

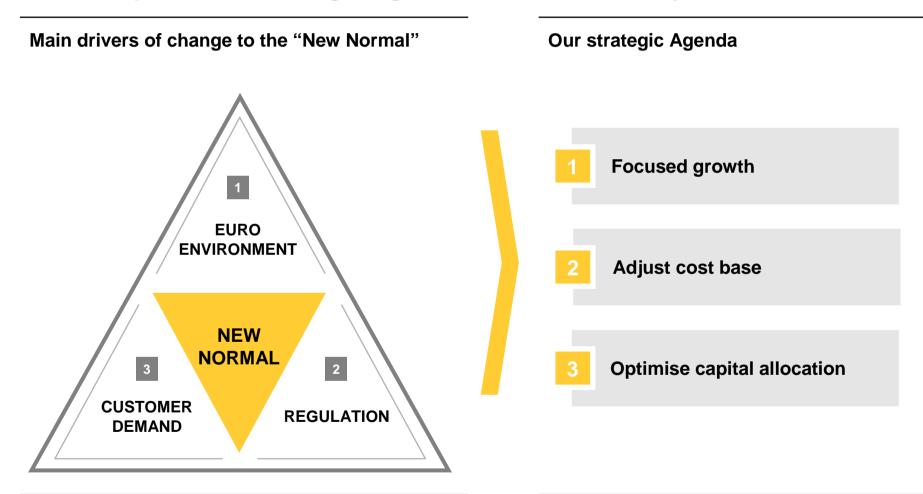


# **Figures – Facts – Targets**

Overview Commerzbank Group – Q4 2014 / FY 2014 final and audited results Updated presentation compared to analyst call 12<sup>th</sup> February 2015 reflecting final figures due to late adjustment of €-338m for legal provisions – changes highlighted in graphs and text marked in blue

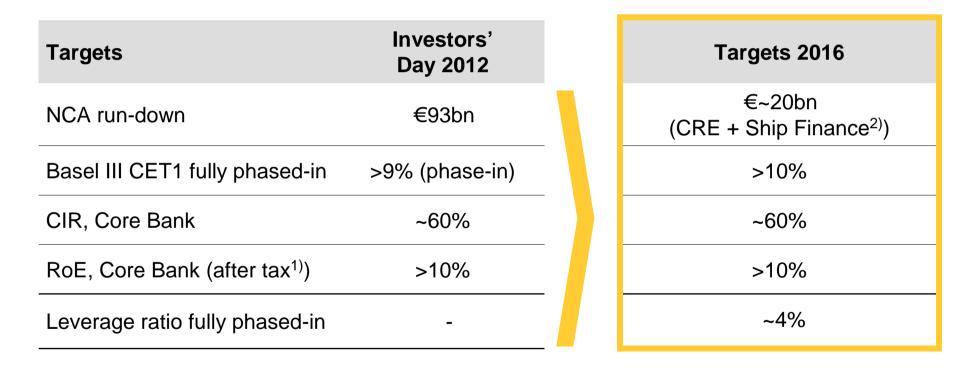


# Taking into account the changed market environment, Commerzbank has set up its new strategic agenda at Investors' Day 2012





## Strategic Agenda: Our financial goals for 2016



<sup>1)</sup> Based on implicit tax rate <sup>2)</sup> Deutsche Schiffsbank



## Segment structure of Commerzbank Group

Commerzbank Group					
	Non Core				
PC (Private Customers)	<b>MSB</b> (Mittelstandsbank)	CEE (Central & Eastern Europe)	<b>C&amp;M</b> (Corporates & Markets)	NCA (Non-Core Assets)	
<ul> <li>Private Customers</li> <li>PC Northern Region</li> <li>PC Eastern Region</li> <li>PC Central Region</li> <li>PC Western Region</li> <li>PC Southern Region</li> <li>Direct Banking</li> <li>Commerz Real</li> </ul>	<ul> <li>Corporate Banking</li> <li>MSB Northern Region</li> <li>MSB Eastern Region</li> <li>MSB Central Region</li> <li>MSB Western Region</li> <li>MSB Southern Region</li> <li>Corporates International</li> <li>Financial Institutions</li> </ul>	∘ mBank	<ul> <li>Corporate Finance</li> <li>Equity Markets &amp; Commodities</li> <li>Fixed Income &amp; Currencies</li> <li>Credit Portfolio Management</li> <li>Client Relationship Management</li> <li>Research</li> </ul>	<ul> <li>Commercial Real Estate</li> <li>Deutsche Schiffsbank</li> <li>Public Finance</li> </ul>	

**O&C** (Others & Consolidation)

Management functions are bundled into the Group Management division.

