

# Figures – Facts – Targets

Overview Commerzbank Group



# Taking into account the changed market environment, Commerzbank has set up its new strategic agenda at Investors' Day 2012

Main drivers of change to the "New Normal" **Our strategic Agenda Focused growth EURO ENVIRONMENT** Adjust cost base **NEW NORMAL** 2 3 **Optimise capital allocation CUSTOMER REGULATION DEMAND** 



## **Strategic Agenda: Our financial goals for 2016**

| Targets                        | Investors'<br>Day 2012 |
|--------------------------------|------------------------|
| NCA run-down                   | €93bn                  |
| Basel III CET1 fully phased-in | >9% (phase-in)         |
| CIR, Core Bank                 | ~60%                   |
| RoE, Core Bank (after tax1))   | >10%                   |
| Leverage ratio fully phased-in | -                      |

| Targets 2016                                  |
|---|
| €~20bn<br>(CRE + Ship Finance <sup>2)</sup> ) |
| >10%  |
| ~60%  |
| >10%  |
| ~4%   |

<sup>1)</sup> Based on implicit tax rate 2) Deutsche Schiffsbank



## **Segment structure of Commerzbank Group**

#### **Commerzbank Group Core Bank Non Core** PC CEE C&M **MSB NCA** (Private Customers) (Central & Eastern Europe) (Mittelstandsbank) (Corporates & Markets) (Non-Core Assets) **Private Customers** Corporate Banking > mBank Corporate Finance Commercial Real Equity Markets & PC Northern Region MSB Northern Region Estate PC Eastern Region Commodities MSB Eastern Region Deutsche Fixed Income & PC Central Region MSB Central Region Schiffsbank Currencies PC Western Region MSB Western Region Public Finance > Credit Portfolio PC Southern Region MSB Southern Region Management **Direct Banking** Corporates Inter-Client Relationship Commerz Real national Management Financial Institutions + Research CTS Transition London 0&C (Others & Consolidation)

Management functions are bundled into the Group Management division.

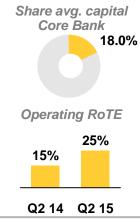
The support functions of Group Information Technology, Group Organisation & Security, Group Banking Operations, Group Markets Operations, Group Delivery Center and Group Excellence & Support are provided by the Group Services division.



## **Core Bank business models**

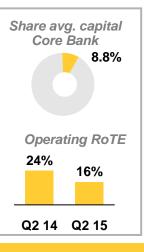
# Private Customers: Transformation of business modell gaining momentum

- Strong retail franchise with significant increase in market coverage after merger: 1,100 branch locations and 11m clients
- Comdirect is No. 1 online broker in Germany
- Top-3 position in German Wealth Management
- Transformation of business initiated, visible improvement



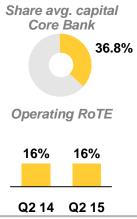
### CEE: Focus on our strengths

- Strong market presence of mBank in attractive growth market Poland with more than 4.9m customers
- Cooperation with Orange Polska for mobile banking services and strategic partnership with AXA for distribution of insurance products
- ~800,000 new customers gained in retail banking since end of 2012



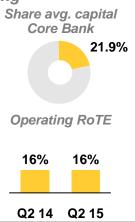
#### Mittelstandsbank: Leveraging our success

- Market leader in Germany with strong regional and international presence
- Leading bank covering almost all attractive large corps within Germany (customer coverage 90%)
- Market-leading foreign trade expertise, profiting from strong export trends
- Market share of 17% in export LCs in Europe



#### C&M: Client centric investment banking

- Integrated investment banking model, serving C&M, MSB and PC clients
- Almost 90% of C&M revenues generated with direct client business
- Expansion of risk hedging and investment business with institutional customer base
- Continue to focus on core strengths and further optimise efficiency and profitability



