



#### **Disclaimer**

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## **Agenda**

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## 1 Commerzbank at a glance



## **Facts and Figures: An Overview of Commerzbank**

Commerzbank is a leading international commercial bank with a client-focussed portfolio of financial services in two segments





## Facts and Figures: Commerzbank's Global Presence

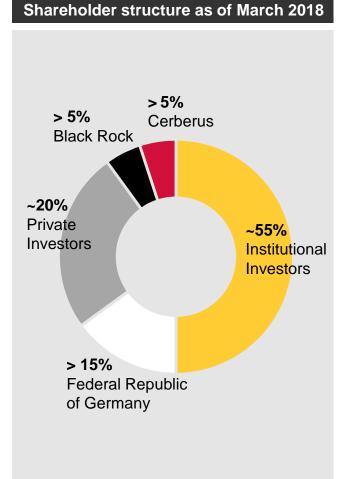




## **Facts and Figures: Selected Group Financial Figures**

Figures	Q1 2017	FY 2017	Q1 2018
Total revenues (in €m)	2,390	9,154	2,302
Op. result (in €m)	330	1,294	289
Consolidated profit (in €m) <sup>1</sup>	229	150	250
Cost income ratio op. business (%)	78.0	77.3	84.1
CET 1 ratio (%) <sup>2</sup>	12.5	14.1	13.3
Op. RoTE (%)	4.9	4.8	4.5

	31.3.2017	31.12.2017	31.3.2018	
Employees	49,998	49,417	48,743	

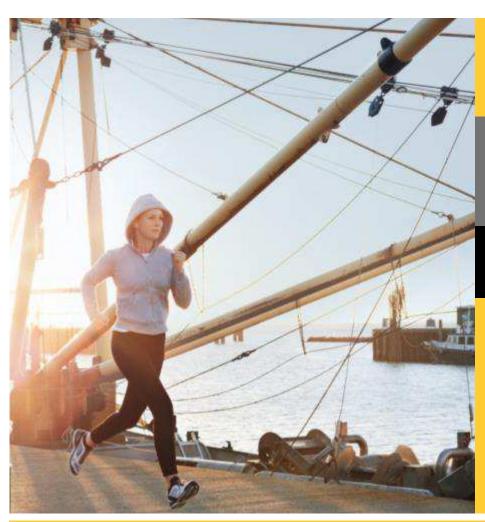


<sup>)</sup> Attributable to Commerzbank shareholders

<sup>2)</sup> Basel 3, fully phased-in



## Strategic Positioning: "Commerzbank 4.0"



## Our goal: higher profitability and enhanced competitiveness

We continue building on our strengths in the core business and advance digitalisation, whilst remaining focussed on increasing revenues together with reducing costs

By 2020, **80 per cent of all relevant processes** will be **digital** 

Private and Small Business Customers

Flexible multi-channel bank with traditional values

#### **Corporate Clients**

Long-term business partner in Germany and abroad with an intelligent mix of credit and capital market products



## 2020: Commerzbank 4.0 - a Strategy with three major Cornerstones

#### Focussed business model

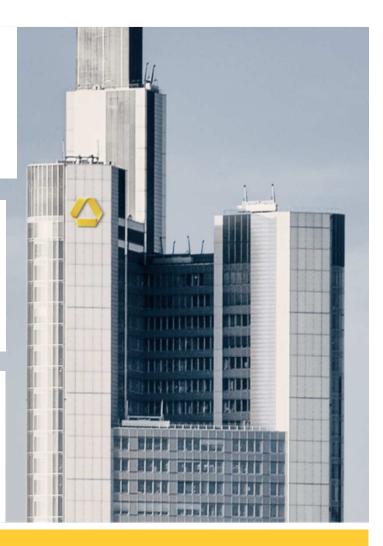
- We will focus on business in two operating segments: Private and Small Business Clients and Corporate Clients
- We will continue to reduce our non-core activities consequently

### **Digital enterprise**

- > We will transform the bank into a digital enterprise
- Until 2020, we will digitise 80 % of all relevant processes of the whole bank

### **Enhancing efficiency**

- We will simplify the bank to enhance our efficiency
- We will generate additional competitive advantages due to the simplification of our processes