The support functions of Group Information Technology, Group Organisation & Security, Group Banking Operations, Group Markets Operations, Group Delivery Center and Group Excellence & Support are provided by the Group Services division.



## **Core Bank business models**

Financials

Private Customers: Transformation of business \_\_\_\_\_ modell gaining momentum Share avg. capital

 Strong retail franchise with significant increase in market coverage after merger: 1,200 branch locations and 11m clients

Strategy

- Comdirect is No. 1 online broker in Germany
- Top-3 position in German Wealth Management
- Transformation of business initiated, visible improvement



- Strong market presence of mBank in attractive growth market Poland with more than 4.6m customers
- Cooperation with Orange Polska for mobile banking services and strategic partnership with AXA for distribution of insurance products
- More than 550,000 new customers gained in retail banking since end of 2012

Share avg. capital Core Bank 7.9% Operating RoE 22% 17% Q4 13 Q4 14

Share

Core Bank

**Operating RoE** 

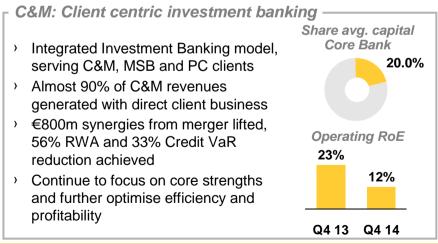
Q4 13 Q4 14

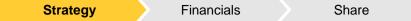
6%

7%

18.9%







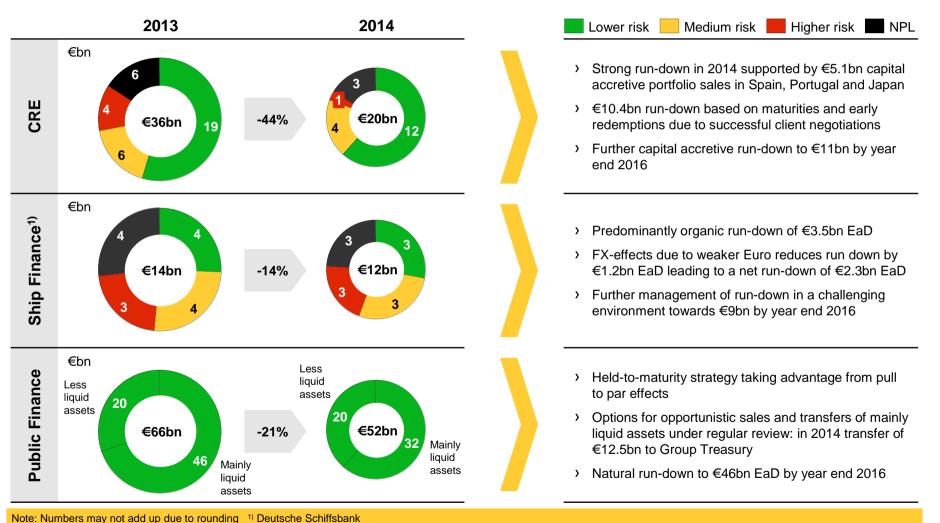


# Higher capital allocation to strong core banking franchise basis for strengthening our earnings capacity

<b>Avg. capita</b> in €bn	l employed in Q4 2014	Planned change in capital allocation 2013-2016	Strategic goals	Investors' Day – targets 2016
PC	3.9	<b>Ə</b>	<ul> <li>Transforming the business model for significant increase in efficiency and profitability</li> </ul>	RoE <sup>2)</sup> > 12%         CIR       < 80%
MSB	7.2		<ul> <li>Leverage and grow unique and successful business model</li> </ul>	RoE <sup>2)</sup> > 20%         CIR       < 45%
CEE	1.6	2	<ul> <li>Selective organic growth</li> </ul>	RoE <sup>2)</sup> > 15%         CIR       < 55%
C&M	4.1		<ul> <li>Continue capital efficiency</li> <li>Maintain profitability and grow selectively</li> </ul>	RoE <sup>2)</sup> > 15%         CIR       < 65%



