



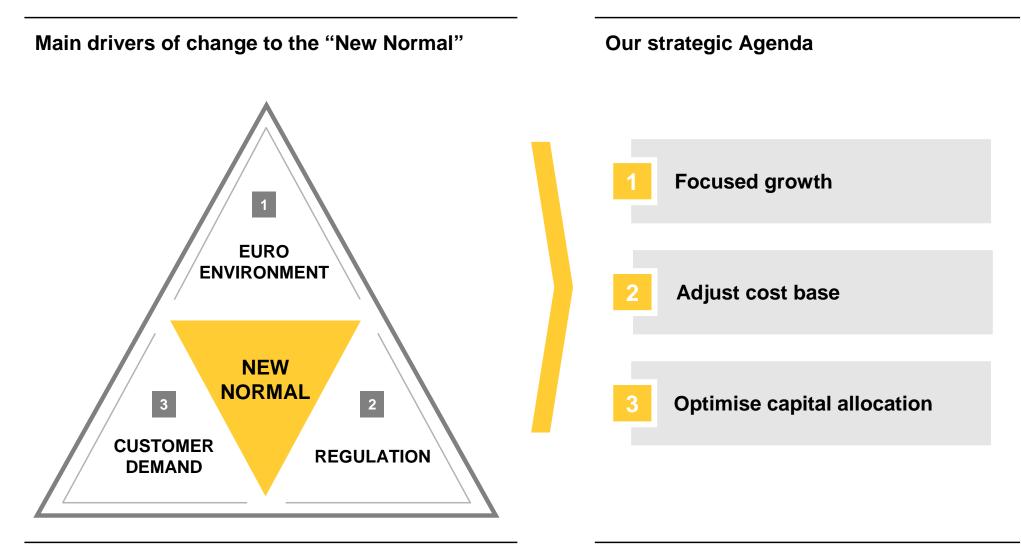
# Figures – Facts – Targets

**Overview Commerzbank Group** 

Group Investor Relations | Frankfurt am Main | 06.11.2014



# Taking into account the changed market environment, Commerzbank has set up its new strategic agenda at Investors' Day 2012

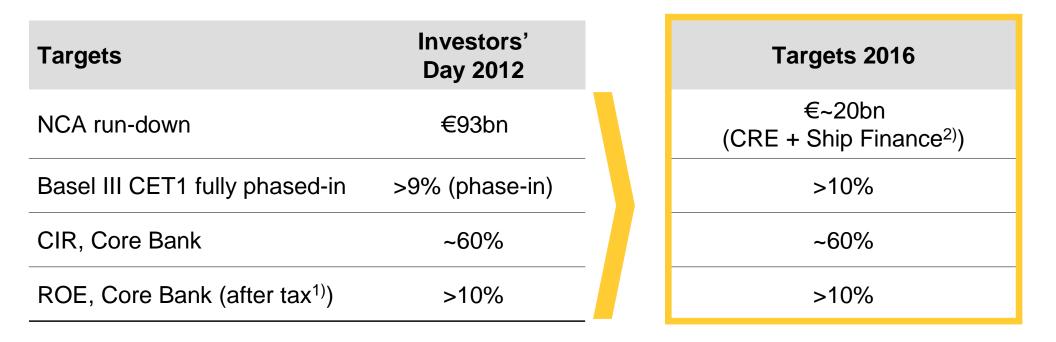




Share



## Strategic Agenda: Our financial goals for 2016



<sup>1)</sup> Based on implicid tax rate <sup>2)</sup> Deutsche Schiffsbank

Share



### Segment structure of Commerzbank Group

PC (Private Customers) Private Customers Retail and Business	MSB	Bank		Non Core
(Private Customers)Private Customers>				
	(Mittelstandsbank)	CEE (Central & Eastern Europe)	C&M (Corporates & Markets)	NCA (Non-Core Assets)
Customers North-East and South-West > Wealth Management Direct Banking Commerz Real >	<ul> <li>Corporate Banking</li> <li>Small and Medium Enterprises North- West and South-East</li> <li>Large Corporates North-West and South-East</li> <li>Corporates International</li> <li>Financial Institutions</li> </ul>	→ mBank	<ul> <li>Corporate Finance</li> <li>Equity Markets &amp; Commodities</li> <li>Fixed Income, Currencies</li> <li>Credit Portfolio Management</li> <li>Client Relationship Management</li> <li>Research</li> <li>New York</li> </ul>	<ul> <li>Commercial Real Estate</li> <li>Deutsche Schiffsbank</li> <li>Public Finance</li> </ul>

**O&C** (Others & Consolidation)

Management functions are bundled into the Group Management division.