## Commerzbank 4.0: Our strategic Targets for 2020



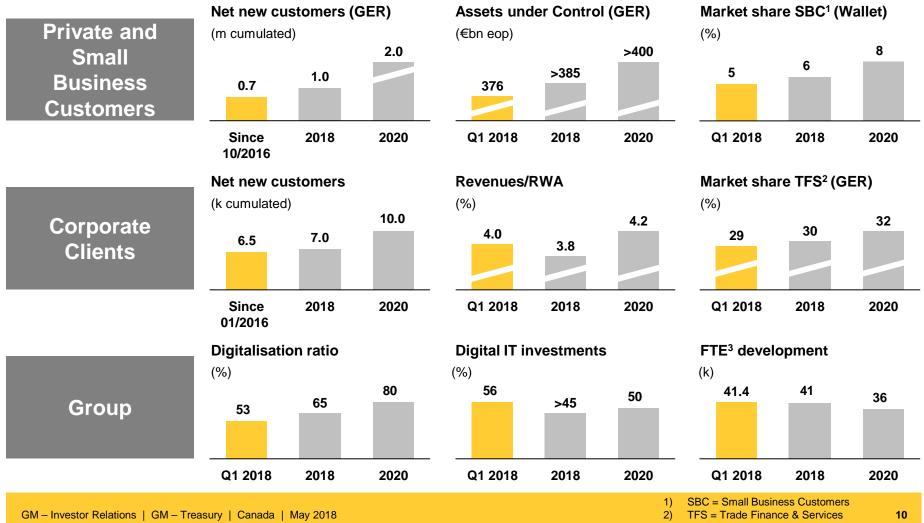
Figures	Current rates	Rising rates
Net new customers (PSBC)	2 million	2 million
Assets under Control (Germany)	> €400bn	> €400bn
Digitalisation ratio	80 %	80 %
Revenues	€9.8-10.3bn	€11.3bn
Costs	€6.5bn	€6.5bn
Cost income ratio op. business	< 66 %	~60 %
CET 1 <sup>1</sup>	> 13 %	> 13 %
Net RoTE <sup>2</sup>	> 6 %	> 8 %

Basel 3 fully phased-in

<sup>2)</sup> Net return on tangible equity



## Progress of key execution indicators in line with plan



FTE = Full Time Equivalent



### 2 Commerzbank Q1 2018 results



## Performance and strategy implementation on track

#### Highlights Q1 2018



#### Commerzbank 4.0 strategy implementation

- > Continued net new customer in PSBC (+73k) and CC (+1k) in Q1 on track to reach 2018 targets
- > Strong new asset acquisition in PSBC and loan growth in Mittelstand along committed growth path
- Digitalisation journeys in SME lending and account opening for corporates successfully completed



#### Q1 operating result of €289m and net result of €250m

- > Stable revenues of €2.3bn
- Risk Result of €-77m reflecting eliminated drag from ship finance
- > Expenses of €1.9bn reflecting full booking of European bank levy and continued investments



#### Strong balance sheet and healthy risk profile

- > CET1 ratio at 13.3% and leverage ratio of 4.6% under fully implemented IFRS 9 regime
- Further improved risk profile with NPL ratio of 1.0%
- Dividend accrual of €5ct per share in Q1



### **Strategy execution on track**

#### Group

- Continued strong investments in Q1 building on successful ramp-up in 2017, resulting in 56% of IT investments used for digitalisation
- Reduction of ~400 FTE within the first quarter

# Private and Small Business Customers

- Continued net new customer growth in Germany with 73k added in Q1, 712k since 10/2016 – on track to reach 1m by year-end
- AuC (GER) with strong loan (+€3bn), deposit (+€3bn) and net new securities
   (+€3bn) growth offset by reduced securities values due to lower equity markets

## Corporate Clients

- Continued net new customer growth with 1k net new customers in Q1 and 6.5k
   overall well ahead of plan to reach 7k by year-end
- RWA efficiency well advanced complemented by growth focused key execution indicator Loan Volume Corporates with 2020 target > €85bn

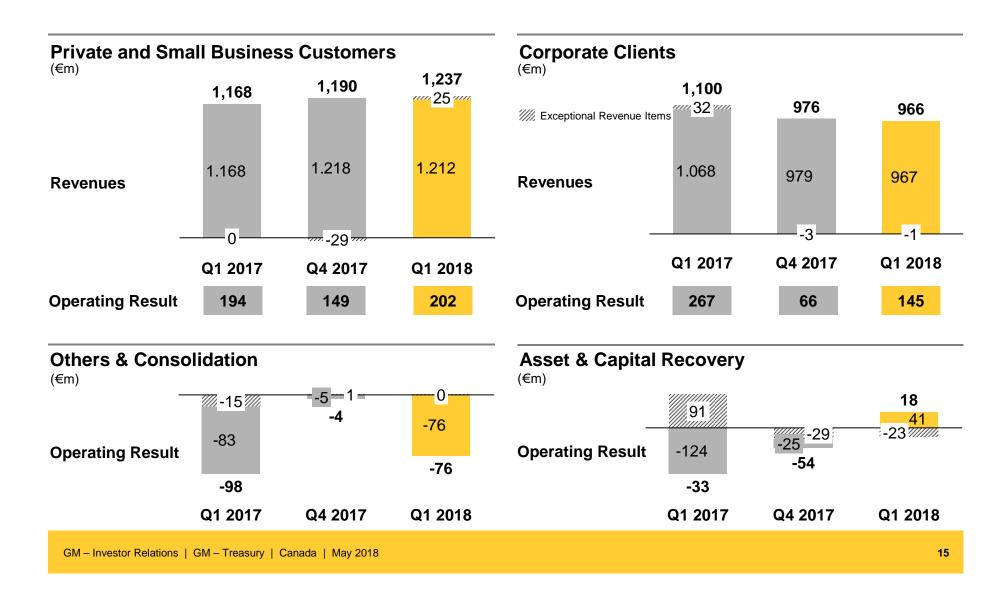


## Commerzbank financials at a glance

Group	Q1 2017	Q4 2017	Q1 2018
Operating result (€m)	330	157	289
Net result (€m)	229	89	250
CET1 ratio Basel 3 fully phased-in (%)	12.5	14.1	13.3
Total assets (€bn)	490	453	470
RWA (€bn)	186	171	170
Leverage ratio (fully phased-in) (%)	4.6	5.1	4.6
Cost/income ratio (%)	78.0	81.4	84.1
Net RoE (%)	3.2	1.2	3.6
Net RoTE (%)	3.5	1.4	4.0
Total capital ratio fully phased-in (%)	15.9	17.5	16.5
NPL ratio (in %)	1.5	1.3	1.0
CoR (bps)	17	18	7