# NCA with significant further asset run-down of 28% in the course of 2014







## **Results and RoE per quarter**

Results in €m; RoE in % Update 13.4 11.7 11.0 Op. RoE 10.4 9.3 9.2 Core Bank 7.0 8.6 5.0 Op. RoE 4.8 3.8 Group 1.5 1.3 1.1 -1.1 -3.5 593 550 495 464 461 440 418 375 343 324 257 225 200 103 75 90 64 100 74 40 -58 -98 -240 -261 Q1 13 Q2 13 Q4 13 Q1 14 Q3 13 Q2 14 Q3 14 Q4 14 Op. result Core Bank \_ Op. result Group \_ Net result attributable to Commerzbank shareholders

8



## **Commerzbank financials at a glance**

					Update
Group	Q4 2013	Q3 2014	Q4 2014	FY 2013	FY 2014
Operating result (€m)	90	343	-240	731	▶ 684
Net result (€m) <sup>1)</sup>	64	225	-261	81	▶ 264
CET 1 Basel 3 (%)	11.6 <sup>3)</sup>	11.8	▶ 11.7	11.6 <sup>3</sup>	) 11.7
CET 1 ratio B 3 fully phased in (%)	9.0	9.6	▶ 9.3	9.0	▶ 9.3
Total assets (€bn)	550	596	558	550	558
RWA Basel 3 (€bn)	216 <sup>4)</sup>	216	215	216 <sup>4)</sup>	215
Leverage ratio (fully phased-in; revised rules since Q3 2014) (%)	3.3	3.4	▶ 3.6	3.3	▶ 3.6
Core Bank (incl. O&C)	Q4 2013	Q3 2014	Q4 2014	FY 2013	FY 2014
Operating result (€m)	418	593	-58	1,804	▶ 1,470
Op. RoE (%)	9.3	11.7	▶ -1.1	10.5	▶ 7.5
CIR (%)	74.3	70.6	▶ 97.4	72.3	▶ 77.1
Risk density of EaD (bps)	29	27	27	29	27
LTD ratio (%)	75	80	79	75	79
NCA	Q4 2013	Q3 2014	Q4 2014	FY 2013	FY 2014
Operating result (€m)	-328	-250	-182	-1,073	-786
EaD incl. NPL volume - CRE and Ship Finance <sup>5)</sup> (€bn)	50	36	32	50	32
Risk density of EaD (bps)	70	71	71	70	71
Late adjustment					
<sup>1)</sup> Attributable to Commerzbank shareholders <sup>2)</sup> Includes net profit of FY2014 <sup>3)</sup> Pro f	orma based - reported 1	13.1% (B2.5) <sup>4)</sup> Pro	forma based - reported	€191bn (B2.5) <sup>5)</sup> [	Deutsche Schiffsban





## **Commerzbank Group's income statement**

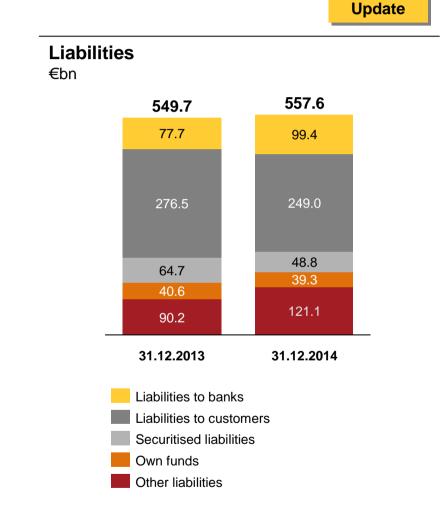
#### Update

	1.131.12.2014	<b>1.131.12.2013</b> <sup>1)</sup>	Cha	nge
	in € m	in € m	in € m	in %
Net interest income	5,607	6,161	-554	-9.0
Loan loss provisions	-1,144	-1,747	603	-34.5
Net interest income after loan loss provisions	4,463	4,414	49	1.1
Net commission income	3,205	3,206	-1	0.0
Net trading income+net income from hedge account.	393	-82	475	
Net investment income	82	17	65	
Current net income from companies accounted for using the equity method	44	60	-16	-26.7
Other net income	-577	-87	-490	
Income before loan loss provisions	8,754	9,275	-521	-5.6
Operating expenses	6,926	6,797	129	1.9
Operating result	684	731	-47	-6.4
Restructuring expenses	61	493	-432	-87.6
Pre-tax profit or loss	623	238	385	
Taxes on income	253	66	187	
Consolidated profit or loss	370	172	198	
- attributable to non-controlling interests	106	91	15	16.5
- attributable to CBK shareholders	264	81	183	