The support functions of Group Information Technology, Group Organisation & Security, Group Banking Operations,

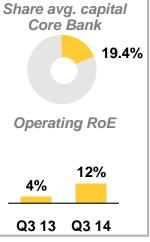
Group Markets Operations, Group Delivery Center and Group Excellence & Support are provided by the Group Services division.



### **Core Bank business models**

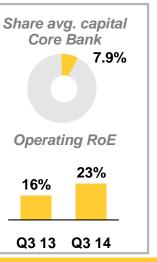
### Private Customers: Transformation of business modell gaining momentum

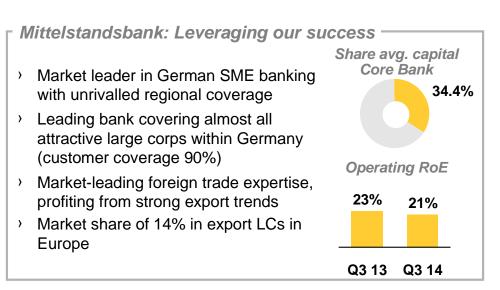
- Strong retail franchise with significant increase in market coverage after merger: 1,200 branches and 11m clients
- Comdirect is No. 1 online broker in Germany
- Top-3 position in German Wealth Management
- Transformation of business initiated, visible improvement

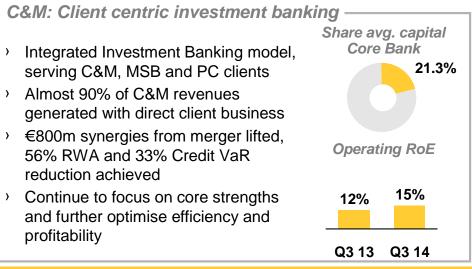


### CEE: Focus on our strengths

- Strong market presence of mBank in attractive growth market Poland with more than 4.5m customers
- Portfolio realignment completed in 2012 with sale of PSB and Bank Forum
- More than 430,000 new customers gained in retail banking since end of 2012









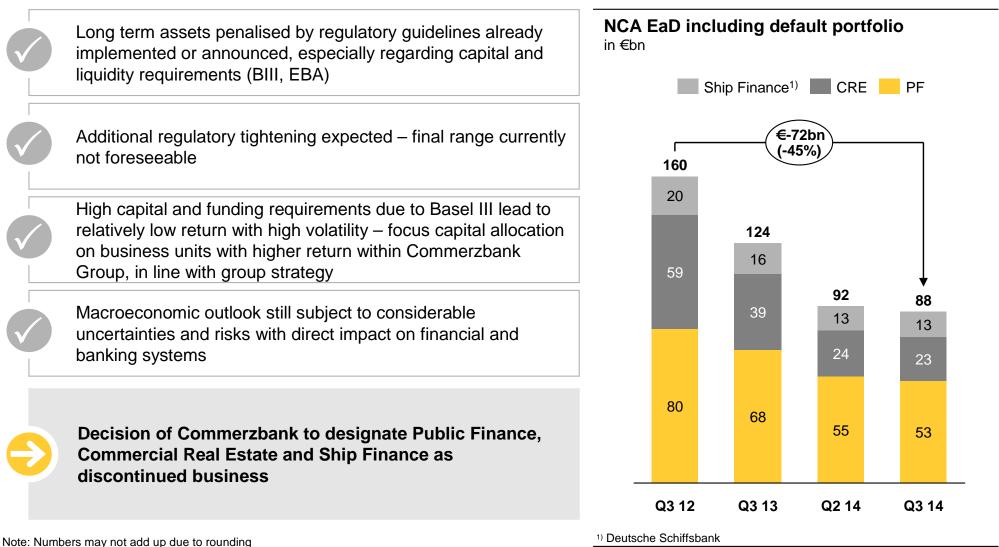
# Higher capital allocation to strong core banking franchise basis for strengthening our earnings capacity

<b>Avg. capita</b> In €bn	l employed in Q3 2014	Planned change in capital allocation 2013-2016	Strategic goals	Investors' Day – targets 2016
PC	3.9	<b>Ə</b>	<ul> <li>Transforming the business model for significant increase in efficiency and profitability</li> </ul>	RoE <sup>2)</sup> > 12%         CIR       < 80%
MSB	7.0	<b>?</b>	<ul> <li>Leverage and grow unique and successful business model</li> </ul>	RoE <sup>2)</sup> > 20%         CIR       < 45%
CEE	1.6	2	<ul> <li>Selective organic growth</li> </ul>	RoE <sup>2)</sup> > 15%         CIR       < 55%
C&M	4.3		<ul> <li>Continue capital efficiency</li> <li>Maintain profitability and grow selectively</li> </ul>	RoE <sup>2)</sup> > 15%         CIR       < 65%