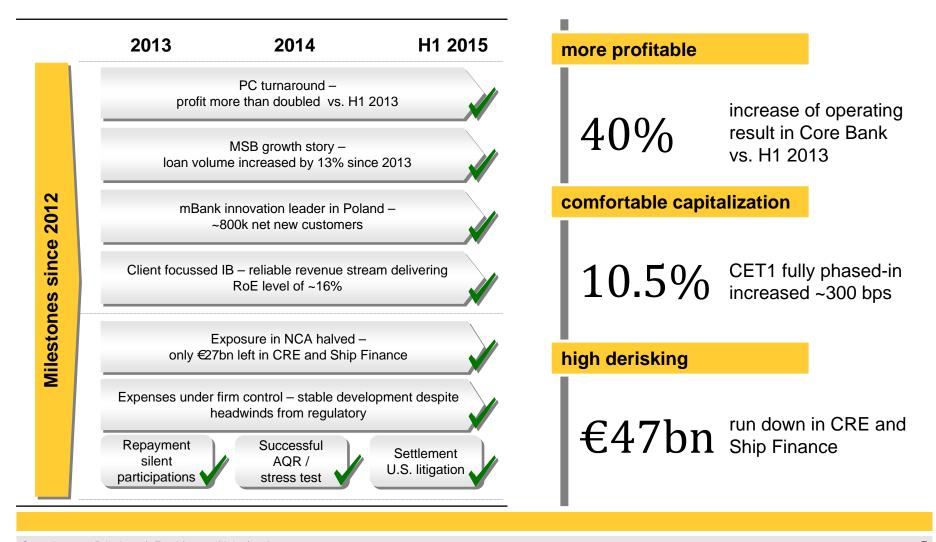


# Higher capital allocation to strong core banking franchise basis for strengthening our earnings capacity

| Avg. capital employed in Q2 2015<br>in €on |     | Planned change in capital allocation 2013-2016 | Strategic goals  | Investors' Day –<br>targets 2016  |
|--|-----|--|--|-----------------------------------|
| PC   | 4.0 | <b>→</b>                                       | <ul> <li>Transforming the business<br/>model for significant increase<br/>in efficiency and profitability</li> </ul> | RoE <sup>1)</sup> > 12% CIR < 80% |
| MSB  | 8.1 | •  | <ul> <li>Leverage and grow unique and<br/>successful business model</li> </ul>                                       | RoE <sup>1)</sup> > 20% CIR < 45% |
| CEE  | 1.9 | <b>∂</b>                                       | > Selective organic growth   | RoE <sup>1)</sup> > 15% CIR < 55% |
| C&M  | 4.8 | <b>3</b>                                       | <ul><li>Continue capital efficiency</li><li>Maintain profitability and grow selectively</li></ul>                    | RoE <sup>1)</sup> > 15% CIR < 65% |



# Commerzbank today with sound and robust Germany based business model

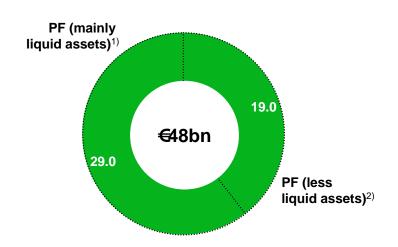




# EaD target of € 20bn for CRE and Ship Finance – Public Finance with held-to-maturity strategy

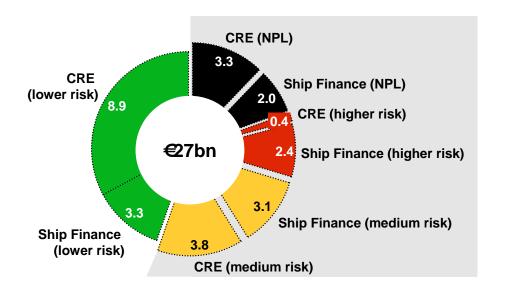
### EaD volume of Public Finance portfolio

€ on as of Q2 2015



- Mainly liquid assets with low discounts in market value (e.g. German "Bundesländer", Swiss and Belgian sovereigns)
- <sup>2)</sup> Less liquid assets with higher discounts in market value (e.g. Euro exit risk, U.S. sub-sovereigns)

#### EaD volume of CRE and Ship Finance portfolios €bn as of Q2 2015





Held-to-maturity strategy – options for opportunistic sales and transfers of mainly liquid assets under regular review