## **Breakdown of assets and liabilities – Commerzbank Group**

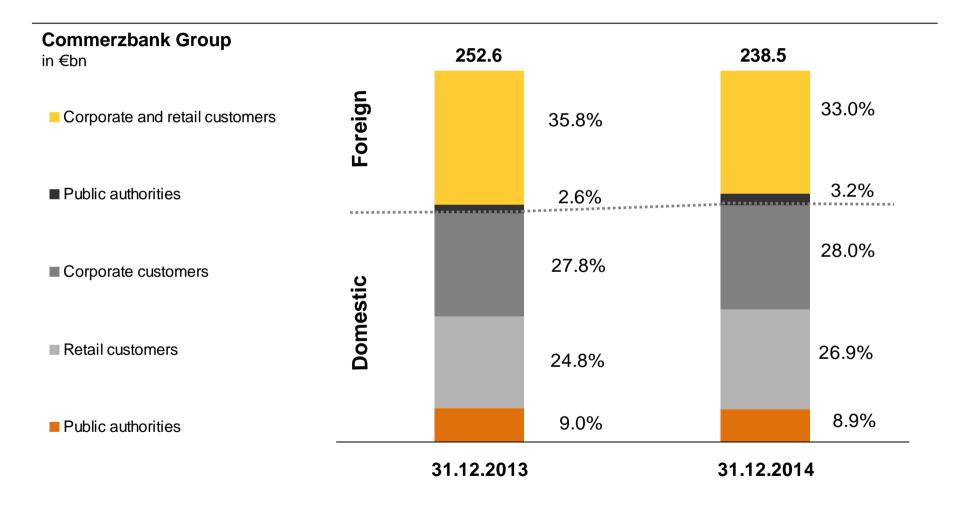
Assets €bn 557.6 549.7 4.9 12.4 80.0 87.5 232.9 245.9 220.7 185.7 19.1 18.1 31.12.2013 31.12.2014 Liquid funds Claims on banks<sup>1)</sup> Claims on customers<sup>1)</sup> Trading assets/financial investments Other assets