1) Before Basel III RWA effects 2) Pre-tax operating RoE

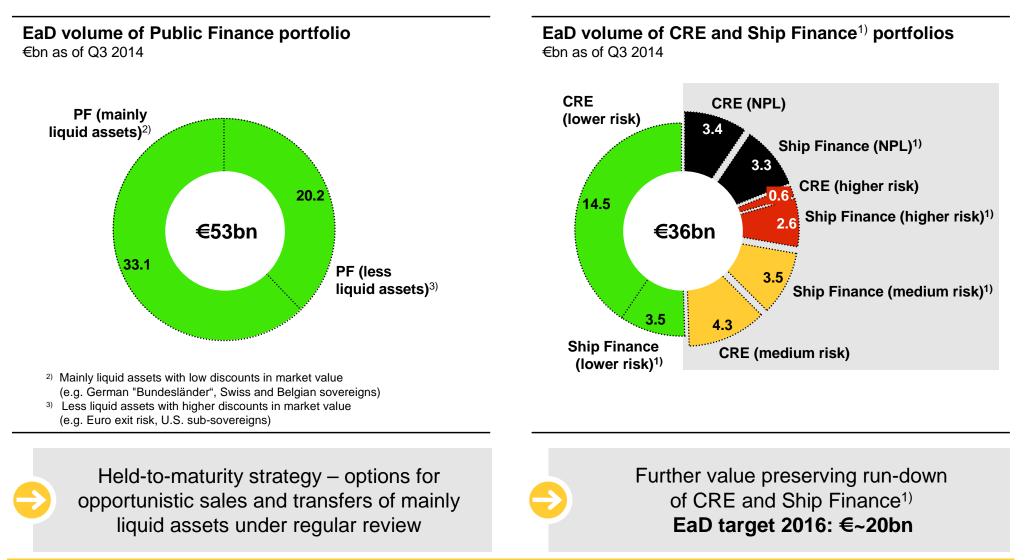


# Tightened regulatory capital and liquidity requirements drove the decision to wind down non-strategic portfolios in order to achieve capital relief





# EaD target of €~20bn for CRE and Ship Finance<sup>1)</sup> – Public Finance with held-to-maturity strategy



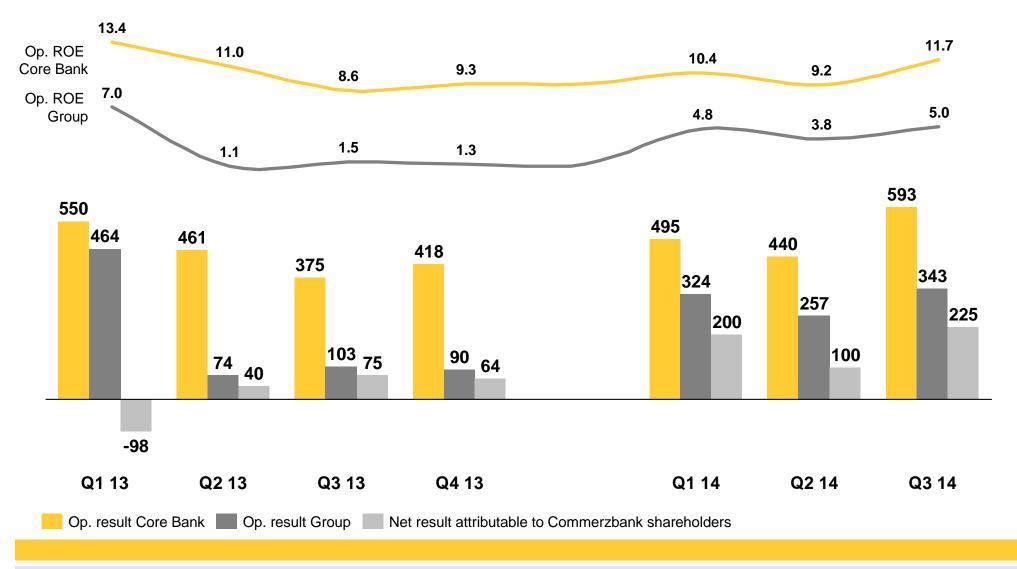
Note: Numbers may not add up due to rounding <sup>1)</sup> Deutsche Schiffsbank