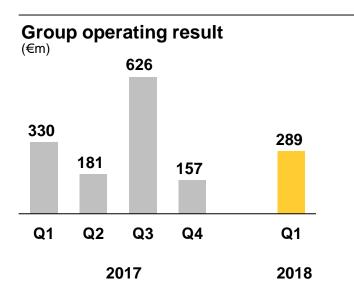


## Revenues and operating results of Commerzbank divisions





## **Steady operating performance**



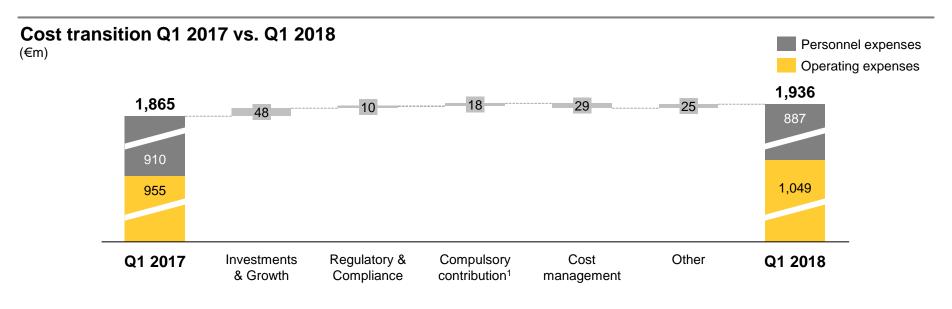
#### **Group P&L**

in €m	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018
Revenues	2,390	2,066	2,508	2,191	2,302
Exceptional items	108	8	502	-60	1
Revenues excl. exceptional items	2,282	2,058	2,006	2,251	2,301
o/w Net interest income	1,058	1,009	1,061	1,138	1,071
o/w Net commission income	887	779	738	774	797
o/w Net fair value result	286	283	190	193	370
o/w Other income	51	-13	17	146	62
Risk result (2017: LLP)	-195	-167	-168	-251	-77
Operating expenses	1,865	1,718	1,714	1,782	1,936
Operating result	330	181	626	157	289
Impairments on goodwill and other intangible assets	-	-	-	-	-
Restructuring expenses	-	807	-	-	-
Taxes on income	81	-13	134	41	5
Minority interests	20	25	21	27	34
Net result <sup>1</sup>	229	-639	471	89	250
CIR (%)	78.0	83.2	68.3	81.4	84.1
Net RoTE (%)	3.5	-9.8	7.3	1.4	4.0
Operating return on CET1 (%)	5.6	3.1	10.7	2.6	5.2

- → Q1 with stable underlying revenues of €2.3bn
- > Risk result of €-77m significantly improved drag from ship financing eliminated
- Costs of €1.9bn reflecting ongoing investments and full booking of increased 2018 European bank levy in Q1
- Net result of €250m benefitting from non-recurring tax refunds



## Strong investments in digitalisation and higher compulsory contributions

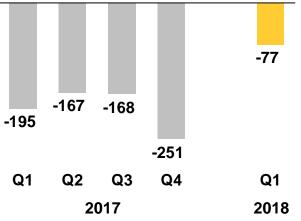


- Strong increase of investments due to digitalisation initiatives continuing at high pace of Q4 2017 including project costs for the separation of EMC
- Cost Management driven by FTE reduction in Commerzbank AG more than offsetting temporary increases from sourcing
- > Overall compulsory contributions of €244m in Q1 include €15m increased EU bank levy of €186m, fully booked in Q1
- Higher costs for regulatory requirements (mainly running costs MiFIR / MiFID II and IFRS 9)