<sup>1)</sup> After provisions



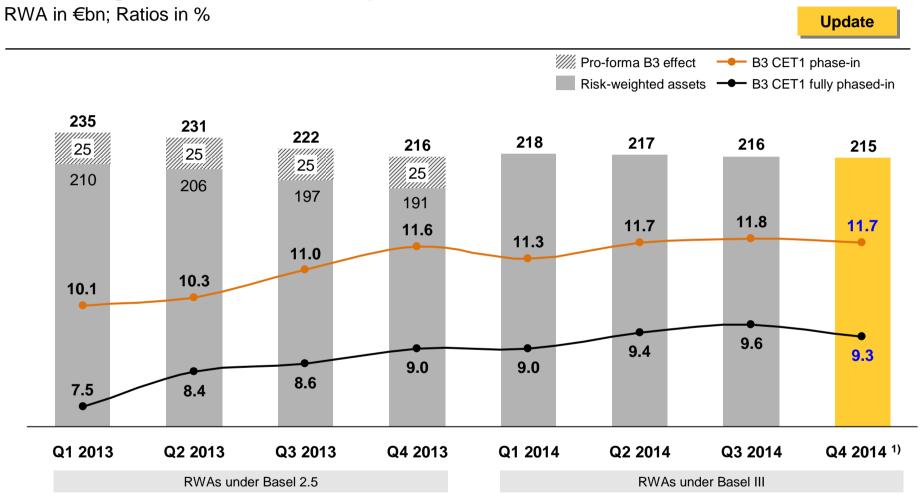
## Claims on customers<sup>1)</sup>







## **Risk-weighted assets and capital ratios**

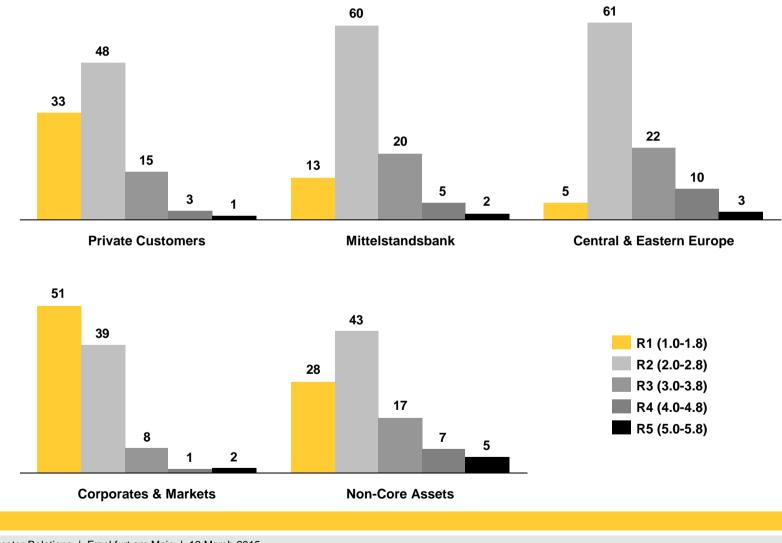






## Distribution of PD-rating by rating classes and segments

as of 31.12.2014, in %





## Group equity composition

## Update

	Capital	Capital	Capital	
	Q4 2013	Q4 2014	FY 2014	
	End of	End of	Average	
€bn	Period	Period		
Subscribed capital	1.1	1.1		
Capital reserve	15.9	15.9	-	
Retained earnings	10.6	10.1		
Currency translation reserve	-0.2	-0.2		
Revaluation reserve	-1.2	-1.0	-	
Cash flow hedges	-0.4	-0.2		
Consolidated P&L	0.1	0.3	1)	
IFRS capital without non-controlling interests	26.0	26.1	26.4	Basis for RoE on net result
Non-controlling interests (IFRS)	0.9	0.9	0.9	
IFRS capital	26.9	27.0	27.3	Basis for operating RoE and pre-tax RoE
Goodwill and intangibles	-3.2	-3.1		
DTA	-1.6	-1.5		
Deductions on securitizations	-0.4	-0.4		
Deductions related to non-controlling interests	-0.5	-0.5		
Investments in financial entities and own shares	-0.1	-0.1		
Other regulatory adjustments	-1.8	-1.6		
Common equity tier 1 B3 capital (fully phased-in)	19.4	19.9	Basis for CET1	B3 fully phased-in ratio
Transition adjustments <sup>2)</sup>	4.9	5.2		
Common equity tier 1 capital (phase in)	25.1	25.1	Basis for CET1	B3 phase-in ratio

Note: Numbers may not add up due to rounding <sup>1</sup>) Includes net profit of FY 2014 <sup>2</sup>) Include mainly capital deductions e.g. for shortfall



## **Segment Reporting for Q4 2014**

### Update

in € m	PC	MSB	CEE	СМ	0&C	Core Bank	NCA	Group
Total Revenues	833	719	225	443	-467	1,753	94	1,847
o/w Total net interest and net trading income	466	435	161	325	-35	1,352	89	1,441
o/w Net commission income	393	283	48	89	-11	802	7	809
o/w Other income	-26	1	16	29	-421	-401	-2	-403
Provision for possible loan losses	-11	-107	-27	41	-	-104	-204	-308
Operating expenses	750	363	109	365	120	1,707	72	1,779
Operating result	72	249	89	119	-587	-58	-182	-240
Impairments on goodwill	-	-	-	-	-	-	-	-
Restructuring expenses	-	-	-	-	-	-	61	61
Net gain or loss from sale of disposal groups	-	-	-	-	-	-		-
Pre-tax profit or loss	72	249	89	119	-587	-58	-243	-301
Assets	72,577	89,691	27,657	184,734	80,101	454,760	102,849	557,609
Liabilities	101,963	136,138	22,945	163,637	65,037	489,720	67,889	557,609
					_			
Average capital employed	3,872	7,210	1,613	4,069	3,527	20,292	7,080	27,372
RWA (End of Period)	27,843	70,643	14,109	35,593	22,026	170,215	44,963	215,178
Cost/income ratio (%)	90.0%	50.5%	48.4%	82.4%	n/a	97.4%	76.6%	96.3%
Operating return on equity (%)	7.4%	13.8%	22.1%	11.7%	-66.6%	-1.1%	-10.3%	-3.5%
Return on equity of pre-tax result (%)	7.4%	13.8%	22.1%	11.7%	-66.6%	-1.1%	-13.7%	-4.4%
Average employees	13,950	5,393	6,069	1,894	16,468	43,773	481	44,254