### **Results and ROE per quarter**

Results in €m; ROE in %





### **Commerzbank financials at a glance**

Group	Q3 2013	9M 2013	Q2 2014	Q3 2014	9M 2014
Operating result (€m)	103	641	257	343	924
Net result (€m) <sup>1)</sup>	75	17	100	225	525
Core tier 1 ratio B 2.5 (2013) / CET 1 B 3 (2014) in (%)	12.7	12.7	11.7	11.8 <sup>2)</sup>	11.8 <sup>2)</sup>
CET 1 ratio B 3 fully phased in (%)	n/a	n/a	9.4	9.6 <sup>2)</sup>	9.6 <sup>2)</sup>
Total assets (€bn)	593	593	583	596	596
RWA B 2.5 (2013) / CET 1 B 3 (2014) (€bn)	197	197	217	216	216
Leverage ratio (phase-in, %)	n/a	n/a	4.1	4.2 <sup>2)</sup>	4.2 <sup>2)</sup>
Core Bank (incl. O&C)	Q3 2013	9M 2013	Q2 2014	Q3 2014	9M 2014
Operating result (€m)	375	1,386	440	593	1,528
Op. RoE (%)	8.6	10.9	9.2	11.7	10.5
CIR (%)	72.0	71.7	72.3	70.6	71.9
Risk density of EaD (bps)	29	29	27	27	27
LTD ratio (%)	75	75	77	80	80
NCA	Q3 2013	9M 2013	Q2 2014	Q3 2014	9M 2014
Operating result (€m)	-272	-745	-183	-250	-604
EaD incl. NPL volume (€bn)	124	124	92	88	88
Risk density of EaD (bps)	76	76	68	71	71

<sup>1)</sup> Attributable to Commerzbank shareholders <sup>2)</sup> Includes net profit of YTD September 2014



### **Commerzbank Group's income statement**

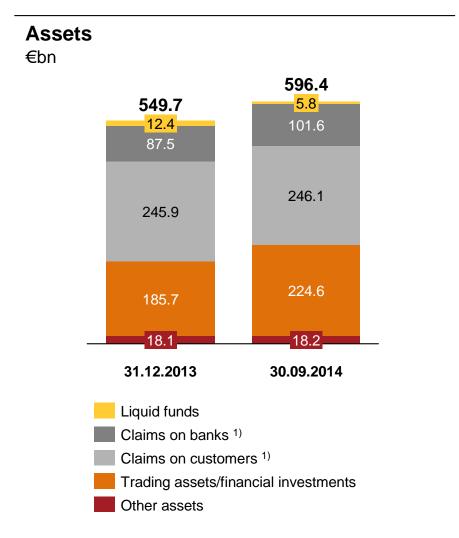
	1.130.9.2014	1.130.9.2013	Cha	inge
	in € m	in € m <sup>1)</sup>	in € m	in %
Net interest income	4,231	4,478	-247	-5.5
Loan loss provisions	-836	-1,296	460	-35.5
Net interest income after loan loss provisions	3,395	3,182	213	6.7
Net commission income	2,396	2,433	-37	-1.5
Net trading income+net income from hedge account.	328	220	108	49.1
Net investment income	18	10	8	80.0
Current net income from companies accounted for using the equity method	42	50	-8	-16.0
Other net income	-108	-145	37	-25.5
Income before loan loss provisions	6,907	7,046	-139	-2.0
Operating expenses	5,147	5,109	38	0.7
Operating result	924	641	283	44.1
Impairments of goodwill	-	-	-	-
Restructuring expenses	-	493	-493	-100.0
Pre-tax profit or loss	924	148	776	•
Taxes on income	320	59	261	•
Consolidated profit or loss	604	89	515	
- attributable to non-controlling interests	79	72	7	9.7
- attributable to CBK shareholders	525	17	508	•

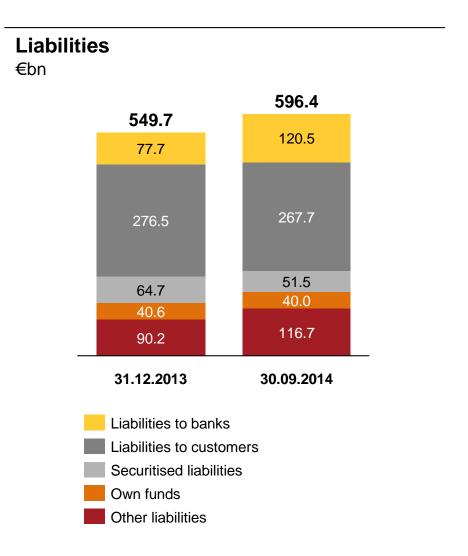
<sup>1)</sup> After restatements of hedge accounting and credit protection insurance





