	32,847	60.5
Assets held for trading purposes	5,760	1,716	929	965	9,370	7,783	20.4
Investments and securities portfolio	19,823	750	2,532	5,674	28,779	12,580	
Other balance-sheet items	2,053	275	770	897	3,995	5,419	-26.3
Foreign-currency assets	60,008	7,389	16,504	25,388	109,289	76,494	42.9
Liabilities to banks	19,722	584	5,217	6,181	31,704	32,894	-3.6
Liabilities to customers	8,978	5,250	1,637	2,754	18,619	20,142	-7.6
Securitized liabilities	25,992	397	4,444	7,799	38,632	14,506	
Liabilities from trading activities	30	323	-	234	587	390	50.5
Other balance-sheet items	2,963	274	1,389	1,083	5,709	5,870	-2.7
Foreign-currency liabilities	57,685	6,828	12,687	18,051	95,251	73,802	29.1

Due to exchange-rate changes the consolidated balancesheet total contracted in the 2006 financial year by €5bn (previous year: +€7bn). Total lending decreased by €2bn

(previous year: +€7bn). The open balance-sheet positions are matched by foreign-exchange forward contracts and currency swaps of congruent maturity.

#### **NOTES TO FINANCIAL INSTRUMENTS**

#### (69) Derivative transactions

The tables below show the Commerzbank Group's business with derivative financial instruments as of the balance-sheet date.

A derivative is a financial instrument whose value is determined by a so-called underlying asset. The latter may be, for example, an interest rate, a commodity price, a share price, a currency rate or a bond price.

Most derivatives transactions involve OTC derivatives, whose nominal amount, maturity and price are agreed individually between the Bank and its counterparties. However, the Bank also concludes derivatives contracts on regulated stock exchanges. These are standardized contracts with standardized nominal amounts and settlement dates.

The nominal amount specifies the business volume traded by the Bank. On the other hand, the positive or negative fair values appearing in the tables are the costs which would be incurred by the Bank or the counterparty in order to replace the originally concluded contracts with business having the same financial value. From the bank's point of view, a positive fair value thus indicates the maximum potential counterparty-specific default risk that existed from derivative transactions on the balancesheet date.

In order to minimize (reduce) both the economic and the regulatory credit risk arising from these instruments, our Legal Services department concludes master agreements (bilateral netting agreements) with our business associates (such as 1992 ISDA Master Agreement Multicurrency Cross-Border; German Master Agreement for Financial Futures). By means of such bilateral netting agreements, the positive and negative fair values of the derivatives contracts included under a master agreement can be offset against one another and the future regulatory risk add-ons for these products can be reduced. Through this netting process, the credit risk is limited to a single net claim on the party to the contract (close-out netting).

For both regulatory reports and the internal measurement and monitoring of our credit commitments, we use such risk-reducing techniques only if we consider them enforceable under the jurisdiction in question, should the business associate become insolvent. In order to check enforceability, we avail ourselves of legal opinions from various international law firms.

Similar to the master agreements are the collateral agreements (e.g. collateralization annex for financial futures contracts, Credit Support Annex), which we conclude with our business associates to secure the net claim or liability remaining after netting (receiving or furnishing of collateral). As a rule, this collateral management reduces credit risk by means of prompt - mostly daily or weekly - measurement and adjustment of the customer commitment.

On average, we achieve a credit-risk mitigation of 80.1% of the exposure for the derivatives contracts and collateral covered by the process of risk-reducing techniques.

The following overview shows the nominal amounts and the fair values of the derivative business broken down by interest-rate-based contracts, currency-based contracts and contracts based on other price risks and the maturity structure of these transactions. Fair values appear as the sum totals of the positive and negative amounts per contract, from which no pledged collateral has been deducted and no possible netting agreements have been taken into consideration because these affect all products. By definition, no positive fair values exist for options sold. The nominal amount represents the gross volume of all sales and purchases. The maturity dates listed for the transactions are based on the remaining period to maturity, taking the maturity of the contract and not the maturity of the underlying.

31.12.2006		Nomir	Fair value			
			ing lifetimes			
	under	1-5	more	total	positive	negative
•	1 year	years	than -			
€ m			5 years			
Foreign-currency-based forward transactions						
OTC products	213,833	116,533	73,929	404,295	4,419	4,567
Foreign-exchange spot and forward contracts	132,787	11,550	398	144,735	1,324	1,641
Interest-rate and currency swaps	49,095	91,771	69,487	210,353	2,574	2,463
Currency call options	14,817	6,184	2,467	23,468	474	-
Currency put options	16,581	6,992	503	24,076	-	416
Other foreign-exchange contracts	553	36	1,074	1,663	47	47
Products traded on a stock exchange	955	14	-	969	_	-
Currency futures	955	14	_	969	-	-
Currency options	_	_	_	-	-	-
Total	214,788	116,547	73,929	405,264	4,419	4,567
Interest-based forward transactions						
OTC products	1,789,964	1,861,388	1,681,510	5,332,862	48,238	56,973
Forward-rate agreements	167,030	6,896	-	173,926	61	67
Interest-rate swaps	1,597,030	1,758,452	1,605,485	4,960,967	46,217	54,167
Call options on interest-rate futures	14,615	40,919	32,280	87,814	1,864	-
Put options on interest-rate futures	10,021	51,232	41,544	102,797	_	2,579
Other interest-rate contracts	1,268	3,889	2,201	7,358	96	160
Products traded on a stock exchange	69,579	5,016	4,118	78,713	-	-
Interest-rate futures	67,688	4,930	2,232	74,850	_	-
Interest-rate options	1,891	86	1,886	3,863	-	-
Total	1,859,543	1,866,404	1,685,628	5,411,575	48,238	56,973
Other forward transactions						
OTC products	76,008	134,734	18,287	229,029	6,711	7,890
Structured equity/index products	8,004	12,691	4,062	24,757	1,629	2,684
Equity call options	10,100	17,131	1,169	28,400	3,938	-
Equity put options	12,267	17,446	943	30,656	_	4,198
Credit derivatives	42,282	86,721	12,113	141,116	899	847
Precious metal contracts	2,508	744	_	3,252	201	113
Other transactions	847	1	_	848	44	48
Products traded on a stock exchange	72,450	57,483	3,630	133,563	-	-
Equity futures	6,502	5	_	6,507	_	-
Equity options	65,792	57,442	3,630	126,864	_	-
Other futures	130	16	_	146	_	-
Other options	26	20	_	46	_	-
Total	148,458	192,217	21,917	362,592	6,711	7,890
Total immatured forward transactions						
	2,079,805	2,112,655	1,773,726	5,966,186	59,368	69,430
OTC products	2,073,003	2,112,000	1,770,720	0,000,100	00,000	
OTC products Products traded on a stock exchange	142,984	62,513	7,748	213,245	-	-

31.12.2005		Nomi	Fair value				
		Remain	ing lifetimes				
	under	1-5	more	total	positive	negative	
	1 year	years	than				
€ m			5 years				
Foreign-currency-based forward transactions							
OTC products	244,699	127,298	65,671	437,668	4,385	4,494	
Foreign-exchange spot and forward contracts		9,970	160	156,661	1,674	1,692	
Interest-rate and currency swaps	56,683	101,236	62,055	219,974	2,101	2,200	
Currency call options	20,874	8,353	1,725	30,952	610	-	
Currency put options	20,611	7,739	1,731	30,081	_	602	
Other foreign-exchange contracts	-	-	-	-	-	-	
Products traded on a stock exchange	489	19	-	508	-	-	
Currency futures	489	19	-	508	-	-	
Currency options	-	-	-	_	-	-	
Total	245,188	127,317	65,671	438,176	4,385	4,494	
Interest-based forward transactions							
OTC products	1,540,940	1,442,884	1,264,422	4,248,246	62,837	70,15	
Forward-rate agreements	149,781	4,547	6	154,334	57	67	
Interest-rate swaps	1,351,071	1,329,439	1,178,897	3,859,407	59,281	65,95	
Call options on interest-rate futures	17,121	47,732	32,825	97,678	2,849	-	
Put options on interest-rate futures	18,779	51,625	40,091	110,495	-	3,23	
Other interest-rate contracts	4,188	9,541	12,603	26,332	650	895	
Products traded on a stock exchange	59,170	21,211	-	80,381	-	-	
Interest-rate futures	49,760	21,211	-	70,971	_	-	
Interest-rate options	9,410	-	-	9,410	-	-	
Total	1,600,110	1,464,095	1,264,422	4,328,627	62,837	70,152	
Other forward transactions							
OTC products	47,183	162,409	14,407	223,999	6,049	6,893	
Structured equity/index products	6,070	13,606	4,775	24,451	1,072	1,726	
Equity call options	7,785	13,689	804	22,278	3,434	-	
Equity put options	8,216	14,298	532	23,046	_	3,602	
Credit derivatives	20,290	119,978	8,296	148,564	1,263	1,360	
Precious metal contracts	4,822	838	_	5,660	280	20!	
Other transactions	_	_	_	_	_	-	
Products traded on a stock exchange	50,458	44,186	3,139	97,783	-	-	
Equity futures	5,077	_	_	5,077	_	-	
Equity options	45,381	44,186	3,139	92,706	_	-	
Other futures	_	_	_	_	_	-	
Other options	_	_	-	_	_	-	
Total	97,641	206,595	17,546	321,782	6,049	6,893	
Total immatured forward transactions							
OTC products	1,832,822	1,732,591	1,344,500	4,909,913	73,271	81,539	
Products traded on a stock exchange	110,117	65,416	3,139	178,672	_	-	
Total	1,942,939	1,798,007	1,347,639	5,088,585	73,271	81,539	

## Breakdown of derivatives business, by borrower group:

The following table shows the positive and negative fair values of the Commerzbank Group's derivative business broken down by the respective counterparty. The Commerzbank Group conducts derivative business primarily with counterparties who have excellent credit ratings. A large portion of the fair values is concentrated in banks and financial institutions based in OECD countries.

	31.	12.2006	<b>31.12.2005</b> Fair value		
	Fa	ir value			
€ m	positive	negative	positive	negative	
OECD central governments	208	93	695	414	
OECD banks	39,622	48,594	46,474	54,672	
OECD financial institutions	17,721	18,704	23,815	24,635	
Other companies, private individuals	1,500	1,826	1,946	1,547	
Non-OECD banks	317	213	341	271	
Total	59,368	69,430	73,271	81,539	

We have reduced the volume of credit derivatives by 5% compared to the previous year. Consequently the volume where the Commerzbank Group is a buyer of protection or a seller of protection amounts to  $\[ \in \] 70,025m$  or  $\[ \in \] 71,091m$  as of the balance sheet date. We employ these products,

which serve to transfer credit risk, in both trading for arbitrage purposes and in the investment area for diversifying our loan portfolios. The following table illustrates our risk structure in terms of the various risk assets that have been hedged.

#### Breakdown, by reference assets:

	31.	12.2006	3	1.12.2005
	No	ominal		Nominal
	Buyer of	Seller of	Buyer of	Seller of
€m	protection	protection	protection	protection
OECD central governments	2,202	4,699	2,511	2,674
OECD banks	4,619	4,952	5,922	6,111
OECD financial institutions	8,213	8,337	9,881	10,005
Other companies, private individuals	54,886	53,043	56,525	54,803
Non-OECD banks	105	60	95	37
Total	70,025	71,091	74,934	73,630

## (70) Use made of derivative financial instruments

	31.	12.2006	<b>31.12.2005</b> Fair value		
	Fai	r value			
€m	positive	negative	positive	negative	
Derivative financial instruments used for trading purposes	49,107	51,636	66,630	69,369	
Hedging derivatives that cannot be used for hedge accounting	3,282	3,675	1,907	2,331	
Derivatives used as hedging instruments	6,979	14,119	4,734	9,839	
for fair value hedge accounting	4,603	10,475	3,011	5,447	
for cash flow hedge accounting	2,376	3,644	1,723	4,392	
Total	59,368	69,430	73,271	81,539	

In the above table, we show the use made of our derivative financial instruments. We use derivatives for both trading and hedging purposes. In Notes 5, 12, 13, 20 and 21, we have described the above-mentioned criteria.

## (71) Assets pledged as collateral

Assets in the amounts shown below were pledged as collateral for the following liabilities:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Liabilities to banks	80,097	76,850	4.2
Liabilities to customers	8,376	12,996	-35.5
Liabilities from trading activities	2,148	3,292	-34.8
Total	90,621	93,138	-2.7

The following assets were pledged as collateral for the above-mentioned liabilities:

	31.12.2006	31.12.2005	Change
	€ m	€m	in %
Claims on banks and customers	17,413	15,871	9.7
Assets held for trading purposes and			
investments and securities portfolio	74,434	77,498	-4.0
Total	91,847	93,369	-1.6

The furnishing of collateral in order to borrow funds took the form of genuine securities repurchase agreements (repos). At the same time, collateral was furnished for funds borrowed for specific purposes and securities-lending transactions.

## (72) Maturities, by remaining lifetime

		Remain	ing lifetimes as	of 31.12.2006	
	due on demand	up to	3 months	1 year to	more
	and unlimited	3 months	to 1 year	5 years	than
€m	lifetime				5 years
Claims on banks	16,186	27,070	8,525	15,061	8,429
Claims on customers	19,881	44,723	30,658	99,635	99,574
Bonds, notes and other interest-rate relat securities from assets held for	ed				
trading purposes	_	2,077	2,445	11,836	8,993
Bonds, notes and other interest-rate relat securities held in investments and	ed				
securities portfolio	17	6,799	6,997	39,428	77,362
Total	36,084	80,669	48,625	165,960	194,358
Liabilities to banks	14,195	73,027	12,564	10,861	15,178
Liabilities to customers	49,145	45,244	5,319	15,233	26,273
Securitized liabilities	61	25,358	47,067	120,773	35,494
Subordinated and hybrid capital*)	_	301	473	5,038	8,433
Total	63,401	143,930	65,423	151,905	85,378

<sup>\*)</sup> excl. deferred interest and discounts (€365m) and IAS measurement effects (€204m)

		Remair	ning lifetimes as	of 31.12.2005	
	due on demand	up to	3 months	1 year to	more
	and unlimited	3 months	to 1 year	5 years	than
€m	lifetime				5 years
Claims on banks	16,813	35,004	19,529	7,129	7,728
Claims on customers	14,646	28,858	14,052	40,286	55,832
Bonds, notes and other interest-rate relate securities from assets held for	ed				
trading purposes	-	2,194	1,688	9,594	9,891
Bonds, notes and other interest-rate relative securities held in investments and	ed				
securities portfolio	14	3,809	5,327	24,823	43,566
Total	31,473	69,865	40,596	81,832	117,017
Liabilities to banks	15,191	84,680	13,318	4,747	11,964
Liabilities to customers	41,189	48,019	3,609	3,187	6,842
Securitized liabilities	4	18,877	17,295	49,638	11,106
Subordinated and hybrid capital*)	-	548	637	4,146	1,974
Total	56,384	152,124	34,859	61,718	31,886

<sup>\*)</sup> excl. deferred interest (€159m) and IAS measurement effects (€679m)

The remaining lifetime is defined as the period between the balance-sheet date and the contractual maturity of the claim or liability. In the case of claims or liabilities which are paid in partial amounts, the remaining lifetime has been recognized for each partial amount.



#### (73) Fair value of financial instruments

The table below compares the fair values of the balancesheet items with their book values. Fair value is the amount at which financial instruments may be sold or purchased at fair terms on the balance-sheet date. Insofar as market prices (e.g. for securities) were available, we have used these for valuation purposes. For a large number of financial instruments, internal valuation models involving current market parameters were used in the absence of market prices. In particular, the net present-value method and option-price models were applied. Wherever claims on and liabilities to banks and customers had a remaining lifetime of less than a year, the fair value was considered for simplicity's sake to be that shown in the balance sheet.

	Fair	value	value Book value		Difference		
€bn	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005	
Assets							
Cash reserve	6.0	8.6	6.0	8.6	-	-	
Claims on banks	75.2	86.2	75.3	86.2	-0.1	0.0	
Claims on customers	294.0	155.8	294.5	153.7	-0.5	2.1	
Hedging instruments	7.0	4.7	7.0	4.7	-	-	
Assets held for trading purposes	85.5	100.3	85.5	100.3	-	_	
Investments and							
securities portfolio	135.3	86.2	135.3	86.2	-	_	
Liabilities							
Liabilities to banks	125.7	129.9	125.8	129.9	-0.1	0.0	
Liabilities to customers	140.9	102.9	141.2	102.8	-0.3	0.1	
Securitized liabilities	228.8	97.5	228.8	96.9	0.0	0.6	
Hedging instruments	14.1	9.8	14.1	9.8	-	-	
Liabilities from trading activities	59.2	75.0	59.2	75.0	-	-	
Subordinated and hybrid capital	14.8	8.1	14.8	8.1	0.0	0.0	

In net terms, the difference between the book value and fair value amounted for all items to €-0.2bn as of December 31, 2006 (previous year: €1.4bn).

## (74) Information on financial assets and financial liabilities in fair value option category

In the Commerzbank Group, the fair value option is primarily used to avoid accounting mismatches arising from securities and loans hedged with interest-rate or credit derivatives. It is also used for financial instruments that are managed and the performance of which is measured on a fair value basis and for financial instruments with embedded derivatives.

As at December 31, 2006, the fair value of the financial assets assigned to the fair value option category was €1,668m (previous year: €1,258m) and that of the financial liabilities €447m (previous year: €294m) with a repayment amount of €439m (previous year: €289m). All told, the result of the measurement amounts to €53m (previous year: €21m) (see note 32).

For claims allocated to the fair value option, the total volume as of December 31, 2006 was €795m (previous year: €155m), of which €247m (previous year: €95m) was hedged by credit derivatives. In the 2006 financial year,

the amount of the change to the fair value of the claims brought about as a result of changes in default risk was €5m (previous year: €0m) and cumulatively amounts to €5m (previous year: €0m); the change in the fair value of credit derivatives during the financial year amounted to -€4m (previous year: €0m), cumulative -€4m (previous year: €0m).

For liabilities allocated to the fair value option, the change in fair value for credit-risk reasons was €11m for the 2006 financial year (previous year: -€8m). The cumulative amount was €3 m (previous year: -€8m).

The credit risk-specific changes in the fair value of the claims and liabilities are essentially calculated as changes to the fair values less the value changes resulting from market conditions.

# RISK MANAGEMENT

#### (75) Risk management

The Commerzbank Group's value-based overall bank management involves taking on risks in a targeted manner and managing them professionally. The core functions of Commerzbank risk management are therefore to identify all key risks for the Group, measure these risks as accurately as possible and manage the risk positions based on these results.

Commerzbank defines risk as the danger of possible losses or profits foregone, which may be caused by internal or external factors. A basic distinction is made in risk management between quantifiable, or measurable, and unquantifiable types of risk.

The Bank's Board of Managing Directors sets riskpolicy guidelines for the Group as part of the annually reviewed overall risk strategy it has established, consisting of various sub-strategies for the key types of risk. The overall risk strategy is based on the business strategy, also defined by the Board of Managing Directors, which

ensures that the strategic orientation of the Group is in line with its risk management policy.

At Board level the Chief Risk Officer (CRO) is responsible for controlling all of the quantifiable risks (especially credit, market, liquidity and operational risk) of the Commerzbank Group, and for establishing and implementing the overall risk strategy. As part of his responsibility at Group level for the operative credit function, the CRO also assumes the management function for all credit risks.

The Chairman of the Board of Managing Directors (CEO) bears responsibility for risks related to the Bank's business strategy and reputational risks. The Chief Financial Officer (CFO) assumes responsibility for compliance risk (investor protection, insider guidelines, money laundering, etc.).

The Board of Managing Directors and the Supervisory Board are informed promptly about the Bank's risk situation by means of comprehensive, objective reports.

#### (76) Group risk strategy

The Group risk strategy, which has to be reviewed annually, determines how the Group deals with all quantifiable and unquantifiable risks, codified in detail in the sub-risk strategies.

The unquantifiable risks are subjected to strict qualitative monitoring in line with Pillar II of the Basel Accord and the MaRisk minimum requirements.

The individual quantitative risks are managed by specifying target values or defining limits. The central management variables for Commerzbank Group are:

## **Expected Loss (EL)**

This is determined for counterparty and operational risks and is based on the risk parameters standard under Basel II: the probability of default by the counterparty (PD), the collateral held (LGD - loss given default) and the likely amount of the claim at the time of default (EaD exposure at default). The expected loss corresponds to the average loss expected from portfolio defaults within a year, and is hence reflected in the risk provisioning across the economic cycle.

#### Value-at-risk (VaR)

Unlike loan defaults and losses arising from operational risks, changes in market prices and business risks can affect the Bank both positively and negatively. There is therefore no expected loss. Instead, the risk is that negative price changes have a certain probability of occurring, thus resulting in losses. We restrict this risk by setting VaR limits in order to avoid holding positions that may lead to losses equal to or greater than the VaR with a certain probability (confidence level).

#### **Economic capital**

Economic capital is made up of counterparty risk, market risk (including investment and real-estate risk), operational risks and business risk. This is calculated for all types of risk at a uniform confidence level of 99.95% (which corresponds to the Commerzbank target rating of A+) and a holding period of one year. It takes into account correlations and diversification effects both within and between the types of risk.

#### (77) Risk-taking capability, expected and unexpected loss

#### Risk-taking capability

Calculation of risk-taking capability is the second important pillar of overall Bank management, in addition to integrated risk/return-oriented management based on economic capital.

The aggregated risk figure for the Group (measured as economic capital) is expressed as a percentage of the total capital available for covering risk. The objective of this comparison is to establish whether the Bank is in a position to anticipate potential unexpected losses without serious negative effects on its business activity and to cover them from its own funds.