## Low risk result (IFRS 9) reflecting benign credit environment

#### **Risk Result (Provisions for loan losses in 2017)** (€m)



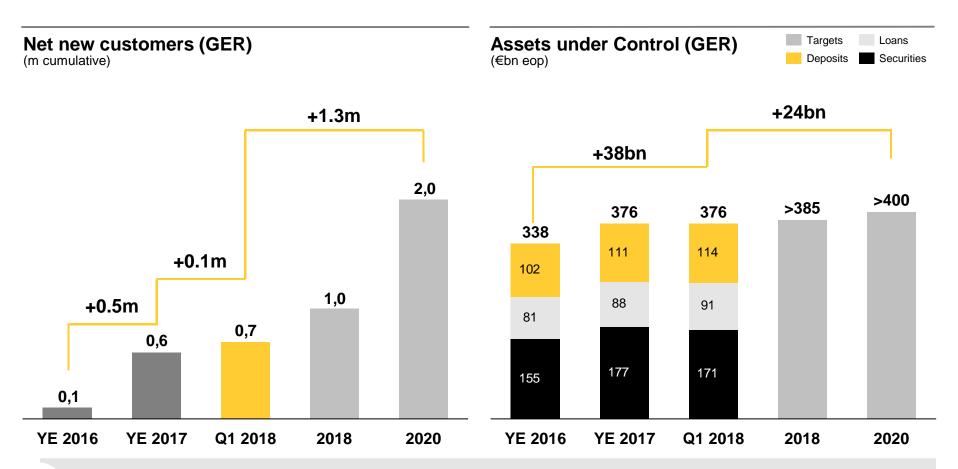
#### Risk Result divisional split

	•				
	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018
Risk Result in €m					
Private and Small Business Customers	-33	-43	-55	-24	-52
Corporate Clients	-43	-33	-47	-172	-23
Asset & Capital Recovery	-119	-92	-65	-59	-
Others & Consolidation	-	-	-	4	-2
Group	-195	-167	-168	-251	-77
NPL in €bn					
Private and Small Business Customers	1.7	1.7	1.8	1.9	1.8
Corporate Clients	3.2	2.8	2.8	2.6	2.1
Asset & Capital Recovery	2.0	2.0	1.9	1.1	0.3
Others & Consolidation	-	-	-	-	-
Group	6.9	6.5	6.5	5.6	4.2
Group NPL ratio (in %) 1	1.5	1.5	1.5	1.3	1.0
Group CoR (bps) <sup>2</sup>	17	16	16	18	7

- > PSBC and CC continue to benefit from the stable German economy and quality of our loan book
- CC benefiting from releases for a single case, PSBC includes consumer finance (~€20m)
- > ACR benefiting from the revalued ship financing portfolio no longer contributing to risk result
- Further reduction of NPL ratio to 1.0% after reclassification of ACR assets to fair value



## **Private and Small Business Customers: continued growth**

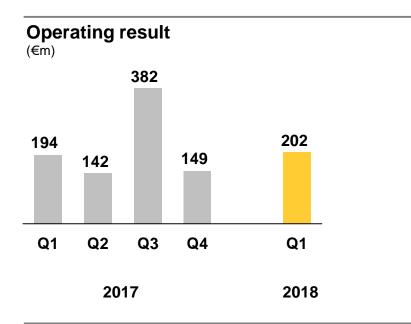




Net new securities growth (€3bn) - Decline in overall securities due to lower equity markets



## Private and Small Business Customers: continued growth drives revenues



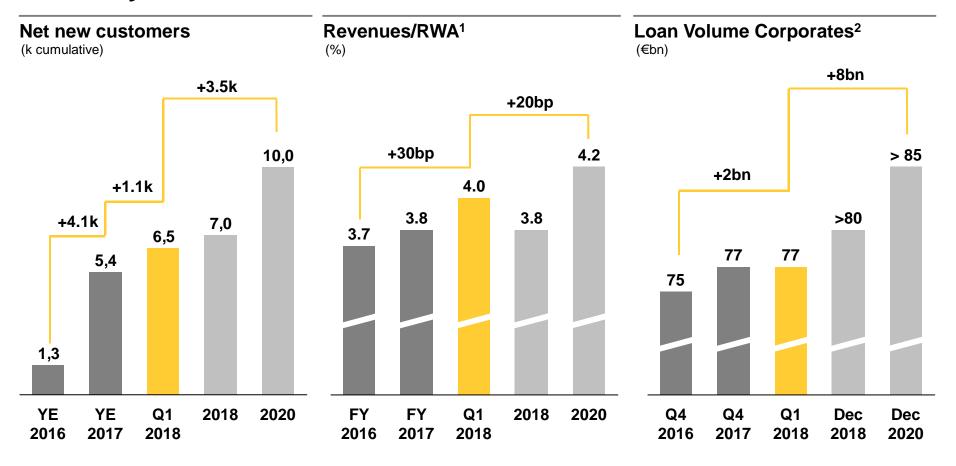
#### Segmental P&L

in €m	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018
Revenues	1,168	1,112	1,362	1,190	1,237
o/w Private Customers	590	521	533	598	599
o/w Small Business Customers	199	187	196	201	201
o/w mBank	241	243	254	260	253
o/w comdirect	90	94	91	103	105
o/w Commerz Real	47	65	52	56	54
o/w exceptional revenue items	-	1	237	-29	25
Revenues excl. exceptional items	1,168	1,110	1,125	1,218	1,212
Risk result (2017: LLP)	-33	-43	-55	-24	-52
Operating expenses	941	927	926	1,016	984
Operating result	194	142	382	149	202
RWA (end of period in €bn)	35.9	37.7	39.2	38.5	38.8
CIR (%)	80.6	83.4	67.9	85.4	79.5
Operating return on equity (%)	17.9	12.9	33.0	12.7	17.4

- > Y-o-Y underlying revenues increased €44m driven by growth, more than compensating drag from negative interest rates
- Q-o-Q stable revenues reflect loan growth pricing competition remains and securities business affected by lower equity markets and introduction of MiFID II
- > Subsidiaries are continuing their growth paths comdirect profiting from customer growth and increased trading activities from customers in more volatile markets, mBank with margin expansion and volume growth in loans and deposits y-o-y
- > Overall costs reflect increased bank levy as well as investments in growth and digitalisation but also MiFID II implementation