### **Breakdown of assets and liabilities – Commerzbank Group**



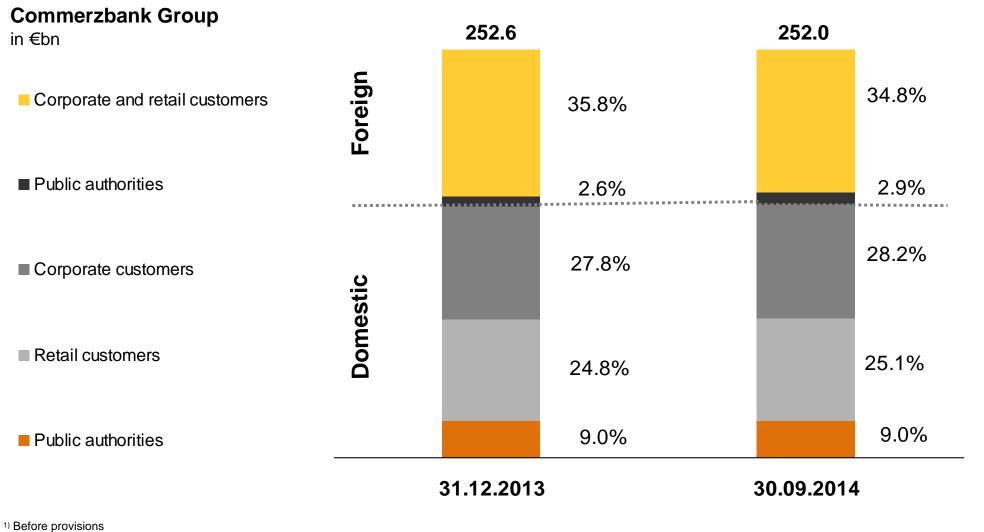


#### 1) After provisions





### Claims on customers<sup>1)</sup>

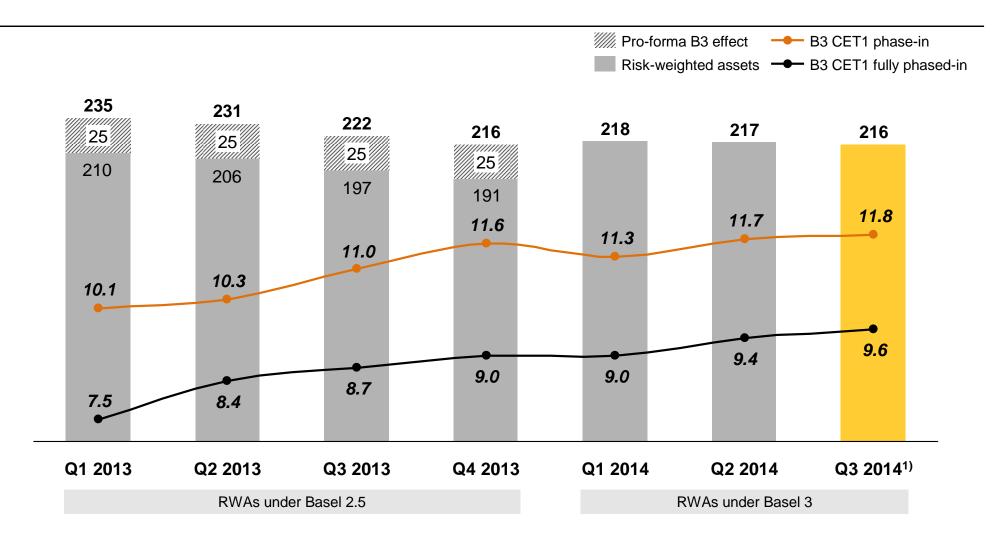






### **Risk-weighted assets and capital ratios**

RWA in €bn; Ratios in %



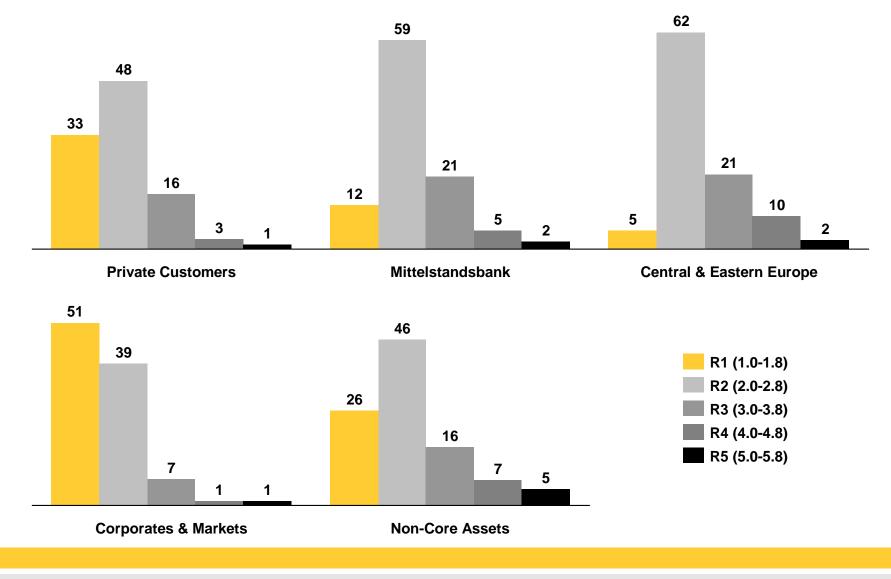
<sup>1)</sup> Includes net profit of 9M 2014