The available capital for risk coverage in the Group has to be 20% greater than the economic capital without diversification effects. This buffer has to be at least 30% of economic capital after taking into account diversification effects. Commerzbank also uses a range of different stress tests that simulate the effect on the Bank of extreme economic and market scenarios. Two of these stress tests correspond to confidence levels of AA+ and AAA under S&P nomenclature. The 2007 risk strategy also stipulates that the available capital for risk coverage has to offer an additional buffer of at least 10% for the AA+ level for these stress scenarios and may not fall short of the stress test result for the AAA level.

The capital buffer has been translated into specific subtargets for individual portfolios as part of the overall risk strategy. All predefined buffers were maintained at all times during the year under review.

#### Expected loss by type of risk and corporate division

The expected loss (EL) for business at risk of default is based on the exposure-at-default (EaD) including, in addition to the claims still to be repaid, credit lines expected to be drawn, further on the rating of the borrower or the loan and their defined probability of default and on the valuation of collateral and the realization proceeds that can be realized (loss-given-default (LGD). The expected loss is the product of EaD, PD and LGD and quantifies the loss that can statistically be expected on the basis of the reference date volume and the average loan defaults associated with them within a one-year period. The expected loss is taken into account in the calculation as standard risk costs and hence is reflected in risk provisioning.

The expected loss from operational risk is calculated on the basis of the average statistical losses to be expected, taking into account the amount of those losses.

Unlike loan losses and losses arising from operational risks, changes in market prices and business risks can in principle have the same effect in both directions. An expected profit or loss cannot therefore automatically be assumed. The gains or losses produced by uncertain future changes in market prices (or changes in commission-earning business) are hence defined as entirely unexpected.

The following table shows the expected loss for the various types of risk, by corporate division of the Commerzbank Group. Eurohypo was included for the first time as of December 31, 2006.

		Banking Asset	•	ate and tment	Commer Estate, Pub	rcial Real		iers Con-	Gro	oup
		gement		king	•	easury		ation		
€m	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005
Credit										
risk	305	230	397	582	331	90	6	4	1,039	906
Market										
risk	-	-	-	-	_	_	_	-	-	-
Opera-										
tional										
risk	18	18	28	28	4	1	-	-	50	47
Business										
risk	-	-	-	-	-	-	_	-	-	-
Total	323	248	425	610	335	91	6	4	1,089	953

#### Unexpected loss by type of risk and corporate division

Risks are not just managed by expected loss but also by limits for unexpected loss. Unexpected loss is determined in our economic capital model by taking into account the individual loans and considering correlations between borrowers, industries, countries and collateral as well as diversification effects.

Unexpected loss (UL) is the loss that exceeds the average statistical expected loss. It can be calculated for every probability of occurrence (confidence level). Commerzbank calculates unexpected loss with a confidence level of 99.95%. This is derived from the probability of default for the Commerzbank target rating of A1 (Moody's). It can be traced back, for example, to economic ups and downs, problems in particular industries or cluster risks.

The unexpected loss specified in the table takes into account diversification and correlation effects within each type of risk but not between the types of risk.

	D. c. ii F	N 1	0		0		0.1		0	
	Retail E	Banking	Corpor	ate and	Comme	rcial Real	Otr	ners	Gre	oup
	and A	Asset	Inves	tment	Estate, Pub	olic Finance	and	Con-		
	Manag	gement	Ban	king	and Tr	easury	solid	ation		
€m	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005
Credit										
risk	983	1,074	2,350	3,129	2,038	515	37	16	5,408	4,734
Market										
risk	118	106	264	314	418	1,104	1,650	1,170	2,450	2,694
Opera-										
tional										
risk	327	303	597	638	120	55	-	-	1,044	996
Business										
risk	201	141	179	198	107	26	151	117	638	482
Total	1,629	1,624	3,390	4,279	2,683	1,700	1,838	1,303	9,540	8,906

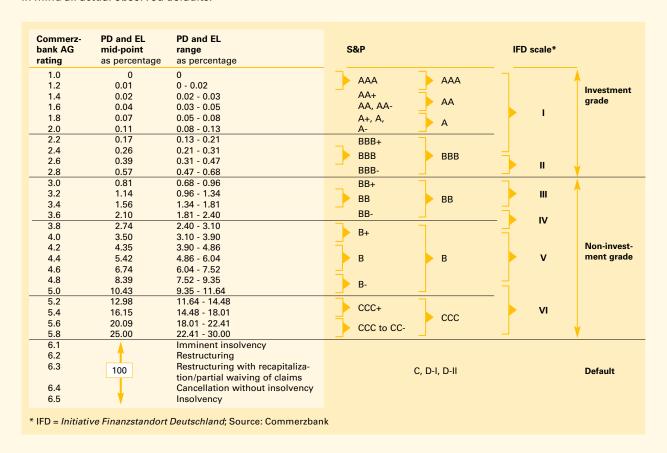
#### (78) Default risks

The Commerzbank rating and scoring methods, in use for all key credit portfolios, form the basis for measuring default risks. Both the calibration of the probabilities of default assigned to the individual counterparties or loans and the evaluation of collateral are based on analysis of historical data from the Commerzbank portfolio. The basis for the annual recalibration of the methods is the experience of the current year.

#### Rating distribution

The Commerzbank rating method comprises 25 rating levels for loans not in default (1.0 to 5.8) and five default classes (6.1 to 6.5). The CB master scale assigns each rating category exactly one range of probabilities of default, which is stable over time and free of overlap. The percentages of the groups in each rating category were calculated with respect to exposure at default (EaD).

The rating methods are subject to an annual validation and recalibration so that they reflect the latest projection bearing in mind all actual observed defaults.



Consistent with the master scale method, the default ranges assigned to the ratings within the Commerzbank master scale remain unchanged for the purpose of comparability (stable over time and for the portfolio). For better orientation, external ratings are shown as well.

A direct reconciliation is not possible however, because for external ratings the observed default rates fluctuate from year to year and sometimes even between different portfolios.

	Private custo	mers (Germany)	Corporate customers (Germany)		
in %	31.12.2006	31.12.2005	31.12.2006	31.12.2005	
R 1	38.9	28.9	33.2	1.0	
R 2	32.3	35.4	40.2	28.6	
R 3	14.1	16.6	16.9	40.1	
R 4	4.5	5.5	2.4	17.8	
R 5	0.9	1.0	0.3	3.6	
R 6/6.5	7.7	8.5	6.2	0.7	
No rating	1.6	4.1	0.8	8.2	
Total	100.0	100.0	100.0	100.0	

The credit powers of individual employees and committees (Board of Managing Directors, credit committee, subcredit committee) are graduated by rating group. The most important control variables for the default risk are the expected losses (EL) derived from the ratings.

The credit risk strategy sets target values for individual subportfolios. This ensures that the expected risk provision is kept in line with the strategic orientation of the Bank, for example as regards the target rating from rating agencies or the target portfolio quality and structure.

# Expected and unexpected loss for credit risks by segment

All credit risks are aggregated at portfolio level with the aid of the internal credit risk model. The core result is the distribution of loss, which produces probability projections for the potential amount of loss in lending operations. Both the expected loss (EL) and the unexpected loss (UL) are derived from this. Many risk factors and parameters closely linked to the parameters for Basel II are included in the credit risk model.

The probability of default (PD) of borrowers is derived from the rating systems. Estimates have to be made for the expected exposure at default (EaD) by aggregating the various credit types (for example unutilized credit lines, guarantees, or letters of credit) using their statistically determined credit conversion factors (CCFs). Collateral, guarantees and netting agreements are valued in accordance with their statistical parameters and the resulting unsecured portions weighted with their historical recovery factors to produce the loss given default (LGD) for the commitment. Industry correlations and diversification are also taken into account. Under Basel II the capital adequacy requirements are calibrated for each portfolio class depending on the EL, which is the product of the three core parameters PD, EaD and LGD.

The 2006 integration of Eurohypo resulted in changes to the Group divisions and segments. The figures for 2005 have been adjusted to the current structure.

	Expect	ed Loss	Unexpected Loss		
€m	31.12.2006	31.12.2005	31.12.2006	31.12.2005	
Retail Banking and Asset Management	305	230	983	1,074	
Private customers	294	221	914	1,015	
Asset Management	11	9	69	59	
Corporate and Investment Banking	397	582	2,351	3,129	
Mittelstand	289	342	1,474	1,628	
Corporates & Markets	108	240	877	1,501	
Commercial Real Estate, Public Finance and Treasury	331	90	2,037	515	
Commercial Real Estate	277	24	1,677	96	
Public Finance and Treasury	54	66	360	419	
Others and Consolidation	6	4	37	16	
Group	1,039	906	5,408	4,734	

#### (79) Market risk

Market price risks cover the risk of losses as a result of changes in market prices (interest rates, spreads, currency rates and equity prices) or parameters which influence prices such as volatilities and correlations. In the Commerzbank definition, risks from equity investments in the banking book and equity event risk (modelling equity risk beyond VaR, such as the insolvency of the issuer) also represent market risks. We also consider market liquidity risk which covers situations where the Bank is prevented from selling trading positions at short notice or hedging them to the desired extent due to inadequate market liquidity.

Market risk is managed by means of a sophisticated system of limits, combined with reliable and optimized methods for measuring and monitoring.

Commerzbank uses economic capital (risk-taking capability) and business expectations to establish its market-risk limits which ensures a risk/return-based management of market risk. The extent to which the limits are used, together with the relevant P&L figures, is reported daily to the Board of Managing Directors and the various heads of the business segments.

For the daily quantification and monitoring of market risk, especially that arising in proprietary trading, statistical methods are used to calculate the value-at-risk. The underlying statistical parameters are based on an observation period of the past 255 trading days, a 10-day

holding period and a confidence level of 99%. The valueat-risk models are constantly being adapted to the changing environment.

The overall market risk is calculated on the basis of a historical simulation while the specific interest-rate risk (specific market risk) is calculated by means of the variance-covariance method. At the parent bank, its foreign branches and the Luxembourg subsidiary Commerzbank International S.A., Luxembourg, we use an internal model to calculate the underlying capital requirements for the general and specific market risk.

The reliability of the internal model is checked on a regular basis by carrying out backtesting. The aim is to meet supervisory requirements and to assess and steadily improve forecasting quality. The total number of significant deviations provides the basis for the evaluation of the internal risk model by the supervisory authorities.

During the course of the year the suitability of the Commerzbank internal market risk model was validated as part of an audit by the regulatory authorities and the factor for capital backing of market risks lowered considerably, to 3.3.

The table below shows the market risk of the Group's trading portfolio, broken down by the segments where proprietary trading is conducted. The value-at-risk shows the potential losses which will not be exceeded with a 99% degree of probability for a holding period of 10 days:

Corporates & Market			Treas	sury	Group	
€m	31.12.2006	31.12.2005	31.12.2006	31.12.2005	31.12.2006	31.12.2005
Minimum	38.6	58.6	25.8	44.1	44.3	82.1
Median	27.2	27.5	12.3	17.8	31.3	36.4
Maximum	15.2	17.3	9.4	8.5	21.0	25.2
Year-end figure	22.6	26.1	12.2	22.1	30.0	39.2

Because the value-at-risk concept forecasts potential losses under "normal" market conditions, Commerzbank also calculates stress tests to cover possible extreme

scenarios. Stress tests are intended to simulate the impact of crises, extreme market conditions and major changes in correlations and volatilities.

Stress tests per division, individually adjusted to the risk factors of each portfolio, form part of daily reporting. Stress tests performed across portfolios simulate the impact of historical and conceivable future crisis scenarios on the Group as a whole. The overall picture is rounded off by monthly specific scenario analyses for each investment category (e.g. hypothetical interest-rate, equity, foreignexchange and credit-spread scenarios).

The impact of an interest-rate shock on the economic value of the Group's banking book is simulated every month. The maximum decline due to a parallel shift of 200 basis points in the yield curve was €310m at year-end. This equates to a decline in equity of 1.32%, which is well below the limit of 20% set by Basel II for so-called outlier banks.

#### (80) Operational risk

The risk of losses caused by inadequate or defective systems and processes, human or technical failures or external events (such as communication failures or fire damage) is what we refer to as operational risk. By analogy with the definition of the Basel Committee it also includes legal risk, i.e. risks stemming from inadequate contractual agreements or changes in the legal framework.

Information about the risk situation is provided to the Operational Risk Committee on a regular basis. In addition, the Global OpRisk Forum helps Risk Control and the operational risk managers in the businesses lay the groundwork for decisions and discuss ongoing developments, projects and events; it also serves the general exchange of views at working level.

The operational risk profile of the Group expressed in terms of the expected loss per event category under Art. 287 of the German Solvency Regulation shows that around three quarters of the expected loss falls into the two event categories "Execution, delivery and process management" and "Customers, products and business practices", and hence reflects the two key concepts of the "defective systems and processes" operational risk definition. ZMO conducts regular benchmarking of values to data from the Operational Risk data eXchange ORX and public data; these show comparable distributions. ORX, a consortium now made up of 30 international banks and of which Commerzbank was a founding member, is planning to publish benchmark reports in 2007.

rpected Loss		06	2005		
	in € m	in %	in € m	in %	
Internal fraud	860	1.7	767	1.6	
External fraud	8,941	18.0	8,174	17.4	
Employment practice and job security	1,436	2.9	1,060	2.3	
Customers, products and business practices	10,870	21.8	9,784	20.8	
Physical damage	327	0.7	299	0.6	
Business interruption and system failures	2,491	5.0	2,557	5.4	
Execution, delivery and process management	24,875	49.9	24,416	51.9	
Group	49,800	100.0	47,057	100.0	

#### (81) Interest-rate risk

The interest-rate risk of the Commerzbank Group results from items in both the trading book and the banking book. In the latter, interest-rate risk mainly arises through maturity mismatches between the Bank's interest-bearing assets and liabilities – for instance, through the short-term funding of long-dated loans. The interest-rate items

shown in the balance sheet as well as the derivatives employed to steer them are included in the measurement of interest-rate risk.

The interest-rate risk of the banking book is measured on the basis of a net present value approach, applying the historical simulation method:

31.12.2006	Holding period	Banking book	Trading book	Overall interest-
Portfolio		Confidence	Confidence level: 99%	
		€m	€m	€m
Group (excl. Eurohypo)	10 days	75.6	16.2	77.1
Eurohypo	10 days	5.8	0.0	5.8
Group	10 days	81.4	16.2	82.9

31.12.2005	Holding period	Banking book	Trading book	Overall interest-
Portfolio		Confidence level: 99%		rate risk
		€m	€m	€m
Group	10 days	103.8	30.2	101.2

#### (82) Concentration of credit risk

Concentrations of credit risk may arise through business relations with individual borrowers or groups of borrowers who share a number of features and whose individual ability to service debt is influenced to the same extent by changes in certain overall economic conditions. These risks are managed by the Global Credit Risk Management Corporates & Markets department. Credit risk throughout the Group is monitored by the use of limits for each individual borrower and borrower unit,

through the furnishing of the appropriate security and through the application of a uniform lending policy. In order to minimize credit risk, the Bank has entered into a number of master netting agreements ensuring the right to set off the claims on and liabilities to a client in the case of default by the latter or insolvency. In addition, the management regularly monitors individual portfolios. The Group's lending does not reveal any special dependence on individual sectors.

In terms of book values, the credit risks relating to financial instruments in the balance sheet were as follows on December 31, 2006:

	Cla	aims
€m	31.12.2006	31.12.2005
Customers in Germany	205,929	112,607
Companies and self-employed	70,244	43,906
Manufacturing	11,553	9,593
Construction	1,263	785
Distributive trades	5,511	4,849
Services incl. professions and others	51,917	28,679
Public sector	61,697	29,744
Other retail customers	73,988	38,957
Customers abroad	88,542	41,067
Corporate and private customers	75,194	37,332
Public sector	13,348	3,735
Sub-total	294,471	153,674
less valuation allowances	-7,356	-5,161
Total	287,115	148,513

## (83) Liquidity ratio of Commerzbank Aktiengesellschaft (Principle II)

Pursuant to Art. 11, KWG, banks are obliged to invest their funds such that adequate liquidity for payment purposes is guaranteed at all times. They have to demonstrate that they have adequate liquidity in the form of a liquidity analysis (Principle II). Liquidityweighted assets (claims, securities, etc.), structured to reflect their respective maturity brackets, are set off against certain liquidity-weighted balance-sheet and offbalance-sheet liabilities (debt, lending commitments), broken down by remaining lifetime. Every day, the ratio between the funds in the first maturity bracket (remaining life of up to one month) and the payment obligations which may fall due during this period has to reach a value of one. If the ratio registers this value, liquidity is considered to be adequate. As of December 31, 2006, the liquidity ratio worked out by Commerzbank Aktiengesellschaft was 1.19 (previous year: 1.13). Excess liquidity reached €21.0bn (previous year: €17.2bn).

Liquidity ratios of Commerzbank Aktiengesellschaft in 2006:

	Month-end level		Month-end level
January	1.19	July	1.14
February	1.19	August	1.11
March	1.14	September	1.16
April	1.15	October	1.13
May	1.17	November	1.15
June	1.10	December	1.19

## **OTHER NOTES**

## (84) Subordinated assets

The following subordinated assets are included in the assets shown in the balance sheet:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Claims on banks	113	8	
Claims on customers	145	127	14.2
Bonds and notes	302	230	31.3
Other variable-yield securities	77	245	-68.6
Total	637	610	4.4
including: banks in which an equity investment exists	-	222	

Assets are considered to be subordinated if the claims they represent may not be met before those of other creditors in the case of the liquidation or insolvency of the issuer.

## (85) Contingent liabilities and irrevocable lending commitments

	31.12.2006	31.12.2005 <sup>1)</sup>	Change
	€m	€m	in %
Contingent liabilities	29,453	27,521	7.0
from rediscounted bills of exchange credited to borrowers	4	1	
from guarantees and indemnity agreements	29,110	27,468	6.0
Credit guarantees	3,214	3,483	-7.7
Other guarantees	19,604	15,081	30.0
Letters of credit	5,847	7,151	-18.2
Other warranties	445	1,753	-74.6
Other commitments	339	52	
Irrevocable lending commitments	49,080	36,583	34.2
Book credits to banks	1,263	2,073	-39.1
Book credits to customers	46,265	33,281	39.0
Credits by way of guarantee	762	567	34.4
Letters of credit	790	662	19.3

In this table, provision for risks arising from these liabilities has been deducted from the respective items.

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

# (86) Volume of managed funds

By type of managed fund, the assets which we manage break down as follows:

	31.12.2006		31.12.2005	
	Number	Fund	Number	Fund
	of funds	assets	of funds	assets
		€bn		€bn
Retail investment funds	406	59.7	438	53.7
Equity-based and balanced funds	221	36.6	240	28.5
Bond-based funds	102	8.0	109	9.9
Money-market funds	19	9.4	21	11.0
Other*	64	5.7	68	4.3
Special funds	1,604	30.4	1,480	28.5
Property-based funds	7	9.5	4	9.9
Total	2,017	99.6	1,922	92.1

<sup>\*)</sup> includes fund-of-funds and retirement funds

The regional breakdown of the funds launched is shown in the following chart:

	31.	12.2006	31.12.2005	
	Number	Fund	Number	Fund
	of funds	assets	of funds	assets
		€bn		€bn
Germany	353	43.6	371	43.7
United Kingdom	1,192	24.5	1,116	18.3
Other European countries	299	28.2	300	26.6
America	10	0.6	10	0.7
Other countries	163	2.7	125	2.8
Total	2,017	99.6	1,922	92.1

#### (87) Genuine repurchase agreements (repo and reverse repo transactions) and cash collaterals

Under its genuine repurchase agreements, the Commerzbank Group sells or purchases securities with the obligation to repurchase or return them. The money equivalent deriving from repurchase agreements in which the Commerzbank Group is a borrower (has obligation to take the securities back) is shown in the balance sheet as a liability to banks or customers.

In securities-lending transactions, the counterparty may provide collateral in the form of, for example, liquidity, so the Group avoids the credit risk. The provision of collateral for a lending transaction is known as "cash collateral out" and the receipt of collateral as "cash collateral in".

The genuine repurchase agreements concluded up to the balance-sheet date and the cash collaterals break down as follows:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Genuine repurchase agreements as a borrower			
(repo agreements)			
Liabilities to banks	37,633	41,820	-10.0
Liabilities to customers	10,199	12,674	-19.5
Cash collateral in			
Liabilities to banks	2,870	7,598	-62.2
Liabilities to customers	584	2,165	-73.0
Total	51,286	64,257	-20.2
Genuine repurchase agreements as a lender			
(reverse repo agreements)			
Claims on banks	22,342	42,329	-47.2
Claims on customers	8,157	8,377	-2.6
Cash collateral out			
Claims to banks	10,602	13,239	-19.9
Claims to customers	1,810	3,820	-52.6
Total	42,911	67,765	-36.7

## (88) Securities-lending transactions

Securities-lending transactions are conducted with other banks and customers in order to cover our need to meet delivery commitments or to enable us to effect securities repurchase agreements in the money market. We show lent securities in our balance sheet under our trading portfolio or under the investments and securities port-

folio, whereas borrowed securities do not appear in the balance sheet. The expenses and income from securities-lending transactions, insofar as they relate to the past financial year, were recognized under interest paid or received in the income statement and reflect the respective maturities.

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Lent securities	2,755	7,173	-61.6
Borrowed securities	4,967	7,789	-36.2

#### (89) Trust transactions at third-party risk

Trust transactions which do not have to be shown in the balance sheet amounted to the following on the balancesheet date:

	31.12.2006	31.12.2005	Change
	€m	€m	in %
Claims on banks	1	8	-87.5
Claims on customers	374	330	13.3
Other assets	642	608	5.6
Assets on a trust basis at third-party risk	1,017	946	7.5
Liabilities to banks	279	319	-12.5
Liabilities to customers	738	627	17.7
Liabilities on a trust basis at third-party risk	1,017	946	7.5

#### (90) Risk-weighted assets and capital ratios as defined by the Basel capital accord (BIS)

Like other internationally active banks, the Commerzbank Group has committed itself to meeting the capital adequacy requirements contained in the currently valid version of the Basel accord. This imposes on banks a minimum requirement of 8% of own funds to risk-weighted assets (own funds ratio). A minimum requirement of 4% applies universally for the ratio between core capital and risk-weighted assets (core capital ratio).