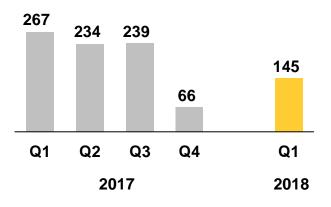
## Corporate Clients: Corporate Ioan volume to complement RWA efficiency





## Corporate Clients: Ioan growth in Mittelstand – pricing headwinds from competition in attractive German market





#### **Segmental P&L**

in €m	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018
Revenues	1,100	943	969	976	966
o/w Mittelstand	473	440	437	467	421
o/w International Corporates	228	232	236	234	219
o/w Financial Institutions	134	107	103	101	122
o/w EMC	118	100	80	82	97
o/w others	115	71	104	95	108
o/w exceptional revenue items	32	-8	9	-3	-1
Revenues excl. exceptional items	1,068	951	960	979	967
Risk result (2017: LLP)	-43	-33	-47	-172	-23
Operating expenses	790	676	682	737	799
Operating result	267	234	239	66	145
RWA (end of period in €bn)	97.9	93.0	92.1	88.1	89.2
CIR (%)	71.8	71.7	70.4	75.6	82.6
Operating return on equity (%)	8.7	8.2	8.6	2.4	5.5

- Loan growth in Mittelstand (q-o-q €0.7bn, y-o-y €2.3bn)
- Mittelstand and International Corporates reflect pricing competition as well as muted client demand for capital markets products
- Q-o-Q increased revenues in Financial Institutions following risk and compliance framework tightening in 2017
- > Stable costs with FTE reduction from strategic realignment offsetting increased investments

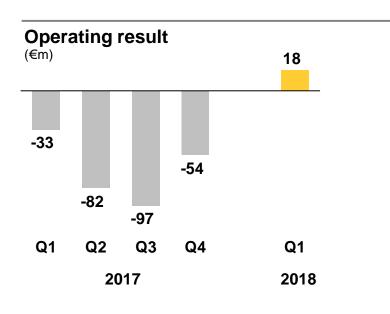


## German economy 2018 – ongoing upswing

	The German economy has grown significantly in recent qu	
Current	The main drivers of growth are still private consumption are in buildings. In the course of 2017 even the investment in and equipment has picked up.	
development	However, in Q1 2018 the German economy lost some more the recent drop in sentiment indicators point to an ongoing the coming quarters. The main reason is probably the strophish is usually the strophish is usually the strophish.	g soft patch in
	which is weighting on exports.  The recovery is set to continue as there is limited scope for shocks ahead – monetary policy will stay expansionary.	Euribor (avg. p.a. in %)
Our expectation for 2018	However, less dynamic growth in some parts of the world (especially in Asia) and the stronger Euro argues for ongo q-o-q growth rates in the course of 2018, which would be i recent fall of sentiment indicators.	ing moderate 0.22 0.19
	Nevertheless, on average the economy will expand only a 2018 than in 2017. We expect a growth rate of 2.0% vs. 2.	little bit less in .2% in 2017. 2013 2014 2015 2016 2017 2018e
	The export oriented German economy could suffer especial trade conflict initiated by the US government.	GDP Germany (change vs. previous year in %) Eurozone
Risks in the	In the medium term EMs – a very important market for Gerould grow more slowly than in the past.	rman exports  1.9
long-run	Germany's price competitiveness inside the Euro area has since 2009.	s eroded 0.5
	Economic policy has been geared more towards redistributhan support for growth, and this will not change with the regovernment.	



## Asset & Capital Recovery: operating result driven by lower risk result



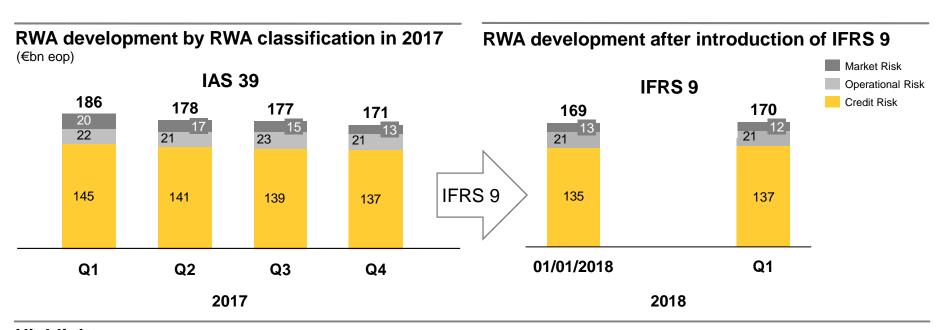
#### **Segmental P&L**

in €m	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018
Revenues	115	39	-11	24	45
Revenues excl. exceptional items	24	22	-28	54	68
Risk result (2017: LLP)	-119	-92	-65	-59	-
Operating expenses	29	28	22	19	27
Operating result	-33	-82	-97	-54	18
RWA (end of period in €bn)	22.8	20.1	19.1	18.0	15.9
CRE (EaD in €bn)	2.2	1.9	1.7	1.5	1.3
Ship Finance (EaD in €bn)	4.5	3.9	3.3	2.6	1.3
Public Finance (EaD in €bn)	9.4	9.5	9.3	10.0	8.2
Group Ship Finance (EaD in €bn)	5.8	5.0	4.2	3.4	1.8