Further value preserving run-down of CRE and Ship Finance

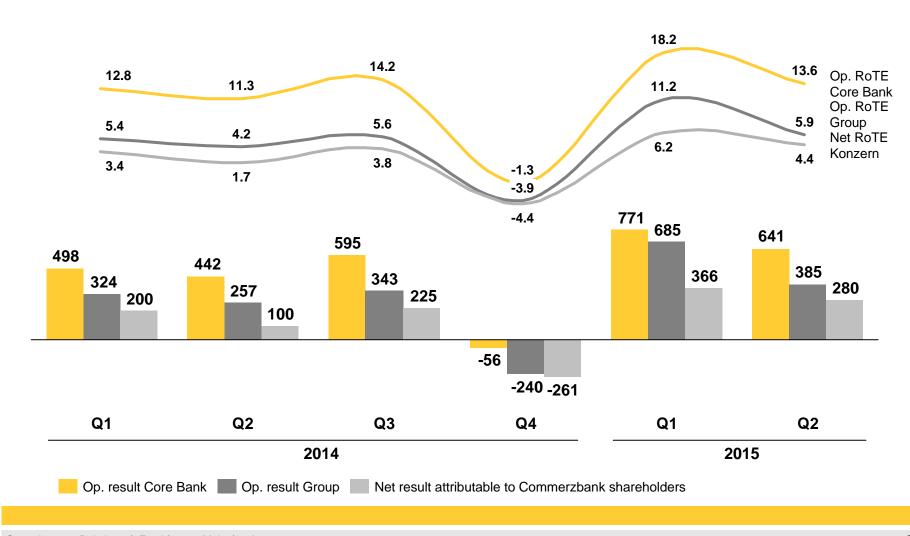
EaD target 2016: €~20bn

Note: Numbers may not add up due to rounding



## **Results and RoTE per quarter**

Results in €m; RoTE in %





# Commerzbank financials at a glance

| Group  | Q2 2014 | Q1 2015 | Q2 2015 | H1 2014 | H1 2015 |
|--|---------|---------|---------|---------|---------|
| Operating result (€m)                              | 257     | 685     | 385     | 581     | 1,070   |
| Net result (€m)                                    | 100     | 366     | 280     | 300     | 646     |
| CET 1 ratio B3 phase-in (%)                        | 11.7    | 11.3    | 12.4    | 11.7    | 12.4    |
| CET 1 ratio B3 fully phased-in (%)                 | 9.4     | 9.5     | 10.5    | 9.4     | 10.5    |
| Total assets (€on)                                 | 583     | 605     | 561     | 583     | 561     |
| RWA B3 fully phased-in (€on)                       | 217     | 222     | 214     | 217     | 214     |
| Leverage ratio (fully phased-in revised rules) (%) | 3.3     | 3.7     | 4.0     | 3.3     | 4.0     |
| Cost/income ratio (%)                              | 77.1    | 69.7    | 72.5    | 76.1    | 71.0    |
| RoE of net result (%)                              | 1.5     | 5.5     | 3.9     | 2.3     | 4.7     |
| Net RoTE (%)                                       | 1.7     | 6.2     | 4.4     | 2.5     | 5.2     |
| Core Bank (incl. O&C)                              | Q2 2014 | Q1 2015 | Q2 2015 | H1 2014 | H1 2015 |
| Operating result (€m)                              | 442     | 771     | 641     | 940     | 1,412   |
| Op. RoE (%)  | 9.5     | 15.4    | 11.7    | 10.1    | 13.5    |
| Op. RoTE (%)                                       | 11.3    | 18.2    | 13.6    | 12.0    | 15.8    |
| CIR (%)  | 72.2    | 68.8    | 68.3    | 72.5    | 68.5    |
| NCA  | Q2 2014 | Q1 2015 | Q2 2015 | H1 2014 | H1 2015 |
| Operating result (€m)                              | -185    | -86     | -256    | -359    | -342    |
| EaD incl. NPL volume - CRE and Ship Finance (€on)  | 37      | 30      | 27      | 37      | 27      |