Own funds are defined as liable capital that is made up of core and supplementary capital, plus Tier III capital.

Core capital mainly consists of subscribed capital plus reserves and hybrid capital and minority interests, less goodwill. Supplementary capital comprises outstanding profit-sharing certificates and subordinated long-term liabilities. Tier III capital consists of short-term subordinated liabilities.

The structure of the Commerzbank Group's capital in accordance with the Basel capital accord yields the following picture:

	31.12.2006	31.12.2005 <sup>1)</sup>	Change
	€m	€m	in %
Core capital (Tier I)			
Subscribed capital	1,705	1,705	0.0
Reserves, minority interests, treasury shares	10,867	10,324	5.3
Hybrid capital	2,925	-	
Other	-	-	
Total	15,497	12,029	28.8
Supplementary capital (Tier II)			
Hybrid capital	464	-	
Profit-sharing rights	1,593	1,870	-14.8
Reserves in securities (amount reported: 45%)	820	1,003	-18.2
Subordinated liabilities	6,802	3,574	90.3
Other	545	273	99.6
Total	10,224	6,720	52.1
Tier III capital	77	-	
Eligible own funds according to BIS	25,798	18,749	37.6

<sup>1)</sup> After adjustment due to change in the provision for possible loan losses.

as of 31.12.2006			Capital	charges in	%		Total
€m	100	50	25	20	10	4	
Balance-sheet business	154,690	19,031	-	16,561	-	-	190,282
Traditional off-balance-							
sheet business	4,294	25,570	133	742	444	71	31,254
Derivatives business							
in investment portfolio	_	2,117	_	3,953	-	-	6,070
Risk-weighted assets, total	158,984	46,718	133	21,256	444	71	227,606
Risk-weighted market-risk position							
multiplied by 12.5							3,875
Total items to be risk-weighted							231,481
Eligible own funds							25,798
Core capital ratio (excluding market-risk position)							
Core capital ratio (including market-risk position)							
Own funds ratio (including market-ri	sk position)						11.1

as of 31.12.2005 <sup>1)</sup>	as of 31.12.2005 <sup>1)</sup> Capital charges in %							
€m	100	50	25	20	10	4		
Balance-sheet business	96,861	7,001	-	12,246	-	-	116,108	
Traditional off-balance-								
sheet business	4,224	17,844	189	623	349	74	23,303	
Derivatives business								
in investment portfolio	_	2,141	-	4,493	-	-	6,634	
Risk-weighted assets, total	101,085	26,986	189	17,362	349	74	146,045	
Risk-weighted market-risk position								
multiplied by 12.5							3,638	
Total items to be risk-weighted							149,683	
Eligible own funds	Eligible own funds							
Core capital ratio (excluding market-risk position)								
Core capital ratio (including market-risk position)								
Own funds ratio (including market-ris	k position)						12.5	

Reconciliation of reported capital with eligible equity in accordance with BIS

31.12.2006	Core capital/	Supplementary/	Tier III	Total
	Equity	subordinated capital	capital	
		(excl. IAS effects and		
€m		deferred interest)		
Reported in balance sheet	15,311	10,856		26,167
Revaluation reserve	-1,746			-1,746
Valuation of cash flow hedges	381			381
Consolidated profit	-493			-493
Minority interests not to be shown				
in core capital (incl. revaluation reserve,				
valuation of cash flow hedges)				
and changes in consolidated				
companies and goodwill	-867			-867
Hybrid capital non-innovative	600			600
Hybrid capital innovative	2,325	464		2,789
Parts of subordinated capital not				
eligible due to limited remaining lifetime		-2,374		-2,374
Reallocation to Tier III capital		<del>-</del> 78	78	-
Latent revaluation reserves for securities		820		820
General provisions/reserves for defaults		822		822
Other differences	-14	-286	-1	-301
Eligible equity	15,497	10,224	77	25,798

#### (91) Securitization of loans

The use of credit derivatives (such as credit default swaps, total return swaps and credit-linked notes) can reduce the risk weighting of a loan portfolio, whereby the hedging effect of a credit derivative may relate both to individual loans or securities and to entire portfolios of loans or securities. As a rule, security is furnished by means of a synthetic securitization by credit default swap (CDS) and/or by credit-linked notes (CLN). We can hereby achieve three important goals: 1. risk diversification (reduction of credit risks in the portfolio, especially bulk risks), 2. easing the burden on equity capital (through the

transfer of credit risks to investors a reduction in the regulatory equity capital requirements according to Principle 1 and BIS is achieved) and 3. funding (use of securitizations as an alternative funding instrument to senior bearer bonds).

By the end of the 2006 financial year, the Commerzbank Group (Commerzbank Aktiengesellschaft and four subsidiaries) had launched 14 securitization programmes as the buyer of protection. The securitization-transaction Eurohypo 2001-1 was called in on September 25, 2006.

The range of legal maturity dates stretches from two to 76 years. All told, credits to customers of €17.4bn had been covered by end-December 2006. This eased the burden on the Bank's risk-weighted assets by €12.2bn.

Name of	Buyer of	Year	Duration	Type of claim	Volume	Reduction
transaction	protection	trans-	of trans-		of	of risk-
		acted	action in		credit	weighted
			years			assets
					€m	€m
Residence 2000-1	Commerzbank AG (CLN)	2000	32	Private home loans	498	294
Residence 2000-1	Commerzbank AG (CDS)	2000	32	Private home loans	616	245
Residence 2001-1	Commerzbank AG	2001	30	Private home loans	889	334
Promise-C 2002-1	Commerzbank AG	2002	8	Corporate loans	969	740
Residence 2002-1	Commerzbank AG	2002	33	Private home loans	920	889
Residence 2002-2	Commerzbank AG	2002	33	Private home loans	903	533
Residence 2003-1	Commerzbank AG	2003	33	Private home loans	980	590
CoCo Finance 2006-1 PLC	Commerzbank AG,	2006	10	national and international	4,500	4,399
	Commerzbank			larger corporates		
	International S.A.,					
	Commerzbank					
	(Eurasija) SAO					
Europa One Limited	Eurohypo AG	2000	37	commercial	536	499
				real-estate portfolio		
Eurohypo 2000-1	Eurohypo AG	2000	40	residential	189	167
				real-estate portfolio		
Europa Two Limited	Eurohypo AG	2001	26	commercial	200	192
				real-estate portfolio		
Provide GEMS 2002-1 PLC	Eurohypo AG	2002	45	residential	662	639
				real-estate portfolio		
Europa Three Limited	Eurohypo AG	2003	45	commercial	1,040	880
				real-estate portfolio		
Semper Finance 2006-1	Eurohypo AG	2006	76	Project Castle – commercial	1,851	946
				real-estate portfolio		
STAR 2006-1	Hypothekenbank in Essen AG	2006	2	Private home loans	2,660	865
					17,413	12,212

## (92) Average number of staff employed by the Bank during the year

	2006			2005		
	Total	male	female	total	male	female
Group	34,530	18,468	16,062	31,542	16,979	14,563
in Germany	25,926	12,832	13,094	24,014	11,935	12,079
abroad	8,604	5,636	2,968	7,528	5,044	2,484

The above figures include both full-time and part-time personnel. Not included in the figures is the average number of employees undergoing training within the Group. The average time worked by part-time staff is 60% (previous year: 60%) of the standard working time.

	Т	Total		male		female	
	2006	2005	2006	2005	2006	2005	
Trainees	1,278	1,173	512	467	766	706	

#### (93) Remuneration and loans to board members

A detailed description of the principles of the remuneration system for the members of the Board of Managing Directors and members of the Supervisory Board is provided in the remuneration report. This forms part of the management report and appears on pages 17 to 25 of the annual report for the year ending December 31, 2006.

The total remuneration for the members of the Board of Managing Directors and the Supervisory Board under German commercial law and accounting provisions as at the respective year-ends is as follows:

	31.12.2006	31.12.2005
	€1,000	€1,000
Board of Managing Directors	23,612	15,851
Supervisory Board	1,977	1,616

The total remuneration for the Board of Managing Directors includes remuneration in kind granted within the standard scope (essentially remuneration in kind from vehicle use and insurance, taxes and social security contributions related to remuneration in kind) which for tax purposes has to be treated as benefits in money's worth. Where relevant, the stated overall remuneration of the individual members of the Board of Managing Directors includes fees paid for the financial year for serving on the boards of consolidated subsidiaries in the amount of €543 thousand (previous year: €483 thousand).

The following table shows the remuneration in the form of basic salary, variable remuneration, pay-outs from longterm performance plans (LTPs) and other remuneration of the individual members of the Board of Managing

Directors. The variable remuneration is shown subject to the annual financial statements of Commerzbank Aktiengesellschaft for the 2006 financial year being approved in their present form.

		Ca	Other <sup>3)</sup>	Tota		
Amounts		Basic salary	Variable	Payment for the		
in €1,000		1	remuneration <sup>2</sup>	LTPs 2002 and 2003		
Klaus-Peter Müller	2006	760	2,736	900	80	4,476
	2005	760	2,280	0	86	3,126
Martin Blessing	2006	480	1,695	450	77	2,702
ū	2005	480	1,500	0	69	2,049
Wolfgang Hartmann	2006	480	1,350	450	109	2,389
	2005	480	1,500	0	134	2,114
Dr. Achim Kassow	2006	480	1,600	-	44	2,124
	2005	480	1,500	_	123	2,103
Bernd Knobloch <sup>1)</sup>	2006	360	1,125	-	35	1,520
	2005	-	_	-	-	-
Klaus M. Patig	2006	480	1,500	0	65	2,045
	2005	480	1,500	0	60	2,040
Michael Reuther <sup>1)</sup>	2006	120	375	-	2,885	3,380
	2005	-	_	-	-	-
Dr. Eric Strutz	2006	480	1,650	196	42	2,368
	2005	480	1,500	0	42	2,022
Nicholas Teller	2006	480	1,800	250	78	2,608
	2005	480	1,500	0	58	2,038
Total	2006	4,120	13,831	2,246	3,415	23,612
	<b>2005</b> <sup>4)</sup>	3,640	11,280	0	572	15,492

- 1) Pro rata for the period since being appointed.
- 2) 2006 payable in 2007; less remuneration already received for performing board functions at consolidated companies (€543,000; previous year: €483,000).
- 3) "Other" includes payment in kind in the year under review (€546,000) and, for Mr. Reuther, an amount of €2,869,000 paid to him as special remuneration for payments he had to forego from his previous employer arising from restricted equity units and bonuses when he joined the Board.
- 4) The totals for 2005 do not include amounts for the member of the Board of Managing Directors Andreas de Maizière who left the Board in 2005 (pro rata fixed pay of €280,000 and payments in kind of €79,000).

The active members of the Board of Managing Directors had and have participated in the 2002-2006 long-term performance plans (LTPs) which are described in detail in Note 28 and represent a share-based form of remuneration. In order to take part in the various plans, the members of the Board of Managing Directors on the basis of their individual decisions have invested in up to 2,500 shares of Commerzbank Aktiengesellschaft and the Chairman in up to 5,000 shares of Commerzbank Aktiengesellschaft per plan at current market prices.



The following table shows the number of shares (corresponding to a "virtual" option per share) per individual active member of the Board and per respective current LTP, as well as the fair values at the time the share-based payment was granted and the fair values as of the valuation date, December 31, 2006. Provisions for the LTPs 2004 to 2006 amounting to €2.0m have been formed for possible future payment liabilities to members of the Board on the basis of the fair values as of December 31, 2006. The allocation affecting profit and loss was €1.4m for all plans in the financial year.

#### Long-term performance plans

		2004			2005	
	Number of Attributable fair value in €		Number of	Attributable	fair value in €	
	participating	when	pro-rated on	participating	when	pro-rated on
	shares	the shares	31.12.2006	shares	the shares	31.12.2006
		were granted			were granted	
Klaus-Peter Müller	5,000	120,900.00	419,500.00	5,000	137,300.00	186,200.00
Martin Blessing	2,500	60,450.00	209,750.00	2,500	68,650.00	93,100.00
Wolfgang Hartmann	2,500	60,450.00	209,750.00	2,500	68,650.00	93,100.00
Dr. Achim Kassow	-	_	-	2,500	68,650.00	93,100.00
Bernd Knobloch	-	_	-	-	-	-
Dr. Eric Strutz	2,500	60,450.00	209,750.00	2,500	68,650.00	93,100.00
Nicholas Teller	2,500	60,450.00	209,750.00	2,500	68,650.00	93,100.00

		2006	
	Number of	Attributable fair value in €	
	participating	when	pro-rated on
	shares	the shares	31.12.2006
		were granted	
Klaus-Peter Müller	5,000	174,550.00	24,550.00
Martin Blessing	2,500	87,275.00	12,275.00
Wolfgang Hartmann	2,500	87,275.00	12,275.00
Dr. Achim Kassow	2,500	87,275.00	12,275.00
Bernd Knobloch	2,500	87,275.00	12,275.00
Dr. Eric Strutz	2,500	87,275.00	12,275.00
Nicholas Teller	2,500	87,275.00	12,275.00

The potential remuneration stemming from participation in the LTPs 2004 to 2006 could deviate considerably from the figures shown in the table above or could even be completely eliminated, because the final pay-out amounts are not fixed until the end of the term of each LTP.

The second pay-out for the LTP 2002 and the first payout for the LTP 2003, which were based on the values of the first quarter of 2006, resulted in a payment obligation for the amounts achieved under the terms of the plans.

This pay-out was made in June 2006 in cash. These plans ended with a payment of €80.00 per share contributed for the LTP 2002 and €100.00 per share contributed for the LTP 2003. The table below lists the payments to members of the Board of Managing Directors (€2,246 thousand in total) who participated in these plans regardless of their current board positions. The payments are contained in the total remuneration amount above.

#### Long-term performance plans

	20	002	20	03
	Number of	Amount in €	Number of	Amount in €
	participating		participating	
	shares		shares	
Klaus-Peter Müller	5,000	400,000.00	5,000	500,000.00
Martin Blessing	2,500	200,000.00	2,500	250,000.00
Wolfgang Hartmann	2,500	200,000.00	2,500	250,000.00
Dr. Eric Strutz	1,200	96,000.00	1,000	100,000.00
Nicholas Teller	-	-	2,500	250,000.00

Payments to former members of the Board of Managing Directors and their surviving dependents amounted to €5,413 thousand in the 2006 financial year (previous year: €7,756 thousand).

For present and former members of the Board of Managing Directors or their surviving dependents the Bank has established a retirement benefit plan: assets to hedge this were transferred to Commerzbank Pensions-Trust e.V. as part of a contractual trust arrangement in the 2006 financial year. The subsequent remaining provisions for pension commitments (defined-benefit liabilities) as of December 31, 2006, amounted to €1.0m for active members and €2.3m for former members of the Board of Managing Directors or their surviving dependents.

As of December 31, 2006, the defined-benefit obligations for active board members totalled €28.6m and those for former members of the Board of Managing Directors or their surviving dependents, €61.1m.

We refer to the section headed Other Regulations in the remuneration report for information on regulations for payments stemming from termination of employment for the active members of the Board of Managing Directors.

Remuneration for the members of the Supervisory Board is regulated in Art. 15 of the Articles of Association of Commerzbank Aktiengesellschaft. The members of our Supervisory Board will receive total remuneration of €1,661 thousand for the 2006 financial year (previous year: €1,393 thousand), provided that the AGM of Commerzbank Aktiengesellschaft resolves that a dividend of €0.75 be paid per no par-value share. The basic and remuneration and remuneration for serving on committees amounts to €1,426 thousand (previous year: €1,116 thousand). Altogether a total of €235 thousand (previous year: €277 thousand) was paid in attendance fees for participation in the meetings of the Supervisory Board and its four committees (Presiding, Audit, Risk and Social Welfare Committees) which met in the year under review. VAT of €316 thousand (previous year: €223 thousand) to be paid on the overall remuneration of the members of the Supervisory Board is refunded by Commerzbank Aktiengesellschaft.

All told, the Board of Managing Directors and Supervisory Board held no more than 1% of the issued shares and option rights of Commerzbank Aktiengesellschaft on December 31, 2006.



On the balance-sheet date, the aggregate amount of advances and loans granted, as well as contingent liabilities, was as follows:

	31.12.2006	31.12.2005
	€1,000	€1,000
Board of Managing Directors	3,251	3,591
Supervisory Board	1,505	1,601

Members of the Board of Managing Directors have been granted cash advances and loans with lifetimes ranging between until further notice and a due date of 2030 and at interest rates ranging between 3.0% and 12.0%. Collateral security is provided on a normal market scale, wherever necessary through mortgages and pledging of security holdings. The overall figure (€3,251 thousand) includes rental guarantees of €23 thousand, provided without a commission fee being charged; this is in line with the Bank's general terms and conditions for members of staff.

The loans and advances to members of the Supervisory Board - including those to employee representatives on this body - were granted with lifetimes ranging between until further notice and a due date of 2031 and at interest rates ranging between 4.7% and 6.7%. In line with market conditions, some loans were granted without collateral security, against mortgages or against the assignment of credit balances and life insurances.

#### (94) Share-based payments plans

For 2006, total expenses of €172m (previous year: €77m) were recognized for employee services received during the year. The portion of these expenses arising from equity-settled plans is €1m (previous year: €4m), while for cash-settled plans it is €171m (previous year: €73m). As of December 31, the share-based payments reserve in equity amounted to €2m (previous year: €7m) and the provision that was formed €219m (previous year: €109m).

The following provides more information on the longterm performance plans (LTPs) and staff remuneration plans/stock option programmes within the Jupiter International Group plc (JIG). Further subsidiaries of the Commerzbank Group also offer their staff share-based remuneration plans. The overall expense for these plans was €19m (previous year: €6m) in 2006. Of this additional expense, €6m is due to the consolidation of Eurohypo. As of December 31, 2006, provisions of €37m (previous year: €8m) and a reserve in equity of €2m (previous year: €2m) were recognized. Eurohypo accounted for €19m of the provisions formed.

#### Long-term performance plans

In 2006 the expenses recognized for services performed by staff amounted to €35m (previous year: €15m). The additional expenses are a consequence of the strong performance of Commerzbank shares. As of December 31, 2006 the provision which had been formed was €26m (previous year: €20m). That the provision increased only slightly compared to the expenses incurred can be attributed to their use for the pay-out of the LTPs 2002 and 2003. More details and conditions are explained in Note 28 of this annual report. In accordance with IFRS 2, all the plans are recognized as cash-settled.

The estimated fair values as of December 31, 2006, are as follows:

Туре	Date of grant	Fair value per award at grant dat	
		31.12.2006	31.12.2005
		in euros	in euros
LTP2002	April 1, 2002	n.a.	44.54
LTP2003	April 1, 2003	n.a.	99.35
LTP2004	April 1, 2004	92.47	76.10
LTP2005	April 1, 2005	67.59	62.36
LTP2006	April 1, 2006	21.76	_

Further details on the long-term performance plans outstanding during the year:

	2006	2005
	Number of awards	Number of awards
Outstanding at beginning of year	893,650	771,600
Granted during the year	330,350	222,350
Forfeited during the year	12,400	38,250
Exercised during the year	390,550	_
Expired during the year	82,650	62,050
Outstanding at year-end	738,400	893,650

The remaining expected lives of the awards outstanding at year-end vary from 0.3 years to 2.6 years.

The fair values of the LTPs awards are calculated using the Monte Carlo model. The inputs into the model were as follows:

	31.12.2006	31.12.2005
Volatility of the Commerzbank share price	13%-30%	23%-29%
Volatility of the Euro Stoxx Banks Index	8%-15%	10%-12%
Correlation of Commerzbank share price to index	39%-80%	57%-68%
Commerzbank dividend yield	2.6%-3.2%	1.9%-2.4%
Dividend yield of DJ Euro Stoxx Banks Index	2.4%	2.3%
Risk-free interest rate	2.8%-3.9%	2.7%-2.8%

The volatility and correlation are based on the historical volatility of the Commerzbank share price and the Dow Jones (DJ) Euro Stoxx Banks Index and their correlation over the period up to the valuation date, taking into account the expected remaining life of the plans. A rate of 4.5% p.a. was assumed for staff turnover.

## Staff remuneration/share option plans of Jupiter International Group

As of January 1, 2006 there were three plans outstanding. In 2006, the expenses recognized for services performed by staff amounted to €118m (previous year: €56m). The considerable additional expenses are a consequence of the very good performance of the Jupiter Group. As of December 31, 2006 the provision which had been formed was €156m (previous year: €81m). That the provision increased only slightly compared to the incurred expenses can be attributed to their use for pay-out of C shares. The details and conditions of the Jupiter share option programmes are explained in detail in Note 28 of this annual report. In accordance with IFRS 2, all the plans are recognized as cash-settled.

## Details of the plans outstanding during the year:

	2006			2005		
	Number of awards		Weighted	Number	Weighted	
			exercise price	of awards	exercise price	
	C/D/E awards	F shares	in euros	(C/D/E awards)	(average)	
					in euros	
					(C/D/E awards)	
Outstanding at beginning of year	21,222,586	-	4.93	21,057,999	3.57	
Granted during the year	-	6,447,623	-	5,679,235	7.66	
Forfeited during the year	377,703	_	5.73	940,264	5.14	
Exercised during the year	5,302,629	_	2.50	4,574,384	2.02	
Expired during the year	850,720	-	2.06	-	-	
Outstanding at year-end	14,691,534	6,447,623	5.99	21,222,586	4.93	
Exercisable at year-end	403,655	_	5.07	4,503,147	2.02	

In 2006, all C rights were either exercised or expired as the exercise criteria were not met. The weighted average fair value of the F shares issued over the course of the year

was €16.02. The share values on the exercise date for the C shares and D options exercised in 2006 were €10.26 (2005: €7.12) and €11.06 respectively.