- > Risk result reflecting elimination of drag from LLPs following revaluation of ship financing to fair value
- > Underlying revenues benefitting from valuations of positions now held at fair value
- > EaD reduction reflecting effect of IFRS 9 and continued portfolio run-down



## RWA with increase of €1bn in Q1 2018 – following introduction of IFRS 9



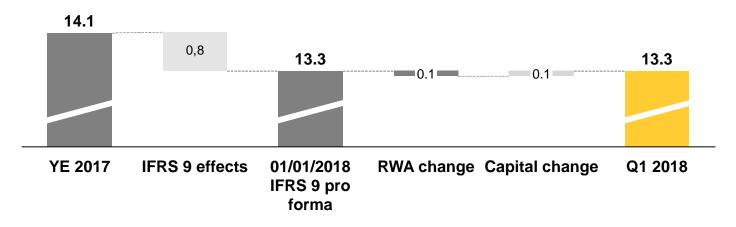
#### Highlights q-o-q

- Stable development in Market and OpRisk RWA
- > Reduction of Credit RWA with introduction of IFRS 9 mainly due to revaluation of ship financing portfolio at fair value
- In Q1 RWA growth from increased lending in core segments



## CET1 ratio at 13.3% under new IFRS 9 regime

## Transition of CET1 ratio fully phased-in (%)

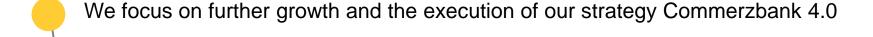


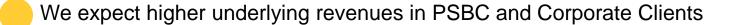
- > Initial pro forma CET1 ratio of 13.3% with the introduction of IFRS 9 as of 01/01/2018
- > Q1 CET1 ratio of 13.3% reflects growth underpinned by increased capital from net profits incorporating €5ct per share dividend accrual

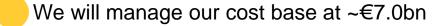


## Objectives and expectations for 2018

#### **FY 2018**







We expect a Risk Result under the IFRS 9 regime of less than €600m

We aim to resume dividend payments for the financial year 2018



## **Rating overview Commerzbank**

As of 15 May 2018	S&P Global	MOODY'S INVESTORS SERVICE	Fitch Ratings	SCOPE scope Ratings
Bank Ratings	S&P	Moody's	Fitch	Scope
Counterparty Rating <sup>1</sup>	A- negative	A2 (cr)	A- (dcr)	-
Deposit Rating <sup>2</sup>	A- negative	A2 positive	A-	-
Issuer Credit Rating (long-term debt)	A- negative	Baa1 stable	BBB+ stable	A stable
Stand-alone Rating (financial strength)	bbb+	baa3	bbb+	-
Short-term debt	A-2	P-1	F2	S-1
Product Ratings (unsecured issuances)				
"Preferred" senior unsecured debt	A- negative	A2 positive	A-	A stable
"Non-preferred" senior unsecured debt	BBB	Baa1 stable	BBB+ stable	A- stable
Subordinated debt (Tier 2)	BBB-	Ba1	BBB	BBB stable

#### Rating events in Q1 2018

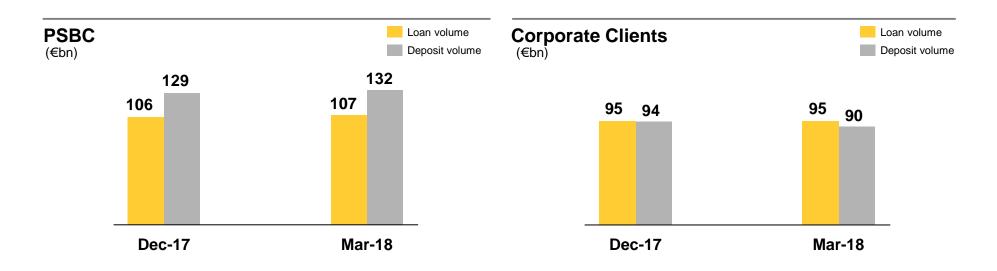
- > S&P Global (S&P) confirmed ratings of Commerzbank in March 2018 within a regular rating review
- > Fitch also confirmed Commerzbank's ratings in February 2018 within a regular rating review



## 3 Commerzbank capital management and funding



## Loan growth with target customers and optimisation of deposits



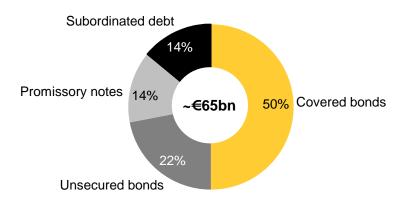
- > Loan growth in Private and Small Business Customers (+1.8%) mainly driven by strong mortgage business in Germany
- Corporate Clients with loan growth in Mittelstand (€0.7bn)
- Ongoing reduction in legacy portfolios
- > Further successful optimisation of deposits in Corporate Clients loan-to-deposit ratio of 105%