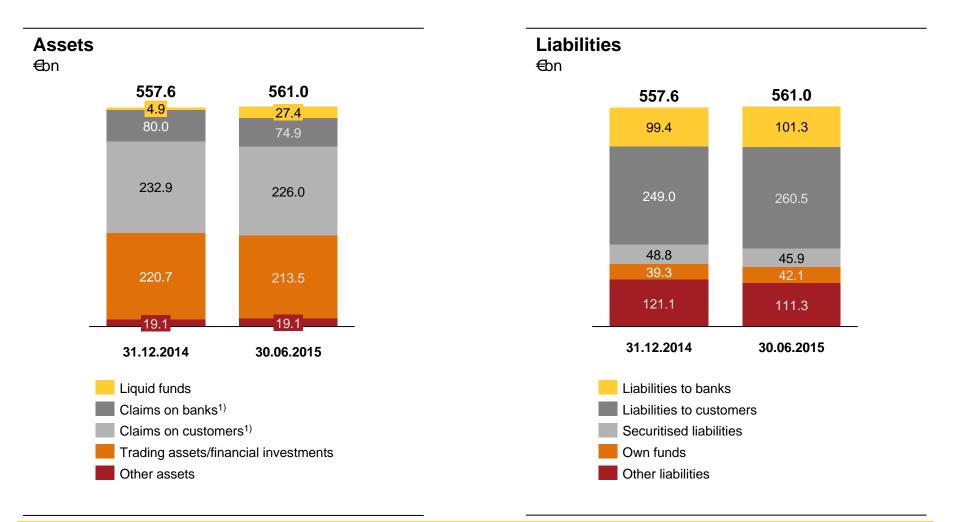


# **Commerzbank Group's income statement**

|   | H1 2015 | H1 2014 | Cha    | nge   |
|---|---------|---------|--------|-------|
|   | in €m   | in € m  | in € m | in %  |
| Net interest income   | 3,179   | 2,736   | 443    | 16.2  |
| Loan loss provisions  | -438    | -495    | 57     | -11.5 |
| Net interest income after loan loss provisions                          | 2,741   | 2,241   | 500    | 22.3  |
| Net commission income   | 1,739   | 1,597   | 142    | 8.9   |
| Net trading income+net income from hedge account.                       | 347     | 228     | 119    | 52.2  |
| Net investment income   | -67     | 3       | -70    |       |
| Current net income from companies accounted for using the equity method | 31      | 23      | 8      | 34.8  |
| Other net income  | -29     | -86     | 57     | -66.3 |
| Income before loan loss provisions                                      | 5,200   | 4,501   | 699    | 15.5  |
| Operating expenses  | 3,692   | 3,425   | 267    | 7.8   |
| Operating result  | 1,070   | 581     | 489    | 84.2  |
| Restructuring expenses  | 66      | -       | 66     | •     |
| Pre-tax profit or loss  | 1,004   | 581     | 423    | 72.8  |
| Taxes on income   | 301     | 227     | 74     | 32.6  |
| Consolidated profit or loss   | 703     | 354     | 349    | 98.6  |
| - attributable to non-controlling interests                             | 57      | 54      | 3      | 5.6   |
| - attributable to CBK shareholders                                      | 646     | 300     | 346    | •     |