The following table provides details on the awards outstanding at year-end, ranked by the respective exercise prices for the awards/options:

Exercise price in euros	5.07	7.56	n.a.
Number of outstanding awards	9,282,299	5,409,235	6,447,623
Weighted average fair value in euros	13.93	12.03	16.02
Weighted average remaining contractual life	0.7 years	2.0 years	2.0 years

The fair values of the plans are calculated at each balance-sheet date, using an actuarial binominal model. The inputs into the model were as follows:

	2006	2005
C share value (in euros)	n.a.	10.30
D and E share value (in euros)	18.80	11.10
F share value (in euros)	18.80	_
Expected volatility (in %)	31.0	33.0
Risk-free interest rate (in %)	5.1-5.3	4.2

As Jupiter is not a listed company, no historical volatility is available. Volatility has therefore been assumed on the basis of average historical volatility of comparable listed shares and for the expected remaining life of the options.

#### (95) Other commitments

Commitments towards companies both outside the Group and not included in the consolidation for uncalled payments on shares in private limited-liability companies issued but not fully paid amount to 0.4m (previous year: 2m).

The Bank is responsible for the payment of assessments of up to €173m to Liquiditäts-Konsortialbank (Liko) GmbH, Frankfurt am Main, the "lifeboat" institution of the German banking industry. The individual banking associations have also declared themselves responsible for the payment of assessments to Liko. To cover such assessments, Group companies have pledged to Liko that they will meet any payment in favour of their respective associations.

Under Art. 5, (10) of the statutes of the German banks' Deposit Insurance Fund, we have undertaken to indemnify the Association of German Banks, Berlin, for any losses incurred through support provided for banks in which Commerzbank holds a majority interest.

Obligations towards futures and options exchanges and also towards clearing centres, for which securities have been deposited as collateral, amount to €1,095m (previous year: €802m).

Our subsidiaries Caisse Centrale de Réescompte S.A., Paris, and cominvest Asset Management S.A., Luxembourg, have provided performance guarantees for selected funds.



#### (96) Lessor and lessee figures

#### Lessor figures - operating leasing -

Commerzbank is a lessor on operating leases. The leases include, in particular, real estate and vehicles rented out as of the balance-sheet date. The development of leasing assets is shown in note 54.

The following minimum leasing payments stemming from noncallable leases will accrue to the Commerzbank Group over the next few years from operating leases granted:

	31.12.2006
Due date	€m
In under 1 year	55
In 1 to 5 years	115
In more than 5 years	119
Total	289

No conditional leasing installments have been agreed in the leasing agreements.

#### Lessor figures - finance leasing -

Commerzbank is a lessor on finance leases. The leases include, in particular, real estate and office furniture and equipment (e.g. vehicles, copying machines) rented as of the balance-sheet date.

	31.12.2006	31.12.2005
	€m	€m
Outstanding leasing payments	870	694
+ guaranteed residual values	76	67
= minimum leasing payments	946	761
+ non-guaranteed residual values	16	15
= gross investments	962	776
<ul> <li>unrealized financial income</li> </ul>	112	100
= net investments	850	676
- net present value of non-guaranteed residual values	12	6
= net present value of minimum leasing payments	838	670

The minimum leasing payments include the total leasing installments to be paid by the lessee from the leasing agreement plus the guaranteed residual value. The nonguaranteed residual value is estimated at the beginning of the leasing agreement and reviewed as of the effective date on a regular basis. The unrealized financial income is equivalent to the interest implicit in the leasing agreement between the effective date and the end of the contract.

The gross total rental payments and net present values of the minimum leasing payments from noncallable finance leasing agreements are broken down as follows:

Remaining lifetimes as of 31.12.	Gross investments		Net present value of		
in € m	minimum leasing payments				
	2006	2005	2006	2005	
In under 1 year	359	267	308	234	
In 1 to 5 years	562	468	494	400	
In more than 5 years	41	41	36	36	
Total	962	776	838	670	

## Lessee figures - operating leasing -

The Group's existing obligations arising from operating leases involve rental and leasing agreements for buildings and office furniture and equipment and lead to expenses of €297m (previous year: €314m).

	31.12.2006
Due date	€m
In under 1 year	247
In 1 to 5 years	201
In more than 5 years	168
Total	616

Subletting agreements have been signed for buildings no longer in use in the Commerzbank Group. Many leases are of noncallable duration. The following income will accrue to the Commerzbank Group in the next few years from these leases:

	31.12.2006
Due date	€m
In under 1 year	20
In 1 to 5 years	70
In more than 5 years	55
Total	145

No conditional leasing installments have been agreed in the leasing agreements.

## (97) Letter of comfort

In respect of the subsidiaries listed below and included in the consolidated financial statements of our Bank, we ensure that, except in the case of political risks, they are able to meet their contractual liabilities.

Name	Registered office
AFÖG GmbH & Co. KG	Frankfurt am Main
BRE Bank Hipoteczny SA	Warsaw
BRE Bank SA	Warsaw
BRE Leasing Sp. z o.o.	Warsaw
Caisse Centrale de Réescompte, S.A.	Paris
CCR Actions	Paris
CCR Chevrillon-Philippe	Paris
CCR Gestion	Paris
comdirect bank Aktiengesellschaft	Quickborn
COMINVEST Asset Management GmbH	Frankfurt am Main
COMINVEST Asset Management Ltd.	Dublin
COMINVEST Asset Management S.A.	Luxembourg
Commerz (East Asia) Ltd.	Hong Kong
Commerz Asset Management Asia Pacific Pte Ltd.	Singapore
Commerz Equity Investments Ltd.	London
Commerz International Capital Management (Japan) Ltd.	Tokyo
Commerzbank (Eurasija) SAO	Moscow
Commerzbank (South East Asia) Ltd.	Singapore
Commerzbank (Switzerland) Ltd	Zurich
Commerzbank (Switzerland) Ltd  Commerzbank Asset Management Asia Ltd.	Singapore
Commerzbank Asset Management Asia Etg.  Commerzbank Belgium S.A./N.V.	Brussels
	New York
Commerzbank Capital Markets Corporation	
Commerzbank Europe (Ireland)	Dublin
Commerzbank Europe Finance (Ireland) plc	Dublin
Commerzbank International S.A.	Luxembourg
Commerzbank Overseas Finance N.V.	Curação
Commerzbank Zrt.	Budapest
CommerzLeasing und Immobilien AG	Düsseldorf 
Erste Europäische Pfandbrief- und Kommunalkreditbank Aktiengesellschaft in Luxemburg	Luxembourg
Eurohypo Aktiengesellschaft	Eschborn
European Bank for Fund Services GmbH (ebase)	Haar near Munich
Gracechurch TL Ltd.	London
Hypothekenbank in Essen AG	Essen
Intermarket Bank AG	Vienna
OLEANDRA Grundstücks-Vermietungsgesellschaft mbH&Co., Objekt Jupiter KG	Düsseldorf
OLEANDRA Grundstücks-Vermietungsgesellschaft mbH&Co., Objekt Luna KG	Düsseldorf
OLEANDRA Grundstücks-Vermietungsgesellschaft mbH&Co., Objekt Neptun KG	Düsseldorf
OLEANDRA Grundstücks-Vermietungsgesellschaft mbH&Co., Objekt Pluto KG	Düsseldorf
OLEANDRA Grundstücks-Vermietungsgesellschaft mbH&Co., Objekt Uranus KG	Düsseldorf
OLEANDRA Grundstücks-Vermietungsgesellschaft mbH&Co., Objekt Venus KG	Düsseldorf
P.T. Bank Finconesia	Jakarta
Stampen S.A.	Brussels
Transfinance a.s.	Prague

## (98) Corporate Governance Code

We have issued our declaration of compliance with the German Corporate Governance Code pursuant to Art. 161 of the German Stock Corporation Act (AktG) and made it available to shareholders on the internet (www.commerzbank.com).

Anie M. Benj Hartmann Month

Frankfurt am Main, March 6, 2007 The Board of Managing Directors

# boards of commerzbank aktiengesellschaft

St	ıр	er	VIS	ory	ув	oa	ra	

Dr. h.c. Martin Kohlhaussen

Chairman

Uwe Tschäge\*) Deputy Chairman

Hans-Hermann Altenschmidt\*)

Dott. Sergio Balbinot

Herbert Bludau-Hoffmann\*)

Astrid Evers\*)

Uwe Foullong\*)

Daniel Hampel\*)

Dr.-Ing. Otto Happel

Dr. jur. Heiner Hasford

Sonja Kasischke\*)

Wolfgang Kirsch\*)

Werner Malkhoff\*)

Prof. h.c. (CHN) Dr. rer. oec.

Ulrich Middelmann (since April 1, 2006)

Klaus Müller-Gebel

Dr. Sabine Reiner\*)

Dr. Erhard Schipporeit (until January 31, 2007)

Dr.-Ing. Ekkehard D. Schulz (until March 31, 2006)

Prof. Dr. Jürgen F. Strube

Dr. Klaus Sturany

Dr.-Ing. E.h. Heinrich Weiss

**Board of Managing Directors** 

Klaus-Peter Müller

Chairman

Martin Blessing

Wolfgang Hartmann

Dr. Achim Kassow

Bernd Knobloch (since April 1, 2006)

Klaus M. Patig

(until January 31, 2007)

Michael Reuther

(since October 1, 2006)

Dr. Eric Strutz

Nicholas Teller

Honorary Chairman of the Supervisory Board Dr. Walter Seipp

<sup>\*)</sup> elected by the Bank's employees

## group auditors' report

We have audited the consolidated financial statements prepared by Commerzbank Aktiengesellschaft, Frankfurt am Main, comprising the balance sheet, the income statement, statement of changes in equity, cash flow statement and the notes to the consolidated financial statements, together with the group management report for the business year from January 1 to December 31, 2006. The preparation of the consolidated financial statements and the group management report in accordance with the IFRSs, as adopted by the EU, and the additional requirements of German commercial law pursuant to § (Article) 315a Abs. (paragraph) 1 HGB ("Handelsgesetzbuch": German Commercial Code) are the responsibility of the Parent Company's Board of Managing Directors. Our responsibility is to express an opinion on the consolidated financial statements and on the group management report based on our audit.

We conducted our audit of the consolidated financial statements in accordance with § 317 HGB and German generally accepted standards for the audit of financial statements promulgated by the Institut der Wirtschaftsprüfer (Institute of Public Auditors in Germany) (IDW) and additionally observed the International Standards on Auditing (ISA). Those standards require that we plan and perform the audit such that misstatements materially affecting the presentation of the net assets, financial position and results of operations in the consolidated financial statements in accordance with the applicable financial reporting framework and in the group management report are detected with reasonable assurance. Knowledge of the business activities and the economic and legal environment of the Group and expectations as to possible misstatements are taken into account in the determination of audit procedures. The effectiveness of the accounting-related internal control system and the evidence supporting the disclosures in the consolidated financial statements and the group management report are examined primarily on a test basis within the framework of the audit. The audit includes assessing the annual financial statements of those

entities included in consolidation, the determination of the entities to be included in consolidation, the accounting and consolidation principles used and significant estimates made by the Company's Board of Managing Directors, as well as evaluating the overall presentation of the consolidated financial statements and the group management report. We believe that our audit provides a reasonable basis for our opinion.

Our audit has not led to any reservations.

In our opinion based on the findings of our audit the consolidated financial statements comply with the IFRSs as adopted by the EU, the additional requirements of German commercial law pursuant to § 315a Abs. 1 HGB and give a true and fair view of the net assets, financial position and results of operations of the Group in accordance with these requirements. The group management report is consistent with the consolidated financial statements and as a whole provides a suitable view of the Group's position and suitably presents the opportunities and risks of future development.

Frankfurt am Main, March 7, 2007

PricewaterhouseCoopers
Aktiengesellschaft
Wirtschaftsprüfungsgesellschaft

Rausch Steinrück
(Wirtschaftsprüfer) (Wirtschaftsprüfer)
(German public auditor) (German public auditor)



## report of the supervisory board



Martin Kohlhaussen

Dear shareholders

During the past business year, we regularly advised the Board of Managing Directors in its conduct of the Bank's affairs and supervised the way in which Commerzbank was managed. The Board of Managing Directors reported to us regularly, promptly and extensively, in both written and verbal form, on all the main developments at

the Bank. We received regular information on the company's business position and the economic situation of its individual business lines, on its corporate planning and on the strategic orientation of the Bank, and we advised the Board of Managing Directors on these topics. Between meetings I, as the Chairman of the Supervisory Board, was constantly informed by the Chairman of the Board of Managing Directors about current business progress and major business events within both the Bank and the Group. We were involved in all decisions of major importance for the Bank, giving our approval wherever required after extensive consultation and examination of the matter.

## Meetings of the Supervisory Board

All told, five ordinary meetings of the Supervisory Board took place in the past financial year.

Eurohypo AG was the focus of our discussions during the past year. The completion of this acquisition, the issuance of hybrid bonds to fund the acquisition and the progress made in integrating Eurohypo into the Commerzbank Group were addressed in detail over the course of several meetings. We also obtained regular, comprehensive reports on the Bank's current business situation and discussed these in detail with the Board of Managing Directors. Another focus of our activities was a review of strategic options for the Bank, in particular potential acquisitions both inside and outside of Germany. In addition, the Board of Managing Directors informed us regularly about the reduction of the Bank's non-strategic equity holdings. We subjected each report of the Board of Managing Directors to critical analysis, in some cases requesting supplementary information, which was always provided immediately and to our satisfaction.

At the meeting on February 14, 2006 our discussion focused in part on the preliminary figures for the past financial year, but mainly on the presentation of the Asset Management segment. Drawing upon detailed documents, the Board of Managing Directors described the business progress and the resulting core responsibilities of this unit and discussed the strategic options with us.

At the meeting on March 28, 2006 we examined the annual financial statements and the consolidated financial statements for 2005; we reported on this in detail in the last annual report. The meeting on May 17, 2006, was devoted exclusively to preparing for the upcoming Annual General Meeting.

At the meeting on July 5, 2006 the Board of Managing Directors presented current developments in the Private and Business Customers and Private Banking departments, outlining the planned measures for further improving results in this segment. To supplement this information, we were informed of the latest developments in Asset Management. In the ensuing discussion, we satisfied ourselves that the expectations and targets that had been presented were plausible and reviewed various possibilities for action. The Board of Managing Directors also reported on the status and strategy of the Corporates & Markets department and on the planned acquisition of a bank in Russia. In intensive talks with the Board of Managing Directors, we reviewed the Board's basic appraisal of the situation in the Russian banking market and talked about the necessary prerequisites for taking this step.

At the meeting on November 2, 2006, the focus of our discussions was mainly strategy and planning, including the budget for 2007 and medium-term planning. Here the targets for the Bank and the Group, which were based on these business figures, were presented to us and we discussed them in detail with the Board of Managing Directors. In addition we listened to reports on the business progress and strategy of the Mittelstandsbank both in Germany and abroad and on projects and staff measures in this area, and were given information about the status of negotiations for the acquisition of a Russian bank. Another topic at this meeting was the Bank's corporate governance, especially the evaluation of the Supervisory Board's examination of its efficiency, adjustments arising due to amendments to the German Corporate Governance Code in June 2006 and the issuance of the annual declaration of compliance. Further details on corporate governance at Commerzbank and on the Supervisory Board's examination of its efficiency can be found in this annual report on pages 13 to 16.

In several meetings, we discussed matters relating specifically to the Board, in particular the new appointments of Mr Knobloch and Mr Reuther to the Board of Managing Directors and the routine extensions of appointments of Board members.

#### Committees

The Supervisory Board continues to have five committees. Their composition appears on page 212 of this annual report.

The Presiding Committee convened four times during the year under review. A circular resolution on capital measures relating to the issuance of shares to employees was also adopted. Its discussions were devoted to preparing the plenary meetings and to studying the topics in greater depth, especially with regard to the business situation and the Bank's strategic orientation. In addition, the Presiding Committee prepared the Supervisory Board decisions on the appointments of Mr Knobloch and Mr Reuther to the Board of Managing Directors and on the extensions of the contracts of members the Board of Managing Directors, and as scheduled addressed matters relating to the compensation of the Board of Managing Directors. We also talked about the Bank's internal audit report and the greatest legal risks the Bank faces. Other topics were loans to Bank staff and members of its boards, and strategic equity holdings in the financial sector.

The Audit Committee met five times altogether in 2006. With the auditors attending, it discussed Commerzbank's financial statements and consolidated financial statements, and also the auditors' reports. The Audit Committee requested the statement of independence by the auditors pursuant to section 7.2.1 of the German Corporate Governance Code and commissioned the auditors to conduct the audit. It arranged the main points of the audit with the auditors, also reaching agreement with them on their fee. The Audit Committee also dealt with commissions for the auditors to perform non-audit services and regularly received reports on the current state and individual findings of the audit of the annual financial statements. Other issues included fraud prevention at the bank and the internal audit. The auditors were represented at the various meetings and reported on their auditing activities.

The Risk Committee convened four times during the past business year. A circular resolution pertaining to the sale of the Bank's holding in Korea Exchange Bank was also adopted, on the basis of extensive documents. At the four meetings, the Risk Committee studied the Bank's risk situation and risk management intensively, especially market, credit and operational risk. Significant individual commitments for the Bank were discussed in detail with the Board of Managing Directors. Another topic was a review of the Bank's policy with regard to equity holdings.

The Social Welfare Committee held one meeting during the year under review in which it dealt with employees' training and qualification at Commerzbank, staff turnover, company healthcare management and various Bank efficiency programmes.

As in previous years, the Conciliation Committee formed pursuant to Art. 27 (3) of the German Co-Determination Act did not have to meet in 2006. The committees regularly reported on their work at plenary sessions.

No conflicts of interest arose for the members of the Supervisory Board during the year under review.

#### Financial statements and consolidated financial statements

The auditors and Group auditors appointed by the Annual General Meeting, PricewaterhouseCoopers Aktiengesellschaft Wirtschaftsprüfungsgesellschaft, Frankfurt am Main, audited the annual financial statements and the consolidated financial statements of Commerzbank AG and also the management reports of the Parent Bank and the Group, giving them their unqualified certification. The financial statements were prepared according to the rules of the German Commercial Code (HGB) and the consolidated financial statements according to International Accounting Standards (IAS) and International Financial Reporting Standards (IFRS). The documents of the financial statements and the auditors' reports, together with the management's proposal for the appropriation of profit, were sent to all members of the Supervisory Board in good time. In addition, the members of the Audit Committee received the complete annexes and notes relating to the auditors' reports; all members of the Supervisory Board had the opportunity to inspect these documents. At the meeting on March 27, 2007 the Audit Committee dealt at length with the financial statements. At the plenary session in our balance-sheet meeting on the same day we also examined the annual financial statements and the consolidated financial statements of Commerzbank AG and also the management reports of the Parent Bank and the Group including the information pursuant to Arts. 289 (4) and 315 (4) of the German Commercial Code (HGB). The auditors attended both the audit committee and plenary meetings, explaining the main findings of their audit and answering questions. At both meetings, the financial statements were discussed at length with the Board of Managing Directors and the representatives of the auditors.

In view of the final outcome of the examination by the Audit Committee and of our own examination, we raised no objections to the financial and consolidated financial statements and concur with the findings of the auditors. The Supervisory Board has approved the financial statements of the Parent Bank and the Group presented by the Board of Managing Directors, and the financial statements of the parent bank may accordingly be regarded as adopted. We concur with the proposal of the Board of Managing Directors regarding the appropriation of profit.

## Notes to the information pursuant to Arts. 289 (4) and 315 (4) of the German Commercial Code (HGB)

Pursuant to Art. 171 (2) of the German Stock Corporation Act (Aktiengesetz), we explain the information required under Arts. 289 (4) and 315 (4) of the German Commercial Code (HGB) in the management report on page 26 et seq. of this annual report as follows:

The structure of the share capital is determined by the Articles of Association. Commerzbank has only issued ordinary shares, there are no preference shares or special rights of individual shareholders. Members of the Board of Managing Directors are appointed and replaced in line with legal requirements and those set forth in the Articles of Association. According to Art. 6 (2) of the Articles of Association, the Board of Managing Directors comprises a minimum of two people; in all other respects the Supervisory Board defines

the number of members on the Board of Managing Directors. Amendments to the Articles of Association have been made easier within the legally permissible scope.

- The authority of the Board of Managing Directors to increase share capital from authorized and conditional capital, to issue convertible bonds or bonds with warrants or profit-sharing certificates and to repurchase own shares allows the Bank to respond appropriately and promptly to changed capital needs.
- The agreements with the members of the Board of Managing Directors in the event of a change of control at Commerzbank are described in detail in the remuneration report on page 20 et seq. and do not require any additional explanation. The employment contracts of employees do not generally contain any provisions in the event of a change of control; the Bank has only accepted these types of provision in exceptional cases.
- The provisions that Commerzbank has negotiated with contract partners as part of its general business activities in the event of a change of control are presented in detail on page 27 and are self-explanatory.

We thank the Board of Managing Directors and all employees for their great personal commitment and efforts, which made Commerzbank's good result in 2006 possible.