## Capital markets funding activities Q1 2018

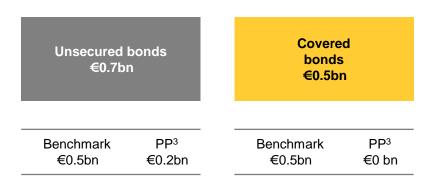


(as of 31 March 2018)



#### **Group Funding activities<sup>2</sup>**

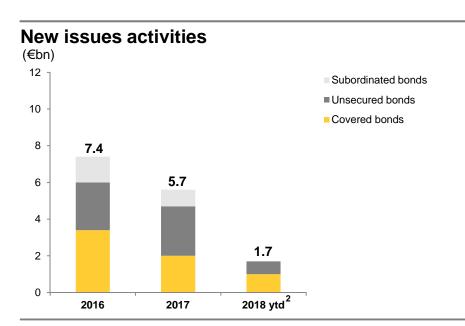
Q1 2018 - Notional €1.2bn

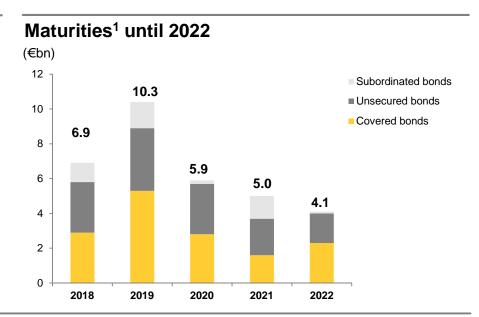


- → €1.2bn issued in Q1 2018 (average term over nine years)
- → €0.5bn 10 years Non-Preferred Senior benchmark
- Two Mortgage Pfandbrief benchmarks each €0.5bn issued year-to-date, in March 7-years and in April 10-years maturity<sup>4</sup>
- Focus on longer tenors



## Funding plan and strategy – Diversification of funding sources



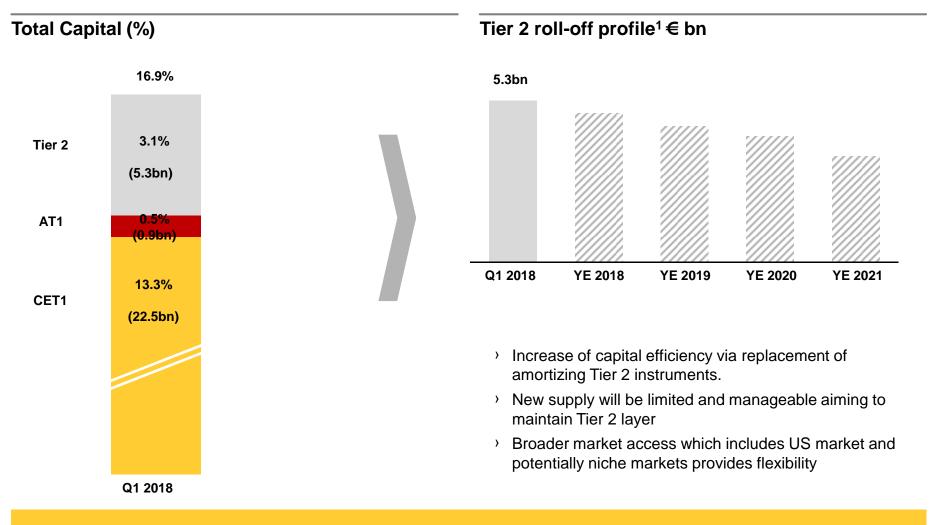


#### Strategy

- > Issuance requirements 2018 and following years expected below €10bn
- > New issuances in line with maturities while meeting as well regulatory requirements
- > Focus on diversification regarding to foreign markets and to new investors
- Covered bonds (e.g. Pfandbriefe), unsecured bonds and Tier 2
- > Well balanced profile of funding products, manageable maturity profile