# Distribution of PD-rating by rating classes and segments

as of 30.09.2014, in %





## Group equity composition

	Capital	Capital	Capital	
	Q2 2014	Q3 2014	YTD Sep 2014	
	End of	End of	Average	
€bn	Period	Period <sup>1)</sup>		
Subscribed capital	1.1	1.1		
Capital reserve	15.9	15.9		
Retained earnings	10.4	10.3		
Currency translation reserve	-0.1	-0.0		
Revaluation reserve	-1.0	-0.9		
Cash flow hedges	-0.3	-0.3		
Consolidated P&L	0.3	0.5		
IFRS capital without non-controlling interests	26.4	26.7	26.3	Basis for RoE on net result
Non-controlling interests (IFRS)	0.9	0.9	0.9	-
IFRS capital	27.3	27.6	27.3	Basis for operating RoE and pre-tax RoE
Goodwill and intangibles	-3.0	-3.0		-
DTA	-1.5	-1.2		
Deductions on securitizations	-0.3	-0.4		
Deductions related to non-controlling interests	-0.6	-0.6		
Investments in financial entities and own shares	-0.1	-0.1		
Other regulatory adjustments <sup>2)</sup>	-1.4	-1.7		
Common equity tier 1 B3 capital (fully phased-in)	20.4	20.7	Basis for CET1	B3 fully phased-in ratio
Transition adjustments	4.9	4.9		
Common equity tier 1 capital (phase in)	25.3	25.5	Basis for CET1	B3 phase-in ratio

Note: Numbers may not add up due to rounding <sup>1</sup>) Includes net profit of YTD Sep 2014 <sup>2</sup>) Include mainly capital deductions e.g. for shortfall and prudent valuation



# Segment Reporting for Q3 2014

in € m	РС	MSB	CEE	СМ	O&C	Core Bank	NCA	Group
Total Revenues	865	742	240	486	-7	2,326	80	2,406
o/w Total net interest and net trading income	467	447	179	370	44	1,507	88	1,595
o/w Net commission income	377	265	51	102	-7	788	11	799
o/w Other income	21	30	10	14	-44	31	-19	12
Provision for possible loan losses	-16	-36	-37	-	-1	-90	-251	-341
Operating expenses	728	343	110	328	134	1,643	79	1,722
Operating result	121	363	93	158	-142	593	-250	343
Impairments on goodwill	-	-	-	-	· · ·	-	-	-
Restructuring expenses	-	-	-	-	-	-	-	-
Net gain or loss from sale of disposal groups	-	-	-	-	-	-	-	-
Pre-tax profit or loss	121	363	93	158	-142	593	-250	343
Assets	70,737	86,461	28,279	217,205	89,497	492,179	104,179	596,358
Liabilities	100,317	138,770	23,386	202,281	62,824	527,578	68,780	596,358
					_			
Average capital employed	3,932	6,959	1,596	4,304	3,438	20,228	7,226	27,454
RWA (End of Period)	27,675	67,895	13,840	36,979	22,165	168,555	47,235	215,791
Cost/income ratio (%)	84.2%	46.2%	45.8%	67.5%	n/a	70.6%	98.8%	71.6%
Operating return on equity (%) <sup>1)</sup>	12.3%	20.9%	23.3%	14.7%	-16.5%	11.7%	-13.8%	5.0%
Return on equity of pre-tax result (%) <sup>1)</sup>	12.3%	20.9%	23.3%	14.7%	-16.5%	11.7%	-13.8%	5.0%
Average employees	14,040	5,386	6,014	1,928	16,501	43,869	521	44,390