For the Supervisory Board

Martin Kohlhaussen

Chairman

Frankfurt am Main, March 27, 2007

Matin Wohlson

# supervisory board

### Dr. Walter Seipp

Honorary Chairman Frankfurt am Main

### Dr. h.c. Martin Kohlhaussen

Chairman Frankfurt am Main

## Uwe Tschäge\*)

Deputy Chairman Commerzbank AG Düsseldorf

#### Hans-Hermann Altenschmidt\*)

Commerzbank AG Essen

#### **Dott. Sergio Balbinot**

Managing Director Assicurazioni Generali S.p.A. Trieste

#### Herbert Bludau-Hoffmann\*)

Dipl.-Volkswirt ver.di National Administration Financial Services Essen

## Astrid Evers\*)

Commerzbank AG Hamburg

## Uwe Foullong\*)

Member of the ver.di National Executive Committee Berlin

### Daniel Hampel\*)

Commerzbank AG Berlin

#### Dr.-Ing. Otto Happel

Manager Luserve AG Lucerne

#### Dr. jur. Heiner Hasford

Member of the Board of Managing Directors Münchener Rückversicherungs-Gesellschaft AG Munich

## Sonja Kasischke\*)

Commerzbank AG Brunswick

#### Wolfgang Kirsch\*)

Commerzbank AG Frankfurt am Main

## Werner Malkhoff\*)

Commerzbank AG Frankfurt am Main

# Prof. h.c. (CHN) Dr. rer. oec. Ulrich Middelmann

Deputy Chairman of the Board of Managing Directors ThyssenKrupp AG Düsseldorf (since April 1, 2006)

#### Klaus Müller-Gebel

Lawyer Frankfurt am Main

## Dr. Sabine Reiner\*)

Trade Union Specialist
Economic Policy
ver.di National Administration
Berlin

#### **Dr. Erhard Schipporeit**

Consultant Hanover (until January 31, 2007)

#### Prof. Dr. Jürgen F. Strube

Chairman of the Supervisory Board BASF Aktiengesellschaft Ludwigshafen

#### **Dr. Klaus Sturany**

Member of the Board of Managing Directors RWE Aktiengesellschaft Essen

## Dr.-Ing. E.h. Heinrich Weiss

Chairman SMS GmbH Düsseldorf

<sup>\*)</sup> elected by the Bank's employees

# committees of the supervisory board

**Presiding Committee** Dr. h.c. Martin Kohlhaussen, Chairman

Werner Malkhoff

Prof. Dr. Jürgen F. Strube

Uwe Tschäge

**Audit Committee** Klaus Müller-Gebel, Chairman

Hans-Hermann Altenschmidt

Dott. Sergio Balbinot Dr.-Ing. Otto Happel Wolfgang Kirsch

**Risk Committee** Dr. h.c. Martin Kohlhaussen, Chairman

> Dr. jur. Heiner Hasford Klaus Müller-Gebel

Dr.-Ing. E.h. Heinrich Weiss

**Social Welfare Committee** Dr. h.c. Martin Kohlhaussen, Chairman

> Astrid Evers Daniel Hampel Klaus Müller-Gebel Uwe Tschäge

Dr.-Ing. E.h. Heinrich Weiss

**Conciliation Committee** Dr. h.c. Martin Kohlhaussen, Chairman

(Art. 27, (3), German Co-determination Act) Werner Malkhoff

Prof. Dr. Jürgen F. Strube

Uwe Tschäge

## central advisory board

### Dr. Burckhard Bergmann

Chairman of the Board of Managing Directors E.ON Ruhrgas AG Essen Member of the Board of Managing Directors E.ON AG Düsseldorf

## **Dominic Brenninkmeyer**

Senior Partner BREGAL INVESTMENTS Düsseldorf

#### Dr. Hubertus Erlen

Deputy Chairman of the Supervisory Board Bayer Schering Pharma AG Berlin

#### **Dietrich-Kurt Frowein**

Frankfurt am Main

## Gabriele Galateri di Genola

Chairman Mediobanca Banca di Credito Finanziario S.p.A. Milan

## Prof. Dr. Johanna Hey

Head of Institute of Fiscal Law University of Cologne Cologne

# Prof. Dr.-Ing. Dr.-Ing. E.h. Hans-Peter Keitel

Chairman of the Board of Managing Directors HOCHTIEF AG Essen

#### **Uwe Lüders**

Chairman of the Board of Managing Directors L. Possehl & Co. mbH Lübeck

#### Friedrich Lürssen

Chief Executive Fr. Lürssen Werft GmbH & Co. KG Bremen

#### **Wolfgang Mayrhuber**

Chairman of the Board of Managing Directors Deutsche Lufthansa Aktiengesellschaft Cologne/Frankfurt am Main

#### Friedrich Merz, MdB

Lawyer Mayer, Brown, Rowe & Maw LLP Berlin/Frankfurt am Main

## Dr. Jörg Mittelsten Scheid

Chairman of the Advisory Board Vorwerk & Co. KG Wuppertal

#### Dr. Christoph M. Müller

Lawyer Member of the Shareholders' Committee and the Supervisory Board Vaillant GmbH Remscheid

## **Hans Dieter Pötsch**

Member of the Board of Managing Directors Volkswagen AG Wolfsburg

#### Dr. Jürgen Radomski

Member of the Board of Managing Directors Siemens AG Munich

### Dr. h.c. Hans Reischl

Cologne

### Dr. Axel Frhr. v. Ruedorffer

**Bad Homburg** 

#### Dr. Ernst F. Schröder

General Partner
Dr. August Oetker KG
Bielefeld

#### Jürgen Schulte-Laggenbeck

Member of the Board of Managing Directors OTTO (GmbH + Co KG) Hamburg

#### Dr.-Ing. Ulrich Schumacher

General Partner Francisco Partners AG Munich

#### Dr. Walter Thiessen

Chairman of the Board of Managing Directors AMB Generali Holding AG Aachen

## Dr. Klaus Trützschler

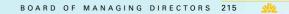
Member of the Board of Managing Directors Franz Haniel & Cie. GmbH Duisburg

### Dr. Michael Werhahn

Member of the Board of Managing Directors Wilh. Werhahn KG Neuss

#### Dr. Wendelin Wiedeking

Chairman of the Board of Managing Directors President and Chief Executive Officer Dr. Ing. h.c. F. Porsche AG Stuttgart







## Michael Reuther

214

# Banking departments

Group Treasury
Public Finance

Staff department Legal Services

#### r. Achim Kassow

# **Banking departments**German

Asset Management
International
Asset Management
Private Banking

Business Customers
Retail Credit

Private and

comdirect bank AG

#### Nicholas Telle

# Banking department Corporates & Markets

Regions abroad Western Europe America

Africa

## **Wolfgang Hartmann**

## Staff departments

Credit Risk and Economic Capital Control

Risk Strategy/Market and Operationel Risk Control

Credit Risk Management Private and Business Customers

Global Credit Risk Management Corporates & Markets

Global Credit Risk Management Commercial Real Estate and Public Finance

## Klaus-Peter Müller

Chairman of the Board of Managing Directors

## Staff departments

Group Communications
Strategy and Controlling

## Martin Blessing

# Banking departments

Corporate Banking Financial Institutions

Transaction Banking

# Service departments Information Technology

Regions abroad
Central and Eastern Europ

Central and Eastern Europe Asia

#### Or. Eric Strutz

## Staff departments

Accounting and Taxes Financial Controlling Group Compliance Human Resources Internal Auditing

Service department
Organization

## Bernd Knobloch

# Banking department Commercial Real Estate

Commerz Grundbesitz-

gesellschaft mbH

CommerzLeasing und Immobilien AG

## regional board members

#### **CORPORATE CUSTOMERS**

#### Peter Bürger

Asia, Oceania

#### **Martin Fischedick**

Mittelstand

Bielefeld, Bremen, Cologne, Dortmund, Düsseldorf, Essen, Hamburg, Hanover

#### Jochen H. Ihler

Mittelstand

Frankfurt, Mainz, Mannheim, Munich, Nuremberg, Stuttgart

#### **Andreas Kleffel**

Larger corporates centres Western Germany

#### **Klaus Kubbetat**

Mittelstand

Berlin, Central Germany Larger corporates unit Eastern Germany

#### Wilhelm Nüse

Central and Eastern Europe, CIS

#### **Andreas Schmidt**

Larger corporates centres Central, Southern, South-Western Germany

#### **Werner Weimann**

Larger corporates centres Northern Germany Center of Competence

- Renewable Energies
- Global Shipping

#### **PRIVATE CUSTOMERS**

#### **Gustav Holtkemper**

Bielefeld, Bremen, Cologne, Dortmund, Düsseldorf, Essen, Hamburg, Hanover, Kiel, Wuppertal

#### Joachim Hübner

Berlin, Dresden, Erfurt, Frankfurt, Leipzig, Mainz, Mannheim, Munich, Nuremberg, Stuttgart

# group chief operating officer

#### **Frank Annuscheit**

Information Technology Transaction Banking

## group managers

**Markus Beumer** 

Corporate Banking

Tanja Birkholz

Risk Strategy/Market and Operational Risk Control (as of April 1, 2007)

**Udo Braun** 

Transaction Banking Markets

**Dr. Thorsten Broecker** 

**Financial Controlling** 

Peter Bürger

Risk Control (until March 31, 2007)

**Dr. Detlev Dietz** 

Chief Operating Officer Asset Management

Jörg Erlebach

Credit Risk and Economic Capital Control (as of April 1, 2007)

**Dr. Mihael Foit** 

IT Production

Dr. Kai Franzmeyer

**Group Treasury** 

Dr. Bernhard Fuhrmann

Commercial Real Estate

Günter Hugger

Legal Services Chief Legal Adviser

**Oliver Jost** 

**Group Compliance** 

**Wolfgang Kirsch** 

Organization

Dr. Sebastian Klein

Asset Management

Germany

Jochen Klösges

Strategy and Controlling

**Hartwig Kock** 

Internal Auditing

Dr. Jörg Krämer

Corporates & Markets Research

**Ulrich Leistner** 

Corporates & Markets

Client Relationship Management

**Corinna Barbara Linner** 

**Accounting and Taxes** 

**Richard Lips** 

**Group Communications** 

**Christof Maetze** 

Financial Institutions

Michael Mandel

**Private and Business Customers** 

Hugues de la Marnierre

Corporates & Markets

Sales

Thomas Müssener

IT Applications

Markus Plümer

Corporates & Markets

Research

**Albert Reicherzer** 

Transaction Banking Backoffice

Dr. Thorsten Reitmeyer

**Private Banking** 

**Michael Schmid** 

Global Credit Risk Management

Corporates & Markets

**Roman Schmidt** 

Corporates & Markets

**Corporate Finance** 

**Dirk Wilhelm Schuh** 

Global Credit Risk Management

Commercial Real Estate and

**Public Finance** 

**Michael Seelhof** 

Chief Operating Officer

Corporates & Markets

**Ulrich Sieber** 

**Human Resources** 

Willi Ufer

Corporates & Markets

Markets

**Christian Weber** 

**Retail Credit** 

Klaus Windheuser

Credit Risk Management

**Private and Business Customers** 

**Roland Wolf** 

**IT Support** 

# managers of domestic main branches

**CORPORATE BANKING** 

**Berlin** 

Jörg Schauerhammer

Bielefeld

**Thomas Elshorst** 

**Bremen** 

Carl Kau

**Central Germany** 

Kai Uwe Schmidt

Cologne

Michael H. G. Hoffmann

**Dortmund** 

Karl-Friedrich Schwagmeyer

Düsseldorf

Manfred Breuer

Essen

Hans Engelmann

Frankfurt am Main

Günter Tallner

**Hamburg** 

Jürgen Werthschulte

Hanover

Frank Schulz

Mainz

Peter Radermacher

Mannheim

Ilse Maria Arnst

Munich

Michael Bücker

Nuremberg

Bernd Grossmann

**Stuttgart** 

Klaus-Uwe Mühlenbruch

Larger corporates centres

**Corporate Banking** 

Düsseldorf

Peter Ahls

Munich

Sven Gohlke

**Stuttgart** 

Dr. Bernd Laber

**PRIVATE AND** 

**BUSINESS CUSTOMERS** 

**Berlin** 

**Thomas Minks** 

**Bielefeld** 

Edwin Kieltyka

**Bremen** 

Wolfgang Schönecker

Cologne

Michael Sonnenschein

**Dortmund** 

Dieter Mahlmann

Dresden

Dr. Mathias Ullrich

Düsseldorf

Andreas Vogt

**Erfurt** 

Andreas Fabich

Essen

Manfred Schlaak

Frankfurt am Main

Klaus Heyer

**Hamburg** 

**Erhard Mohnen** 

Hanover

Michael Koch

Kiel

Michael Görtz

Leipzig

Roland Löffler

Mainz

Alberto Kunze

Mannheim

Jochen Haaf

Munich

Hans-Peter Rien

Nuremberg

Frank Haberzettel

Stuttgart

**Thomas Vetter** 

Wuppertal

Dr. Bernd Türk

# managers of foreign branches

**Amsterdam** 

Dirk Dreiskämper

Atlanta

**Edward Forsberg** 

**Barcelona** 

Alois Brüggemann

**Bratislava** 

Martin Horváth

**Brno** 

Bronislav Hybl

**Brussels** 

Burkhard von der Osten

Chicago

John Marlatt

**Hong Kong** 

Harald W. A. Vogt

**Johannesburg** 

Clive Kellow

London

Günter Jerger Dereck Rock Harry Yergey

Los Angeles

Christian Jagenberg

Madrid

Mariano Riestra

Milan

Cristina Sironi-Sommer

**New York** 

Werner Boensch Joachim Döpp

**Paris** 

Felix Rüther

**Prague** 

Günter Steiner Dr. Jutta Walter

Shanghai

Michael Reichel

Singapore

Dr. Thomas Roznovsky

Tokyo

Norio Yatomi

## board of trustees of commerzbank foundation

Dr. h.c. Martin Kohlhaussen

Chairman

Frankfurt am Main

Prof. Dr. Dr. h.c. mult. Jürgen Mittelstrass

Constance

Klaus-Peter Müller

Frankfurt am Main

Klaus Müller-Gebel

**Bad Soden** 

**Michael Hocks** 

Frankfurt am Main

**Executive Board** 

Dagmar Ruhl

Dr. Werner Verbockett

# managers of domestic group companies

## **CBG Commerz Beteiligungs**gesellschaft Holding mbH

Dr. Armin Schuler

#### comdirect bank AG

Dr. Andre Carls Torsten Daenert Karin Katerbau

#### cominvest

#### **Asset Management GmbH**

Dr. Sebastian Klein Michael Hartmann Volker Kurr Ingo Mainert

## **Commerz Business Consulting GmbH**

Dr. Ralf Klinge

## **Commerz Grundbesitz**gesellschaft mbH

Dr. Frank Pörschke Dr. Heiko Beck Leo Lousberg

## CommerzLeasing und **Immobilien AG**

**Hubert Spechtenhauser Eberhard Graf Roland Potthast** Günter Ress

## **Commerz Service Gesellschaft** für Kundenbetreuung mbH

Jens Müller Irmgard Röhm

## Eurohypo AG

Bernd Knobloch Joachim Plesser Henning Rasche Dirk Wilhelm Schuh Martin Zielke

## **European Bank for Fund Services GmbH**

**Rudolf Gever** Franz Günzl

## Hypothekenbank in Essen AG

**Hubert Schulte-Kemper Burkhard Dallosch** Michael Fröhner

## managers of foreign group companies

## **BRE Bank SA**

#### Warsaw

Slawomir Lachowski Jerzy Jóźkowiak

Bernd Loewen

Rainer Peter Ottenstein

Wieslaw Thor Janusz Wojtas

# Caisse Centrale de Réescompte, S.A.

#### **Paris**

Hervé de Boysson Daniel Terminet Pierre Vincent

#### cominvest

# Asset Management S.A. Luxembourg

Heinrich Echter Dr. Thomas Görgen

#### cominvest

**Asset Management Ltd.** 

#### **Dublin**

Eoin Mangan

# Commerzbank Asset Management Asia Pacific Ltd.

#### Singapore

**Ubbo Oltmanns** 

## Commerzbank Capital Markets Corporation

## **New York**

Matthew P. Kennedy

## Commerzbank (Eurasija) SAO

#### Moscow

Andreas D. Schwung

# Commerzbank Europe (Ireland) Dublin

John Bowden Andreas Krebs

# Commerzbank International S.A. Luxembourg

Bernd Holzenthal Cornelius Obert

## Commerzbank

(South East Asia) Ltd.

## **Singapore**

Dr. Thomas Roznovsky

# Commerzbank (Switzerland) Ltd Zurich

Dr. Bernhard Heye

Rolf Müller

#### Geneva

Jean-Pierre de Glutz

# Commerzbank Zrt.

## Budapest

Támas Hák-Kovács Oliver Sipeer

## Commerz (East Asia) Ltd. Hong Kong

Harald W. A. Vogt

## Erste Europäische Pfandbriefund Kommunalkreditbank AG Luxembourg

Hans-Dieter Kemler Gerard-Jan Bais

# Jupiter International Group plc London

Jonathan Carey

**Edward Bonham Carter** 

## regional advisory committees

### BADEN-WÜRTTEMBERG

#### **Dr. Ulrich Brocker**

General Manager SÜDWESTMETALL Verband der Metall- und Elektroindustrie Baden-Württemberg e. V. Stuttgart

#### Prof. Dr. Ulrich Hemel

Chairman 2D-Holding GmbH (Süddekor/Dakor Group) Laichingen

#### Manfred Höhn

Neustadt

#### Hans Ulrich Holdenried

Chairman Hewlett-Packard GmbH Böblingen

## Dr. Stefan von Holtzbrinck

Chairman Georg von Holtzbrinck GmbH **Publishing Group** Stuttgart

## Dr. Björn Jansen

Managing Partner Mannheimer Morgen/ Dr. Haas GmbH Mannheim

#### Dr. Hermann Jung

Member of the Board of **Managing Directors** Voith AG Heidenheim

#### **Detlef Konter**

Head of Finance and Accounting Robert Bosch GmbH Stuttgart

#### Dr. Thomas Lindner

Chairman and General Partner **GROZ-BECKERT KG** Albstadt (Ebingen)

#### Hon. Senator

#### Dr. h.c. Adolf Merckle

Lawyer Proprietor Merckle/ratiopharm Group Blaubeuren

#### **Reinhard Nowak**

President / CEO **Glatt Group** Glatt GmbH Binzen

#### Franz-Josef Pützer

Chairman of the Executive Board Aluminium-Werke Wutöschingen AG & Co. KG Wutöschingen

#### **Joachim Reinhardt**

Chief Financial Officer (CFO) Hugo Boss AG Metzingen

## **Dr. Hermann Roemer**

Altdorf

#### **Bernhard Schreier**

Chairman of the Board of **Managing Directors** Heidelberger Druckmaschinen AG Heidelberg

#### **Harald Seidelmann**

Member of the Executive Board badenova AG & Co. KG Freiburg

#### **Peter Smits**

Chairman of the Board of **Managing Directors** ABB AG Mannheim

#### Dr. Stefan Wolf

Chairman of the Board of **Managing Directors** ElringKlinger AG Dettingen/Erms

#### **BAVARIA**

## Lawyer

#### **Manfred Behrens**

Chief Executive Officer Swiss Life Deutschland Munich

#### Dipl.-Betriebswirt Dieter Bellé

Member of the Board of **Managing Directors LEONI AG** Nuremberg

## Frank A. Bergner

Managing Partner **Richard Bergner Holding** GmbH & Co. KG Schwabach

#### Dr. Andreas Buske

Member of the Board of **Managing Directors** Zwiesel Kristallglas AG Zwiesel

#### Dr. sc. pol. Wolfgang Colberg

General Manager BSH Bosch und Siemens Hausgeräte GmbH Munich

#### **Sten Daugaard**

Chief Financial Officer SGL Carbon AG Wiesbaden

#### Karl Haeusgen

Managing Partner HAWE Hydraulik GmbH & Co. KG Munich

#### Frank Haun

Chairman Krauss-Maffei Wegmann GmbH & Co. KG Munich

# Dipl.-Wirtsch.-Ing. Dirk Heidenreich

Chief Executive Officer Semikron International GmbH Nuremberg

#### **Uwe Herold**

Chief Financial Officer Werkzeugmaschinenfabrik Adolf Waldrich Coburg GmbH & Co. KG Coburg

#### **Thomas Hetmann**

Chief Financial Officer INA-Holding Schaeffler KG Herzogenaurach

#### **Rainer Hilpert**

Member of the Executive Board GEMA Gesellschaft für musikalische Aufführungsund mechanische Vervielfältigungsrechte Munich

#### Dr. h.c. Karlheinz Hornung

Member of the Board of Managing Directors MAN AG Munich

#### Dipl.-Wirtsch.-Ing. Thomas Kaeser

General Manager KAESER KOMPRESSOREN GmbH Coburg

#### Prof. Dr. Dr. h.c. Anton Kathrein

Managing General Partner KATHREIN-Werke KG Rosenheim

#### Peter Köhr

Member of the Executive Board Martin Bauer-Gruppe MB-Holding GmbH & Co. KG Vestenbergsgreuth

#### Dr. Karl-Hermann Lowe

Member of the Board of Managing Directors Allianz Deutschland AG Munich

#### Dipl.-Ing. Thomas Netzsch

Managing Partner Erich Netzsch GmbH & Co. Holding KG Selb

#### **Karsten Odemann**

Member of the Board of Managing Directors Sixt AG Pullach

#### **Prof. Susanne Porsche**

Producer sanset Film & Fernsehproduktionen GmbH Munich

#### Dr. Lorenz M. Raith

Herzogenaurach

#### Dipl.-Ing. Helmuth Schaak

Chairman of the Supervisory Board Leistritz AG Nuremberg

#### Dr. Hans Seidl

Chairman of the Supervisory Board Vinnolit Kunststoff GmbH & Co. KG Ismaning

#### Klaus Steger

Member of the Board of Managing Directors ERWO Holding AG Nuremberg

#### **Reiner Winkler**

Member of the Board of Managing Directors (CFO) MTU Aero Engines Holding AG Munich