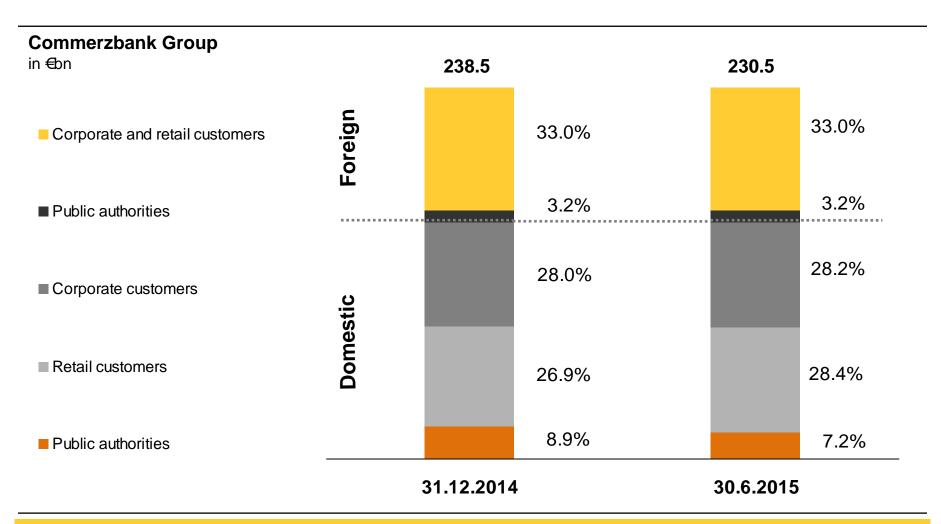


## **Breakdown of assets and liabilities – Commerzbank Group**





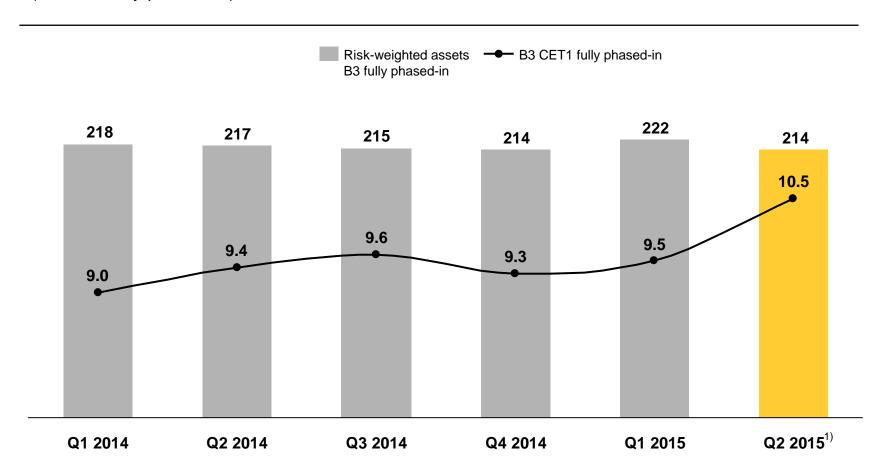
## Claims on customers<sup>1)</sup>





## Risk-weighted assets and capital ratios

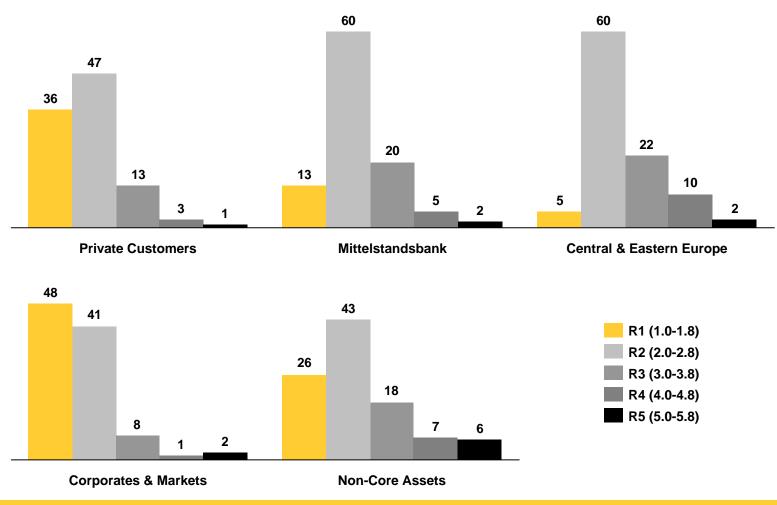
RWA (Basel III fully phased-in) in €bn; Ratios in %





## Distribution of PD-rating by rating classes and segments

as of 30.06.2015, in %





## **Group equity composition**

|   | Capital<br>Q1 2015<br>End of period<br>€bn | Capital<br>Q2 2015<br>End of period<br>€bn | Capital<br>Q2 2015<br>Average<br>€bn |    |               |                     |      |                             |       |
|---|--|--|--------------------------------------|----|---------------|---------------------|------|-----------------------------|-------|
| Common equity tier 1 B3 capital (phase in)        | 25.1                                       | 26.6                                       | 4)                                   |    | $\rightarrow$ |                     |      | CET1 ratio phase-in:        | 12.4% |
| Transition adjustments                            | 4.0  | 4.1  | 1)                                   |    |               |                     |      |                             |       |
| Common equity tier 1 B3 capital (fully phased-in) | 21.1                                       | 22.6                                       | 22.7                                 | 4) | $\rightarrow$ | Op. RoCET:          | 6.8% | CET1 ratio fully phased-in: | 10.5% |
| DTA   | 1.2  | 1.1  |                                      |    |               |                     |      |                             |       |
| Deductions on securitizations                     | 0.3  | 0.3  |                                      |    |               |                     |      |                             |       |
| Deductions related to non-controlling interests   | 0.4  | 0.4  |                                      |    |               |                     |      |                             |       |
| IRB shortfall                                     | 0.9  | 1.3  |                                      |    |               |                     |      |                             |       |
| Other regulatory adjustments                      | 1.0  | 0.9  |                                      |    |               |                     |      |                             |       |
| Tangible equity                                   | 25.0                                       | 26.6                                       | 26.3                                 | 4) | $\rightarrow$ | Op. RoTE:           | 5.9% | 4)                          |       |
| Goodwill and intangible assets                    | 3.1  | 3.1  | 3.1                                  |    |               | Pre-tax RoE:        | 5.2% |                             |       |
| IFRS capital                                      | 28.1                                       | 29.7                                       | 29.4                                 | 4) | $\rightarrow$ | Op. RoE:            | 5.2% |                             |       |
| Subscribed capital                                | 1.1  | 1.3  |                                      |    |               |                     |      | -                           |       |
| Capital reserve                                   | 15.9                                       | 17.2                                       |                                      |    |               |                     |      |                             |       |
| Retained earnings                                 | 10.2                                       | 10.9                                       | 2),4)                                |    |               |                     |      |                             |       |
| Currency translation reserve                      | 0.1  | 0.0  |                                      |    |               |                     |      |                             |       |
| Revaluation reserve                               | -0.5                                       | -0.7                                       |                                      |    |               |                     |      |                             |       |
| Cash flow hedges                                  | -0.2                                       | -0.2                                       |                                      |    |               |                     |      |                             |       |
| Consolidated P&L                                  | 0.4  | 0.3  | 3)                                   |    |               |                     |      |                             |       |
| IFRS capital without non-controlling interests    | 27.1                                       | 28.7                                       | 28.4                                 | 4) | $\rightarrow$ | RoE on net result:  | 3.9% |                             |       |
| Non-controlling interests (IFRS)                  | 1.0  | 0.9  | 1.0                                  |    |               | RoTE on net result: | 4.4% | 4)                          |       |
|   |  |  |                                      |    |               |                     |      | -                           |       |