98

# **Operating result by segment**

in €m

#### Update

93

Q1 Q2 Q3 Q4

14 14 14 14

84

89

#### Mittelstandsbank **Private Customers Central & Eastern Europe** 363 348 338 325 112 115 121 267 249 222 215 75 72 69 60 54 41 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q1 Q2 Q3 Q4 13 13 13 14 14 14 14 13 13 13 13 14 14 14 14 13 13

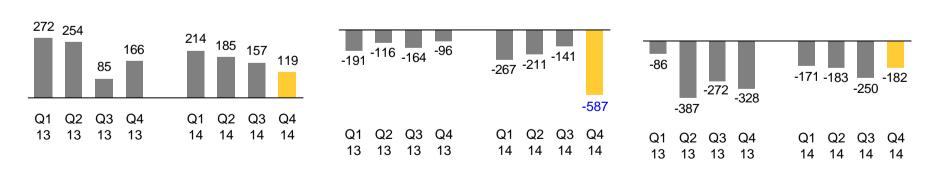
**Others & Consolidation** 

## Non-Core Assets

65 66

13 13 13

54



Group Investor Relations | Frankfurt am Main | 12 March 2015

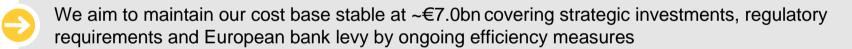
**Corporates & Markets** 





## **Financial Outlook 2015**

Despite the challenging environment we aim to grow revenues and market share in the Core Bank



We expect Loan Loss Provisions for the Group at the level of 2014 with lower LLPs in NCA due to the asset run-down



## **Current Commerzbank Bank- and Pfandbrief Ratings**

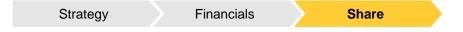
### **Current Commerzbank Ratings**

Bank ratings	STANDARD &POOR'S	MOODY'S	<b>FitchRatings</b>
Long-term Debt	A- Credit Watch negative	Baa1 negative	A+ negative
Financial strength (stand-alone)	BBB-	Ba1 (D+) stable	BBB
Systemic Support	2 Notches <sup>1)</sup>	3 Notches	4 Notches
Pfandbrief ratings			
Öffentliche Pfandbriefe	-	Aaa	AAA stable
Hypothekenpfandbriefe	-	Aaa	AAA stable
Support Pfandbriefe	-	7 Notches	4 Notches

## Changes in 2015:

- > Bank rating: (changes by Standard & Poor's on 3.2.2015)
  - Change in the outlook of the Long-term Debt Rating to Credit Watch negative
- > Pfandbrief rating: no change

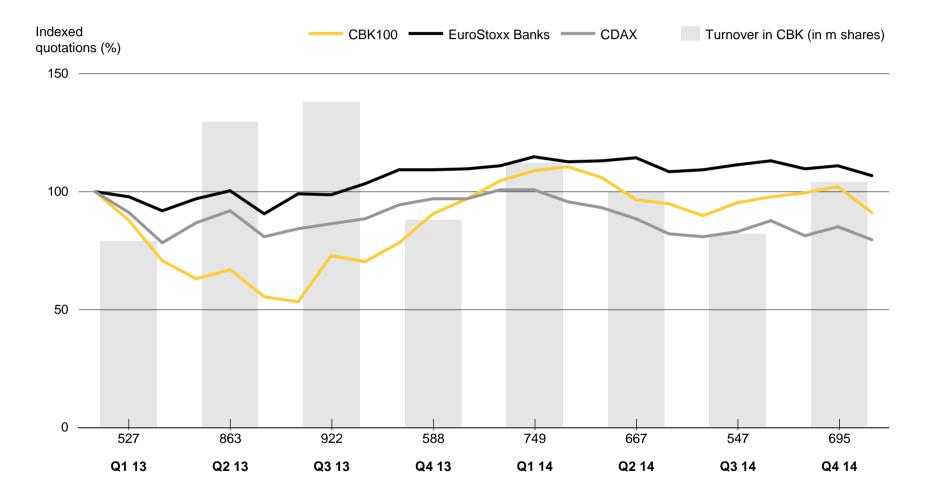
<sup>&</sup>lt;sup>1)</sup> In addition one notch support for the expected continued and successful restructuring of the bank