#### **Dr. Peter Zattler**

Member of the Executive Board and CFO Giesecke & Devrient GmbH Munich

#### BERLIN

#### Dr. Horst Dietz

General Manager Industrials Investment Council GmbH Berlin

#### Jan Eder

General Manager Berlin Chamber of Industry and Commerce Berlin

#### Friedrich Floto

Treasurer Novelis AG Zurich/Switzerland

#### Dipl.-Ing. Hermann Hauertmann

Managing Partner Schwartauer Werke GmbH & Co. Kakao Verarbeitung Berlin Berlin

#### Joachim Hunold

Chairman of the Board of Managing Directors Air Berlin PLC Berlin

#### Dipl.-Kaufmann Joachim Klein

Managing Partner Umlauf & Klein Group GmbH & Co. Berlin

#### Dr. Hartmann Kleiner

Lawyer General Manager VME Verband der Metall- und Elektro-Industrie in Berlin und Brandenburg e.V. Berlin

#### Hans-Ulrich Klose, MdB

Deputy Chairman of Foreign Affairs Committee **Deutscher Bundestag** Berlin

#### Dr.-Ing. E.h. Hartmut Mehdorn

Chairman of the Board of Managing Directors Deutsche Bahn AG Berlin

### Dr. Hans-Jürgen Meyer

Member of the Board of Managing Directors Vattenfall Europe AG Berlin

#### **Manfred Neubert**

Chairman of the Board of **Managing Directors** Willy Vogel AG Berlin

#### **Manfred Freiherr von Richthofen**

**Honorary President** Deutscher Olympischer Sportbund Berlin

#### Dr. Attilio Sebastio

Member of the Board of **Managing Directors** Berlin-Chemie AG Berlin

#### **Ulrich Seelemann**

President of the Consistory **Protestant Church** Berlin-Brandenburg -Silesian Upper Lusatia Berlin

#### Volker Seidel

Member of the Board of **Managing Directors** Volksfürsorge Versicherungsgruppe Hamburg

#### Dr. Jörg Helmut Spiekerkötter

Organon BioSciences N.V. Oss/The Netherlands

#### Dipl.-oec. Felix Strehober

Head of Finance and Controlling **GAZPROM Germania GmbH** Berlin

#### **Volker Ullrich**

Partner Zuckerhandelsunion GmbH Berlin

#### **BRANDENBURG**

#### **Dr. Andreas Hungeling**

General Manager PCK Raffinerie GmbH Schwedt

#### Jörg Schönbohm

Minister of the Interior **Deputy Minister-President** State of Brandenburg Potsdam

#### Dipl.-Kaufmann Michael Söhlke

Chairman of the Board of **Managing Directors** E.ON edis AG Fürstenwalde/Spree

#### **BREMEN**

#### Hans-Christoph Enge

Partner Lampe & Schwartze KG Bremen **British Honorary Consul** 

#### Edgar Grönda

General Manager/Lawyer Schultze & Braun Rechtsanwaltsgesellschaft für Insolvenzverwaltung mbH **Bremen** 

#### Jürgen Holtermann

General Manager bremenports GmbH & Co. KG Bremen

#### Dipl.-Kaufmann Ulrich Mosel

General Manager H. Siedentopf GmbH & Co. KG **Bremen** 

#### Senator Dr. Ulrich Josef Nussbaum

Senator for Finances Free Hanseatic City of Bremen **Bremen** 

#### Hillert Onnen

Member of the Executive Board **BLG LOGISTICS** GROUP AG & Co. KG **Bremen** 

#### Lutz H. Peper

Managing Partner Willenbrock Fördertechnik GmbH & Co. KG Bremen

#### **HAMBURG**

#### **Thomas Cremer**

Managing Partner Peter Cremer Holding GmbH & Co. KG Hamburg

#### **Rainer Detering**

Member of the Board of Managing Directors Finance and Accounting HELM AG Hamburg

#### **Kurt Döhmel**

Chairman Deutsche Shell Holding GmbH Hamburg

#### Dr. Karin Fischer

Majority Shareholder DKV EURO SERVICE GmbH & Co. KG Düsseldorf

#### **Mogens Granborg**

Executive Vice President Danisco A/S Copenhagen/Denmark

#### **Rainer Grimm**

Chief Financial Officer Symrise Group Holzminden

#### **Prof. Dr. Ernst Haider**

Chairman Verwaltungs-Berufsgenossenschaft Hamburg

#### Hon. Senator Horst R. A. Hansen

Deputy Chairman of the Supervisory Board OTTO AG Hamburg

#### Dipl.-Kaufmann Hans-Dieter Kettwig

General Manager ENERCON GmbH Aurich

#### **Dr. Thomas Klischan**

General Manager NORDMETALL Verband der Metall- und Elektroindustrie e.V. Hamburg, Schleswig-Holstein und Mecklenburg-Vorpommern Hamburg

#### Prof. Dr. Norbert Klusen

Chief Executive Techniker Krankenkasse Hamburg

#### **Axel Krieger**

Chairman of the Board of Managing Directors freenet.de AG Hamburg Chairman of the Board of Managing Directors mobilcom AG Büdelsdorf

#### Ralph P. Liebke

Chairman Aon Jauch & Hübener GmbH Hamburg

#### Dr. Arno Mahlert

Member of the Board of Managing Directors Tchibo Holding AG Hamburg

#### **Andreas Maske**

Managing Director Maske AG Hamburg

#### Prof. Dr. Ulrich Nöhle

**Brunswick** 

#### Hans Joachim Oltersdorf

Member of the Supervisory Board Fielmann AG Hamburg Managing Partner MPA Pharma GmbH Trittau

#### **Prof. Jobst Plog**

Director General Norddeutscher Rundfunk Hamburg

#### Prof. Dr. h.c. Herbert Rebscher

Chief Executive DAK Deutsche Angestellten Krankenkasse Hamburg

#### Wilfried Reschke

Copenhagen

#### **Dr. Walter Richtberg**

Media Coordinator of Hamburg Senate Department of Commerce and Labour Hamburg

#### **Erck Rickmers**

Managing Partner Nordcapital Holding GmbH & Cie. KG Hamburg

#### Peter-Joachim Schönberg

Member of the Board of Managing Directors Behn Meyer Holding AG Hamburg

#### Dr. Bernhard von Schweinitz

Notary Notariat am Gänsemarkt Hamburg

#### Jörn Stapelfeld

Deputy Chairman of the **Board of Managing Directors** Volksfürsorge Versicherungsgruppe Hamburg

#### **Malte von Trotha**

Chairman dpa Deutsche Presse-Agentur **GmbH** Hamburg

#### Prof. Dr. Fritz Vahrenholt

Chairman of the Board of Managing Directors REpower Systems AG Hamburg

#### Dr. Gerd G. Weiland

Lawyer Hamburg

#### Karl Udo Wrede

Member of the Executive Board Ganske Verlagsgruppe GmbH Hamburg

#### Dipl.-Kaufmann Ulrich Ziolkowski

Member of the Board of **Managing Directors** ThyssenKrupp Marine Systems AG Hamburg

#### Dipl.-Kaufmann Hans-Joachim Zwarg

H.-J. Zwarg Consulting Sierksdorf

#### **HESSE**

#### Dr. Erich Coenen

Frankfurt am Main

#### Dr. Jürgen W. Gromer

President Tyco Electronics Corporation Harrisburg, PA, USA Bensheim, Germany

#### Gerd Grünenwald

Group Managing Director/ Chairman Goodyear Dunlop Tires Germany GmbH Hanau

#### Dipl.-Kaufmann Wolfgang Gutberlet

Chief Executive Officer tegut... Gutberlet Stiftung & Co. Fulda

#### **Ludger Heuberg**

Member of the Board of **Managing Directors** Chief Financial Officer Thomas Cook AG Oberursel

#### **Dirk Hinkel**

Managing Partner Hassia Mineralquellen GmbH & Co. KG **Bad Vilbel** 

#### **Wolf Hoppe**

Managing Director **HOPPE AG** Stadtallendorf

#### Dr. Marietta Jass-Teichmann

Managing Partner Papierfabrik Adolf Jass GmbH & Co. KG Fulda General Manager Papierfabrik Adolf Jass Schwarza GmbH

#### Dr. Norbert Käsbeck

Wiesbaden

#### Dr. Dagobert Kotzur

Chairman Schunk GmbH Giessen

#### Dipl.-Ing. Roland Lacher

Chairman of the Supervisory Board Singulus Technologies AG Kahl

#### Jürgen Lemmer

Bad Homburg v.d.H.

#### Stefan Messer

Chairman Messer Group GmbH Sulzbach

#### **Axel Obermayr**

Member of the Board of **Managing Directors** Volksfürsorge Versicherungsgruppe Hamburg

#### Dr. Michael Ramroth

Member of the Board of Managing Directors (CFO) **Biotest AG** Dreieich

#### **Ralph Riedle**

Technical Director
DFS Deutsche Flugsicherung
GmbH
Langen

#### **Peter Steiner**

Partner
One Equity Partners
Europe GmbH
Frankfurt am Main

#### **Dr. Dieter Truxius**

Member of the Executive Board Heraeus Holding GmbH Hanau

#### **Alexander Wiegand**

Managing Partner
WIKA Alexander Wiegand
GmbH & Co. KG
Klingenberg

#### **LOWER SAXONY**

#### **Ralf Brammer**

Chief Financial Officer AWD Holding AG Hanover

#### Kaj Burchardi

Executive Director Sappi International S.A. Brussels

#### Claas E. Daun

Chairman of the Board of Managing Directors DAUN & CIE. AG Rastede

#### **Dr. Heiner Feldhaus**

Chairman of the Board of Managing Directors Concordia Versicherungs-Gesellschaft a.G. Hanover

#### Dr.-Ing. Heinz Jörg Fuhrmann

Member of the Board of Managing Directors Salzgitter AG Salzgitter

#### **Alfred Hartmann**

Captain and Shipowner Chairman of the Board of Managing Directors Atlas Reederei AG Leer

#### Albrecht Hertz-Eichenrode

Chief Executive Officer HANNOVER Finanz GmbH Hanover

#### Andreas R. Herzog

Chief Financial Officer Bühler AG Uzwil/Switzerland

#### Dipl.-Kaufmann Axel Höbermann

Chairman of the Supervisory Board LUCIA AG Lüneburg

#### Ingo Kailuweit

Chief Executive Kaufmännische Krankenkasse – KKH Hanover

#### Dr. Gernot Kalkoffen

Chief Executive Officer ExxonMobil Central Europe Holding GmbH Hamburg

#### Dr. Joachim Kreuzburg

Chairman of the Board of Managing Directors Sartorius AG Göttingen

#### Dr. Günter Mahlke

Deputy Chairman of the Administration Committee Ärzteversorgung Niedersachsen Hanover

#### **Andreas Picolin**

Deputy Chairman of the Board of Managing Directors NORDENIA INTERNATIONAL AG Greven

#### Dr. Immo Querner

Chief Financial Officer Talanx AG Hanover

#### Dipl.-Volkswirt Ernst H. Rädecke

Managing Partner
C. Hasse & Sohn,
Inh. E. Rädecke GmbH & Co.
Uelzen

#### **Joachim Reinhart**

President + COO Panasonic Europe Ltd. Wiesbaden

#### **Dr. Peter Schmidt**

Chairman TROESTER GmbH & Co. KG Hanover

#### **Dipl.-Kaufmann Peter Seeger**

Manager Shared Service Center TUI AG Hanover

#### **Bruno Steinhoff**

Chairman Steinhoff International Holdings Ltd. Johannesburg/South Africa

#### Dr. rer. pol. Bernd Jürgen Tesche

Chairman SOLVAY GmbH Hanover

#### Wilhelm Wackerbeck

Chairman of the Advisory Board **WERTGARANTIE** Technische Versicherung AG Hanover

#### Dipl.-Math. Hans-Artur Wilker

Member of the Executive Board MEYER NEPTUN GmbH Papenburg

#### **MECKLENBURG-WESTERN POMERANIA**

#### Prof. Dr. med. Dietmar Enderlein

Chief Executive Officer MEDIGREIF-Unternehmensgruppe Greifswald

#### NORTH RHINE-WESTPHALIA

#### Dr. Stella A. Ahlers

Chairman of the Board of **Managing Directors** Ahlers AG Herford

#### Theo Albrecht

Member of the Administrative Board Aldi GmbH & Co. KG's Essen

#### **Werner Andree**

Member of the Board of **Managing Directors** Vossloh AG Werdohl

#### **Peter Bagel**

**General Partner** A. Bagel Düsseldorf, Bagel Druck GmbH & Co. KG Ratingen, Karl Rauch Verlag KG Düsseldorf

#### Wolfgang van Betteray

Senior Partner Kanzlei Metzeler – van Betteray Rechtsanwälte - Steuerberater Düsseldorf

#### **Ulrich Bettermann**

Managing Partner OBO Bettermann GmbH & Co. Menden

#### Wilhelm Alexander Böllhoff

Managing Partner Böllhoff Group Bielefeld

#### Wilhelm Bonse-Geuking

**Group Vice President** BP p.l.c. **Bochum** 

#### **Dipl.-Kaufmann Werner Borgers**

Chairman of the Board of **Managing Directors** President & CEO **BORGERS AG Bocholt** 

#### **Dipl.-Volkswirt Peter Bosbach**

General Manager Schäfer Werke GmbH Neunkirchen

#### Dipl.-oec. Hans-Peter Breker

Member of the Board of Managing Directors ThyssenKrupp Technologies AG Essen

#### Dr. Joachim Breuer

General Manager Hauptverband der gewerblichen Berufsgenossenschaften Sankt Augustin

#### Holger Brückmann-Turbon

Chairman of the Board of **Managing Directors** Turbon AG Hattingen

#### Dr. Klaus Bussfeld

Senior Partner Consult & Strategy GmbH Berlin

#### Dr. Guido Colsman

General Manager Krüger GmbH & Co. KG Bergisch Gladbach

#### Rudolph Erbprinz von Croÿ

Herzog von Croÿ'sche Verwaltung Dülmen

#### **Gustav Deiters**

Managing Partner Crespel & Deiters GmbH & Co. KG Ibbenbüren

#### Dr. Peter Diesch

Member of the Board of Managing Directors KarstadtQuelle AG Essen

#### Dr. jur. Hansjörg Döpp

General Manager Verband der Metallund Elektro-Industrie Nordrhein-Westfalen e.V. and Landesvereinigung der Arbeitgeberverbände Nordrhein-Westfalen e.V. Düsseldorf

#### **Klaus Dohle**

Managing Partner
Dohle Handelsgruppe
Holding GmbH & Co. KG
Siegburg

#### Dr. Udo Eckel

General Manager
V & I Management
GmbH & Co. KG,
General Manager
BFH Beteiligungsholding GmbH
Wachtendonk

#### **Christian Eigen**

Deputy Chairman of the Board of Managing Directors MEDION AG Essen

#### **Norbert Fiebig**

Member of the Board of Managing Directors REWE Zentral AG Cologne

#### **Norbert Frece**

Member of the Executive Board Ruhrverband Essen

#### **Heinz Gawlak**

Chairman AMB Generali Asset Managers Kapitalanlagegesellschaft mbH Cologne

#### Jens Gesinn

Member of the Board of Managing Directors MAN Ferrostaal AG Essen

#### Rainer Gölz

Managing Partner
WITTE Automotive GmbH
Velbert

#### Claes Göransson

General Manager Vaillant GmbH Remscheid

#### Rüdiger Andreas Günther

Chairman CLAAS KGaA mbH Harsewinkel

#### **Dipl.-Kaufmann Dieter Gundlach**

Chairman ARDEX GmbH Witten

#### Klaus Hamacher

Deputy Chairman
Deutsches Zentrum für
Luft- und Raumfahrt
Cologne

#### Stefan Hamelmann

Managing Partner Franz Hamelmann GmbH & Co. KG Franz Hamelmann Projekt GmbH Düsseldorf

#### Dr. h.c. Erivan Karl Haub

Chairman of the Board and the Advisory Board Tengelmann Warenhandelsgesellschaft Mülheim an der Ruhr

#### Klaus Hellmann

Managing Partner Hellmann Worldwide Logistics GmbH & Co. KG Osnabrück

#### Hermann Hövelmann

Managing Partner Mineralquellen und Getränke H. Hövelmann GmbH Duisburg

#### Dr. jur. Stephan J. Holthoff-Pförtner

Lawyer and Notary Partner Hopf-Unternehmensgruppe Essen

#### Dipl.-Wirtsch.-Ing. Hans-Dieter Honsel

Managing Partner
Honsel Family Holdings S.a.r.l.
Luxembourg,
Vice Chairman Supervisory Board
Honsel International
Technologies SA
Brussels

#### **Wilfried Jacobs**

Chief Executive AOK Rheinland/Hamburg – Die Gesundheitskasse Düsseldorf

# Dipl.-Ing. TU Dipl.-Wirtsch.-Ing. TU Dieter Köster

Chairman of the Board of Managing Directors Köster AG Osnabrück

#### **Martin Krengel**

Chairman Managing Partner WEPA Papierfabrik P. Krengel GmbH & Co. KG Arnsberg

#### Hans-Joachim Küpper

General Manager Küpper Group Velbert/Heiligenhaus

#### **Kurt Küppers**

Managing Partner Hülskens Holding GmbH & Co. KG Wesel

#### **Assessor Georg Kunze**

General Manager Landesverband Rheinland-Westfalen der gewerblichen Berufsgenossenschaften Düsseldorf

#### Dipl.-Kaufmann Ulrich Leitermann

Member of the Board of Managing Directors SIGNAL IDUNA Group Dortmund/Hamburg

#### Prof. Dr. Dirk Lepelmeier

General Manager Nordrheinische Ärzteversorgung Düsseldorf

#### **Dr. Burkhard Lohr**

Member of the Board of Managing Directors **HOCHTIEF AG** Essen

#### Jyri Luomakoski

Chief Financial Officer Deputy Chief Executive Officer **Uponor Corporation** Vantaa/Finland

#### **Tim Henrik Maack**

Chairman ERCO Leuchten GmbH Lüdenscheid

#### Peter Mazzucco

Chairman Novem Car Interior Design GmbH Vorbach

#### **Dipl.-Kaufmann Helmut Meyer**

Member of the Board of Managing Directors **DEUTZ AG** Cologne

#### Friedrich Neukirch

Chairman Klosterfrau Deutschland GmbH Cologne

### Dipl.-Kaufmann

### Dipl.-Ing. Benedikt Niemeyer

Chairman SCHMOLZ + BICKENBACH KG Düsseldorf

#### Dipl.-oec. Bernd Pederzani

Managing Partner **EUROPART Holding GmbH** Hagen

#### **Dipl.-Ing. Volkmar Peters**

Managing Partner Peters Beteiligungs GmbH & Co. KG Moers

#### Dipl.-Kaufmann **Eberhard Pothmann**

**Executive Vice President** Vorwerk & Co. KG Wuppertal

#### Dipl.-Kaufmann Ulrich Reifenhäuser

Managing Partner Reifenhäuser GmbH & Co. KG Maschinenfabrik Troisdorf

#### Robert Röseler

Chairman of the Board of Managing Directors ara Shoes AG Langenfeld

#### **Martin Rohm**

Member of the Board of **Managing Directors** Volkswohl Bund Versicherungen **Dortmund** 

#### **Peter Rostock**

Wiehl

#### Dr. Jürgen Rupp

Member of the Board of **Managing Directors** Deutsche Steinkohle AG Herne

#### Dipl.-Kaufmann Albert Sahle

Managing Partner SAHLE WOHNEN Greven

#### **Peter Nikolaus Schmetz**

Chairman of the Advisory Board Schmetz Capital Management GmbH Aachen

#### Prof. Dr. Christoph M. Schmidt

President Rheinisch-Westfälisches Institut für Wirtschaftsforschung (RWI Essen) Essen

#### Heinz G. Schmidt

Member of the Supervisory Board Douglas Holding AG Hagen

#### **Henning Schmidt**

General Manager Landgard Blumen & Pflanzen GmbH Straelen

#### Dr. Peter Schörner

Member of the Board of **Managing Directors** RAG Aktiengesellschaft Essen

#### Dipl.-Betriebswirt Horst Schübel

General Manager Miele & Cie. KG Gütersloh

#### **Reinhold Semer**

Public Accountant and Tax Consultant Partner Hellweg Group Die Profi-Baumärkte GmbH & Co. KG

#### **Dr. Reiner Spatke**

General Manager Johnson Controls GmbH Burscheid

#### Werner Stickling

Proprietor Nobilia-Werke J. Stickling GmbH & Co. KG Verl

#### **Karl-Heinz Stiller**

Chairman of the Board of Managing Directors (until end-January 2007) Chairman of the Supervisory Board (as of February 2007) Wincor Nixdorf AG Paderborn

#### **Dipl.-Kaufmann Christian Sutter**

Managing Partner
A. Sutter GmbH
Essen

#### **Detlef Thielgen**

Member of the Board of Managing Directors Schwarz Pharma AG Monheim

#### **Dipl.-Volkswirt Antonius Voss**

Member of the Board of Managing Directors RWE Power AG Essen

#### **Konsul**

#### **Dipl.-Kaufmann Michael Wirtz**

Member of the Advisory Board Grünenthal GmbH, Partner Dalli-Werke Mäurer & Wirtz GmbH & Co. KG Stolberg

#### **Horst Wortmann**

p.h.G. Managing Partner
Wortmann SchuhproduktionsHolding KG
Detmold

#### RHINELAND-PALATINATE

#### **Benoît Claire**

Chairman of the Board of Managing Directors Coface Holding AG Mainz

#### **Dipl.-Kaufmann Folkhart Fissler**

Managing Partner VESTA GmbH Idar-Oberstein

#### **Alois Kettern**

Chairman of the Board of Managing Directors WASGAU Produktions & Handels AG Pirmasens