Note: Numbers may not add up due to rounding 1) Include mainly AT1 positions and phase-in impacts 2) Excluding consolidated P&L 3) Includes net profit of H1 2015 4) Excl dividend accrual



# **Segment Reporting for Q2 2015**

| in € m  | PC      | MSB     | CEE    | СМ      | O&C    | Core<br>Bank | NCA    | Group   |
|---|---------|---------|--------|---------|--------|--------------|--------|---------|
| Total Revenues  | 915     | 705     | 208    | 531     | 97     | 2,456        | -38    | 2,418   |
| o/w Total net interest and net trading income         | 468     | 463     | 148    | 406     | 17     | 1,502        | 7      | 1,509   |
| o/w Net commission income                             | 426     | 262     | 56     | 99      | -10    | 833          | 6      | 839     |
| o/w Other income                                      | 21      | -20     | 4      | 26      | 90     | 121          | -51    | 70      |
| Provision for possible loan losses                    | -21     | -57     | -24    | -11     | -25    | -138         | -142   | -280    |
| Operating expenses                                    | 723     | 354     | 120    | 335     | 145    | 1,677        | 76     | 1,753   |
| o/w European Bank Levy                                | -       | -       | -      | 2       | -      | 2            | -      | 2       |
| Operating result                                      | 171     | 294     | 64     | 185     | -73    | 641          | -256   | 385     |
| Impairments on goodwill                               | -       | -       | -      | -       | -      | -            | -      | -       |
| Restructuring expenses                                | -       | -       | -      | -       | -      | -            | -      | -       |
| Net gain or loss from sale of disposal groups         | -       | -       | -      | -       | -      | -            | -      | -       |
| Pre-tax result  | 171     | 294     | 64     | 185     | -73    | 641          | -256   | 385     |
|   |         |         |        |         |        |              |        |         |
| Assets  | 76,194  | 89,253  | 28,920 | 179,565 | 98,637 | 472,569      | 88,453 | 561,022 |
| Liabilities   | 102,401 | 142,473 | 23,786 | 155,201 | 90,976 | 514,837      | 46,185 | 561,022 |
|   |         |         |        |         |        |              |        |         |
| Average capital employed                              | 3,953   | 8,094   | 1,935  | 4,818   | 3,189  | 21,989       | 7,383  | 29,372  |
| RWA credit risk fully phased in (end of period)       | 18,579  | 64,535  | 14,411 | 21,021  | 17,273 | 135,818      | 35,580 | 171,399 |
| RWA market risk fully phased in (end of period)       | 798     | 1,169   | 483    | 11,585  | 2,815  | 16,850       | 3,518  | 20,368  |
| RWA operational risk fully phased in (end of period)  | 6,604   | 3,495   | 781    | 5,602   | 4,107  | 20,589       | 2,066  | 22,655  |
| RWA fully phased in (end of period)                   | 25,981  | 69,199  | 15,675 | 38,208  | 24,195 | 173,257      | 41,164 | 214,422 |
| Cost/income ratio (%)                                 | 79.0%   | 50.2%   | 57.7%  | 63.1%   | 149.5% | 68.3%        | -      | 72.5%   |
| Operating return on equity (%) <sup>1)</sup>          | 17.3%   | 14.5%   | 13.2%  | 15.4%   | -9.2%  | 11.7%        | -13.9% | 5.2%    |
| Operating return on tangible equity (%) <sup>1)</sup> | 25.4%   | 16.2%   | 16.0%  | 15.9%   | -11.0% | 13.6%        | -13.9% | 5.9%    |
| Average employees                                     | 13,773  | 5,367   | 6,209  | 1,885   | 16,273 | 43,507       | 422    | 43,929  |