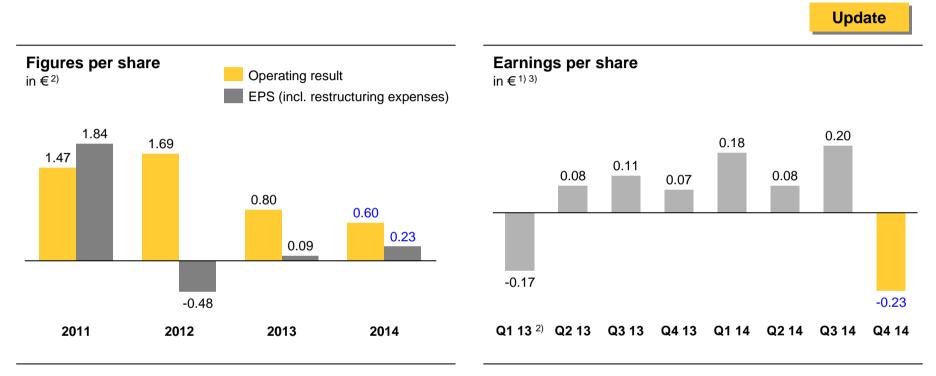
## Performance of the Commerzbank share

Month-end figures, January 2013 = 100%





## Key figures of Commerzbank share



	31.12.2011	31.12.2012	31.12.2013	31.12.2014
Number of shares issued in m <sup>2)</sup>	511.3	583.0	1,138.5	1,138.5
Average number of shares outstanding in m <sup>2)</sup>	346.0	560.9	913.2	1,138.5
Market capitalisation in € bn	6.7	8.4	13.3	12.5

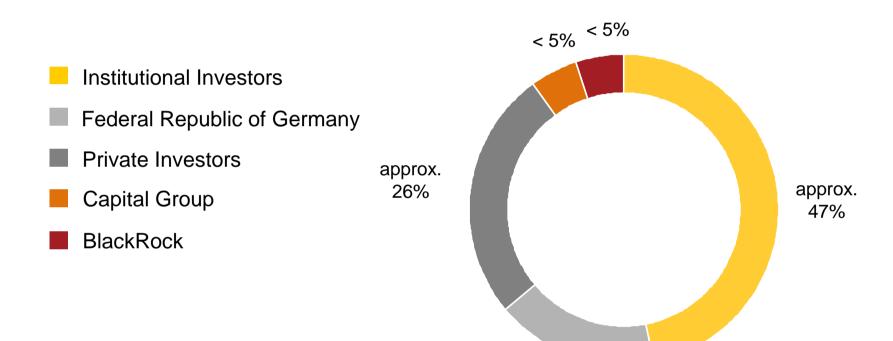
<sup>1)</sup> Result for the quarter on accumulative basis <sup>2)</sup> After reverse stock split 10:1 <sup>3)</sup> After restatements of hedge accounting and credit protection insurance





## Commerzbank's shareholders

as of 31.12.2014



17%



## **Financial Calendar 2015**

End-March 2015	Annual Report 2014
April 30, 2015	Annual General Meeting
May 7, 2015	Interim Report as of March 31, 2015
August 3, 2015	Interim Report as of June 30, 2015
November 2, 2015	Interim Report as of September 30, 2015



## **Disclaimer**

#### **Investor Relations**

This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include, inter alia, statements about Commerzbank's beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates, projections and targets as they are currently available to the management of Commerzbank. Forward-looking statements therefore speak only as of the date they are made, and Commerzbank undertakes no obligation to update any of them in light of new information or future events. By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, among others, the conditions in the financial markets in Germany, in Europe, in the United States and elsewhere from which Commerzbank derives a substantial portion of its revenues and in which it hold a substantial portion of its assets, the development of asset prices and market volatility, potential defaults of borrowers or trading counterparties, the implementation of its strategic initiatives and the reliability of its risk management policies.

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