#### **Andreas Land**

Managing Partner Griesson – de Beukelaer GmbH & Co. KG Polch

#### Dr. Eckhard Müller

Head of Finance BASF Aktiengesellschaft Ludwigshafen

#### Prof. Dr. Marbod Muff

Member of the Executive Board Finance and Personnel Divisions Boehringer Ingelheim GmbH Ingelheim am Rhein

#### Matthäus Niewodniczanski

General Manager Bitburger Holding GmbH Bitburg

#### Klaus Rübenthaler

Member of the Board of Managing Directors Schott AG Mainz

#### **Dr. Wolfgang Schmitt**

Chairman of the Board of Managing Directors KSB AG Frankenthal

#### Hans Georg Schnücker

Chairman Verlagsgruppe Rhein Main Mainz

#### Dipl. oec. Berta Schuppli

Partner Helvetic Grundbesitzverwaltung GmbH Wiesbaden

#### Hans Joachim Suchan

Administrative Director ZDF Mainz

#### Siegfried F. Teichert

Chief Executive Officer

**ATS Group** 

ATS Beteiligungs-

gesellschaft mbH

Bad Dürkheim

**Executive Board Director** 

(until November 28, 2006)

Chief Executive Officer

of the ATS group

Tiger Wheels Limited

Midrand, Republic of South Africa

#### **Herbert Verse**

Partner

H+H SENIOR ADVISORS GMBH

Gesellschaft für strategische

Unternehmensberatung

Stuttgart

#### **SAARLAND**

#### Wendelin von Boch-Galhau, lic. oec.

Chairman of the Board of

Managing Directors

Villeroy & Boch AG

Mettlach

#### **Dipl.-Kaufmann Thomas Bruch**

Managing Partner

Globus Holding GmbH & Co. KG

St. Wendel

#### **Dipl.-Kaufmann Christian Erhorn**

**Business Manager** 

Saarbrücker Zeitung

Verlag und Druckerei GmbH

Saarbrücken

#### Sanitätsrat

#### Dr. med. Franz Gadomski

President

Ärztekammer des Saarlandes

Saarbrücken

#### Fred Metzken

Member of the Board of

**Managing Directors** 

Aktien-Gesellschaft der

Dillinger Hüttenwerke

Dillingen

#### Dipl.-Volkswirt Dr. Richard Weber

Managing Partner

Karlsberg Brauerei KG Weber

Homburg (Saar)

#### SAXONY

#### **Linden Blue**

Chairman

Spezialtechnik Dresden GmbH

Dresden

#### Karl Gerhard Degreif

Member of the Board of Managing Directors

Stadtwerke Chemnitz AG

Chemnitz

#### Günter Errmann

General Manager

NARVA Lichtquellen

GmbH & Co. KG

Brand-Erbisdorf

#### **Dr. Wolfgang Gross**

Managing Partner

fit GmbH

Hirschfelde

### **Dr. Detlef Hamann**

General Manager

**Dresden Chamber of Industry** 

and Commerce

Dresden

## Honorargeneralkonsul

#### Dr.-Ing. Klaus-Ewald Holst

Chairman of the Board of

Managing Directors VNG-Verbundnetz Gas AG

Leipzig

#### Dr. Hans J. Naumann

Managing Partner

NILES-SIMMONS Industrie-

anlagen GmbH

Chemnitz

**HEGENSCHEIDT-MFD GmbH** 

Erkelenz

NILES-SIMMONS-

**HEGENSCHEIDT GmbH** 

Chemnitz

Chairman/CEO

SIMMONS-MACHINE-TOOL

**CORPORATION** 

Albany, N.Y.

#### H.-Jürgen Preiss-Daimler

Managing Partner

P-D Management Industries -

Technologies GmbH

Preiss-Daimler Group

Wilsdruff/Dresden

#### **Wolfgang Schmid**

General Manager

Qimonda Dresden

GmbH & Co. OHG

Dresden

#### Thilo von Selchow

Chairman of the Board of

**Managing Directors** 

ZMD Zentrum Mikroelektronik

Dresden AG

Dresden

#### **Rolf Steinbronn**

Chief Executive

**AOK Sachsen** 

Dresden

#### Holger Tanhäuser

Administrative Director

Mitteldeutscher Rundfunk

Leipzig

#### **SAXONY-ANHALT**

#### Dr.-Ing. Klaus Hieckmann

Managing Partner
Symacon Engineering GmbH
Barleben/Magdeburg,
President
Magdeburg Chamber of Industry
and Commerce
Magdeburg

#### Hans Hübner

Managing Director Unternehmensgruppe Hübner Neugattersleben

#### **Heiner Krieg**

General Manager MIBRAG mbH Theissen

#### **SCHLESWIG-HOLSTEIN**

#### Stefan Dräger

Chairman of the Board of Managing Directors Drägerwerk AG Lübeck

#### **Prof. Dr. Hans Heinrich Driftmann**

Managing General Partner Peter Kölln Kommanditgesellschaft auf Aktien Elmshorn

#### **Lothar-Joachim Jenne**

Managing Partner
Max Jenne ArzneimittelGrosshandlung KG
Kiel

#### Dr. jur. Dr. h.c. Dr. h.c. Klaus Murmann

Chairman Emeritus Sauer-Danfoss Inc. Neumünster Lincolnshire, Illinois/USA

#### Stephan Schopp

Business Manager Schwartauer Werke GmbH & Co. KG aA Bad Schwartau

#### Dr. Ernst J. Wortberg

Chairman of the Supervisory Board Norddeutsche Affinerie AG Hamburg

#### **THURINGIA**

#### Reinhard Böber

General Manager Glatt Ingenieurtechnik GmbH Weimar

#### Dr. Albert Michael Geiger

General Manager Geiger Technik GmbH Garmisch-Partenkirchen

#### **Dr. Hans-Werner Lange**

Chairman of the Board of Managing Directors TUPAG-Holding AG Mühlhausen/Thuringia

#### Dipl.-Ing. Klaus Lantzsch

Managing Partner Lantzsch VVWBC GmbH Eisenach

#### Dr.-Ing. Michael Militzer

Chairman of the Board of Managing Directors MITEC Automotive AG Eisenach

#### **Andreas Trautvetter**

Minister for Building and Transport Free State of Thuringia Erfurt

## seats on supervisory boards and similar bodies

### MEMBERS OF THE BOARD OF **MANAGING DIRECTORS OF COMMERZBANK AG**

Information pursuant to Art. 285, no. 10, of the German Commercial Code (HGB) As of December 31, 2006

- a) Seats on mandatory supervisory boards
- b) Seats on similar bodies

#### Klaus-Peter Müller

a) Linde AG\*)

Steigenberger Hotels AG

within Commerzbank Group:

Eurohypo AG Chairman

b) Assicurazioni Generali S.p.A.\*)

KfW Kreditanstalt für Wiederaufbau

Liquiditäts-Konsortialbank GmbH

Parker Hannifin Corporation\*)

#### within Commerzbank Group:

Commerzbank International S.A. Chairman

#### **Martin Blessing**

a) AMB Generali Holding AG\*)

Heidelberger Druckmaschinen AG\*)

ThyssenKrupp Services AG

#### within Commerzbank Group:

Commerzbank Inlandsbanken Holding AG

CommerzLeasing und Immobilien AG Deputy Chairman

b) within Commerzbank Group:

**BRE Bank SA** Deputy Chairman

#### **Wolfgang Hartmann**

a) Vaillant GmbH

#### within Commerzbank Group:

Commerz Grundbesitz-Investmentgesellschaft mbH 1st Deputy Chairman

Eurohypo AG

Hypothekenbank in Essen AG

#### b) within Commerzbank Group:

Commerz Grundbesitzgesellschaft mbH Deputy Chairman

#### **Dr. Achim Kassow**

a) ThyssenKrupp Steel AG

Volksfürsorge Deutsche Sachversicherung AG

#### within Commerzbank Group:

comdirect bank AG Chairman

cominvest

Asset Management GmbH

Commerz Grundbesitz-Investmentgesellschaft mbH Chairman

Eurohypo AG

#### b) within Commerzbank Group:

**BRE Bank SA** 

Commerzbank (Switzerland) Ltd Chairman

Commerz Grundbesitzgesellschaft mbH Chairman

COMMERZ PARTNER Beratungsgesellschaft für Vorsorge- und Finanzprodukte mbH

Chairman

#### **Bernd Knobloch**

#### a) within Commerzbank Group:

CommerzLeasing und Immobilien AG Chairman

#### b) within Commerzbank Group:

Eurohypo Investment Banking Ltd.

#### Klaus M. Patig

- a) MAN Ferrostaal AG
- b) Korea Exchange Bank Non-standing director

#### within Commerzbank Group:

Commerzbank Capital Markets Corporation

Commerz Securities (Japan) Company Ltd. Chairman

#### Michael Reuther

#### a) within Commerzbank Group:

Hypothekenbank in Essen AG

#### b) within Commerzbank Group:

Erste Europäische Pfandbriefund Kommunalkreditbank AG

<sup>\*)</sup> listed company outside group (pursuant to no. 5.4.5, German Corporate Governance Code)

#### **Dr. Eric Strutz**

a) ABB AG

**RWE Power AG** 

#### within Commerzbank Group:

comdirect bank AG

cominvest

Asset Management GmbH

Commerzbank Auslandsbanken Holding AG Chairman

Commerzbank Inlandsbanken Holding AG

Chairman

Hypothekenbank in Essen AG Chairman

b) Mediobanca – Banca di Credito Finanziario S.p.A.\*)

#### within Commerzbank Group:

Commerzbank International S.A.

Erste Europäische Pfandbriefund Kommunalkreditbank AG

#### Nicholas Teller

a) Deutsche Schiffsbank AG Chairman

**EUREX Clearing AG** 

**EUREX Frankfurt AG** 

#### within Commerzbank Group:

Commerzbank Auslandsbanken Holding AG

b) Air Berlin PLC
Non-executive director

EUREX Zürich AG

#### within Commerzbank Group:

BRE Bank SA

Commerzbank Capital Markets Corporation Chairman

# MEMBERS OF THE SUPERVISORY BOARD OF COMMERZBANK AG

- a) Seats on other mandatory supervisory boards
- b) Seats on similar bodies

#### Dr. h.c. Martin Kohlhaussen

a) Bayer AG

Heraeus Holding GmbH (until June 10, 2006)

HOCHTIEF AG Chairman

Schering AG

(until September 13, 2006)

ThyssenKrupp AG

b) Verlagsgruppe Georg von Holtzbrinck GmbH (until May 24, 2006)

#### **Uwe Tschäge**

\_

#### Hans-Hermann Altenschmidt

b) BVV Versorgungskasse BVV Unterstützungskasse

#### **Dott. Sergio Balbinot**

 a) Deutsche Vermögensberatung AG (since March 29, 2006)

#### within group:

Aachener und Münchener Lebensversicherung AG

Aachener und Münchener Versicherung AG

AMB Generali Holding AG

#### b) within group:

Banco Vitalicio de España, C.A. de Seguros y Réaseguros Europ Assistance Holding Generali Asia N.V.

Generali China Life Insurance Co. Ltd. Deputy Chairman

Generali España, Holding de Entidades de Seguros, S.A. Deputy Chairman

Generali Finance B.V.

Generali France S.A. *Deputy Chairman* 

Generali Holding Vienna AG Deputy Chairman

Generali Investments SpA (since March 22, 2006)

Generali (Schweiz) Holding

La Estrella S.A.

Migdal Insurance Co. Ltd.

Migdal Insurance Holdings Ltd.

Participatie Maatschappij Graafschap Holland N.V.

Transocean Holding Corporation

#### Herbert Bludau-Hoffmann

\_

#### **Astrid Evers**

\_

#### **Uwe Foullong**

a) DBV-Winterthur Holding AG
 DBV-Winterthur
 Lebensversicherung AG

#### **Daniel Hampel**

\_

#### Dr.-Ing. Otto Happel

a) GEA Group AG (until May 4, 2006)

<sup>\*)</sup> listed company outside group (pursuant to no. 5.4.5, German Corporate Governance Code)

#### Dr. jur. Heiner Hasford

a) Europäische Reiseversicherung AG Chairman

Nürnberger Beteiligungs-AG\*)

WMF Württembergische Metallwarenfabrik AG\* (until November 24, 2006)

#### within group:

D.A.S. Deutscher Automobil Schutz - Allgemeine Rechtsschutz-Versicherungs-AG

ERGO Versicherungsgruppe AG

**VICTORIA** 

Lebensversicherung AG

VICTORIA Versicherung AG

#### b) within group:

American Re Corporation

#### Sonja Kasischke

#### **Wolfgang Kirsch**

b) COLLEGIUM GLASHÜTTEN Zentrum für Kommunikation GmbH

Commerz Business Consulting **GmbH** (formerly: Commerz **Business Consulting AG)** Chairman

#### Werner Malkhoff

#### Prof. h.c. (CHN) Dr. rer. oec. **Ulrich Middelmann**

a) E.ON Ruhrgas AG LANXESS AG\*) LANXESS Deutschland GmbH **RAG AG** RAG Beteiligungs-AG

(since September 14, 2006)

#### within group:

ThyssenKrupp Elevator AG (since October 26, 2006)

ThyssenKrupp Stainless AG Chairman

ThyssenKrupp Steel AG Chairman

ThyssenKrupp Technologies AG Chairman

(until September 30, 2006)

ThyssenKrupp Reinsurance AG Chairman (since December 1, 2006)

b) Hoberg & Driesch GmbH Chairman

#### within group:

Grupo ThyssenKrupp S.A. (until September 30, 2006)

ThyssenKrupp Acciai Speciali Terni S.p.A.

ThyssenKrupp (China) Ltd.

ThyssenKrupp Risk and Insurance Services GmbH Chairman (since December 1, 2006)

#### Klaus Müller-Gebel

a) comdirect bank AG Deputy Chairman Deutsche Schiffsbank AG Eurohypo AG

#### Dr. Sabine Reiner

#### **Dr. Erhard Schipporeit**

a) Degussa AG Deutsche Börse AG E.ON IS GmbH E.ON Ruhrgas AG SAP AG Talanx AG

b) E.ON Audit Services GmbH Chairman

E.ON Risk Consulting GmbH Chairman

E.ON UK plc

E.ON US Investments Corp.

HDI V.a.G.

#### Prof. Dr. Jürgen F. Strube

a) Allianz Deutschland AG (since October 20, 2006)

Allianz Lebensversicherungs AG (until October 19, 2006)

BASF AG Chairman

Bayerische Motorenwerke AG

Bertelsmann AG Deputy Chairman

Fuchs Petrolub AG Chairman

Hapag-Lloyd AG

Linde AG

#### Dr. Klaus Sturany

a) Hannover Rückversicherung AG\*)

Heidelberger Druckmaschinen AG\*)

RAG AG

RAG Beteiligungs AG (since September 14, 2006)

#### within group:

RWE Energy AG **RWE Power AG RWE Systems AG** Chairman

b) Österreichische Industrieholding AG

#### within group:

RWE Npower Holdings plc **RWE Thames Water Plc** (until December 1, 2006)

<sup>\*)</sup> listed company outside group (pursuant to no. 5.4.5, German Corporate Governance Code)

#### Dr.-Ing. E.h. Heinrich Weiss

a) Deutsche Bahn AG

HOCHTIEF AG\*) (until May 10, 2006)

Voith AG

#### within group:

SMS Demag AG Chairman

b) Thyssen-Bornemisza Group

Bombardier Inc.\*)

#### within group:

Concast AG (until Feb. 2006) Vice-President

# FORMER MEMBERS OF THE SUPERVISORY BOARD

#### Dr.-Ing. Ekkehard D. Schulz

a) AXA Konzern AG\*)

Bayer AG\*)

Deutsche Bahn AG (until June 30, 2006)

MAN AG\*)
Chairman

**RAG AG** 

further Deputy Chairman

RAG Beteiligungs-AG further Deputy Chairman (since September 14, 2006)

RWE AG\* (since April 13, 2006)

TUI AG\*) (until May 10, 2006)

#### within group:

ThyssenKrupp Automotive AG Chairman

ThyssenKrupp Elevator AG *Chairman* 

ThyssenKrupp Services AG Chairman

ThyssenKrupp Steel Beteiligungen AG

#### b) within group:

ThyssenKrupp Budd Company

#### EMPLOYEES OF COMMERZBANK AG

Information pursuant to Art. 340a, (4), no. 1, of the German Commercial Code (HGB) As of December 31, 2006

#### **Frank Annuscheit**

comdirect bank AG

#### **Markus Beumer**

cominvest

Asset Management GmbH

Commerz Grundbesitz-Investmentgesellschaft mbH

CommerzLeasing und Immobilien AG

#### **Manfred Breuer**

Schumag AG

#### **Martin Fischedick**

Borgers AG

#### **Bernd Grossmann**

Textilgruppe Hof AG

#### **Herbert Huber**

Saarländische Investitionskreditbank AG

#### René Kaselitz

cominvest

Asset Management GmbH

CommerzLeasing und Immobilien AG

#### Andreas Kleffel

Adolf Ahlers AG

#### **Klaus Kubbetat**

Goodyear Dunlop Tires Germany GmbH

Pensor AG

#### Michael Mandel

cominvest

Asset Management GmbH

Commerz Grundbesitz-Investmentgesellschaft mbH

#### Erhard Modrejewski

Braunschweiger Baugenossenschaft eG

#### Jörg Schauerhammer

Herlitz AG Herlitz PBS AG

#### **Michael Schmid**

CommerzLeasing und Immobilien AG

#### Dr. Armin Schuler

ae group ag

#### **Arno Walter**

ConCardis GmbH

<sup>\*)</sup> listed company outside group (pursuant to no. 5.4.5, German Corporate Governance Code)

### glossary

#### Ad hoc disclosure

A key objective of ad hoc disclosure is to prevent insider trading. Art. 15 of the German Securities Trading Act (Wertpapierhandelsgesetz - WpHG) requires issuers whose securities are admitted to official trading or to the Regulated Market to make disclosures on an ad hoc basis. A new fact has to be disclosed if it has occurred within the company's area of activity and is not familiar to the public. In addition, the new fact must affect the issuer's net assets or financial position or its general business progress and must exert a considerable influence on the market price of the listed securities or, in the case of listed bonds, must impair the issuer's ability to meet its obligations.

#### **ADR (American Depositary** Receipts)

In order to make trading easier in non-US equities, US banks issue depositary receipts for equities, whose originals are kept as a rule in their country of origin. These may be traded like equities on American stock exchanges, but can be issued in various forms. An ADR may, for instance, securitize merely part of a share, thereby creating an apparently cheaper price for it.

#### Asset-backed securities (ABS)

Securities whose interest payment and repayment of principal are covered, or backed, by the underlying pool of claims. As a rule they are issued by a special-purpose entity in securitized form.

#### Assets held for dealing purposes

Under this balance-sheet item, securities, promissory notes, foreign exchange and derivative financial instruments which are used for dealing purposes are shown. They appear at their fair value.

#### **Associated company**

A company included in the consolidated financial statements neither on a fully or partially consolidated basis, but rather according to the equity method; however, a company which is included in the consolidation has a significant influence on its business and financial policies.

#### Available for sale

A term used to refer to financial assets that may be disposed of.

#### **Back-testing**

A procedure for monitoring the quality of value-at-risk models. For this purpose, the potential losses projected by the VaR approach are examined over a lengthy period to ascertain whether in retrospect they were not exceeded far more frequently than the applied confidence level would have suggested.

#### **Benchmarks**

Reference figures like indices, which are used, for instance, in portfolio management. For one thing, they can determine the direction of an investment strategy by providing the portfolio manager with orientation as regards the composition of portfolios. For another, they serve as a measure of investment performance.

#### **Business continuity planning**

A company's emergency planning, covering all of its units.

#### Cash flow hedge

This entails covering the risk related to future interest payments from a floating-interest balance-sheet transaction by means of a swap. It is measured at fair value.

#### Cash flow statement

This shows the breakdown and changes in a company's cash and cash equivalents during the business year. It is divided up into the items operating, investing and financing activities.

#### Collateral agreement

An agreement covering the security or collateral to be furnished.

#### Confidence level

The probability with which a potential loss will not exceed the loss ceiling defined by the valueat-risk.

#### **Corporate governance**

Corporate governance establishes guidelines for transparent corporate management and supervision. The recommendations of the German Corporate Governance Code create transparency and strengthen confidence in responsible management; in particular, they serve shareholder protection.

#### Cost/income ratio

This represents the ratio of operating expenses to income before provisioning, indicating the costefficiency of the company or of one of its business units.

#### **Credit default swap (CDS)**

A financial instrument for taking over the credit risk from a reference asset (e.g. a security or credit). For this purpose, the buyer of protection pays the seller of protection a premium and receives a compensation payment if a previously specified credit event occurs.

#### **Credit derivative**

A financial instrument whose value depends on an underlying claim, e.g. a loan or security. As a rule, these contracts are concluded on an OTC basis. They are used in both proprietary trading and in managing risk. The most frequently used credit derivative product is the credit default swap.

#### Credit-linked note (CLN)

A security whose performance is tied to a credit event. CLNs are frequently part of a securitization transaction or serve to restructure credit risk in order to satisfy specific customer wishes.

#### **Credit VaR**

The concept stems from the application of the value-at-risk concept for market risk to the area of creditrisk measurement. In substantive terms, the credit VaR is an estimate of the amount by which the losses arising from credit risk might potentially exceed the expected loss within a single year; for this reason: also unexpected loss. This approach is based on the idea that the expected loss merely represents the long-term median value for loan losses, which may differ (positively or negatively) from the actual loan losses in the current business year.

#### **DAX 30**

Deutscher Aktienindex (German stock index), which covers the 30 largest German blue chips with the highest turnover in official trading.

#### **Deferred taxes**

These are taxes on income to be paid or received in the future. resulting from discrepancies in assigned values between the balance sheet for tax purposes and the commercial balance sheet. At the time the accounts are prepared, they represent neither actual claims on nor liabilities to the tax authorities.