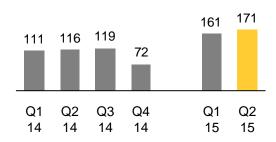
#### 1) Annualised



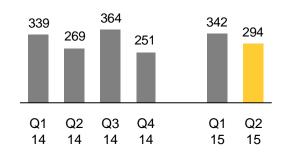
## **Operating result by segment**

in €m

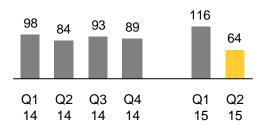
#### **Private Customers**



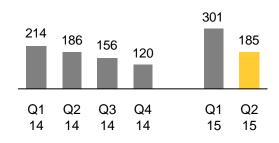
### Mittelstandsbank



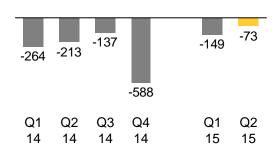
**Central & Eastern Europe** 



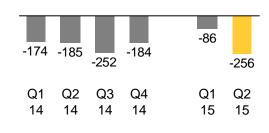
## **Corporates & Markets**



**Others & Consolidation** 



**Non-Core Assets** 





## **Financial Outlook 2015**

- We will continue on our growth track in the Core Bank and aim to further grow revenues and market share by expanding our customer and asset base
- We expect Loan Loss Provisions of less than €1bn for 2015 with lower LLPs in NCA as well as in the Core Bank
- We expect expenses to be slightly above 7 billion Euros excluding European Bank levy
- CET1 of 10.5% comfortable level for our business model planning for a dividend 2015 and accruing accordingly



## **Current Commerzbank Bank- und Pfandbrief Ratings**

#### **Current Commerzbank Ratings**

| Bank Ratings                     | STANDARD<br>&POOR'S | MOODY'S INVESTORS SERVICE | FitchRatings |
|----------------------------------|---------------------|---------------------------|--------------|
| Counterparty Risk Assessment     | -                   | A3                        | -            |
| Bank Deposit Rating              | n.a.                | Baa1 positive             | n.a.         |
| Issuer Rating                    | BBB+ negative       | Baa1 stable               | BBB positive |
| Financial Strength (stand-alone) | bbb                 | ba1                       | bbb          |
| Pfandbrief Ratings               |                     |                           |              |
| Public Sector Pfandbriefe        | -                   | Aaa                       | AAA stable   |
| Mortgage Pfandbriefe             | -                   | Aaa                       | AAA stable   |

#### **Changes in Bank Ratings:**

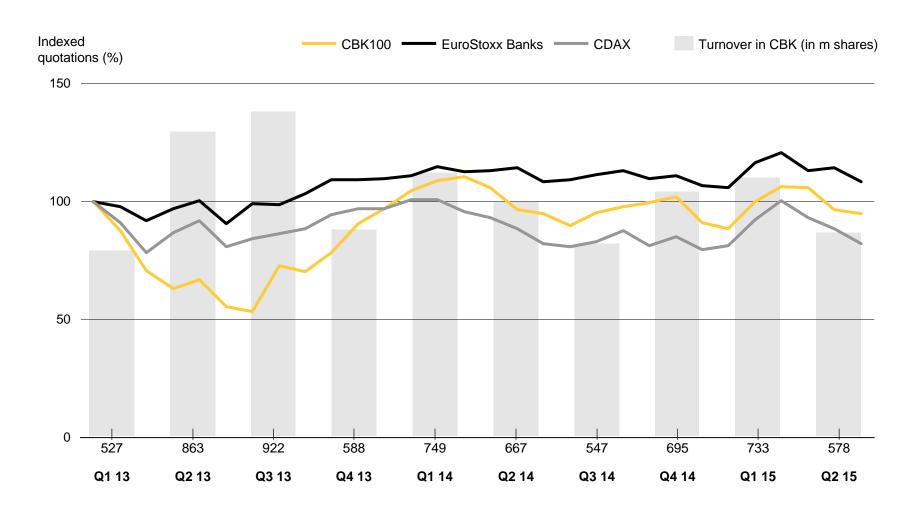
- > Fitch, 19/5/2015: Issuer Rating downgraded to "BBB" (from "A+") with positive Outlook (before negative)
- > S&P, 9/6/2015: Issuer Rating downgraded to "BBB+" (before "A-"), stand-alone Rating upgraded to "bbb" (before "bbb-")
- Moody's, 19/6/2015: Issuer Rating confirmed with "Baa1", Outlook stable (before negative).
   Launch of Bank Deposit Rating "Baa1" with positive Outlook and Counterparty Risk
   Assessment of "A3"