<sup>1)</sup> Annualised

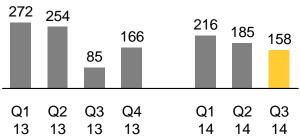


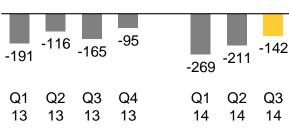


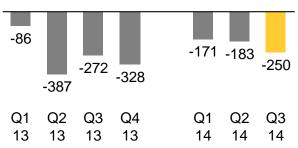
# **Operating result by segment**

in €m

**Mittelstandsbank Private Customers Central & Eastern Europe** 363 349 338 325 267 98 221 93 215 84 75 112 115 121 65 66 54 69 54 60 41 Q2 Q3 Q4 Q2 Q3 Q1 Q2 Q3 Q4 Q2 Q3 Q2 Q3 Q4 Q2 Q3 Q1 Q1 Q1 Q1 Q1 13 13 14 13 13 13 14 13 13 13 13 14 14 13 14 14 13 13 14 14 14 **Corporates & Markets Others & Consolidation Non-Core Assets** 272 254





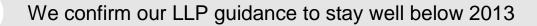






## Outlook 2014







We continue our value preserving asset run-down in NCA towards €~20bn Exposure at Default in CRE and Ship Finance<sup>1)</sup> by 2016

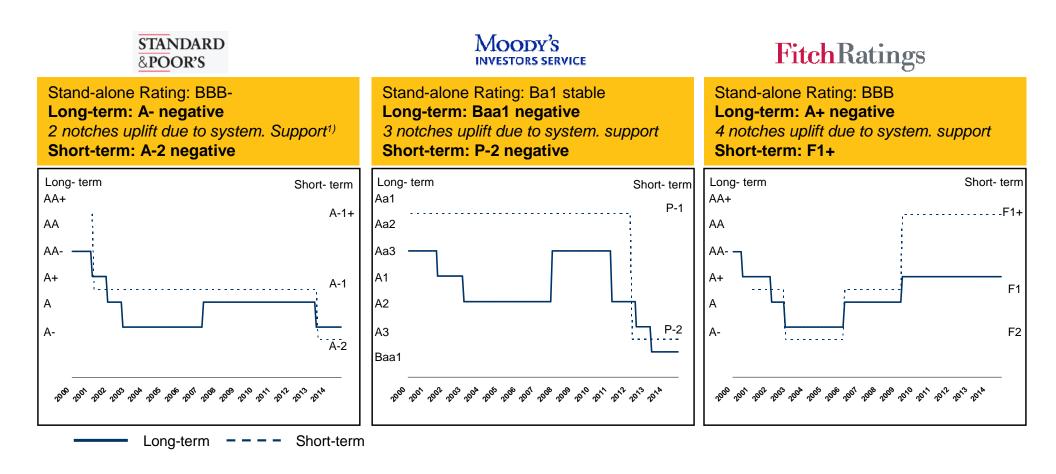


We confirm our 2016 target for CET1 Basel III fully phased-in beyond 10% however we do not expect a linear development

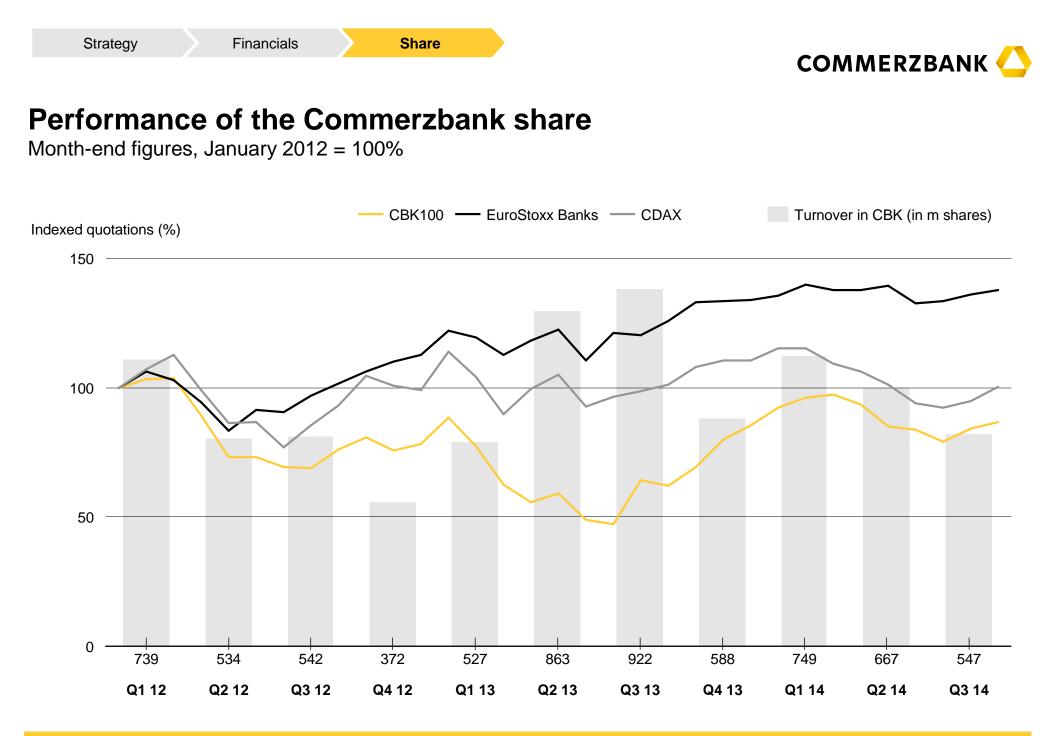
<sup>1)</sup> Deutsche Schiffsbank



### **Commerzbank rating development**



<sup>1)</sup> Additionally 1 notch support for expectation of a continued successful bank restructuring