#### **Derivatives**

Financial instruments whose value depends on the value of another financial instrument. The price of the derivative is determined by the price of an underlying object (security, interest rate, currency, credit). These instruments offer greater possibilities for managing and steering risk.

#### **Due diligence**

The term is used to describe the process of intensive examination of the financial and economic situation and planning of a company by external experts (mostly banks, lawyers, auditors). In the run-up to an IPO or a capital increase, due diligence is needed before an offering prospectus can be compiled.

#### **Economic capital**

The amount which is sufficient to cover unexpected losses from risk-bearing items with a high degree of certainty (at Commerzbank currently 99.95%). It is not identical to either equity as shown in the balance sheet or regulatory capital.

#### **Embedded derivatives**

Embedded derivatives are components of an underlying financial instrument and inseparably linked to the latter, so-called hybrid financing instruments such as reverse convertible bonds. Legally and economically, they are bound up with one another.

#### **Equity method**

A consolidation method in a group's accounting to cover holdings in associated companies. The company's pro-rata net profit/ loss for the year is included in the consolidated income statement as income/loss from equity investments.

#### **Expected loss**

Measure of the potential loss of a loan portfolio which can be expected within a single year on the basis of historical loss data.

The price at which financial instruments may be sold or purchased on fair conditions. For measurement purposes, either market prices (e.g. stock-exchange prices) or – if these are unavailable – internal measurement models are used.

#### Fair value hedge

This is a fixed-interest balancesheet item (e.g. a claim or a security) which is hedged against market risk by means of a swap. It is measured at fair value.

#### **Financial instruments**

Above all, credits or claims, interest-bearing securities, shares, equity investments, liabilities and derivatives are subsumed here.

#### **Futures**

The futures contract is a binding agreement committing both parties to deliver or take delivery of a certain number or amount of an underlying security or asset at a fixed price on an agreed date.
Unlike options, futures contracts are very strongly standardized.

#### Goodwill

The difference between the purchase price and the value of the net assets thereby acquired, which remains after the hidden reserves have been realized when an equity investment is acquired or a company is taken over.

#### **Hedge accounting**

The presentation of discrepancies between the change in value of a hedging device (e.g. an interestrate swap) and the hedged item (e.g. a loan). Hedge accounting is designed to reduce the influence on the income statement of measuring and recognizing changes in the fair value of derivative transactions.

#### Hedging

A strategy under which transactions are effected with the aim of providing cover against the risk of unfavourable price movements (interest rates, prices, commodities).

#### **Hybrid financial instruments**

These are financing instruments which can be flexibly adjusted to a company's needs. In terms of character, they rank somewhere between borrowed funds and equity, making it always possible to find an optimal balance between the wish to take on risks and the restriction of entrepreneurial management. Typical examples of hybrid financial instruments are subordinated loans, dormant equity holdings and profit-sharing certificates.

# International Accounting Standards (IAS)

Accounting regulations approved by the International Accounting Standards Committee. The objective of financial statements prepared according to IAS is to provide investors with information to help them reach a decision with regard to the company's asset and financial position and also its earnings performance, including changes in the course of time. By contrast, financial statements according to HGB (German Commercial Code) are primarily geared to investor protection.

#### **Investor relations**

The terms describes the dialogue between a company and its share-holders or creditors. Investor relations targets this special group with the intention of using communicative means to ensure an appropriate valuation of the company by the capital market.

#### Letter of comfort

Usually, the commitment of a parent company towards third parties (e.g. banks) to ensure orderly business conduct on the part of its subsidiary and the latter's ability to its meet liabilities.

#### Liabilities from dealing activities

Under this balance-sheet item, the derivative instruments of proprietary trading with a negative fair value appear, and also delivery commitments arising from the short-selling of securities. They are measured at fair value.

#### Loss review trigger

A warning signal that a trading unit might exceed its prescribed maximum loss. If this trigger is reached, appropriate measures are taken to prevent further losses.

#### Mark-to-market

Measurement of items at current market prices, including unrealized profits – without purchase costs being taken into consideration.

#### Mergers & acquisitions

In banking, M&A represents the advisory service offered to companies involved in such transactions, especially the purchase and sale of companies or parts of them.

#### Mezzanine

An Italian word meaning the intermediate storey of a building. A flexible financing instrument between equity and borrowed funds in balance-sheet terms. It is especially suitable for smaller businesses seeking to strengthen their capital base but not wishing to alter their ownership structure.

#### **Netting**

The setting-off of items (amounts or risks) which appear on different sides of a balance.

#### Online banking

A whole series of banking services handled with IT support and offered to customers electronically (by telephone line).

#### **Options**

Options are agreements giving one party the unilateral right to buy or sell a previously determined amount of goods or securities at a price established in advance within a defined period of time.

#### отс

Abbreviation for "over the counter", which is used to refer to the off-the-floor trading of financial instruments.

#### Positive/negative fair value

The positive/negative fair value of a derivative financial instrument is the change in fair value between the conclusion of the transaction and the date of measurement, which has arisen due to favourable or unfavourable overall conditions.

#### **Profit-sharing certificate**

Securitization of profit-and-losssharing rights which are issued by companies of various legal forms and are introduced to official (stock-exchange) trading. Under certain conditions, profit-sharing certificates may be counted as part of banks' liable funds.

#### **Rating**

Standardized assessment of the creditworthiness of companies, countries or of debt instruments issued by them, on the basis of standardized qualitative and quantitative criteria. The rating process forms the basis for determining the probability of default, which in turn is used in calculating the capital needed to back the credit risk. Ratings may be worked out by the Bank itself (internal ratings) or by specialized rating agencies such as Standard&Poor's, Fitch and Moody's (external ratings).

#### **Repo transactions**

Abbreviation for repurchase agreements; these are combinations of spot purchases or sales of securities and the simultaneous forward sale or repurchase of these securities in an agreement involving the same counterparty.

#### Return on equity

This is calculated by the ratio between the pre- and after-tax profit and the average amount of equity as shown in the balance sheet; it indicates the return achieved by the company on the capital which it employs.

#### **Revaluation reserve**

In the revaluation reserve, changes in the fair value of securities and equity investments appear, with no effect on the income statement.

#### **Securitization**

In a securitization, claims (e.g. loans, trade bills or leasing claims) are pooled and transferred to a special-purpose entity or vehicle (SPV). The SPV raises funds by issuing securities (e.g. ABS or CLNs), placed with potential investors. Repayment and the interest payments on the securities are directly linked to the performance of the underlying claims rather than to that of the issuer.

#### Shareholder value

Shareholder value gives priority to the interests of proprietors or, in the case of listed companies, shareholders.

Under this approach, the company's management is committed to increasing the value of the company over the long term and thus to lifting its share price. This contrasts with a "stakeholder policy", which aims to achieve a balance between the interests of shareholders and other groups involved, such as customers, employees, providers of outside funds, banks, etc.

One major component of the shareholder value principle is also a shareholder-oriented, transparent information policy, which above all at major listed companies is entrusted to investor relations.

#### **Spread**

The difference between prices or interest rates, e.g. the differential between the buying and the selling price of securities, or the premium paid on a market interest rate in the case of weaker creditworthiness.

#### Standard risk costs

These represent the average expected calculatory risk costs in a given year (expected loss) or the valuation allowances due to the default of customers or counterparties.

#### **Stop-loss limit**

This type of limit serves to restrict or prevent losses, such that if the fair value falls below a previously determined level, the trading position in question has to be closed or the asset sold.

#### Stoxx

The Stoxx "family" of indices is a system of European benchmark, blue chip and sectoral indices. Stoxx Limited itself is a joint venture between Deutsche Börse AG, Dow Jones & Company, SBF-Bourse de France and the Swiss Stock Exchange.

#### **Stress testing**

Stress tests are used in an attempt to model the losses produced by extreme events, as these cannot as a rule be adequately presented by VaR models. Generally, VaR risk ratios are based on a "normal" market environment, rather than on very rare extreme situations which cannot, as a result, be represented statistically - such as the 1987 stock-market crash or the Asian crisis. Stress tests therefore represent a rational complement to VaR analyses, and also one that is required by regulators.

#### **Subsidiary**

Company controlled by its parent and fully consolidated. If it is of minor significance, it is not included in the consolidation. In this case, the company appears at amortized cost.

#### Sustainability

Sustainability describes business management on a long-term basis which is compatible with acceptable living conditions now and in the future. Its guiding objectives are responsibility for the environment and balanced social relations.

#### **Swaps**

Financial instruments in which the swapping of payment flows (interest and/or currency amounts) is agreed over a fixed period. Through interest-rate swaps, interest-payment flows are exchanged (e.g. fixed for floating rate). Currency swaps offer the additional opportunity to eliminate the exchange-rate risk by swapping amounts of capital.

#### Value-at-risk model (VaR)

VaR refers to a method of quantifying risk. VaR is only informative if the holding period (e.g. 1 day) and the confidence level (e.g. 97.5%) are specified. The VaR figure then indicates the loss ceiling which will not be exceeded within the holding period with a probability corresponding to the confidence level.

#### Volatility

The term volatility is used to characterize the price fluctuation of a security or currency. Frequently, this is calculated from the price history or implicitly from a pricefixing formula in the form of the standard deviation. The greater the volatility, the riskier it is to hold the investment.

#### index

200, 207

Accounting 12f., 15, 53, 81, 102, 105, 109f., 112f., 116-123, 130f., 136, 138, 140f., 147, 151, 155, 161f., 170, 173, 190, 203
Accounting policies 102, 112
Annual General Meeting (AGM) 8, 14, 16, 20, 23, 26, 34, 65, 67, 106, 109, 163f., 193, 207, 209
Asset Management 9f., 30, 33, 35ff., 50, 66, 85, 125, 136, 138-141, 178, 197,

Balance sheet 102, 107, 113
Bancassurance 32
Basel II 7, 46, 51, 71ff., 76f., 81f., 84f., 90, 94f., 97f., 113, 174, 178, 180
Basic earnings per share 103, 106, 135
Board of Managing Directors 13-22, 24-27, 64f., 74ff., 78f., 85, 89, 91f., 124, 164f., 174, 178f., 190-194, 201ff., 206-210
Bonuses 8, 10, 17f., 20-23, 31, 60, 90, 125, 157, 191
Branch business 9, 30, 32, 65

Capital ratios 9, 104, 186f. Capital reserve 8, 108, 126, 162 Cash flow hedges 107ff., 118, 120, 122, 147, 155, 161f., 188 Cash flow statement 110ff., 203 Commerzbank shares 8, 18, 25, 64ff., 124, 194f. Company pension scheme 132 Competition/Competitors 31, 40f., 44, 51, 60 Consolidated companies 102, 114, 142 Corporate banking 40, 43, 136 Corporate customers 153, 178 Corporate finance 45f., 66 Corporate Governance 13ff., 17, 104, 201, 207f. Corporates & Markets 7, 10, 40, 45, 47, 51, 66, 72, 79, 81, 85, 113, 131, 136, 178f., 181, 207 Cost/income ratio 30, 35, 40, 45, 50, 54, 103, 135, 138f. Credit derivatives 87, 167f.

Deferred taxes 112, 116, 118, 120, 123, 135, 151, 158, 162
Deposit insurance fund 197
Depreciation 8, 110, 120f., 132f., 137
Derivatives 8, 25, 42, 45f., 54, 87, 102ff., 107, 112, 115-122, 128, 130f., 136, 147, 151, 155, 158, 165f., 169f., 173, 181, 188
Distribution 36, 46, 53, 60, 84, 88, 121, 177, 178
Dividend 6, 8, 14, 23, 34, 65, 106, 111, 120, 124, 130, 193, 195

Creditworthiness 27, 145

Economic capital 78, 174 Employees/staff 8, 10, 14, 18, 22, 26, 30, 32ff., 45, 55, 58-61, 75, 78, 91, 93, 96, 99, 104, 108, 122-126, 134, 156f., 161, 164f., 178, 190, 194ff., 202, 207f., 210 Employee shares 165 Equity 6ff., 11, 17, 22, 30f., 35, 37, 40ff., 45, 47, 50f., 53f., 66f., 71, 73, 75f., 82, 86-89, 92, 102f., 107ff., 112f., 115f., 118, 120, 122-127, 136-139, 144, 147-151, 160, 162, 167f., 179f., 183, 188, 191, 194, 203, 207f. Equity Investments 200 Executives/managers 18, 25, 27, 33f., 41, 45, 58-61, 64, 91, 96, 123f., 180

Financial calendar 67 Financial institutions 43, 86, 94, 169 Funds 9f., 33, 35ff., 40, 45, 53, 67, 77, 86f., 104, 114, 157, 159, 170, 175, 182, 184, 186f., 197

Goodwill 112, 115, 120, 127, 186, 188

Hybrid capital 9, 55, 65, 78, 102f., 107, 123, 127ff., 160, 171f., 186, 188

Income statement 7, 41, 81, 88, 96, 103, 105, 112f., 116-123, 127, 129, 145, 156, 162, 185, 203 Internal auditing 70, 78 International Corporate Banking 40,

Internet 13f., 16, 32, 41, 53, 60, 115, 201 Investment banking 9, 40f., 66, 136, 138-141, 178 Investor Relations 64f., 67 Investors 9, 33, 35, 37, 45, 52f., 55, 64f.,

78, 93, 137, 188

Leasing 53, 102, 114, 121, 200 Lending/credit business 7, 9, 34, 40f., 43, 66, 72, 80, 82ff., 86f., 89, 94f., 102ff., 113, 117, 119, 129, 144, 146, 157, 165, 170, 178, 181ff., 185 Letter of comfort 200 Liquidity 41f., 74f., 87, 89, 95, 97f., 111, 117, 119, 136, 174, 179, 182, 185 Long-term performance plans 18, 192, 194

Mergers & Acquisitions (M&A) 47 Mittelstand 7, 10, 40-44, 46, 50, 53, 66, 79ff., 83, 85, 98, 113, 136, 178 Mortgage banks 82, 143, 154 Multinationals 79

Net commission income 8f., 12, 103, 105, 130, 140ff. Net interest income 12, 103, 105, 113, 129, 137-142 Net profit 106, 109, 110, 120 Notes 73, 102-107, 129, 143, 166, 170, 209

Operating expenses 66, 121, 132, 135,

137

Participations 31, 37, 41, 47, 51, 137 Payments 18f., 21f., 25, 27, 42, 44, 104, 111, 115, 117, 119, 121, 124ff., 135, 157, 160, 191-194, 197ff. Pension obligations 20, 112, 156 Personnel expenses 8, 10, 132 Principles of consolidation 102, 115
Private and Business Customers 9,
30, 50, 65f., 113, 136, 207
Private banking 32f., 136
Profit-sharing certificates 159ff.
Property/real estate 10, 40, 50ff., 65,
67, 72, 77, 79, 133, 143, 184, 198
Provision for risks/provisioning 7, 12,
40, 81-84, 105, 119, 135, 137-142, 146,
174f., 183
Provisions 7-10, 18ff., 30, 80ff., 89-94,
96, 102, 110, 112f., 117, 122f., 129, 132,
145, 146, 155ff., 160, 188, 190, 193f., 210

Rating 41, 45, 54, 71f., 76f., 79f., 84, 86, 88, 93, 97ff., 169, 174-178 Real-estate funds 10, 37 Remuneration 17f., 21-24, 102, 123, 125f., 162, 190-194, 196, 210 Reserves 115, 162, 186, 188 Restructuring expenses 8, 134, 135 Retail banking 9, 31f., 136 Retained earnings 78, 107, 113, 161f. Return on equity (RoE) 6, 11, 17, 30, 35, 45, 50, 54, 66f., 124, 136f. Revaluation reserve 9, 78, 107, 161f., Risk controlling 95 Risk management 13, 15, 42, 72-76, 78ff., 83, 85f., 89f., 95-98, 112, 174, 208 Risk-weighted assets 9, 104, 142, 186f.

Sales 30ff., 34, 36, 42-46, 53, 60, 66, 122, 155, 166 Seats on other boards 234-237 Securitization 104, 188 Segment reporting 9, 136 Shareholders 6, 14, 16, 23, 27, 45, 65, 99, 164f., 201, 209 Smaller businesses (SMEs) 40ff., 72 Strategy 8, 10, 14, 30, 36, 45, 47, 54, 59, 64f., 70, 72ff., 76f., 79, 82, 84f., 87, 90ff., 97, 99, 104, 174f., 178, 207 Subordinated capital 103, 107, 128, 159 Subsidiaries 18, 88, 91, 92-95, 103, 110f., 114f., 118, 120, 122f., 125f., 129, 131, 144, 148, 150, 162, 188, 190, 194, 197, 200 Supervisory Board 13-17, 23-26, 34, 65, 74f., 91f., 164f., 190, 193f., 202, 206-210

Taxes 6, 8, 11f., 17, 23, 34, 36, 54, 67, 93, 105, 110, 113, 115, 123f., 126, 128, 132, 134-141, 151, 158, 190
Trading activities/transactions 79, 86f., 102f., 107, 116f., 119, 121f., 128, 130, 147, 151, 155, 158, 165, 170, 172
Trading profit 103, 130, 139, 142
Treasury 42, 50, 108f., 136, 161f., 186

System of limits 87, 179

Valuation allowances 7, 81, 83f., 113, 119, 145f., 182 Value-at-risk 76, 88, 174, 179

Write-downs 110, 129, 145f., 150, 152

# commerzbank group business progress 1968-2006<sup>1)</sup>

	Business volume	Total lending	Customers' deposits	Taxes paid	Allocation to reserves	Equity <sup>2)</sup>	Total amount of dividend paid	Staff	Offices
	€bn	€bn	€bn	€m	€m	€m	€m		
1968	8.5	5.4	6.6	33.2	16.1	346	23.9	14,689	691
1969	9.8	6.5	7.1	41.8	16.3	439	32.0	15,630	743
1970	12.5	8.8	8.0	26.1	5.8	463	30.4	16,952	783
1971	15.9	11.4	9.2	39.2	13.0	541	31.5	17,533	800
1972	18.7	12.6	10.7	45.0	14.6	599	34.8	17,707	805
1973	20.5	13.5	11.1	39.2	9.2	656	40.7	18,187	826
1974	23.0	15.1	11.7	54.8	26.7	735	40.7	17,950	834
1975	29.0	18.2	14.1	97.5	42.5	844	48.8	18,749	855
1976	32.6	21.3	15.0	87.5	57.2	993	55.9	20,275	861
1977	38.6	24.0	17.3	128.0	52.3	1,165	55.9	20,429	870
1978	45.3	29.5	20.0	126.4	50.9	1,212	63.1	20,982	875
1979	52.2	34.8	20.4	97.0	20.5	1,403	64.6	21,656	885
1980	52.4	37.4	20.3	53.6	16.6	1,423	-	21,487	880
1981	53.2	38.6	21.0	52.4	12.9	1,414	-	21,130	878
1982	56.8	41.8	22.6	86.8	43.8	1,416	-	21,393	877
1983	59.1	43.3	23.2	121.3	62.3	1,491	51.7	22,047	884
1984	63.9	46.2	26.5	140.8	77.9	1,607	51.7	22,801	882
1985	71.4	48.3	28.0	164.4	89.5	1,756	72.6	24,154	882
1986	77.1	52.5	30.3	169.0	80.2	2,292	95.5	25,653	881
1987	83.8	55.7	33.5	168.0	89.8	2,379	95.7	26,640	882
1988	93.3	61.7	37.8	192.4	120.2	2,670	104.0	27,320	888
1989	99.1	64.7	43.5	252.4	143.7	3,000	115.3	27,631	897
1990	111.4	74.9	50.5	246.7	112.4	3,257	131.6	27,275	956
1991	117.1	80.7	57.2	276.6	120.1	3,420	132.0	28,226	973
1992	120.4	85.0	61.6	283.4	209.0	3,680	134.0	28,722	998
1993	147.1	92.7	68.2	310.8	143.9	4,230	176.8	28,241	1,006
1994	176.1	112.7	68.8	334.5	306.8	5,386	231.2	28,706	1,027
1995	208.1	133.1	73.2	109.4	204.5	6,297	265.8	29,615	1,060
1996	230.6	158.2	82.8	297.1	332.3	6,909	276.3	29,334	1,045
1997	276.0	185.3	93.3	489.2	295.5	8,765	344.2	30,446	1,044
1998	327.4	207.6	93.6	298.1	511.3	10,060	380.5	32,593	1,052
1999	372.1	223.2	91.0	395.6	500.0	11,141	410.8	34,870	1,064
2000	459.7	239.7	107.7	822.7	800.0	12,523	541.8	39,044	1,080
2001	501.3	239.7	116.4	-114.0	-115.0	11,760	216.7	39,481	981
2002	422.1	171.5	95.7	-103.0	-352.0	8,808	54.2	36,566	904
2003	381.6	164.7	100.0	249.0	-2,320.0	9,091	_	32,377	884
2004	424.9	160.5	105.1	352.8	212.3	11,023	149.6	32,820	965
2005	444.9	164.6	102.8	426.9	858.5	13,518	328.4	33,056	1,039
2006	608.3	316.5	141.2	587.3	1,103.9	15,311	492.9	35,975	1,106

1) as from 1997, according to IAS; 2) as from 2004 including minority interests.





## | commerzbank worldwide |

- FOREIGN BRANCHES
- REPRESENTATIVE OFFICES
- GROUP COMPANIES AND MAJOR FOREIGN HOLDINGS



## Commerzbank AG

#### **Head office**

Kaiserplatz
Frankfurt am Main
Postal address:
60261 Frankfurt
Telephone (+49 69) 136-20
Fax (+49 69) 28 53 89
info@commerzbank.com
www.commerzbank.com

Our full annual report and also an abridged version are available in German and English. ISSN 0414-0443 VKI02041

#### **Investor Relations**

Telephone (+49 69) 136 -2 22 55 Fax (+49 69) 136-2 94 92 ir@commerzbank.com