#### No changes in Pfandbrief Ratings



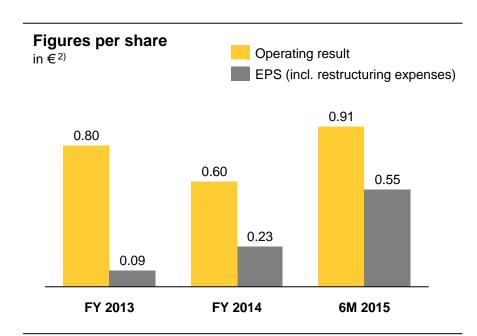
## **Performance of the Commerzbank share**

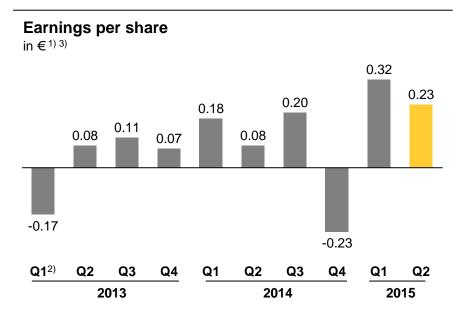
Month-end figures, January 2013 = 100%





## **Key figures of Commerzbank share**





|   | 31.12.2013 | 31.12.2014 | 30.06.2015  |
|---|------------|------------|-------------|
| Number of shares issued (m)               | 1,138.5    | 1,138.5    | 1,252.4     |
| Average number of shares outstanding (m)  | 913.2      | 1,138.5    | 1,171.0     |
| Market capitalisation (€bn)               | 13.3       | 12.5       | 14.4        |
| Net asset value per share (€)             | 21.31      | 21.28      | 21.55       |
| Low/high Xetra intraday prices ytd (in €) | 5.56/12.96 | 9.91/14.48 | 10.31/13.39 |

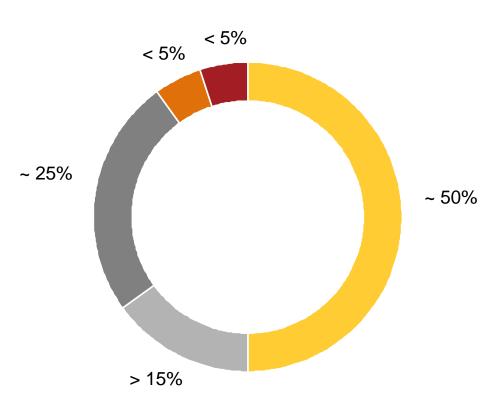
<sup>1)</sup> Result for the quarter on accumulative basis 2) After reverse stock split 10:1 3) After restatements of hedge accounting and credit protection insurance



## Commerzbank's shareholders

as of 31.7.2015

- Institutional Investors
- Federal Republic of Germany
- Private Investors
- Capital Group
- BlackRock





## Financial Calendar 2015/2016

November 2, 2015 Interim Report as of September 30, 2015

End-March 2016 Annual Report 2015

Early-May 2016 Interim Report as of March 31, 2016

Early-August 2016 Interim Report as of June 30, 2016

Early-November 2016 Interim Report as of September 30, 2016



## **Disclaimer**

#### **Investor Relations**

This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include, inter alia, statements about Commerzbank's beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates, projections and targets as they are currently available to the management of Commerzbank. Forward-looking statements therefore speak only as of the date they are made, and Commerzbank undertakes no obligation to update any of them in light of new information or future events. By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, among others, the conditions in the financial markets in Germany, in Europe, in the United States and elsewhere from which Commerzbank derives a substantial portion of its revenues and in which it hold a substantial portion of its assets, the development of asset prices and market volatility, potential defaults of borrowers or trading counterparties, the implementation of its strategic initiatives and the reliability of its risk management policies.

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