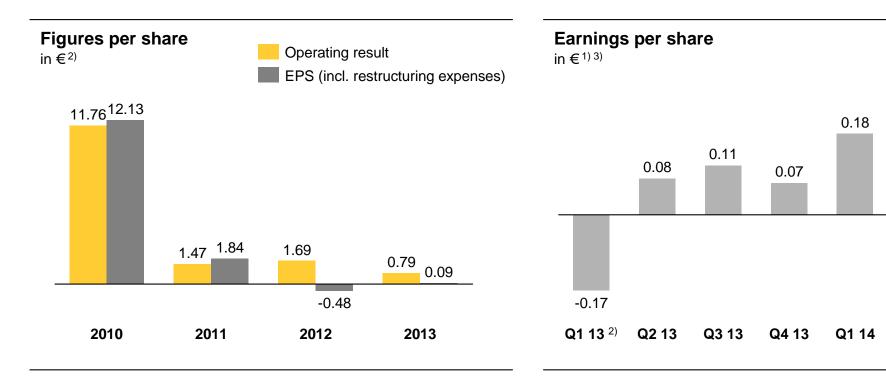
0.08

Q2 14

0.20

Q3 14

### Key figures of Commerzbank share



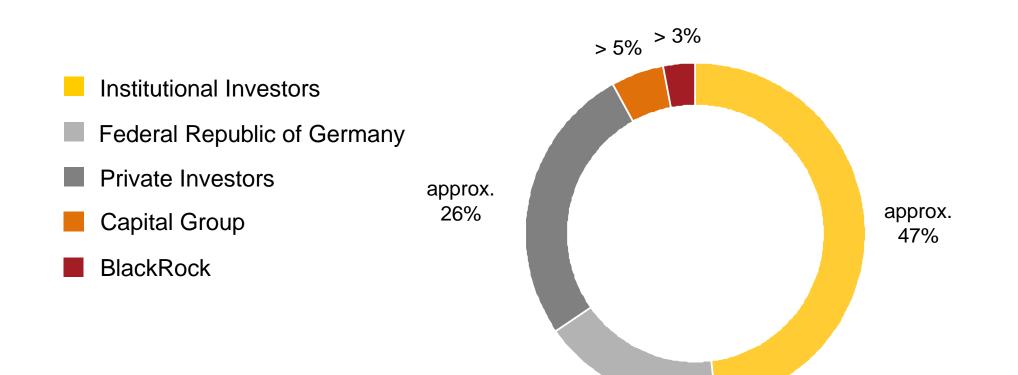
	31.12.2011	31.12.2012	31.12.2013	30.9.2014
Number of shares issued in m <sup>2)</sup>	511.3	583.0	1,138.5	1,138.5
Average number of shares outstanding in m <sup>2)</sup>	346.0	560.9	913.2	1,138.5
Market capitalisation in € bn	6.7	8.4	13.3	13.5

1) Result for the quarter on accumulative basis 2) After reverse stock split 10:1 3) After restatements of hedge accounting and credit protection insurance



## Commerzbank's shareholders

as of October 31, 2014



17%



### **Financial Calendar 2015**

February 12, 2015	Annual Results Press Conference
End-March 2015	Annual Report 2014
April 30, 2015	Annual General Meeting
May 7, 2015	Interim Report as of March 31, 2015
August 3, 2015	Interim Report as of June 30, 2015
November 2, 2015	Interim Report as of September 30, 2015



### Disclaimer

### **Investor Relations**

This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include, inter alia, statements about Commerzbank's beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates, projections and targets as they are currently available to the management of Commerzbank. Forward-looking statements therefore speak only as of the date they are made, and Commerzbank undertakes no obligation to update publicly any of them in light of new information or future events. By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, among others, the conditions in the financial markets in Germany, in Europe, in the United States and elsewhere from which Commerzbank derives a substantial portion of its revenues and in which it hold a substantial portion of its assets, the development of asset prices and market volatility, potential defaults of borrowers or trading counterparties, the implementation of its strategic initiatives and the reliability of its risk management policies.

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