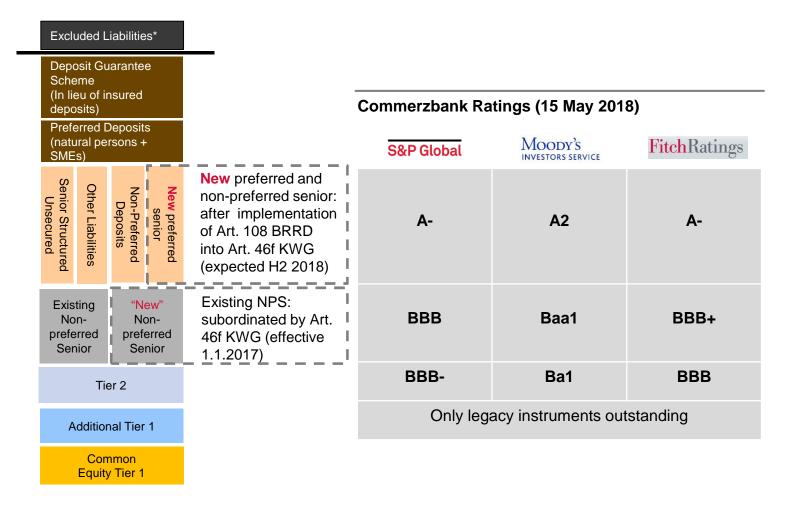


## **Total Capital – Tier 2**





### German bail-in waterfall



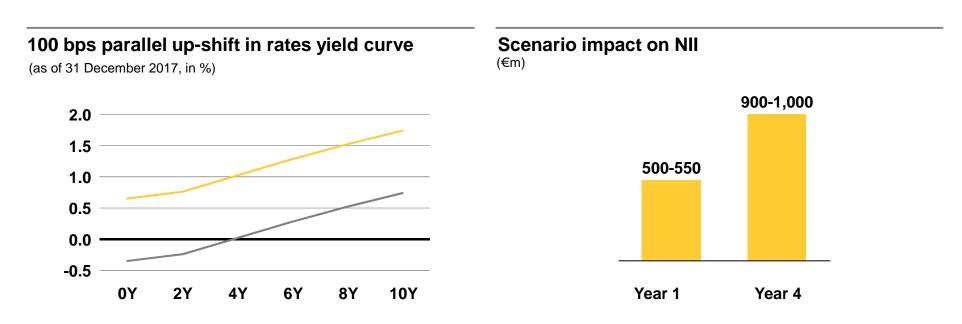
Source: Commerzbank \*Secured obligations as well as Retail & SME Deposits <€100k under DGS



## **Appendix**



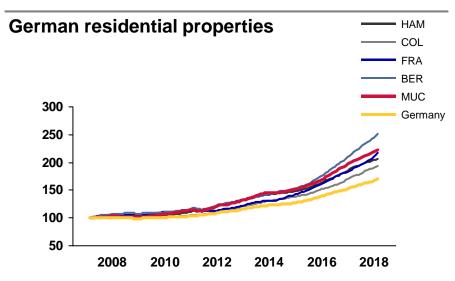
## Significant NII potential in scenario of rising interest rates



- > Year 1 effect of €500-550m driven by short-end rates due to large stock of overnight (excess) deposits
- > Thereof ~1/3 stem from leaving the negative interest rate territory
- Year 4 effect of €900-1,000m driven by higher reinvestment yield of modelled deposits used to refinance longer term loans



## Residential mortgage business vs. property prices



Source: Immobilienscout24, Commerzbank Research

Prices of houses and flats, existing stock and newly constructed dwellings, averages, index: March 2007 = 100; Munich (MUC), Berlin (BER), Hamburg (HAM), Frankfurt (FFM), Cologne (COL)

#### Overall mortgage portfolio

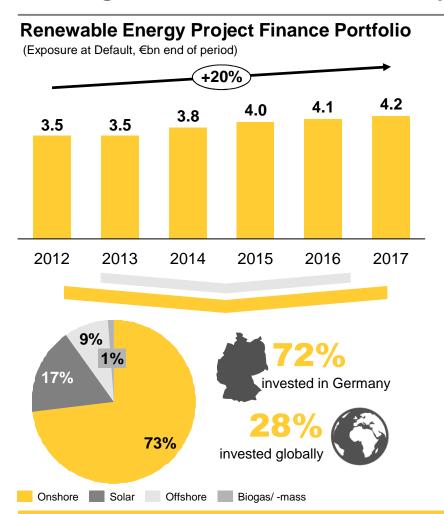
- Growing mortgage volume with a very good risk quality:
  - 12/15: EaD €62.6bn RD 12bp
  - 12/16: EaD €66.8bn RD 10bp
  - 12/17: EaD €75.2bn RD 9bp
  - 03/18: EaD €77.3bn RD 9bp
- Rating profile with a share of 89% in investment grade ratings
- Vintages of recent years developed more favourably so far and NPLs remain at a low level
- > Due to risk-oriented selection, RD still very low
- As a consequence of low interest rates, repayment rates remain on a very high level
- Average "Beleihungsauslauf" (BLA) in new business of 83% with stable development in 2018. German BLA is more conservative than the internationally used LtV definition due to the application of the strict German Pfandbrief law



Risk parameters still on very good level, loan decisions remain conservative



## We are a leading German provider of Renewable Energy Project Finance funding and will become Germanys most sustainable commercial bank



#### Our evidences of success

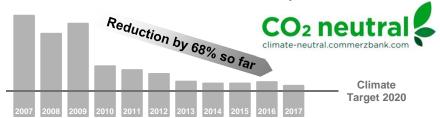
- In the view of various NGOs, we are already today Germanys most sustainable commercial bank<sup>1</sup>
- Energy plants<sup>2</sup> financed by Commerzbank avoid CO2 emissions in the amount of 14m tons annually
- Commerzbank has financed 15% of the total German onshore wind power<sup>3</sup>
- Inclusion in various sustainability indices, e.g. STOXX® Global ESG Leaders
- Our sustainability ratings are above the sector average of other European banks







Reduction of own CO2 emissions by 68% since 2007



- 1) Source: Fair Finance Guide Germany, February 2017
- 2) Wind energy, solar, biogas and -mass energy plants
- 3) Sources: Deutsche WindGuard & Renewable Energy Project Finance Portfolio as of 31 December 2017



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#### Financial calendar

2018 O7 Aug 08 Nov

Q2 2018 results Q3 2018 results

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